



# City of Marco Island



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## ANNUAL BUDGET 2013-2014

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**Prepared By:**  
**Office of the City Manager and the Finance Department**

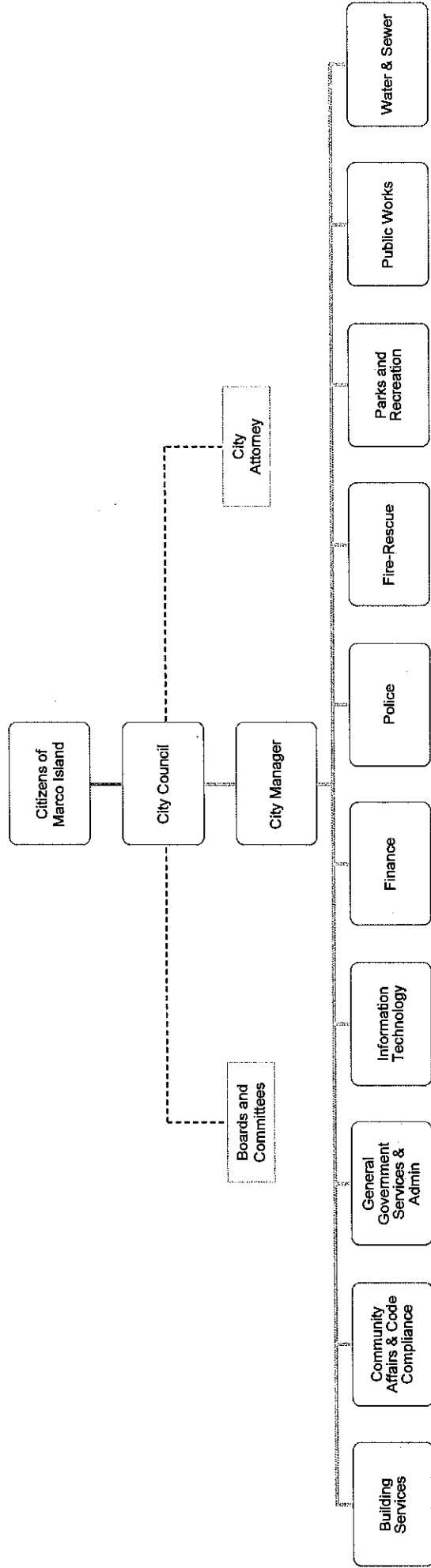
### **Principal Officials**

Joe Batte, Chairman  
Kenneth E. Honecker, Vice-Chairman  
Larry Honig, Councilman  
Chuck Kiester, Councilman  
Bob Brown, Councilman  
Amadeo R. Petricca, Councilman  
Larry Sacher, Councilman

James C. Riviere, PhD, City Manager  
Burt L. Saunders, City Attorney

Guillermo Polanco, CPA, Finance Director  
Laura Litzan, City Clerk  
Michael Murphy, Fire Chief  
Don Hunter, Police Chief  
Gretchen Baldus, Information Technology Director  
Bryan Milk, Director of Community Affairs & City Planner  
Timothy E. Pinter, Public Works Director  
Jeffrey E. Poteet, General Manager, Water & Sewer

# City of Marco Island



# CITY OF MARCO ISLAND



## FISCAL YEAR 2014 BUDGET CALENDAR

Dates	Description
27-Feb	Fiscal Year 2014 Budget Preparation begins
15-Mar	Department Operating Budgets - Preparation Begins
22-Apr to 6-May	Departmental Operating Budgets reviewed by City Manager
June 1	Property Appraiser delivers estimate of total assessed value of nonexempt property for the current year
July 1	Form DR-420 Certification of Taxable Values received from Property Appraiser
July 15/16	<b>CITY COUNCIL MEETING</b> - Present Tentative Millage rate to Council for adoption
August 1	Form DR-420, stating the City's proposed millage rate, submitted to the Property Appraiser's Office
August 12 - 14	Council Budget Workshops
September 3	<b>CITY COUNCIL MEETING</b> - 1st Public Hearing on the tentative budget and proposed millage rate (adopt tentative millage and budget) TRIM Date range (9/3 to 9/18)
September 13	Publication of Budget in Newspaper and website - Date range based on 9/3 first hearing (9/8 to 9/18)
September 16	<b>CITY COUNCIL MEETING</b> - 2nd Public Hearing: Adoption of Final Millage and Budget - Date range based on 9/3 first hearing (9/10 to 9/23)
	Certified Copy of Ordinance adopting Final Millage Rate forwarded to County Property Appraiser, Tax Collector & Dept of Revenue -Date Range (9/13 to 9/28)
TBD by Appraiser's Office - estimated October 1	Certified Final Millage Rate on DR-422 forwarded to County Property Appraiser & Tax Collector
TO BE DETERMINED	Certification of Compliance Form DR-487 submitted to Property Tax Administration Program, Florida Department of Revenue. (TRIM - Due 30 days after Millage & Budget Adoption)



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# City of Marco Island

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August 29, 2013

The Honorable Chairman and City Council Members  
City of Marco Island  
50 Bald Eagle Drive  
Marco Island, Florida 34145

Dear Councilors:

I am pleased to submit the proposed Fiscal 2013/2014 Budget request for the City of Marco Island. The recommendations of the Council Budget Sub-Committee are reflected herein together with topics reserved for full Council. The budget has been calculated at a millage rate of 1.96.

The FY 2013 adopted budget is contrasted with the FY 2014 budget request. The overriding objective is to meet FY 2014 requirements at the same millage rate as FY 2013.

It is with a special thanks to the City Council, Budget Sub-Committee, and residents for their leadership and guidance in Fiscal Year 2014 budget process.

Sincerely,

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James C. Riviere, Ph.D  
City Manager

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50 Bald Eagle Drive, Marco Island, Florida 34145  
(239) 389-5000 <> Fax (239) 389-4359



## BUDGET HIGHLIGHTS

### GENERAL FUND

#### Revenues:

- The operating millage rate adopted for FY 2014 is 1.96. This is 1.44% above the roll-back rate.
- The City of Marco Island relies primarily on two major revenue sources to fund the annual budget; Ad Valorem (property taxes) and State shared revenues. The City is beginning to show a slow rebound from the past economic recession, this is easier seen in the increased revenues received from Ad Valorem taxes and State shared revenues. Based on projections, Ad Valorem taxes will increase by approximately \$400,000 and State shared revenues increase by approximately \$100,000.
- Charges for Services, increased by approximately \$170,000 which is the results of increases in service charges distributed to the city's enterprise funds.
- Although revenues have been collected for Impact Fees, no capital projects or programs have been developed this year for use of those resources.

#### Appropriations:

- The adopted budget is submitted in compliance with the charter required spending cap provision of (3%) and a COLA of (1.7%.) The budget is \$397,900 below the spending cap.
- General employee salary increases have been included in the budget as presented.
- The general government contingency account continues to hold steady at \$141,000 to cover unexpected events.
- The adopted budget reflects a transfer from the General Fund to the Capital Improvements Fund (CIP fund) of approximately \$940,290 and a transfer to the Asset Replacement Fund of \$1,366,730, \$500,000 transfer to the STRP Resurfacing Fund for the future retirement of debt and \$782,000 transfer to the Debt Service Fund.

### BUILDING SERVICES FUND

#### Revenues:

- Permit fee revenue is projected to increase over the next year by approximately \$125,000 as a result of continued new starts for single family homes.
- The building department will not require the use of accrued reserves to balance their operating budget.

#### Appropriations:

- No material changes to report.



### GENERAL DEBT SERVICE FUND

**Revenues:**

- The debt service millage rate of 0.1133 mills (\$846,940) is included to cover voter approved bonds. Transfers of \$782,000 from General Fund provide coverage for the remaining debt obligations which totals \$1,628,940.

**Appropriations:**

- General debt service includes bond issues and lease purchase agreements for the following items; Veteran's Park acquisition, Police Station and a fire truck, a fire rescue boat and approximately 7 new lease vehicles for police and fire departments.

### GENERAL CAPITAL IMPROVEMENT PROJECTS FUND

**Revenues:**

- Funding of \$2,286,465 is provided by State and Federal grants of \$1,346,175 and \$940,290 from the General Fund.

**Appropriations:**

- \$2,286,465 has been appropriated for city wide drainage improvements, city-wide street resurfacing, annual bridge rehabilitation, bike and pathway improvements, plus various software and equipment replacements.

### WATER AND SEWER FUND

**Revenues:**

- The water and sewer budgeted revenues are projected on the current water & sewer sales trend YTD.
- Includes a transfer-in from the General Fund for \$500,000 to the STRP Resurfacing Fund for future retirement of debt.

**Appropriations:**

- The overall Water and Sewer budget basically will remain the same as the current year budget.
- Funding for the Renewal, Replacement and Improvements of \$1,400,000 and Capital Reserves of \$150,000 are included which is in concurrence with the Bond Covenants.

### RECREATION ENTERPRISE FUND

**Revenues:**

- Revenues remain constant.





**Appropriations:**

- Expenditures reflect a slight increase due to additions of new Information Technology fees.

**HIDEAWAY BEACH TAX DISTRICT**

**Revenues:**

- The maximum operating millage rate is 2.60 mils or \$923,730 of taxes has been adopted for FY 2014.

**Appropriations:**

- This year's appropriation covers the annual operating cost and the partial funding of the District's next phase of the beach restoration program.

**SELF INSURANCE FUND**

**Revenues:**

- Payments from all the operating funds are received into the Self Insurance Fund. The amount needed has remained the same from last year.

**Appropriations:**

- Excess insurance, reserves and claims paid have remained stable from last year.

**ASSET REPLACEMENT FUND**

**Revenues:**


- \$1,366,730 is to be received from the general fund as a transfer for FY14.

**Appropriations:**

- No funds are proposed for use in this year's budget

ORDINANCE NO. 13-06

I hereby certify that this is a true and correct copy of the original document.

  
City of Marco Island, Florida

**AN ORDINANCE DETERMINING AND FIXING THE 2013 TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014 FOR THE PUPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY OTHER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the 2013 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$7,548,486,093

**WHEREAS**, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:**

**Section 1.** That the operating tax levy and millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 1.9600 mils.

**Section 2.** That the voted debt service millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 0.1163 mils.

**Section 3.** That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Total General Fund Operations	1.9600 mils	\$14,277,210
Voted Debt Service	0.1163 mils	\$846,940

**Section 4.** The current year's aggregate rolled-back rate is 2.0594 mils. The current year's proposed aggregate millage rate is 2.0868. The change in the aggregate millage rate from the aggregate rolled-back rate is 1.33 percent.

**Section 5. Incorporation, Conflict, and Severability.**

A. It is the intention of the City council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

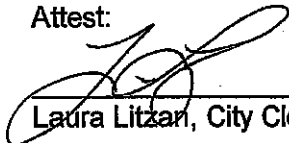
**Section 6. Effective Date.**

This Ordinance shall take effect immediately upon adoption at second reading.

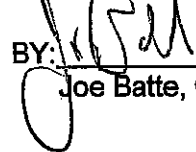
First Reading (tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 3<sup>rd</sup> day of September 2013.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16<sup>th</sup> day of September 2013.

Attest:

  
\_\_\_\_\_  
Laura Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
\_\_\_\_\_  
Joe Batte, Chairman

Approved as to form and legal  
sufficiency:

  
\_\_\_\_\_  
Burt L. Saunders, City Attorney

I hereby certify that this is a true and correct copy of the original document.

**ORDINANCE NO. 13-07**

**AN ORDINANCE DETERMINING AND FIXING THE 2013 TAX LEVY AND MILLAGE RATE FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014 FOR THE PUPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS OF THE SPECIAL TAXING DISTRICT; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the 2013 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$368,166,532; and

**WHEREAS**, the City of Marco Island adopts the tax levies and millage rates for the City of Marco Island and any Special Taxing Districts;

**WHEREAS**, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:**

**Section 1.** That the operating tax levy and millage rate for the Hideaway Beach Special Taxing District hereby is fixed and determined to be 2.6000 mils.

**Section 2.** That the voted debt service millage rate for the Hideaway Beach Special Taxing District, hereby is fixed and determined to be 0.0000 mils.

**Section 3.** That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Hideaway Beach Special Taxing District Operations	2.600 mils	\$923,730
Hideaway Beach Voted Debt Service	0.00 mils	\$0.00

**Section 4.** The Hideaway Beach Special Taxing District is a dependent special taxing district of the City and the adopted tax levy and millage rates are in addition to the City of Marco Island's tax levy and millage rate for properties located within the special taxing district's boundaries.

**Section 5. Incorporation, Conflict, and Severability.**

A. It is the intention of the City council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.


**Section 6. Effective Date.**

This Ordinance shall take effect immediately upon adoption at second reading.

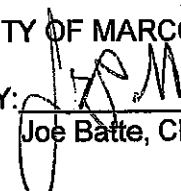
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Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16<sup>th</sup> day of September 2013.

Attest:

  
\_\_\_\_\_  
Laura Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
\_\_\_\_\_  
Joe Batte, Chairman

Approved as to form and legal  
sufficiency:

  
\_\_\_\_\_  
Burt L. Saunders, City Attorney

I hereby certify that this is a true and correct copy of the original document

**ORDINANCE NO. 13-08**

**AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF THE OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014 PROVIDING FOR BUDGET CONTROL POLICIES; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City;

**WHEREAS**, the City of Marco Island held a workshop and special called meeting on the fiscal year 2014 budget on August 19, 2013; and

**WHEREAS**, the 2013 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$7,548,486,093; and

**WHEREAS**, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled -Back Tax Rate and percentage increase over the Rolled-Rate, certain public notices, public hearings, format of required ordinances

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:**

**Section 1.** That the budget for the City of Marco Island, exclusive of Dependent Taxing Districts, a summary of which is attached hereto as Exhibit "A" and made a part hereof, for the fiscal year commencing October 1, 2013 and ending September 30, 2014 is hereby adopted.

**Section 2.** That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2014 there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

**Section 3.** Annual expenditures of the City of Marco Island are controlled by a Spending Cap in the City Charter.

A. Resolution No. 03-03 adopted by the City Council on January 13, 2003 interpreted

the calculation of the Spending Cap and expenditures counted against the Cap. The resolution established that expenditures funded by the proceeds of municipal debt would not be included in the calculation of expenditures against the spending Cap; however, all repayment of municipal debt, including principal, interest, costs of issuance, and other related costs, would be included in the calculation of expenditures against the Spending Cap for the life of the indebtedness.

- B. Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.
- C. The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self supporting Enterprise Fund operations were likewise exempt from the spending Cap.

**Section 4.** Budgetary control is maintained at the fund level for all funds. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of \$50,000 in total amendments, modifications, or adjustments during the year. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the City Manager near the end of the fiscal year to officially amend the Annual Budget.

**Section 5.** The Finance Director is authorized to reserve at October 1, 2013 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2013. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

**Section 6.** The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices.

**Section 7.** The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

**Section 8. Incorporation, Conflict and Severability**

- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be

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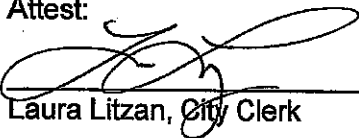
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- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

**Section 9. Effective Date.** This Ordinance shall take effect immediately upon adoption at second reading.

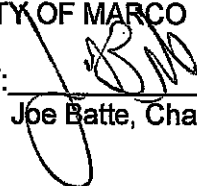
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Attest:

  
\_\_\_\_\_  
Laura Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
\_\_\_\_\_  
Joe Batte, Chairman

Approved as to form and legal sufficiency:

  
\_\_\_\_\_  
Burt L. Saunders, City Attorney



**BUDGET SUMMARY**

City of Marco Island - Fiscal Year 2013-2014

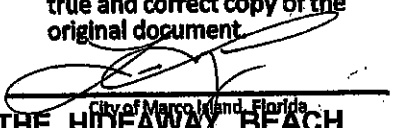
Exhibit A

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL FUNDS	TOTAL BUDGET
<b>ESTIMATED REVENUES:</b>							
Taxes:							
Ad Valorem Taxes	14,282,210		846,940				14,282,210
Ad Valorem Taxes (Voted Debt)	1,9600						846,940
Ad Valorem Taxes (Hideaway)	0.1163						0
Charges for Services	1,348,825	1,200,000		1,346,175	29,787,315		32,336,140
Intergovernmental Revenue	4,915,885	10,000			2,030,430	1,413,040	6,262,060
Other Revenues	255,000				31,877,745	1,413,040	3,709,470
<b>TOTAL SOURCES</b>	<b>20,802,920</b>	<b>1,210,000</b>	<b>846,940</b>	<b>2,807,020</b>	<b>17,502,150</b>		<b>57,436,820</b>
Interfund Transfers In	6,952,455	1,142,650	782,000			1,144,745	21,091,170
Fund Balances/Reserves	27,755,375	2,352,650	1,628,940	4,153,195	48,319,895	2,557,785	9,239,850
<b>TOTAL REVENUES, TRANSFERS AND BALANCES</b>							<b>87,767,840</b>
<b>EXPENDITURES/EXPENSES:</b>							
General Government	3,627,510						3,627,510
Community Affairs	468,680						468,680
Public Safety	9,822,875	1,210,000			483,660		11,032,875
Parks & Recreation	665,945						1,150,805
Public Works	2,627,880						2,627,880
Debt Service			1,628,940				1,628,940
Capital Projects				4,153,195			4,153,195
Water & Sewer					30,835,970		30,835,970
Internal Services						1,413,040	1,413,040
<b>TOTAL EXPENDITURES/EXPENSES</b>	<b>17,213,900</b>	<b>1,210,000</b>	<b>1,628,940</b>	<b>4,153,195</b>	<b>31,319,830</b>	<b>1,413,040</b>	<b>56,938,905</b>
Interfund Transfers Out	3,589,020						21,589,085
Fund Balances/Reserves	6,952,455	1,142,650			18,000,065	1,144,745	9,239,850
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>27,755,375</b>	<b>2,352,650</b>	<b>1,628,940</b>	<b>4,153,195</b>	<b>49,319,895</b>	<b>2,557,785</b>	<b>87,767,840</b>

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

I hereby certify that this is a true and correct copy of the original document

**ORDINANCE NO. 13-09**

  
City of Marco Island, Florida

**AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, PROVIDING FOR BUDGET CONTROL POLICIES; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.**

**WHEREAS**, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Special Taxing Districts; and

**WHEREAS**, the City of Marco Island held budget workshops on August 19, 2013 and reviewed the 2014 budget for Hideaway Beach Special Taxing District as proposed by the Special Tax District Board; and

**WHEREAS**, the 2013 Tax Assessment Roll for the Hideaway Beach special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$368,166,532; and

**WHEREAS**, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled -Back Tax Rate and percentage increase over the Rolled-Rate, certain public notices, public hearings, format of required ordinances

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:**

**Section 1.** That the budget for the Hideaway beach special Taxing District for the fiscal year commencing October 1, 2013 and ending September 30, 2014 is hereby adopted.

**Section 2.** That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2014, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

<b>SPECIAL REVENUE FUND:</b>	
Hideaway Beach special Taxing District	<b>\$923,730</b>

**Section 3.** Budgetary control is maintained at the fund level for all funds. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of \$50,000 per individual occurrence during the year. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and

those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year to officially amend the Annual Budget.

**Section 4.** The Finance Director is authorized to reserve at October 1, 2013 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2013. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

**Section 5.** The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices

**Section 6.** The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

**Section 7. Incorporation, Conflict and Severability**

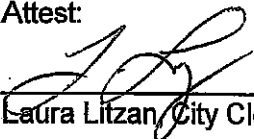
- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

**Section 8. Effective Date.** This Ordinance shall take effect immediately upon adoption at second reading.

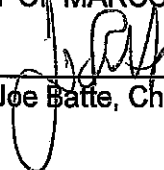
First Reading (tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 3<sup>rd</sup> day of September 2013.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16<sup>th</sup> day of September 2013.

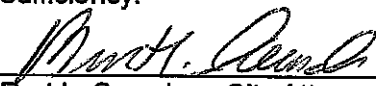
Attest:

  
\_\_\_\_\_  
Laura Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
\_\_\_\_\_  
Joe Batte, Chairman

Approved as to form and legal  
sufficiency:

  
\_\_\_\_\_  
Burt L. Saunders, City Attorney



City of Marco Island  
Fiscal Year 2013/2014 Budget

**Consolidated Budget Summary**

	Fiscal Year 2012 ADOPTED BUDGET	Fiscal Year 2013 ADOPTED BUDGET	Fiscal Year 2014 BUDGET
<b>REVENUES:</b>			
<b>General Fund:</b>			
Ad Valorem Taxes	14,164,995	13,877,300	14,282,210
Intergov't Revenues	4,664,280	4,725,280	4,915,885
Other Revenues	1,484,145	1,468,425	1,604,825
Use of Reserves	722,745	84,000	-
<b>Sub-Total</b>	<b>21,016,165</b>	<b>20,135,005</b>	<b>20,802,920</b>
<b>Capital Projects Fund:</b>			
Intergov't Revenues			
Grants	727,840	757,855	1,346,175
Bond Proceeds			
Other Revenues/CIP Reserves	1,367,300	843,250	
Transfer from Genl Fund	1,255,300	2,163,160	940,290
<b>Sub-Total</b>	<b>3,350,440</b>	<b>3,764,265</b>	<b>2,286,465</b>
<b>Debt Service Fund:</b>			
Ad Valorem Taxes	850,000	847,470	846,940
Transfer from CIP			
Transfer from Genl Fund	640,985	637,210	782,000
<b>Sub-Total</b>	<b>1,490,985</b>	<b>1,484,680</b>	<b>1,628,940</b>
<b>Building Services Fund:</b>			
	<b>1,043,970</b>	<b>1,065,025</b>	<b>1,210,000</b>
<b>Water / Sewer Enterprise Fund:</b>			
Utility Operating Revenues	26,482,555	27,658,855	25,700,710
Utility Surcharge Revenues (3%)	2,909,340	1,602,770	1,944,600
Septic Tank Repl Program	14,198,180	2,595,885	2,158,145
Other Revenues	108,380	208,750	106,335
Use of Reserves	1,392,190	1,810,570	1,924,095
Transfers - (Internal W&S)	18,121,820	18,863,515	17,502,150
<b>Sub-Total</b>	<b>63,210,465</b>	<b>52,541,145</b>	<b>49,336,035</b>
<b>Recreation Enterprise Funds:</b>			
	<b>450,175</b>	<b>467,860</b>	<b>483,880</b>
<b>Hideaway Beach Tax District:</b>			
	<b>948,100</b>	<b>940,925</b>	<b>823,730</b>
<b>Self-Insurance Fund:</b>			
	<b>1,413,040</b>	<b>1,413,040</b>	<b>1,413,040</b>
<b>Asset Replacement Fund</b>			
	<b>2,731,725</b>	<b>489,075</b>	<b>1,366,730</b>
<b>TOTAL REVENUES:</b>	<b>\$ 95,655,065</b>	<b>\$ 82,281,020</b>	<b>\$ 79,451,720</b>



## Consolidated Budget Summary

Page 2 of 2

	Fiscal Year 2012 BUDGET	Fiscal Year 2013 BUDGET	Fiscal Year 2014 BUDGET
<b>EXPENDITURES:</b>			
<b>General Fund:</b>			
General Gov't Services	\$ 3,667,195	3,416,715	3,119,100
Community Affairs	392,635	454,185	488,690
Information Technology	-	502,665	508,410
Code Compliance	311,760	313,540	305,120
Police Department	4,288,680	4,685,430	4,457,175
Fire Department	4,491,840	4,678,455	5,060,580
Public Works	1,234,245	2,628,855	2,827,680
Parks & Rec.	2,021,800	854,790	666,945
Transfers to Other Funds	4,628,010	2,800,370	3,589,020
<b>Sub-Total</b>	<b>21,016,165</b>	<b>20,135,005</b>	<b>20,802,920</b>
<b>Capital Projects Fund:</b>			
Drainage Projects	1,000,000	700,000	495,000
Waterways	-	-	-
Transportation	1,787,140	1,791,435	1,484,465
Parks & Recreation	46,800	189,330	50,000
Public Safety	272,000	705,900	70,600
Civic Facilities	-	26,000	-
Technology	244,700	351,600	206,400
<b>Sub-Total</b>	<b>3,350,440</b>	<b>3,764,265</b>	<b>2,286,465</b>
<b>Debt Service Fund:</b>	<b>1,490,985</b>	<b>1,484,680</b>	<b>1,628,940</b>
<b>Building Services Fund:</b>	<b>1,043,970</b>	<b>1,065,025</b>	<b>1,210,000</b>
<b>Water / Sewer Enterprise Fund:</b>			
Water/Wastewater Plants	6,835,775	6,857,610	6,807,435
Collect/Distrib, Maintenance	2,910,870	2,823,175	3,428,025
Administration	3,514,470	4,428,000	3,560,380
Debt Service	14,788,220	15,190,265	15,955,550
Capital Projects	3,739,500	3,673,250	1,586,600
Future Reserve	1,391,120	-	-
Septic Tank Repl Program	11,930,890	-	-
Transfers - (Internal W&S)	18,121,820	19,588,845	18,000,065
<b>Sub-Total</b>	<b>63,210,465</b>	<b>52,541,145</b>	<b>49,336,035</b>
<b>Recreation Enterprise Funds:</b>	<b>450,175</b>	<b>467,860</b>	<b>483,860</b>
<b>Emergency Fund:</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Hideaway Beach Tax District:</b>	<b>948,100</b>	<b>940,925</b>	<b>923,730</b>
<b>Self-Insurance Fund:</b>	<b>1,413,040</b>	<b>1,413,040</b>	<b>1,413,040</b>
<b>Asset Replacement Fund</b>	<b>2,731,725</b>	<b>469,075</b>	<b>1,368,730</b>
<b>TOTAL EXPENDITURES:</b>	<b>\$ 95,655,065</b>	<b>\$ 82,281,020</b>	<b>\$ 79,461,720</b>



## Budgets Supported by Property Taxes Fiscal Year 2014

**2014 GENERAL FUND BUDGET:**

**ADMINISTRATION:**

Legislative	\$ 73,395	
Exec. Administration	585,735	
Finance	813,810	
Legal Counsel	300,000	
Community Affairs	468,690	
Code Compliance	305,120	
Information Technology	508,410	
General Government	<u>1,346,160</u>	\$ 4,401,320

**PUBLIC SAFETY:**

Police	4,457,175	
Fire/Rescue	<u>5,060,580</u>	9,517,755

**PUBLIC WORKS:**

Streets & Drainage	2,627,880
--------------------	-----------

**PARKS & RECREATION:**

Parks Administration	666,945
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**2014 GENERAL FUND EXPENSE BUDGET** **\$ 17,213,900**

**G.O. DEBT SUBJECT TO SPENDING CAP:**

Veteran's Park bonds	\$ 846,940
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**TRANSFERS TO OTHER FUNDS:**

**DEBT SERVICE FUNDS**

2005 Sales Tax bonds	547,190
2009 Fire Truck Lease-Purchase	90,705
2013 Fire Rescue Boat & Other Vehicles	<u>144,105</u>

**2014 DEBT SERVICE FUND BUDGET:** **\$ 1,628,940.00**

<b>CAPITAL IMPROVEMENTS PROJECTS</b>	940,290
<b>TRANSFER TO STRP RESURFACING</b>	500,000
<b>TRANSFERS TO ASSET REPLACEMENT</b>	1,366,730
<b>SUBJECT TO SPENDING CAP</b>	<b>\$ 2,807,020.00</b>

**TOTAL TAX SUPPORTED BUDGET FISCAL YEAR 2014** **\$ 21,649,860**

(CONTINUED)



### Budgets Supported by Property Taxes Continued

**TOTAL TAX SUPPORTED BUDGET FISCAL YEAR 2014** \$ 21,649,860

**LESS: ITEMS NOT SUBJECT TO SPENDING CAP:**

FIRE PENSION CONTRIBUTION - STATE 175 PREMIUMS (73,935)  
POLICE PENSION CONTRIBUTION - STATE 185 PREMIUMS (153,650)  
COLLIER COUNTY TRANSPORTATION GRANT (1,000,000)  
GOODLAND FIRE SERVICE GRANT - COLLIER COUNTY (85,000)

**EXPENSES FOR GRANTS & CONTRIBUTIONS NOT SUBJECT TO CAP** \$ (1,312,585)

**LESS: COSTS ALLOCATED TO SPECIAL REVENUE & ENTERPRISE FUNDS:**

BUILDING SERVICES (213,470)  
WATER & SEWER UTILITY (626,555)  
RECREATION ENTERPRISE (109,300)

**EXPENSES FOR ENTERPRISE FUNDS NOT SUBJECT TO CAP** \$ (949,325)

**BUDGETS SUBJECT TO SPENDING CAP** \$ 19,387,950

**FISCAL YEAR 2013 BUDGET SUBJECT TO THE SPENDING CAP** \$ 18,888,465

ADD: 3% Annual Increase  
ADD: 1.7% COLA October 2012

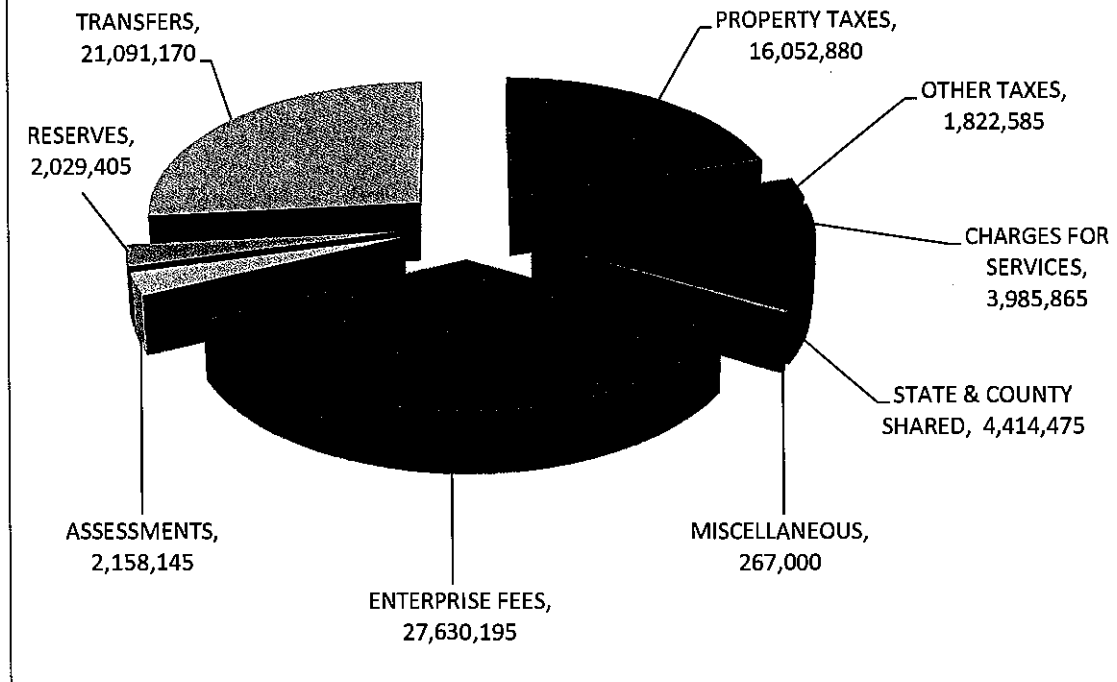
**FISCAL YEAR 2013 BUDGETED SPENDING CAP** \$ 19,785,856

\$ 397,906

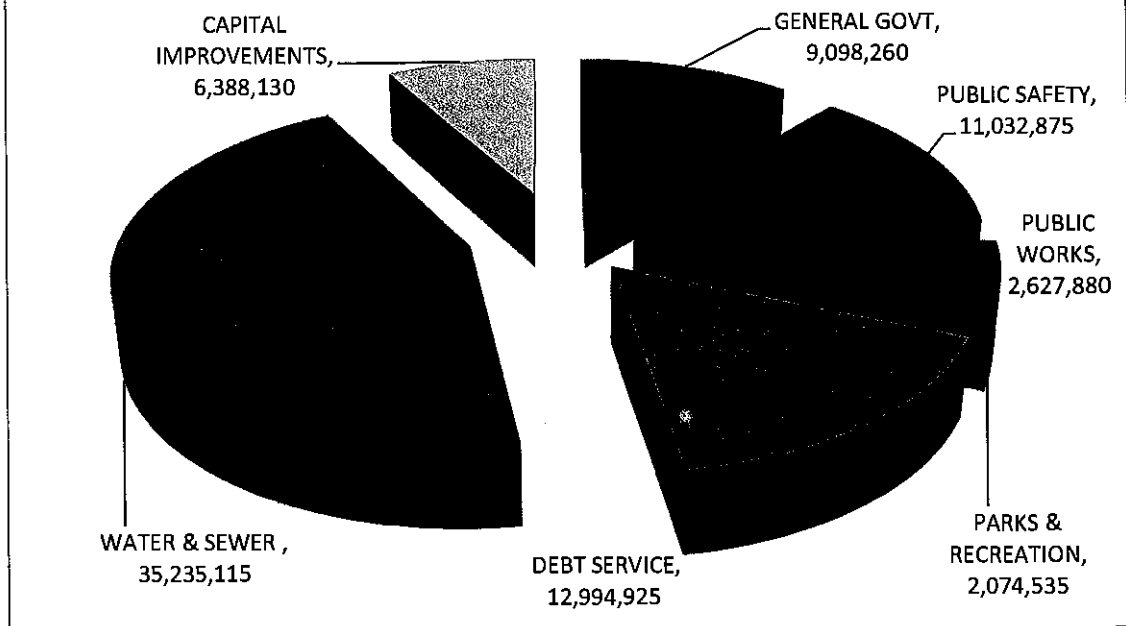




### WHERE MONEY COMES FROM

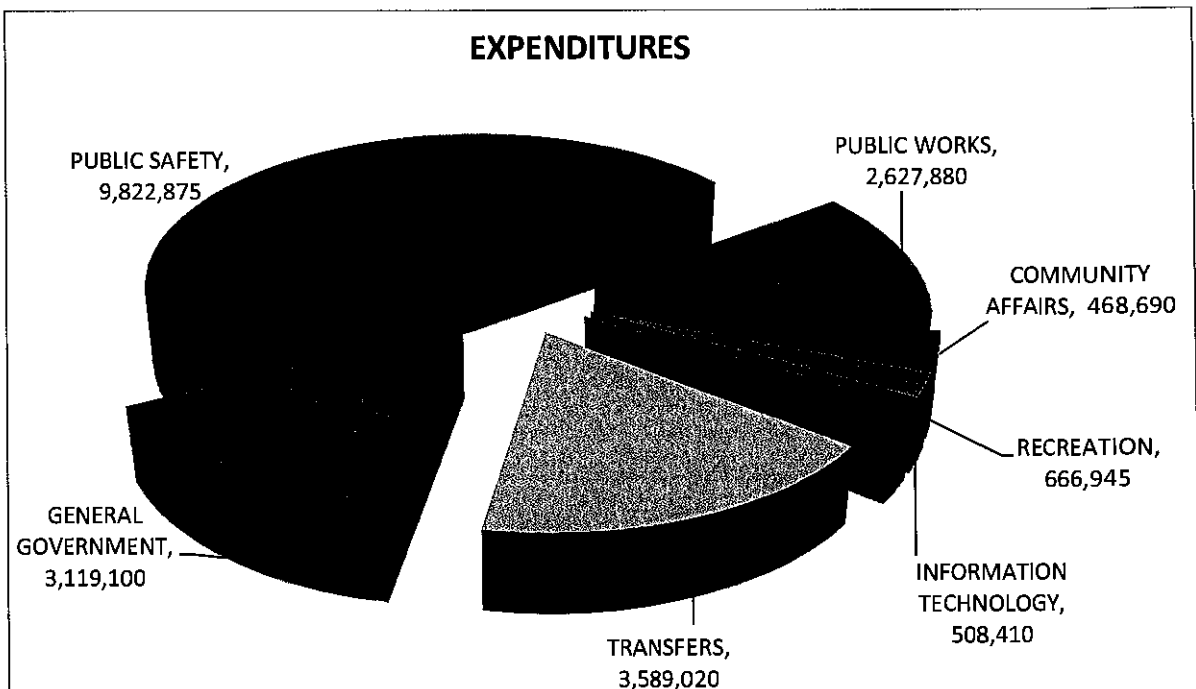
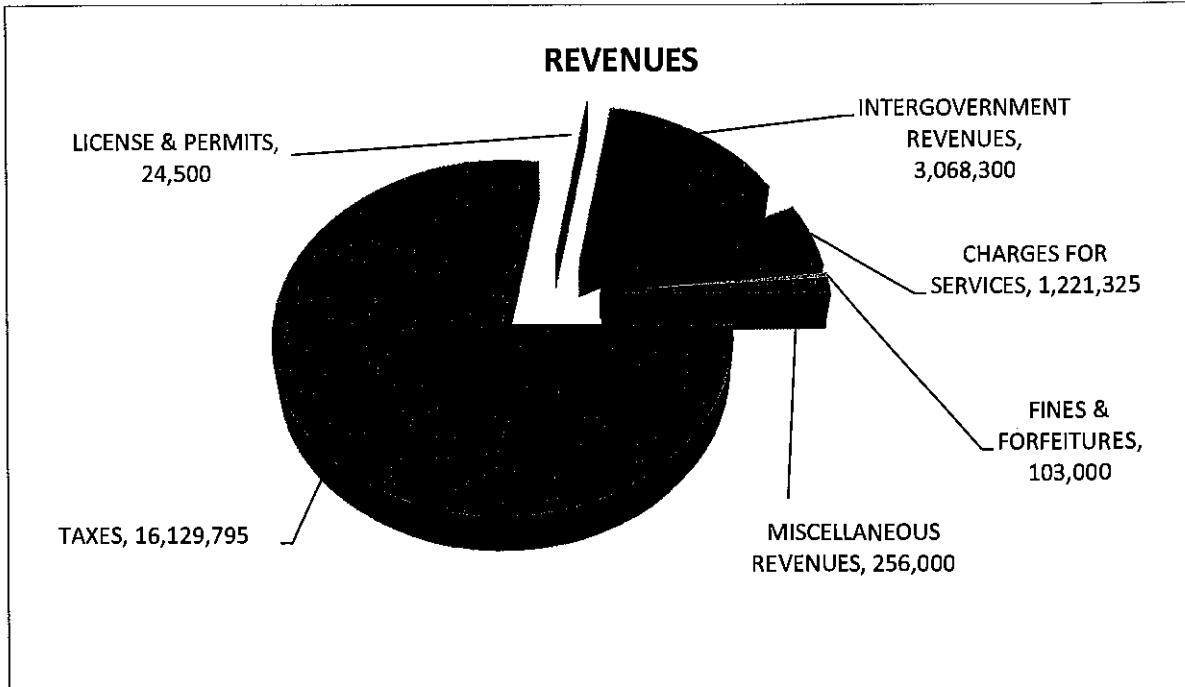


### WHERE MONEY GOES





## GENERAL FUND





City of Marco Island  
Fiscal Year 2013/2014 Budget

09/24/13

COMPARISON MULTI YEARS  
GENERAL FUND SUMMARY REV AND EXP

75.00% Yr Complete

DESCRIPTION	ORIGINAL BUDGET	FY2013 REVISED	TOTAL YTD FY2013	BUDGET FY 14	DIFF FY13 FY14	NEW BGT TO CY BGT
-----						
501						
TAXES	15,656,080	15,656,080	15,364,727	16,129,795	473,715	.03
LICENSE & PERMITS	6,500	6,500	335,143	24,500	18,000	2.77
INTERGOVERNMENTAL REVENUES	2,971,000	2,971,000	2,263,052	3,068,300	97,300	.03
CHARGES FOR SERVICES	1,053,425	1,053,425	871,214	1,221,325	167,900	.16
FINES & FORFEITURES	90,000	90,000	136,323	103,000	13,000	.14
MISCELLANEOUS REVENUES	294,000	294,000	157,471	256,000	(38,000)	(.13)
TRANSFERS & OTHER	64,000	113,987	0	0	(113,987)	(1.78)
-----						
TOTAL REVENUES:	20,135,005	20,184,992	19,127,930	20,802,920	617,928	.03
-----						
SUMMARY OF EXPENSES BY DEPT:						
LEGISLATIVE	72,990	84,490	46,423	73,395	(11,095)	(.15)
EXECUTIVE	594,230	601,840	414,644	585,735	(16,105)	(.03)
FINANCE	948,715	960,370	523,736	813,810	(146,560)	(.15)
LEGAL COUNSEL	300,000	300,000	209,411	300,000	0	.00
INFORMATION TECHNOLOGY	502,665	508,769	306,321	508,410	(359)	.00
GENERAL GOVERNMENT	1,500,780	1,343,640	684,252	1,346,160	2,520	.00
COMMUNITY AFFAIRS	454,185	454,675	308,350	468,690	14,015	.03
CODE COMPLIANCE	313,540	314,510	218,565	305,120	(9,390)	(.03)
POLICE SERVICES	4,685,430	4,704,684	3,013,507	4,457,175	(247,509)	(.05)
FIRE/RESCUE	4,678,455	4,756,840	3,264,930	5,060,580	303,740	.06
STREETS & DRAINAGE	2,628,855	2,669,844	1,727,632	2,627,880	(41,964)	(.02)
RECREATION	654,790	678,400	466,623	666,945	(11,455)	(.02)
-----						
TOTAL OPERATING	17,334,635	17,378,062	11,184,393	17,213,900	(164,162)	(.01)
-----						
TOTAL DEBT TRANSFERS	637,210	637,210	477,909	782,000	144,790	.23
TRANS TO CAPITAL PROJECTS FUND	2,163,160	2,169,720	1,622,367	940,290	(1,229,430)	(.57)
TRANSFER TO STRP RESURFACING F	0	0	0	500,000	500,000	.00
TRANSFER TO ASSET RPLCMT FUND	0	0	0	1,366,730	1,366,730	.00
-----						
TOTAL TRANSFERS	2,800,370	2,806,930	2,100,276	3,589,020	782,090	.28
-----						
TOTAL EXPENSES TO DATE:	20,135,005	20,184,992	13,284,669	20,802,920	617,928	.03
-----						
NET DIFFERENCE	0	0	5,843,261-	0	0	.00



## Water/Sewer Fund Summary

REVENUES:	OPERATIONS	CAPITAL & IMPACT- (Note1)	DEBT - (Note 2)	SEWER ASSESSMENT DISTRICT & DEBT (Note 3)	TOTAL WATER & SEWER FUND
<b>Marco Island:</b>					
Marco Island Water	15,519,910	-	-	-	15,519,910
Marco Island Sewer	7,812,370	-	-	-	7,812,370
Billing & Collections Fees	-				
<b>Marco Shores:</b>					
Marco Shores Water	414,985	-	-	-	414,985
Marco Shores Sewer	734,000	-	-	-	734,000
Billing & Collections Fees	-				
<b>Other Revenues:</b>					
Re-Use Water Sales	914,315	-	-	-	914,315
Other Revenues	120,150	-	-	-	120,150
Interest on Debt Service Reserve Funds	185,000	-	-	-	185,000
<b>OPERATING REVENUES</b>	<b>25,700,710</b>				<b>25,700,710</b>
<b>UTILITY BURCHARGES</b>					
3% Utility Surcharge - Roadway Re-Surfacing	722,300	-	-	-	722,300
3% Utility Surcharge - STRP Reduction	722,300	-	-	-	722,300
Utility Surcharge Revenue	<b>1,444,600</b>				<b>1,444,600</b>
<b>OTHER REVENUES</b>					
Sewer Capital Assessments	-	-	-	2,158,145	2,158,145
Water Impact Fees	-	106,335	-	-	106,335
Sewer Impact Fees	-	-	-	-	-
Other Revenues	-	-	-	-	-
Use of Reserves	-	-	-	1,924,095	1,924,095
Transfers	500,000	2,046,600	11,447,985	4,007,565	18,002,150
<b>CAPITAL AND OTHER REVENUES</b>	<b>500,000</b>	<b>2,152,935</b>	<b>11,447,985</b>	<b>8,089,805</b>	<b>22,190,725</b>
<b>TOTAL REVENUES:</b>	<b>\$ 27,645,310</b>	<b>\$ 2,152,935</b>	<b>\$ 11,447,985</b>	<b>\$ 8,089,805</b>	<b>\$ 49,336,035</b>
<b>EXPENDITURES:</b>					
Marco Island North Water Plant	2,945,015	-	-	-	2,945,015
Marco Island South Water Plant	1,595,505	-	-	-	1,595,505
Marco Island Sewer	2,054,255	-	-	-	2,054,255
Collection & Distribution	1,992,755	-	-	-	1,992,755
Utility Maintenance Operations	1,433,270	-	-	-	1,433,270
Marco Shores Sewer	212,660	-	-	-	212,660
Administration	2,437,665	-	-	-	2,437,665
Financial Services	727,490	-	-	-	727,490
Transfers out - Capital	2,046,600	-	-	-	2,046,600
Transfers out - Debt	9,897,050	-	-	-	9,897,050
<b>TOTAL OPERATING EXPENDITURES:</b>	<b>25,342,265</b>				<b>25,342,265</b>
Debt Service: Utility Revenue Bonds (Rate Base)& Impact	-	-	9,959,265	-	9,959,265
<b>TOTAL DEBT EXPENDITURES:</b>			<b>9,959,265</b>		<b>9,959,265</b>
Capital Projects Funded from Operations	-	-	-	-	-
Renewal & Replacement Fund	-	1,436,600	-	-	1,436,600
Capital Reserve Fund	-	150,000	-	-	150,000
3% of Marco Island rate base for STRP re-surfacing	-	-	765,200	-	765,200
3% of Marco Island rate base for STRP reduction	-	-	723,520	-	723,520
Contingency	858,445	-	-	36,780	895,205
Sewer Assessment Debt	-	-	-	4,007,565	4,007,565
Transfers out - Debt & Other	1,444,600	566,335	-	4,045,480	6,056,415
<b>TOTAL OTHER EXPENDITURES:</b>	<b>2,303,045</b>	<b>2,152,935</b>	<b>1,488,720</b>	<b>8,089,805</b>	<b>14,034,505</b>
<b>TOTAL CAPITAL RESERVES AND OTHER</b>	<b>2,303,045</b>	<b>2,152,935</b>	<b>11,447,985</b>	<b>8,089,805</b>	<b>23,993,770</b>
<b>TOTAL EXPENDITURES:</b>	<b>\$ 27,645,310</b>	<b>\$ 2,152,935</b>	<b>\$ 11,447,985</b>	<b>\$ 8,089,805</b>	<b>\$ 49,336,035</b>

Note 1 -Capital Projects are detailed under Water & Sewer CIP Tab.  
 Note 2 - Operating Debt is detailed under Debt Service Fund Tab.  
 Note 3 - SAD Capital Projects & SAD debt is detailed under Water & Sewer CIP/SAD



## CONSOLIDATED DEBT SUMMARY

### DEBT FUNDS REVENUES

Ad Valorem Taxes	846,940
Transfer from General Fund	782,000
<b>Total General Debt Revenue</b>	<b>1,628,940</b>
Utility Rate Base	9,897,050
Utility 3% Surcharge - (ERC) - STRP	722,300
Utility 3 % Surcharge - Resurfacing	722,300
Impact Fees	106,335
S.A.D. Assessments	4,007,565
<b>Total Water &amp; Sewer Debt Revenue</b>	<b>15,455,550</b>

<b>TOTAL DEBT REVENUES</b>	<b>17,084,490</b>
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### DEBT FUNDS EXPENDITURES

General Debt	
2004 General Obligation (Veterans Park)	846,940
2005 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg.)	547,190
2009 Lease-Purchase (Fire Truck)	90,705
2012 Lease-Purchase (Fire Rescue Boat & 7 Add'l Vehicles)	144,105
<b>Sub - Total</b>	<b>1,628,940</b>
Water & Sewer Debt	
Utility Revenue Bond, Series 2003	5,263,970
Utility Revenue Note, Series 2006	453,525
Utility Revenue Note, Series 2008	629,320
2008 Water Improvement (LOC)	-
2010 Utility Revenue Bond Series 2010	3,822,685
Utility Revenue Note 2011 (Partial Refunding of Series 2003)	827,110
2011 Water Improvement SRF Loan	345,040
Water Improvement SRF Loan (Estimate Closing in 2012)	-
State Revolving Loan - Preconstruction (2007)	106,335
Various S.A.D. Debt	4,007,565
<b>Sub - Total</b>	<b>15,455,550</b>

<b>TOTAL DEBT EXPENDITURES</b>	<b>17,084,490</b>
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**COMBINED CAPITAL IMPROVEMENT PROJECTS**

**CIP Revenues**

FDOT LAP Grants	State Grants	946,175
SFWMD/BCB-Drainage	Drainage Grants	400,000
Collier County	Transportation	500,000
Transfers	General	440,290
Transfers	Water & Sewer Fund	1,550,000

**TOTAL CIP REVENUES 3,836,465**

**General CIP Expenditures**

General Government	Machinery & Equipment	25,000
Public Safety	Machinery & Equipment	70,600
Finance/Information Technology	Communications	181,400
Parks	Machinery & Equipment	50,000
Public Works	Annual Bridge Rehabilitation	400,000
Public Works	Master Plan Drainage - City Wide	495,000
Public Works	Roads & Bike Paths	25,000
Public Works	Road Resurfacing	-
Public Works	San Marco, Winterberry and TigerTail Pathways	1,039,465
Total General Fund CIP		<b>2,286,465</b>

**Water & Sewer CIP Expenditures**

<b>Renewal &amp; Replacement</b>		
Water	RWPF Phase V	500,000
Water	Fire Hydrant Replacement	115,000
Water	Renewal & Replacement	410,000
Sewer	Reserves	375,000
<b>Total Renewal &amp; Replacements</b>		<b>1,400,000</b>

**Capital Reserves**

Water	Dead End Flushing	25,000
Sewer	Lift Station Vault/Valve Replacement	75,000
Other Utility	Capital Equipment-Bermad, Sample Frig	50,000
<b>Total Capital Reserves</b>		<b>150,000</b>

**TOTAL CIP EXPENDITURES 3,836,465**



**OTHER OPERATING FUNDS**

**REVENUES:**

BUILDING SERVICES FEES		\$ 1,210,000
PARKS & RECREATION		
Program Fees	336,555	
Racquet Club Fees	<u>147,305</u>	483,860
HIDEAWAY BEACH TAX DISTRICT AD VALOREM TAX		923,730
SELF INSURANCE CONTRIBUTIONS		1,413,040
ASSET REPLACEMENT USE OF RESERVES		<u>1,366,730</u>
<b>TOTAL REVENUES</b>		<b>\$ 5,397,360</b>

**EXPENDITURES:**

BUILDING DEPARTMENT OPERATIONS		\$ 1,210,000
PARKS & RECREATION		
Parks Program Activities	336,555	
Racquet Club Operations	<u>147,305</u>	483,860
HIDEAWAY BEACH TAX DISTRICT		
Hideaway Beach operations	243,000	
Beach Restoration Projects Reserve	<u>680,730</u>	923,730
SELF INSURANCE		
Premiums	933,040	
Claims	<u>480,000</u>	1,413,040
ASSET REPLACEMENT RESERVES		<u>1,366,730</u>
<b>TOTAL EXPENDITURES</b>		<b>\$ 5,397,360</b>



**Budgeted Positions by Department**

Department / Position Title	Budgeted	Actual	Budgeted
	FY 2013 FTE	FY 2013 FTE	FY 2014 FTE
<b>GENERAL FUND</b>			
<b>Executive Department</b>			
City Manager	1.0	1.0	1.0
City Clerk	1.0	1.0	1.0
Executive Assistant	1.0	1.0	1.0
Executive Secretary/Deputy City Clerk	1.0	1.0	1.0
HR Administrator/Grants Coordinator	1.0	1.0	1.0
PT Executive Secretary	0.5	0.5	0.5
PT Receptionist	1.5	1.5	1.5
	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>Finance Department</b>			
Finance Director	1.0	1.0	1.0
Accountant	1.0	1.0	1.0
Purchasing & Contracts Manager	1.0	1.0	1.0
Senior Accountant	1.0	1.0	1.0
Budget Manager	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0
Payroll Coordinator	1.0	1.0	1.0
	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>IT Department</b>			
Information Technology Director	1.0	1.0	1.0
IT Coordinator	1.0	1.0	1.0
IT Suppt Specialist	0.0	1.0	1.0
	<b>2.0</b>	<b>3.0</b>	<b>3.0</b>
<b>Community Development Department</b>			
Community Affairs Director	1.0	1.0	1.0
City Planner	0.0	0.0	0.0
Zoning Administrator	1.0	1.0	1.0
Environmental Specialist	1.0	1.0	1.0
Planner/Flood Plain Coordinator	0.0	1.0	1.0
Planning/Zoning Tech	1.0	1.0	1.0
	<b>4.0</b>	<b>5.0</b>	<b>5.0</b>
<b>Code Compliance</b>			
Code Compliance Supv	1.0	1.0	1.0
Code Compliance Officer	2.0	2.0	2.0
	<b>3.0</b>	<b>3.0</b>	<b>3.0</b>





City of Marco Island  
Fiscal Year 2013/2014 Budget

Department / Position Title	Budgeted	Actual	Budgeted
	FY 2013 FTE	FY 2013 FTE	FY 2014 FTE
<b>Police Department</b>			
Police Chief	1.0	1.0	1.0
Asst Chief	1.0	1.0	1.0
Lieutenant	2.0	2.0	2.0
Police Sergeant	6.0	6.0	6.0
Detective	0.0	0.0	0.0
Police Officer	26.0	26.0	26.0
Community Service Officer	1.0	0.0	0.0
Admin Asst	1.0	1.0	1.0
PT I.T. Tech	0.0	0.5	0.5
Evidence Property & Support Manager	1.0	1.0	1.0
PT Maint	1.0	0.5	0.5
PT Office Asst	0.0	0.5	0.5
Records Clerk	1.0	1.0	1.0
PT Crossing Guard	0.5	0.5	0.5
PT Custodian	0.0	0.5	0.5
	<b>41.5</b>	<b>41.5</b>	<b>41.5</b>
<b>Fire Department</b>			
Fire Chief	1.0	1.0	1.0
Deputy Chief	1.0	1.0	1.0
Division Chief	3.0	3.0	3.0
Captain	6.0	6.0	6.0
Driver Engineer	6.0	6.0	6.0
Firefighter	18.0	18.0	18.0
Fire Marshall/Plans Examiner	1.0	1.0	1.0
Fire Inspector	1.0	1.0	1.0
Admin Assistant	1.0	1.0	1.0
	<b>38.0</b>	<b>38.0</b>	<b>38.0</b>
<b>Public Works</b>			
Public Works Director	1.0	1.0	1.0
Manager Infrastructure Construction	1.0	1.0	1.0
Ombudsman	1.0	1.0	1.0
Streets/Drain Coordinator	1.0	1.0	1.0
PW Maint Tech	1.0	1.0	1.0
Row Insp/PW Maint Tech	1.0	1.0	1.0
Vac Truck Driv/PW Maint	1.0	1.0	1.0
	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>P / W Parks Maintenance</b>			
Parks Superintendent	1.0	1.0	1.0
Parks Maint	4.0	4.0	4.0
	<b>5.0</b>	<b>5.0</b>	<b>5.0</b>



City of Marco Island  
Fiscal Year 2013/2014 Budget

Department / Position Title	Budgeted	Actual	Budgeted
	FY 2013 FTE	FY 2013 FTE	FY 2014 FTE
<b><i>P/W Beautification</i></b>			
Parks Maint	1.0	1.0	1.0
Wtr Trk Oper/Park Maint	1.0	1.0	1.0
	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>
<b><i>Parks Administration</i></b>			
Recreation Manager	1.0	1.0	1.0
Recreation Leader- Teen Center	1.0	1.0	1.0
Admin Asst	1.0	1.0	1.0
Mackle Park Maintenance	1.0	1.0	1.0
Park Attendant	1.0	1.0	1.0
PT Park Attendant	0.5	0.5	0.5
PT Park Attendant	0.5	0.5	0.5
PT Park Attendant	0.5	0.5	0.5
Administrative & Facilities Coordinator	1.0	1.0	1.0
Facility Custodian	0.5	0.5	0.5
	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>
<b>Total General Fund</b>			
	<b>124.5</b>	<b>126.5</b>	<b>126.5</b>

**BUILDING FUND**

***Building Department***

Chief Building Official	1.0	1.0	1.0
Chief Building Inspector	1.0	1.0	1.0
Building Inspector	1.0	2.0	2.0
Electrical Inspector	1.0	1.0	1.0
Permit Clerk II	1.0	1.0	1.0
Customer Service Supervisor	1.0	1.0	1.0
Administrative Tech	1.0	1.0	1.0
PT Administrative Asst	0.5	0.5	0.5
Permit Clerk	1.0	1.0	1.0
	<b>8.5</b>	<b>9.5</b>	<b>9.5</b>

**RECREATION ENTERPRISE FUNDS**

***Mackle Park Enterprise Fund***

Special Events Coordinator	1.0	1.0	1.0
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***Racquet Center Enterprise Fund***

***Recreation Center Supervisor***

PT Attendant	0.0	1.5	1.5
PT RC Court Maint.	0.0	0.5	0.5
	<b>0.0</b>	<b>2.0</b>	<b>2.0</b>

***Recreation Enterprise Funds***

	<b>1.0</b>	<b>3.0</b>	<b>3.0</b>
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City of Marco Island  
Fiscal Year 2013/2014 Budget

Department / Position Title	Budgeted	Actual	Budgeted
	FY 2013 FTE	FY 2013 FTE	FY 2014 FTE
<b>UTILITY ENTERPRISE FUND</b>			
<b>Water Production - MI N Water Plant</b>			
Chief Plant Operator	1.0	1.0	1.0
Lead DW Plant Operator	1.0	1.0	1.0
Plant Operator III	1.0	2.0	2.0
DW Plant Operator I	6.0	5.0	5.0
	<b>9.0</b>	<b>9.0</b>	<b>9.0</b>
<b>Water Production - MI S Water Plant</b>			
WT Manager	1.0	1.0	1.0
Lead DW Plant Operator	1.0	1.0	1.0
DW Plant Operator I	5.0	5.0	5.0
	<b>7.0</b>	<b>7.0</b>	<b>7.0</b>
<b>Collection &amp; Distribution</b>			
Public Works Director	0.0	0.0	0.0
Collection/Dist Mgr	1.0	1.0	1.0
C/D Supervisor	1.0	1.0	1.0
Lead Util Serv Tech	2.0	2.0	2.0
Admin Asst	1.0	1.0	1.0
Meter Service Tech (moved from CS)	2.0	2.0	2.0
Utility Systems Tech I	4.0	7.0	7.0
Utility Systems Tech I (Vacant)	2.0	0.0	0.0
Utility Systems Tech II	4.0	3.0	3.0
	<b>17.0</b>	<b>17.0</b>	<b>17.0</b>
<b>Wastewater Treatment - Marco Island</b>			
WW Manager	1.0	1.0	1.0
Lead WW Plant Operator	1.0	1.0	1.0
WW Plant Operator III	1.0	1.0	1.0
WW Plant Operator II	3.0	3.0	3.0
WW Plant Operator I	2.0	2.0	2.0
	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>
<b>Wastewater Treatment - Marco Shores</b>			
	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
<b>Utility Maintenance</b>			
Maint Manager	1.0	1.0	1.0
Lead Electrician	1.0	1.0	1.0
Senior I/C Tech	1.0	1.0	1.0
Elect Control Tech	0.0	0.0	1.0
I/C Tech	2.0	2.0	1.0
Util Maint Superv	1.0	1.0	1.0
Maint Mech III	1.0	1.0	1.0
Maint Mech II	1.0	1.0	1.0
Maint Mech I	4.0	4.0	4.0
Utility Crew Worker/Laborer	1.0	1.0	1.0
	<b>13.0</b>	<b>13.0</b>	<b>13.0</b>



City of Marco Island  
Fiscal Year 2013/2014 Budget

Department / Position Title	Budgeted	Actual	Budgeted
	FY 2013 FTE	FY 2013 FTE	FY 2014 FTE
<b>Utility Administration</b>			
Water & Sewer (General) Mgr	1.0	1.0	1.0
Manage of Eng/ Tech & Operations	1.0	1.0	1.0
Asset Manager	1.0	1.0	1.0
Utility Document & Records Spec.	1.0	1.0	1.0
Proj Engr Transp	1.0	0.0	0.0
Sen Proj Mgr	1.0	1.0	1.0
Admin Asst	1.0	1.0	1.0
Proj Eng/Insp	1.0	0.0	1.0
Row Inspector STRP	1.0	0.0	0.0
Sample Tech/Const Insp (vacant)	1.0	0.0	1.0
	<b>10.0</b>	<b>6.0</b>	<b>8.0</b>
<b>Utility Customer Service</b>			
Customer Service Manager	1.0	1.0	1.0
Project Accountant	1.0	0.0	1.0
STRP Accountant	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0
Utility Billing Bookkeeper	1.0	1.0	1.0
Customer Service Rep	2.0	2.0	2.0
Meter Reader Supervisor	1.0	1.0	1.0
Meter Reader	2.0	2.0	2.0
	<b>10.0</b>	<b>9.0</b>	<b>10.0</b>
<b>Total Utility Enterprise Fund</b>	<b>75.0</b>	<b>70.0</b>	<b>73.0</b>
<b>TOTAL CITY OF MARCO ISLAND</b>	<b>209.0</b>	<b>209.0</b>	<b>212.0</b>



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/07/13

GENERAL FUND  
GENERAL FUND REVENUE

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #91010						
0013110000	AD VALOREM TAXES	14,328,169	13,872,300	14,044,636	14,277,210	103 %
0013112000	DELINQUENT AD VALOREM TAXES	0	5,000	0	5,000	100 %
0013124100	FIRST LOCAL OPTION FUEL TAX	371,023	360,000	308,382	360,000	100 %
0013124200	SECOND LOCAL OPTION FUEL TAX	291,365	266,195	233,911	281,000	106 %
0013125100	PROPERTY INS PREMIUM TAX-FIRE	320,524	73,935	0	73,935	100 %
0013125200	CASUALTY INS PREMIUM TAX-POLIC	133,464	153,650	0	153,650	100 %
0013150000	COMMUNICATIONS SERV TAX	991,888	900,000	888,597	954,000	106 %
0013160000	COUNTY OCCUPATIONAL LICENSES	12,065	25,000	13,449	25,000	100 %
TAXES:		16,448,499	15,656,080	15,488,975	16,129,795	103 %
0013210020	BEACH VENDOR PERMITS	7,000	6,500	500	6,500	100 %
0013220000	BUILDING PERMIT FEES	300	0	0	0	0 %
0013234000	FRANCHISE FEE- GAS	0	0	18,941	18,000	0 %
0013241101	FIRE IMPACT FEES	14,463	0	19,871	0	0 %
0013241102	POLICE IMPACT FEES	8,711	0	12,066	0	0 %
0013243100	ROAD IMPACT FEES	215,863	0	254,306	0	0 %
0013246100	COMMUNITY PARK IMPACT FEE	31,096	0	44,966	0	0 %
0013290000	SPECIAL FIRE PERMITS	4,015	0	3,965	0	0 %
0013291000	SOLICITATION PERMITS	150	0	225	0	0 %
LICENSES & PERMITS:		281,598	6,500	354,841	24,500	377 %
0013351200	MUNICIPAL REVENUE SHARING PROC	436,029	395,000	371,782	420,300	106 %
0013351500	ALCOHOLIC BEVERAGE LICENSES	24,472	25,000	25,111	25,000	100 %
0013351800	HALF-CENT SALES TAX	1,576,141	1,460,000	1,449,093	1,532,000	105 %
0013352000	FIREFIGHTER'S SUPPLEMENTAL COM	2,040	6,000	5,670	6,000	100 %
0013374000	COLLIER COUNTY TRANSPORTATION	1,000,000	1,000,000	500,000	1,000,000	100 %
0013390000	FIRE SERVICE FEES IN LIEU OF T	80,082	85,000	76,945	85,000	100 %
INTERGOVERNMENTAL REVENUE:		3,118,764	2,971,000	2,428,600	3,068,300	103 %
0013411000	CERTIFICATION & COPYING	4,138	2,000	3,182	2,000	100 %
0013413000	LAND USE FEES	146,479	80,000	149,155	80,000	100 %
0013413010	ADMINISTRATIVE CHARGES - BULID	199,423	186,195	155,453	213,470	115 %
0013413040	ADMINISTRATIVE CHARGES - UTILI	534,800	498,105	415,090	626,555	126 %
0013413049	ADMINISTRATIVE CHARGES - PARKS	91,485	97,125	81,566	109,300	113 %
0013425000	FIRE PREVENTION FEES	226,997	190,000	164,809	190,000	100 %
CHARGES FOR SERVICES:		1,203,322	1,053,425	969,254	1,221,325	116 %
0013510000	COURT FINES	27,649	25,000	24,994	25,000	100 %
0013541000	VIOLATIONS OF LOCAL ORDINANCES	250	2,000	0	2,000	100 %
0013541010	CODE COMPLIANCE SERVICE FEES-A	104,576	62,000	112,929	75,000	121 %
0013590001	CRIMINAL JUSTICE EDUCATION FIN	1,360	1,000	952	1,000	100 %
FINES & FORFEITURES:		133,835	90,000	138,874	103,000	114 %
0013610000	INTEREST EARNED	205,373	235,000	73,479	192,000	82 %
0013660000	DONATIONS	5,781	0	0	0	0 %
0013660002	DONATIONS-FIREWORKS	21,025	21,000	21,025	21,000	100 %
0013660020	DONATIONS - ARTS- A- FIRE	131	0	0	0	0 %
0013670000	GAIN/LOSS ON SALE OF INVESTMEN	(48,104)	0	(7,547)	0	0 %
0013690000	MISCELLANEOUS REVENUE	55,846	25,000	51,902	30,000	120 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/07/13

CITY OF MARCO ISLAND  
GENERAL FUND  
GENERAL FUND REVENUE

Page 2

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
0013690021	POLICE MISCELLANEOUS REVENUE	8,127	5,000	28,555	5,000	100 %
0013690022	FIRE MISCELLANEOUS REVENUE	14,169	8,000	31,517	8,000	100 %
0013692027	FIRE TECHNOLOGY FEES	1,255	0	6,388	0	0 %
	MISCELLANEOUS REVENUE:	263,603	294,000	205,319	256,000	87 %
0013810010	USE OF RESERVES	0	113,987	0	0	0 %
	NON-REVENUES:	0	113,987	0	0	0 %
	GRAND TOTAL FOR FUND:	21,449,621	20,184,992	19,585,864	20,802,920	103 %



# General Fund Revenues

Total General Fund revenues budgeted for fiscal year 2014 are \$20,802,920  
Each revenue source is described as follows:

Ad Valorem Taxes	\$14,277,210
Delinquent Ad Valorem Taxes	5,000

Chapter 166, Florida Statutes, provides for the levy of Ad Valorem taxes on real and tangible personal property. The definition in Section 192.001 states, "The term 'property tax' may be used interchangeably with the term 'Ad Valorem tax.'" The Florida Constitution limits local governments to a maximum of 10 mils of Ad Valorem taxation.

Revenue from property taxes is the City's primary source of income, and accounts for over 75% of General Fund revenue.

Residential property with a Homestead Exemption is covered by the "Save Our Homes" constitutional amendment. This limits the increase in taxable value to the lower of 3% or the cost of living increase. When a residence with a Homestead Exemption is sold, the taxable assessed value is raised to market value. Recent changes in the law allow for the homestead exemption to be transferred to a replacement property purchased within the State.

An ad valorem tax (or property tax) is a levy against the taxable value of real and personal property. One mil equals \$1 of tax per \$1,000 of taxable assessed value. The millage rate is applied to the most recent taxable assessed value as provided by the Collier County Property Appraiser.

Taxable assessed value equals total assessed value less any allowable exemptions, such as the first or second \$25,000 for Homestead exemption, additional Senior Citizen exemption and/or disability/other exemptions.

Example:	Assessed Value of Home	\$500,000
	Less 1 <sup>st</sup> Homestead exemption	\$ 25,000
	Less 2 <sup>nd</sup> Homestead exemption	<u>\$ 25,000</u>
	Taxable Value	\$450,000

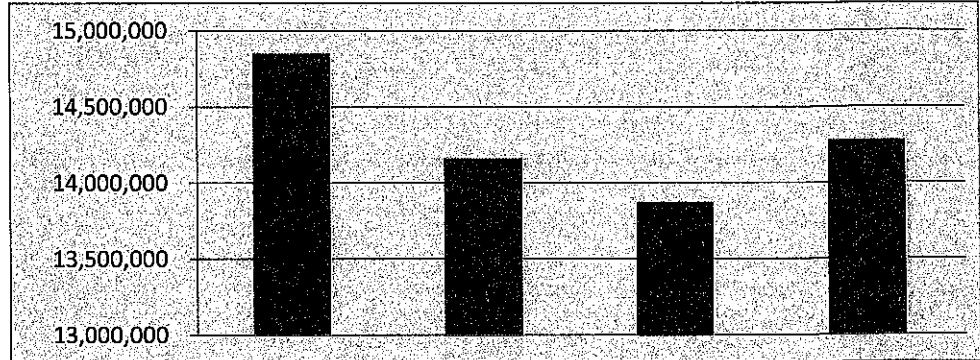
Tax rate = \$1.96 per \$1,000 of taxable value, thus:  
 $\$450,000 / 1,000 = \$450$   
 $\$450 \times \$1.96 = \$882.00$  (tax bill)

Prior to October 1 of each fiscal year, the City Council sets the millage rate for the tax. For the Proposed 2014 fiscal year the operating millage rate is 1.96 mils. The debt service millage rate is 0.1163 mils.



**Ad Valorem Taxes (cont.)**

Truth In Millage (TRIM) State of Florida legislation requires that we budget ad valorem tax revenues at not less than 95%. This is done to allow for uncollectible revenue from prompt payment discounts of up to 4%, and other adjustments in accordance with Florida Statutes. An additional \$5,000 is expected to be received from prior years' delinquent ad valorem taxes.



	2011	2012	2013	2014
Ad Valorem Taxes	14,852,050	14,159,995	13,872,300	14,277,210
Delinquent Ad Valorem	5,000	5,000	5,000	5,000

**Local Option Gas Taxes:**

First Fuel Tax	\$360,000
Second Gas Tax	\$281,000

Local governments are authorized, pursuant to Section 206.41(1)(e) and Section 206.87(1)(c), Florida Statutes, to levy up to 11 cents of local option fuel taxes in the form of two separate levies.

The first is a tax of one to six cents on every net gallon of motor and diesel fuel sold in the County, pursuant to Section 336.025(1)(a), Florida Statutes. Collier County adopted a tax of six cents in March 1987. The proceeds may be used to fund transportation expenditures. Collier County extended the six-cent local option fuel tax to August 31, 2015. In 1999, Collier County entered into an agreement with the City of Naples to provide for a distribution formula for all municipalities. The agreement provides that Marco Island will receive a portion of the gas tax.

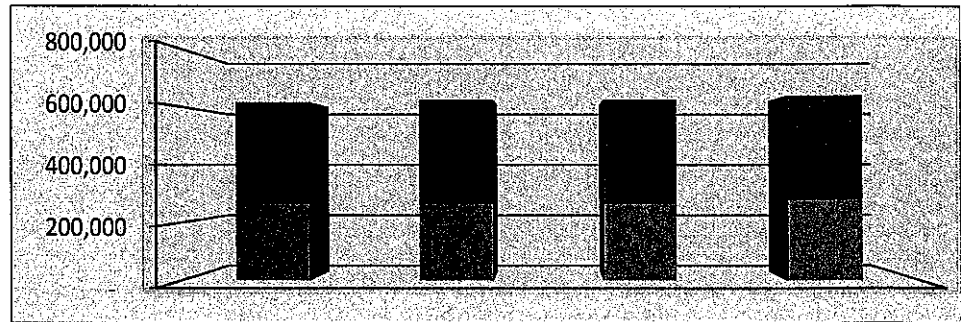
The second tax is a one to five cent levy upon every net gallon of motor fuel sold in a County, pursuant to Section 366.025(1)(b), Florida Statutes. Diesel fuel is not subject to this tax. This additional tax was adopted by Collier County effective January 1994. These funds must be used to meet the capital element of the comprehensive plan.

Local Option Gas Tax is one of the taxes that provide the City with State Revenue Sharing. The Florida Department of Revenue and the Florida Legislative Committee on Intergovernmental Relations provides the formula for calculating Gas Tax and the estimated revenue to be received annually.





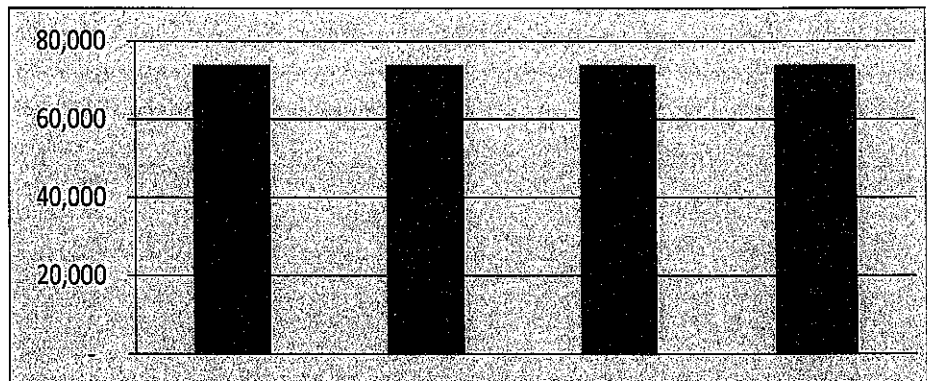
**Local Option Gas Taxes (cont.)**



	2011	2012	2013	2014
2nd Local Option Gas Tax	266,195	266,195	266,195	281,000
1st Local Option Gas Tax	350,500	360,000	360,000	360,000

**Property Insurance Premium Tax-Fire \$73,935**

The State collects an excise tax of 1.85 percent of the gross amount of receipts from policy holders on all premiums collected on property insurance policies covering property within the legally defined limits of the municipality. Each qualified municipality or special fire control district, having a lawfully established fund providing pension benefits to firefighters, is required to contribute this revenue into said pension fund. According to generally accepted accounting principles, this contribution must flow through the General Fund as both a revenue and an expense. Therefore, there is an amount equal to the revenue shown in the Retirement Expense Account.

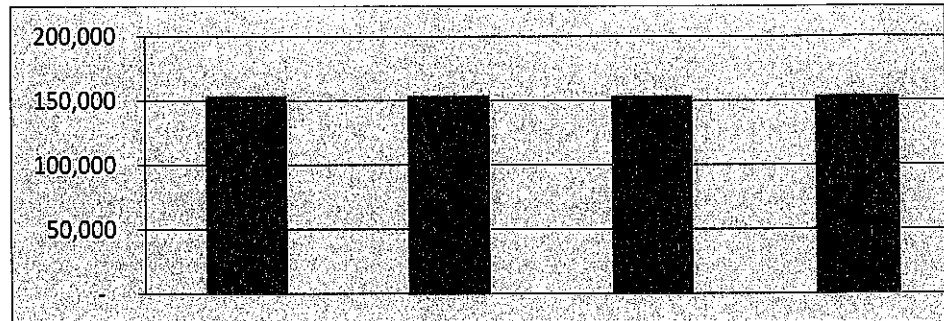


	2011	2012	2013	2014
Property Ins Tax - Fire	73,935	73,935	73,935	73,935



**Casualty Insurance Premium Tax-Police      \$153,650**

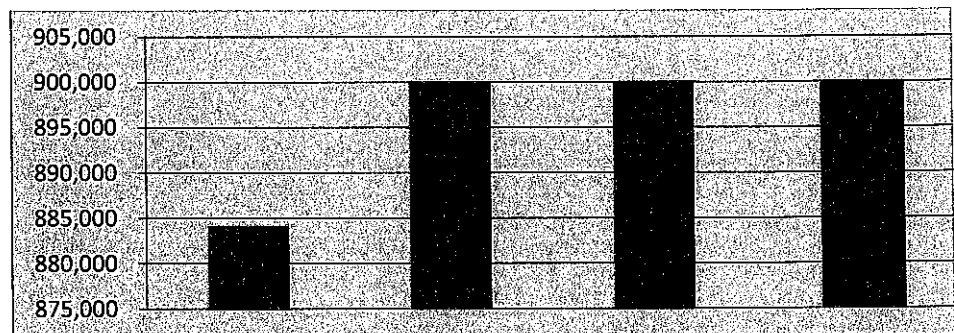
The State collects an excise tax of 0.85 percent of the gross amount of receipts from policy holders on all premiums collected on casualty insurance policies covering property within the legally defined limits of the municipality. Each qualified municipality, having a lawfully established fund providing benefits to police officers, is required to contribute this revenue into said pension fund. According to generally accepted accounting principles, this contribution must flow through the General Fund as both a revenue and an expense. Therefore, there is an amount equal to the revenue shown in the Retirement Expense Account.



	2011	2012	2013	2014
Property Ins Tax - Police	153,650	153,650	153,650	153,650

**Communications Services Tax      \$900,000**

The City had previously collected revenue under franchise fee agreements equal to 5% of revenues from Comcast and Marco Island Cable. Beginning in fiscal year 2002 the Communications Services Tax (CST) legislation replaces franchise fee revenue. The City authorized a levy of a 5.22% tax rate effective October 1, 2001. The estimate of receipts is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue.



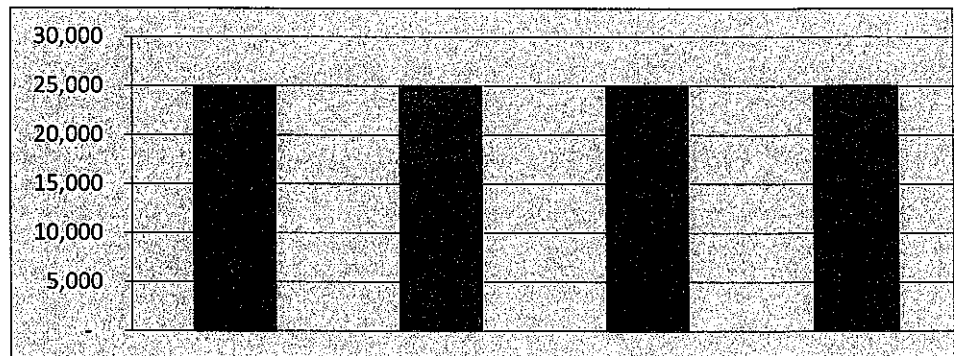
	2011	2012	2013	2014
Communication Service Tax	884,150	900,000	900,000	900,000



**County Local Business Tax** **\$25,000**

In 1972, the Legislature amended Chapter 205, F.S. to allow a local occupational license tax. Tax revenues collected in all areas of the County are apportioned to municipalities and the unincorporated areas of the County according to a population-based ratio.

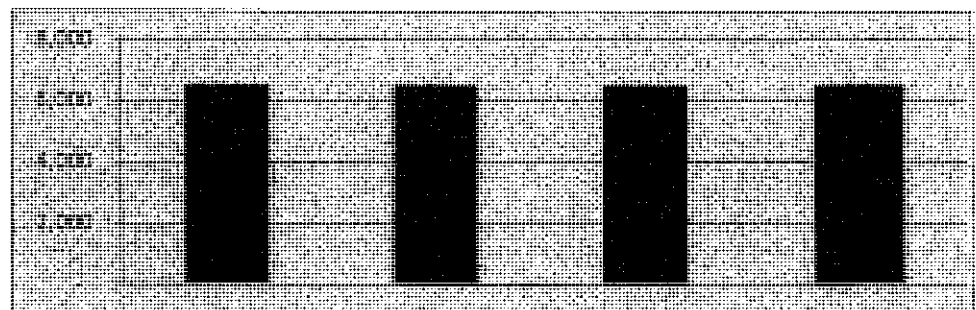
In 1993, new occupational license tax statutes were enacted. The distribution method was changed so that counties were no longer required to share County occupational license tax revenues collected in unincorporated areas with municipalities if the County established a new rate structure. Collier County did not establish a new rate structure. The City is entitled to a portion of occupational license tax revenues collected. In 2006 the State amended the Title of Chapter 205, F.S. from Occupational Licenses to Local Business Tax.



	2011	2012	2013	2014
County Occupational License	25,000	25,000	25,000	25,000

**Beach Vendor Permits** **\$6,500**

An annual permit fee is charged to authorize vendors who operate businesses on the beach.



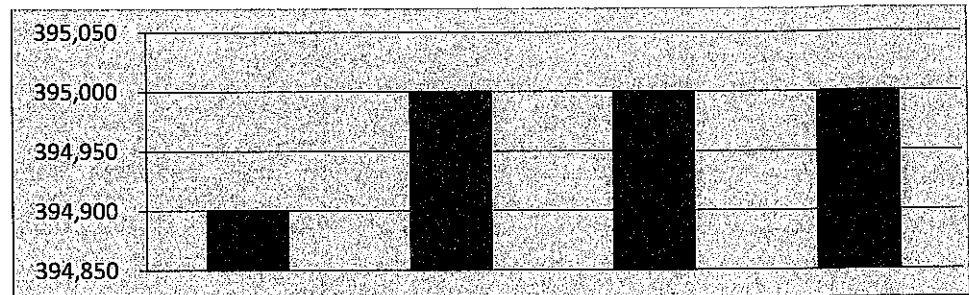
	2011	2012	2013	2014
Beach Vendor Permits	6,500	6,500	6,500	6,500



**Municipal Revenue Sharing Proceeds \$395,000**

Chapter 72-360, Laws of Florida, created the Revenue Sharing Act of 1972, providing for general revenue sharing. This Act was amended in 1999 to substitute sales taxes for two cigarette taxes. Approximately 28.48% of Revenue Sharing proceeds are derived from the Municipal Fuel Tax.

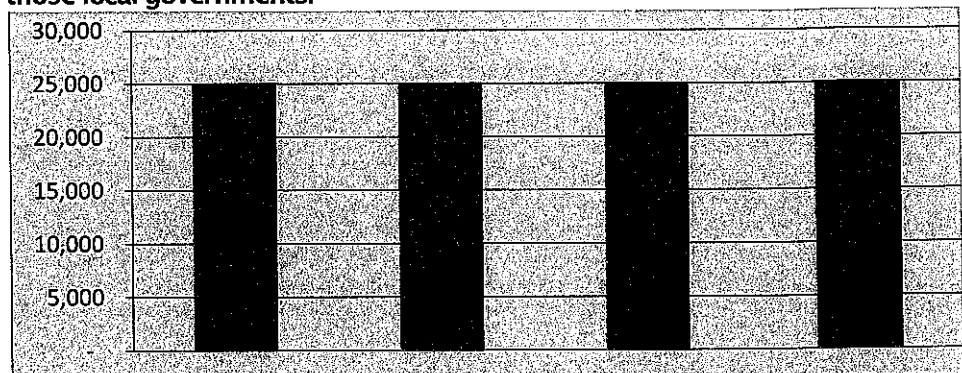
The estimate of receipts for Municipal Revenue Sharing is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue. Future receipts from Municipal Revenue Sharing Proceeds are expected to decrease over time as each share becomes smaller with the addition of newly incorporated cities.



	2011	2012	2013	2014
Municipal Revenue Sharing	394,900	395,000	395,000	395,000

**Alcoholic Beverage Licenses \$25,000**

A portion of the annual state license tax levied on manufacturers, distributors, vendors, brokers, sales agents, and importers of alcoholic beverages and collected within a county or municipality in Florida is shared with those local governments.



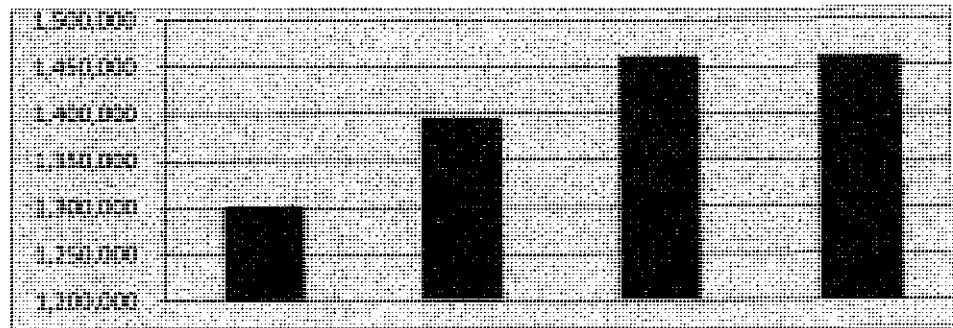
	2011	2012	2013	2014
Alcohol Beverage License	25,000	25,000	25,000	25,000



**Half-Cent Sales Tax \$1,299,355**

Chapter 82-154, Laws of Florida, created the local government half-cent sales tax program. The primary purpose of the tax was to provide relief from Ad Valorem taxes in addition to providing counties and municipalities with revenues for local programs. Current revenues for this fund come from a portion of the state sales tax (which is shared by both counties and cities). The distribution formulas are population-oriented but not directly proportional to population increase. Municipalities can use these funds for municipal-wide programs. These funds can also be pledged towards repayment of bonds or used for capital projects.

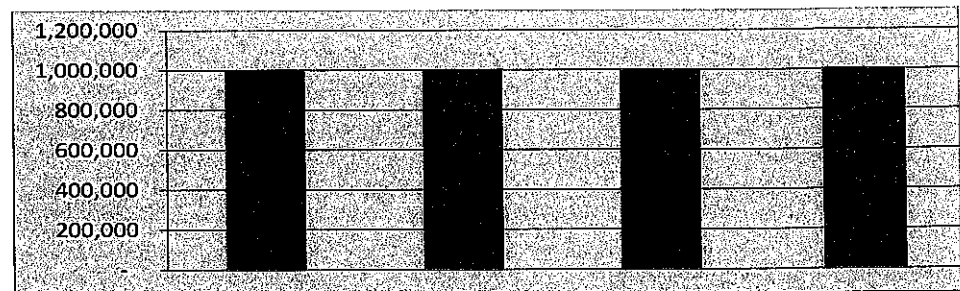
A portion of the Half-Cent Sales Tax revenue is pledged to cover the debt service payment on the \$6 million 2005 series Sales Tax Bonds. The principal and interest payment is approximately \$550,000 per year through FY2021. The funds were used for various capital improvements including the construction of the new police station and for transportation improvements.



	2011	2012	2013	2014
Half Cent Sales Tax	1,299,355	1,395,000	1,460,000	1,460,000

**Collier County Transportation \$1,000,000**

The City of Marco Island and Collier County entered into an interlocal agreement where certain roads were transferred to the City and the County would provide annual maintenance payments to the City of \$1,000,000 for 15 years beginning October 1, 2002

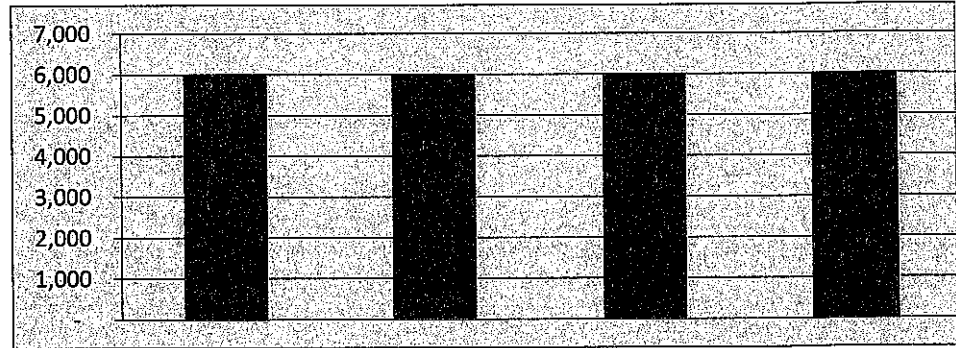


	2011	2012	2013	2014
Collier County Transportation	1,000,000	1,000,000	1,000,000	1,000,000



**Firefighter's Supplemental Compensation      \$6,000**

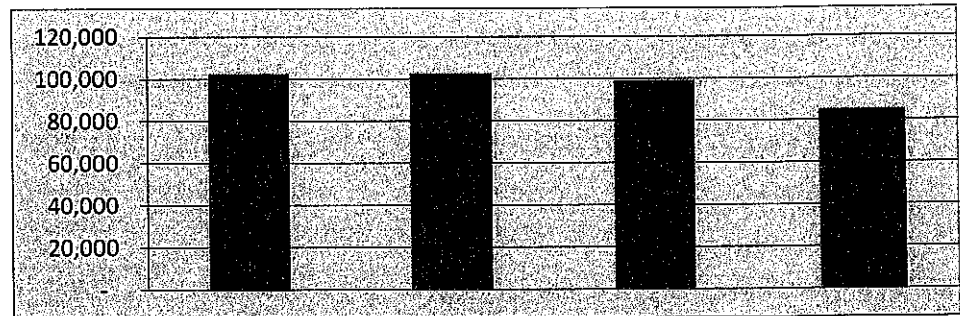
The state requires municipalities to compensate firefighters with the payment of an educational incentive of \$600 per year upon attainment of an Associate Degree. A portion of the payment is reimbursed by the State of Florida.



	2011	2012	2013	2014
Firefighter's Supplemental	6,000	6,000	6,000	6,000

**Fire Service Fees in Lieu of Taxes      \$85,000**

The City and Collier County entered into a Fire Protection Agreement where the City will provide fire protection services to the unincorporated area of Goodland. The grant amount from Collier County is calculated based on the number of calls to Goodland as a percentage of total calls and includes a 30% factor for the additional distance to Goodland.

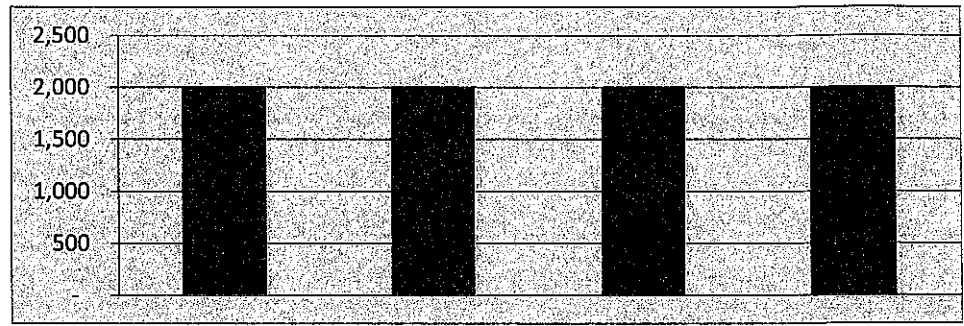


	2011	2012	2013	2014
Fire Service Fees in Lieu of Taxes	102,415	102,415	99,000	85,000



**Certification and Copying** **\$2,000**

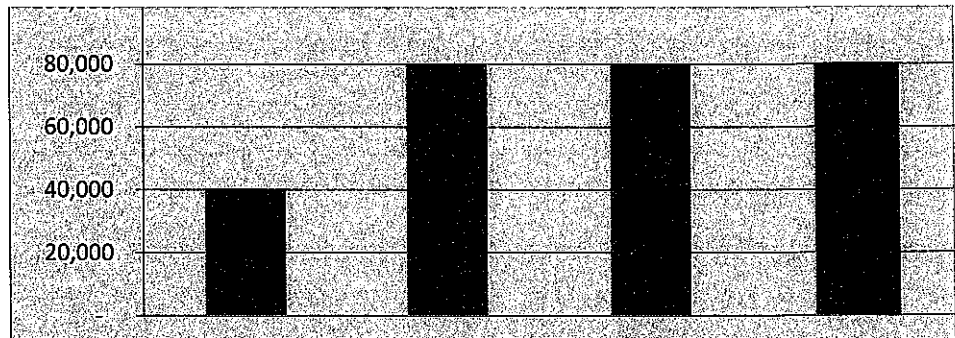
These fees are charged to produce copies of City documents, including the City Council agenda.



	2011	2012	2013	2014
Certification and Copying	2,000	2,000	2,000	2,000

**Land Use Fees** **\$80,000**

Fees are charged to offset expenses associated with processing land use petitions.

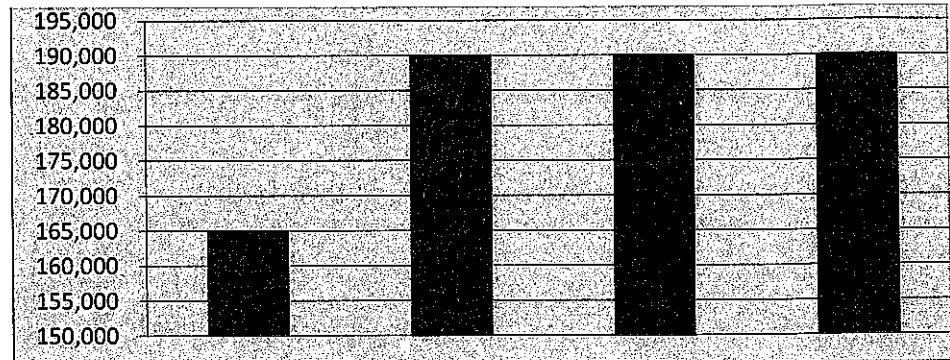


	2011	2012	2013	2014
Land Use Fees	40,000	80,000	80,000	80,000



**Fire Prevention Fees** **\$190,000**

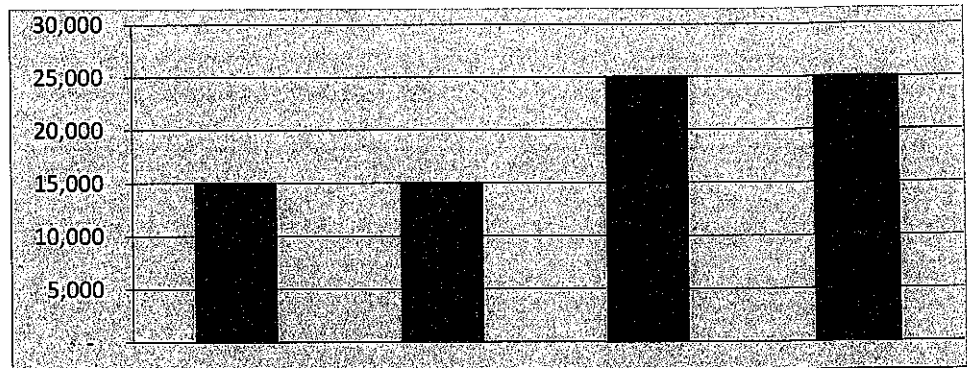
The City charges for inspections of the construction of new multi-family dwellings and businesses. These inspections are performed by Fire/Rescue personnel.



	2011	2012	2013	2014
Fire Prevention Fees	165,000	190,000	190,000	190,000

**Court Fines** **\$25,000**

Fines from traffic violations provide local governments with additional revenue as per Chapters 316 and 318 of the Florida Statutes. This revenue may be distributed to municipalities as provided in Section 318.21, Florida Statutes.



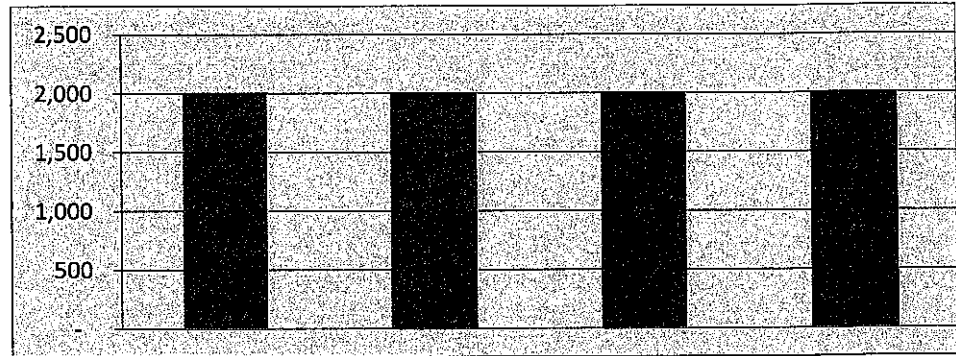
	2011	2012	2013	2014
Court Fines	15,000	15,000	25,000	25,000





**Violations of Local Ordinances \$2,000**

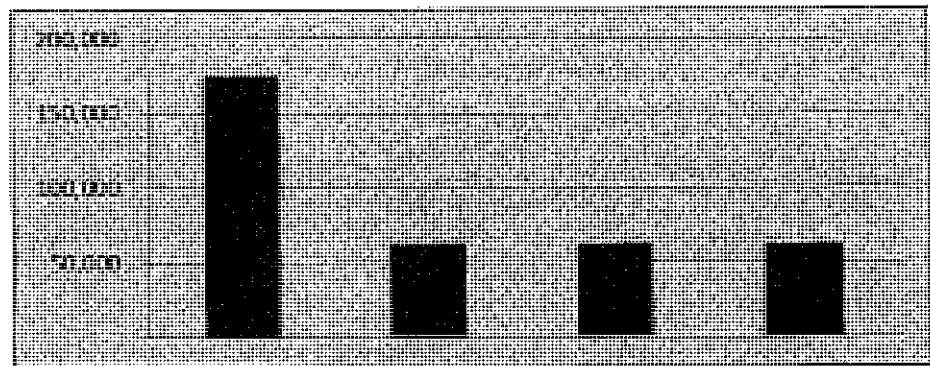
In addition to funds received from violations of State Statutes, the City receives a portion of the Collier County Court fines for violations of local ordinances.



	2011	2012	2013	2014
Violations of Local Ordinances	2,000	2,000	2,000	2,000

**Code Compliance Service Fees \$62,000**

To enforce the overgrowth of vegetation on vacant lots, the City will enter into contracts with licensed firms to mow lots in violation. The City intends to recapture all out-of-pocket expenses through fines and penalties paid by the violator. This revenue source offsets the contracted expense in the Code Compliance Division.

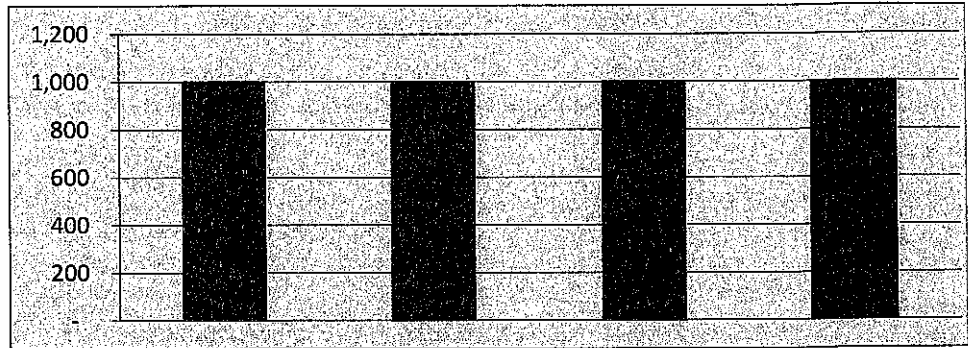


	2011	2012	2013	2014
Code Compliance Service Fees	175,000	62,000	62,000	62,000



**Criminal Justice Education** **\$1,000**

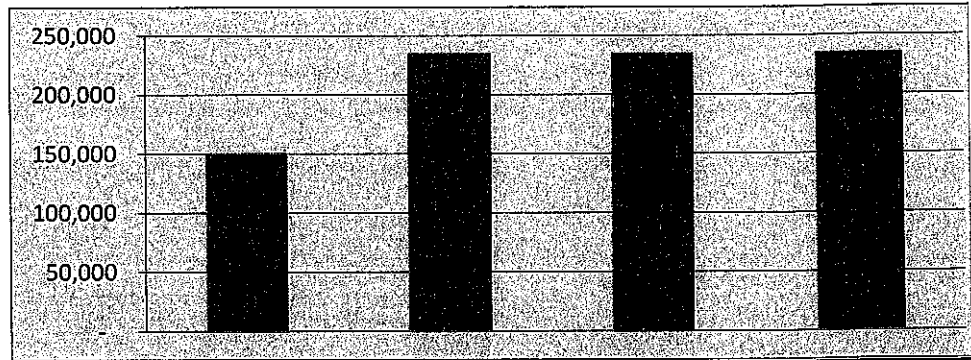
A portion of court fines are allocated to Criminal Justice Education based on traffic tickets.



	2011	2012	2013	2014
Criminal Justice Education	1,000	1,000	1,000	1,000

**Interest Earned** **\$235,000**

The City earns interest on daily cash balances under a contract with Fifth Third Bank and funds are invested in several short-term investment funds operating similar to a money market fund. The City maintains an investment portfolio of U.S. Government Treasury and Agency securities to earn market rates of interest on the available cash balances.



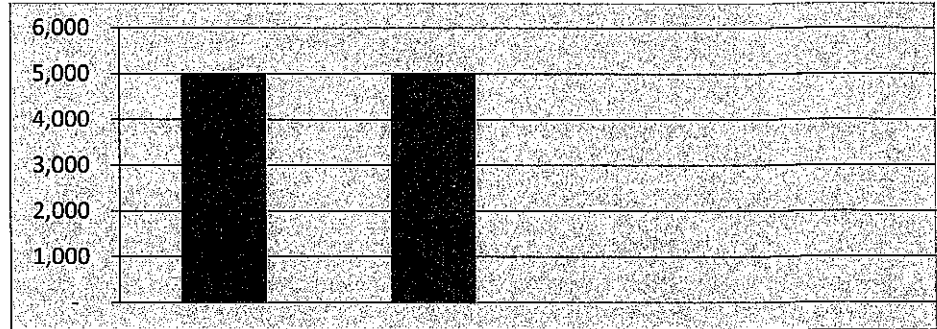
	2011	2012	2013	2014
Interest Earned	150,000	235,000	235,000	235,000



**Fire Impact Fees**

**\$0**

These fees are assessed on new development built within the City limits pursuant to Ordinance, revised in 2002. Fire Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.

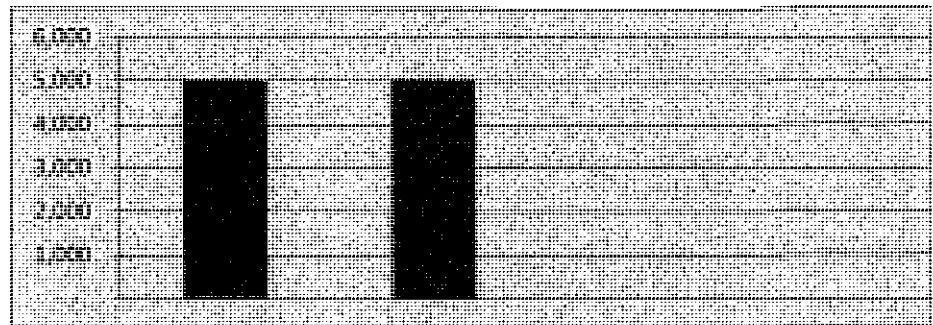


	2011	2012	2013	2014
Fire Impact Fees	5,000	5,000	-	-

**Police Impact Fees**

**\$0**

A 2002 ordinance established a Police Impact Fees. Fees are assessed on new development built within the City limits. Police Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.

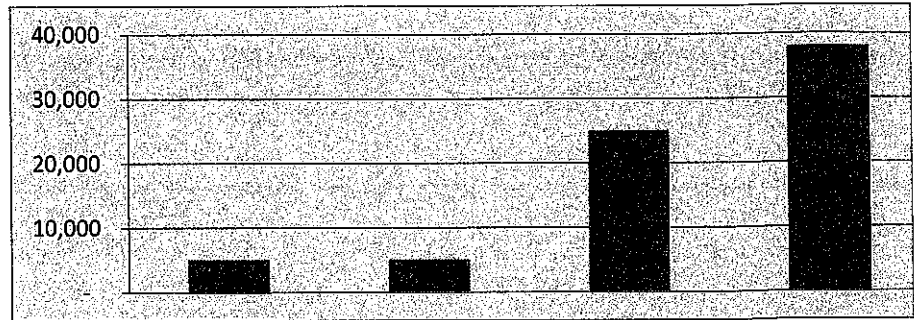


	2011	2012	2013	2014
Police Impact Fees	5,000	5,000	-	-



**Miscellaneous Revenues** **\$38,000**

General Fund revenues not otherwise classified.



	2011	2012	2013	2014
Miscellaneous Revenues	5,000	5,000	25,000	38,000

**Franchise Fees** **\$18,000**

The city has established a Franchise fee for Natural gas services on the Island effective in 2012. The fee is a pass through fee charged to all users of natural gas for Marco Island.



	2011	2012	2013	2014
Franchise Fees - Gas	-	-	-	18,000

# Legislative - City Council

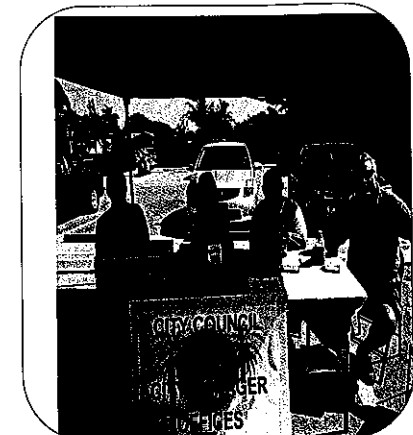
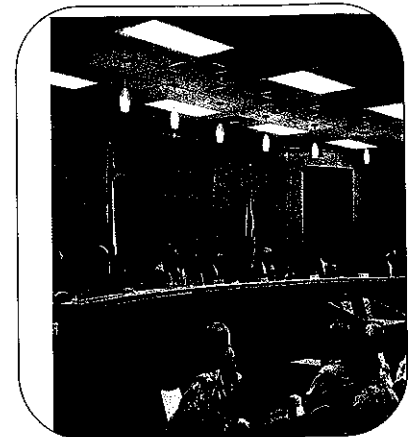
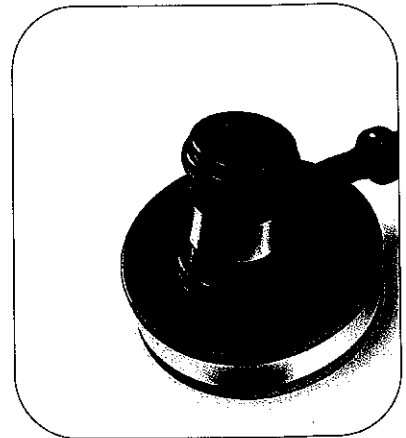
## **Mission Statement**

*To uphold the upscale residential community atmosphere, with sufficient commercial development to serve the needs of the residents, to enhance its natural beauty, to promote architectural harmony, and to provide for the safety and welfare of its residents, through cost-effective government, with prompt and courteous service to all.*

The City Council has responsibility and oversight for all of the mission elements in the City, and this establishes the broad framework for the mission elements of each department.

Marco Island operates under a council-manager form of government in accordance with its Charter. Legislative authority is vested in a seven (7) member City Council elected at-large and on a non-partisan basis. Members of Council serve a term of four years on a staggered basis. The City Council elects a chair, who shall preside, and a vice-chair. The chair and vice-chair serve in that capacity for one (1) year.

The City Council enacts legislation, determines policy, and appoints a City Manager who is responsible for the administration and implementation of policies and manages the City's departments and services. The City Council also appoints a City Attorney.





City of Marco Island  
Fiscal Year 2013/2014 Budget

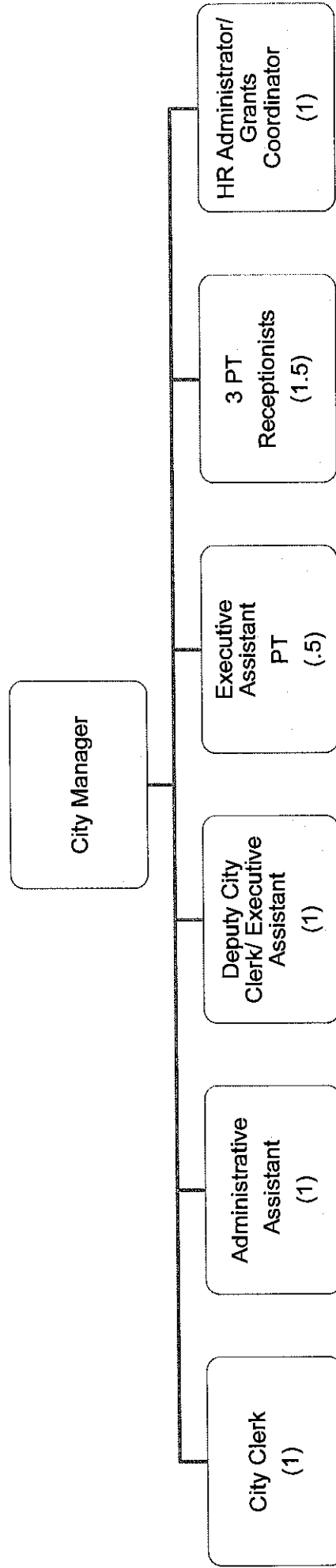
08/12/13

LEGISLATIVE  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
ADG Adv Rpt #95110						
0015111100	COUNCIL STIPENDS	45,000	45,000	33,750	45,000	1.00
0015112100	FICA TAXES	3,507	3,850	2,511	3,555	.92
TOTAL PERSONNEL SERVICES:		48,507	48,850	36,261	48,555	.99
0015113100	PROFESSIONAL SERVICES	0	20,500	0	10,000	.49
0015114000	TRAVEL & PER DIEM	2,771	4,300	2,790	4,000	.93
0015114100	TELEPHONE AND COMMUNICATIONS	3,488	9,540	5,495	9,540	1.00
0015114901	MISCELLANEOUS EXPENSE	1,262	2,200	942	1,200	.55
0015115100	OFFICE SUPPLIES	48	100	0	100	1.00
0015115420	TRAINING & EDUCATION	0	0	935	0	.00
TOTAL OPERATING EXPENSES:		7,569	36,640	10,162	24,840	.68
TOTAL CAPITAL OUTLAY:		0	0	0	0	.00
GRAND TOTAL FOR DEPARTMENT:		56,076	85,490	46,423	73,395	.86

**City of Marco Island  
Executive / Administration Department**



# Executive – City Manager

## **Mission Statement**

*To be responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership and management of all departmental activities, and to strive for excellence in the provision of City services at a reasonable cost with an organization committed to good customer service for the citizens we serve.*

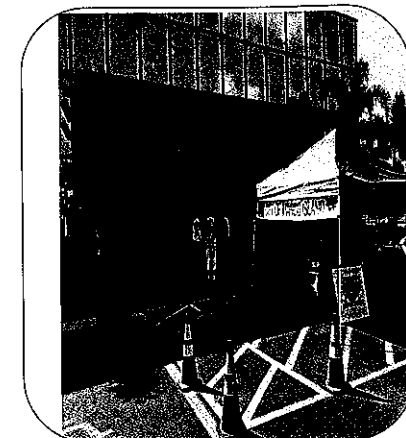
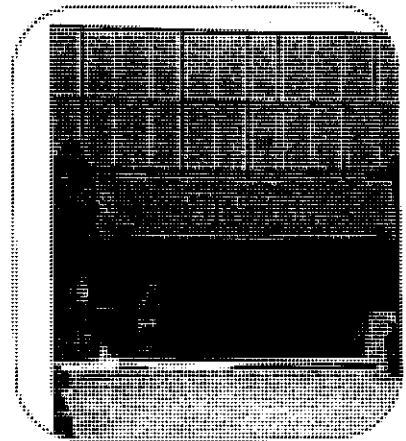
The City Charter provides that there shall be a City Manager who shall be the chief administrative officer of the City. The City Manager shall be responsible to the City Council for the administration of all City affairs placed in the Manager's charge by the City Charter. The City Manager is appointed by, serves at the pleasure of the City Council, and is directly responsible for executing laws and ordinances and implementing City Council policies.

The City Manager appoints all employees of the City with the exception of the City Attorney. The City Manager is responsible for providing and exercising overall supervision of all departments.

The City Manager prepares the annual budget for adoption by City Council.

The City Manager provides staff support to and steers the Boards and Committees established by Council.

The City Manager regularly and frequently reports to City Council regarding the status of City operations and financial condition.







City of Marco Island  
Fiscal Year 2013/2014 Budget

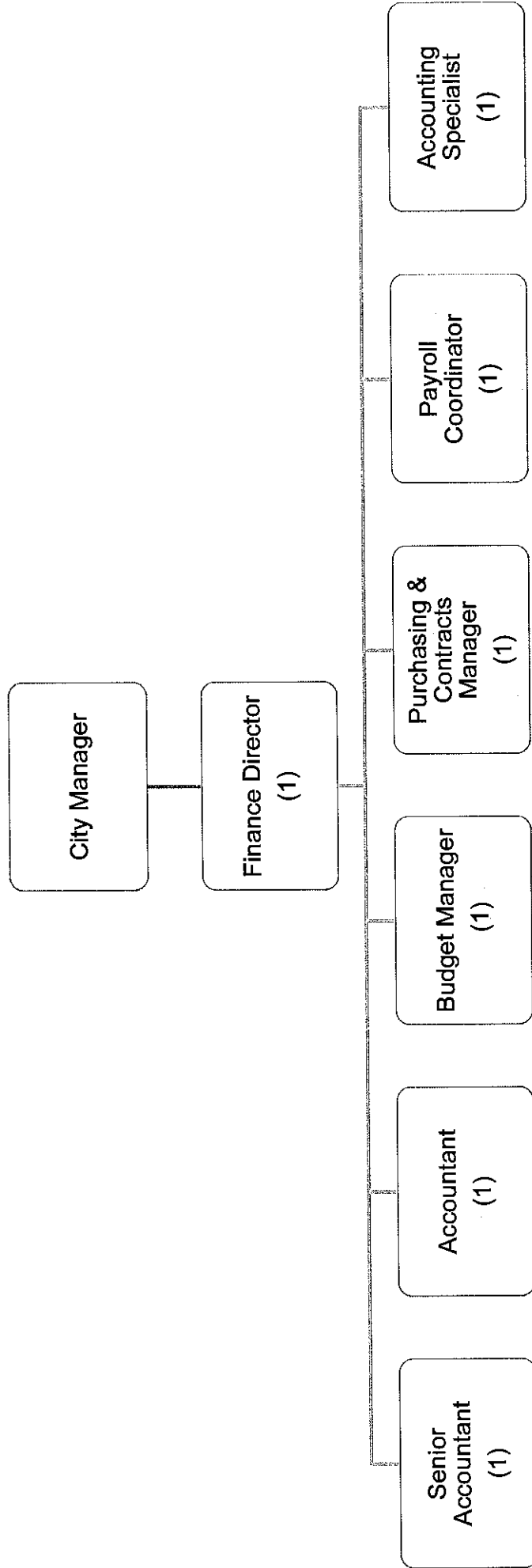
08/12/13

EXECUTIVE  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
ADG Adv Rpt #95120						
0015121200	WAGES	442,378	435,720	306,574	423,250	.97
0015121400	OVERTIME	400	300	140	300	1.00
0015122000	BENEFITS	97,626	107,575	72,407	108,895	1.01
0015122100	FICA TAXES	34,664	39,345	23,847	35,560	.90
0015122200	RETIREMENT	10,987	12,420	7,934	11,250	.91
TOTAL PERSONNEL SERVICES:		586,054	595,360	410,902	579,255	.97
-----						
0015124000	TRAVEL & PER DIEM	1,055	3,200	2,182	3,200	1.00
0015125400	PUBLICATIONS & MEMBERSHIPS	595	1,430	294	1,430	1.00
0015125420	TRAINING	1,831	1,850	1,267	1,850	1.00
TOTAL OPERATING EXPENSES:		3,482	6,480	3,743	6,480	1.00
-----						
TOTAL CAPITAL OUTLAY:		0	0	0	0	.00
-----						
GRAND TOTAL FOR DEPARTMENT:		589,536	601,840	414,644	585,735	.97
=====						

**City of Marco Island  
Finance Department**



# Finance

## **Mission Statement**

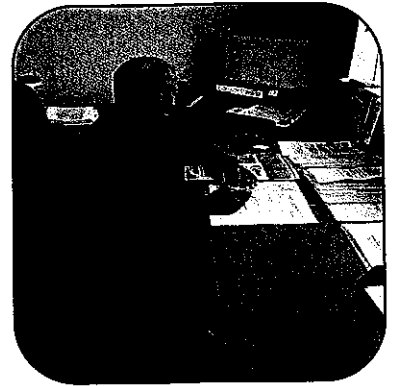
*Advise the City Manager in the administration, development, and monitoring of the operating and capital budgets, accept and control all payments and disbursements of funds, offer technical support within the City of Marco Island government structure, assist the general public and citizen groups with information requests, and make recommendations to City Council, City Manager and Advisory Committees on all financial and budgetary policies.*

The Finance Department is the central fiscal control and accounting agency. The Director of Finance serves as the Chief Financial Officer for the City.

The Finance Department deals with receipt and disbursements of funds and all financial transactions of the City. The Department supervises purchasing, accounts payable, payroll, audits, operating and capital budgets, preparation of comprehensive analyses, financial reports, investments, debt management, insurance and risk assessment, and cash management. The Department provides financial information to the public, state agencies, lenders, grantors, auditors, bond rating agencies, department directors, City Council, and City Manager.

The Department is responsible for administrating the Self-Insurance Fund, covering the City's general liability, property, flood, and workers compensation insurance.

The Finance Department provides Budgeting, financial management and reporting for the Independent Taxing District of Hideaway Beach.





City of Marco Island  
Fiscal Year 2013/2014 Budget

09/25/13

FINANCE DEPARTMENT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
	ADG Adv Rpt #95130					
0015131200	WAGES	415,876	434,905	294,594	426,750	.98
0015131400	OVERTIME	0	0	66	0	.00
0015132000	BENEFITS	134,242	168,585	99,724	157,860	.94
0015132100	FICA TAXES	37,168	43,600	26,633	41,495	.95
0015132200	RETIREMENT	19,070	22,415	13,830	21,340	.95
0015132900	CAPITALIZABLE PERSONNEL COSTS	(15,805)	(20,675)	(8,607)	(25,500)	1.23
	TOTAL PERSONNEL SERVICES:	590,551	648,830	426,040	621,945	.96
-----						
0015133100	PROFESSIONAL SERVICES	52,171	13,125	9,171	13,125	1.00
0015133200	AUDITING SERVICES	21,005	25,100	19,200	13,100	.52
0015133400	CONTRACTUAL SERVICES	29,788	223,300	50,346	122,125	.55
0015133490	COLLIER COUNTY SERVICES	2,906	3,000	0	3,000	1.00
0015134000	TRAVEL & PER DIEM	2,456	7,200	1,048	5,200	.72
0015134100	TELEPHONE & COMMUNICATIONS	0	850	352	850	1.00
0015134700	PRINTING	1,255	4,500	1,375	3,000	.67
0015134900	BANK FEES	13,694	19,100	10,876	19,100	1.00
0015135100	OFFICE SUPPLIES	6,625	6,750	3,422	6,750	1.00
0015135400	PUBLICATIONS & MEMBERSHIPS	295	1,890	1,092	890	.47
0015135420	TRAINING	3,667	6,725	814	4,725	.70
	TOTAL OPERATING EXPENSES:	133,862	311,540	97,696	191,865	.62
-----						
	TOTAL CAPITAL OUTLAY:	0	0	0	0	.00
-----						
	GRAND TOTAL FOR DEPARTMENT:	724,413	960,370	523,736	813,810	.85
=====						

# Legal Counsel – City Attorney

## **Mission Statement**

*To serve as the Chief Legal Advisor to the City Council, the City Manager, and the City's boards and committees and to represent the City in legal proceedings by providing fair, honest, creative, and practical legal services.*

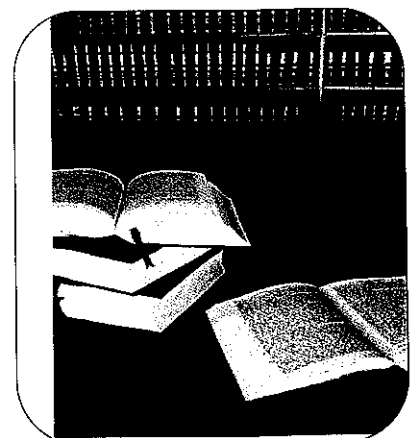
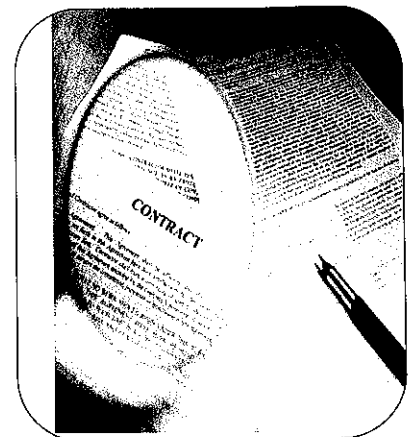
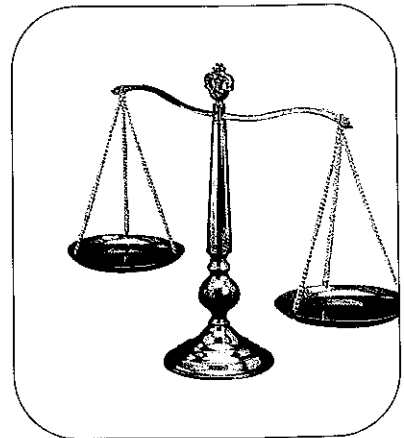
The law firm of Gray Robinson provides primary legal services.

The City Attorney provides legal advice and services in the following areas:

- Review of contracts.
- Litigation.
- Review of ordinance drafts.
- Legal advice on all public policy issues and administrative issues.
- Legal advice on land use and building matters.
- Legal advisor to the Planning Board.
- Legal advisor to the Code Enforcement Board.
- Legal advisor for labor law and collective bargaining matters.
- Legal counsel for matters pertaining to general employee pensions.

Bond Counsel is provided by the firm of Bryant, Miller & Olive, P.A. of Tampa, Florida.

The firm of Sugarman & Susskind of Coral Gables, Florida provides legal counsel for police officers and firefighters pensions, which is charged directly to the pension funds.





City of Marco Island  
Fiscal Year 2013/2014 Budget

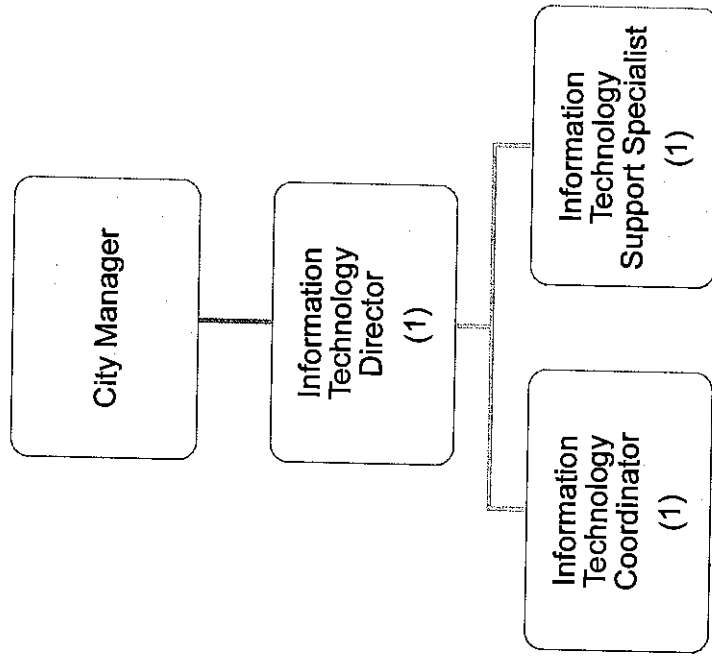
08/12/13

LEGAL  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	PROPOSED BGT TO CY BGT
	ADG Adv Rept #95140					
0015143100	PROFESSIONAL SERVICES	282,712	300,000	209,411	300,000	1.00
	TOTAL OPERATING EXPENSES:	282,712	300,000	209,411	300,000	1.00
	GRAND TOTAL FOR DEPARTMENT:	282,712	300,000	209,411	300,000	1.00

**City of Marco Island  
Information Technology Department**



# Information Technology

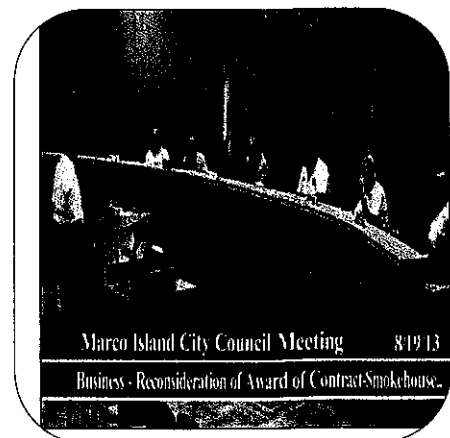
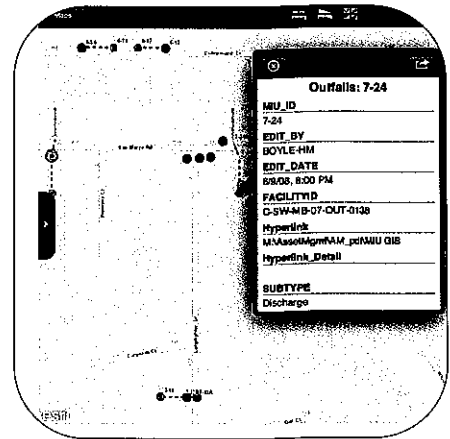
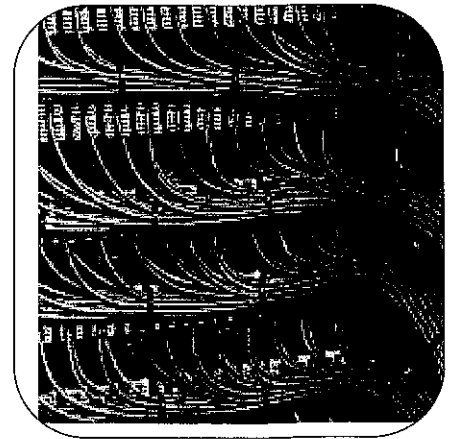
## Mission Statement

*The mission of the Information Technology Department is to manage, secure, and maintain the technological infrastructure and all related assets to support the growing needs of each department and improve the general operations for the City of Marco Island.*

The Information Technology Department provides information systems management, desktop computer support and installation, network administration, application services, communication services, and infrastructure maintenance for all City departments.

Geographic Information Systems is responsible for maintaining the City's spatial information and preparing and presenting maps and map-related data. GIS serves primarily internal clients while coordinating data with Collier County the Property Appraiser's Office.

The I.T. Department also manages the television production and broadcast services for Council meetings and Advisory boards, and also maintains the City website.







City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

INFORMATION TECHNOLOGY DEPT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
Rpt #95160						
0015161200	WAGES	147,135	186,870	161,195	186,135	1.00
0015161400	OVERTIME	0	0	1,033	1,000	.00
0015162000	BENEFITS	51,702	80,345	62,474	84,075	1.05
0015162100	FICA	13,502	18,155	15,598	17,800	.98
0015162200	RETIREMENT	7,031	9,345	6,819	9,160	.98
TOTAL PERSONNEL SERVICES:		219,369	294,715	247,120	298,170	1.01
0015163400	CONTRACT SERVICES	40,191	63,580	27,739	102,580	1.61
0015164000	TRAVEL PER DIEM	1,283	2,000	0	1,500	.75
0015164100	TELEPHONE & COMMUNICATIONS	11,530	14,280	6,249	15,000	1.05
0015164610	VEHICLE REPAIRS & MAINTENANCE	0	0	0	1,500	.00
0015164630	EQUIPMENT REPAIRS & MAINTENANCE	594	1,000	0	1,000	1.00
0015165100	OFFICE SUPPLIES	592	750	281	750	1.00
0015165200	OPERATING SUPPLIES	101,148	109,069	67,614	55,200	.51
0015165210	FUEL	0	1,500	0	1,500	1.00
0015165251	MEDIA CENTER SUPPLIES	7,733	18,700	9,067	27,600	1.48
0015165400	PUBLICATIONS & MEMBERSHIPS	0	175	175	175	1.00
0015165420	TRAINING	0	3,000	0	3,435	1.15
TOTAL OPERATING EXPENSES:		163,072	214,054	111,125	210,240	.98
TOTAL CAPITAL OUTLAY:		0	0	0	0	.00
GRAND TOTAL FOR DEPARTMENT:		382,441	508,769	358,244	508,410	1.00

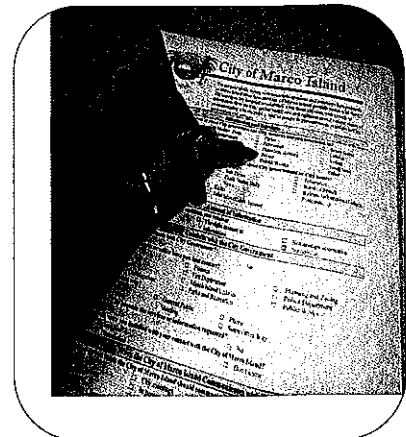
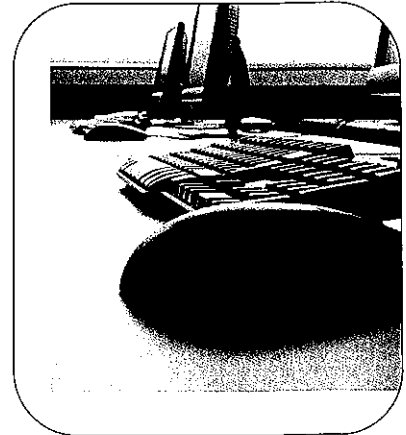
# General Government

## **Mission Statement**

*To provide for City overhead expenses, shared by, but not allocated to, other City General Government departments. To provide for payment of services, such as special studies, projects, or consultants not available through or easily allocated to other General Government departments.*

The Division maintains expense accounts for the following:

- Community expenditures and grants
- Office supplies
- Telephone and communications
- Legal advertising and public notices
- Utilities, maintenance, & custodial services for City Hall
- Personnel recruiting and Human Resource programs
- City's drug-free workplace and safety programs
- Election and public information costs
- Newsletters, brochures, and CodeRED
- Other operating expenses not specifically allocated
- Contingency for reasonably expected expenditures not specifically budgeted in departmental accounts





City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

OTHER GENERAL GOV DEPT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	PROPOSED BGT TO CY BGT
-----						
ADG Adv Rpt #95190						
0015191200	WAGES	3,889	10,500	0	0	.00
0015192000	BENEFITS	(302)	0	0	0	.00
0015192100	FICA TAXES	184	800	0	0	.00
0015192200	RETIREMENT	(59)	0	0	0	.00
-----						
TOTAL PERSONAL SERVICES:		3,711	11,300	0	0	.00
-----						
0015193100	PROFESSIONAL SERVICES	5,583	6,700	6,691	4,500	.67
0015193400	CONTRACTUAL SERVICES	7,059	13,065	10,800	24,364	1.86
0015193401	2012 HURRICANE EXPENSES	12,025	0	11	0	.00
0015194100	TELEPHONE & COMMUNICATIONS	89,045	68,180	33,738	36,776	.54
0015194300	UTILITIES	44,578	55,080	29,597	45,000	.82
0015194400	RENTALS & LEASES	16,903	21,520	9,589	26,200	1.22
0015194500	INSURANCE	682,800	682,800	512,100	682,800	1.00
0015194610	VEHICLE REPAIR & MAINTENANCE	1,123	2,000	755	1,000	.50
0015194620	BUILDING REPAIR & MAINTENANCE	27,195	20,900	14,918	36,000	1.72
0015194630	EQUIPMENT REPAIR & MAINTENANCE	1,080	4,000	0	4,000	1.00
0015194700	PRINTING	1,887	9,300	2,413	5,500	.59
0015194790	ELECTION EXPENSE	653	0	0	0	.00
0015194810	GOODWILL	8,398	4,000	8,519	4,000	1.00
0015194820	ARTS-A-FIRE EXPENSES	1,963	0	0	0	.00
0015194900	CITY PERSONNEL EXPENSES	7,506	17,000	10,282	19,000	1.12
0015194902	COMMUNITY GRANTS	0	50,000	0	0	.00
0015194920	LEGAL ADVERTISING	17,380	24,900	12,857	20,000	.80
0015195100	OFFICE SUPPLIES	12,902	15,500	7,209	15,500	1.00
0015195200	OPERATING SUPPLIES	2,753	4,200	261	4,200	1.00
0015195210	FUEL	2,799	3,750	1,561	2,750	.73
0015195230	POSTAGE	15,825	33,190	15,996	20,000	.60
0015195250	IT SUPPLIES/SERVICES/SMALL EQU	877	0	0	0	.00
0015195290	SOLID WASTE DISPOSAL	5,146	6,000	4,379	6,000	1.00
0015195400	PUBLICATIONS & MEMBERSHIPS	1,941	5,270	2,576	5,270	1.00
0015199095	BPA RES CONTINGENCY	0	64,710	0	242,185	3.74
0015199096	OIL SPILL DISASTER	0	(2,000)	0	0	.00
0015199098	RETIREMENT CONTINGENCY	0	88,500	0	0	.00
0015199099	CONTINGENCY	0	132,775	0	141,115	1.06
-----						
TOTAL OPERATING EXPENSES:		967,420	1,331,340	684,252	1,346,160	1.01
-----						
0015196400	EQUIPMENT PURCHASES	7,654	0	0	0	.00
-----						
TOTAL CAPITAL OUTLAY:		7,654	0	0	0	.00
-----						
GRAND TOTAL FOR DEPARTMENT:		978,785	1,342,640	684,252	1,346,160	1.00
=====						



City of Marco Island  
Fiscal Year 2013/2014 Budget

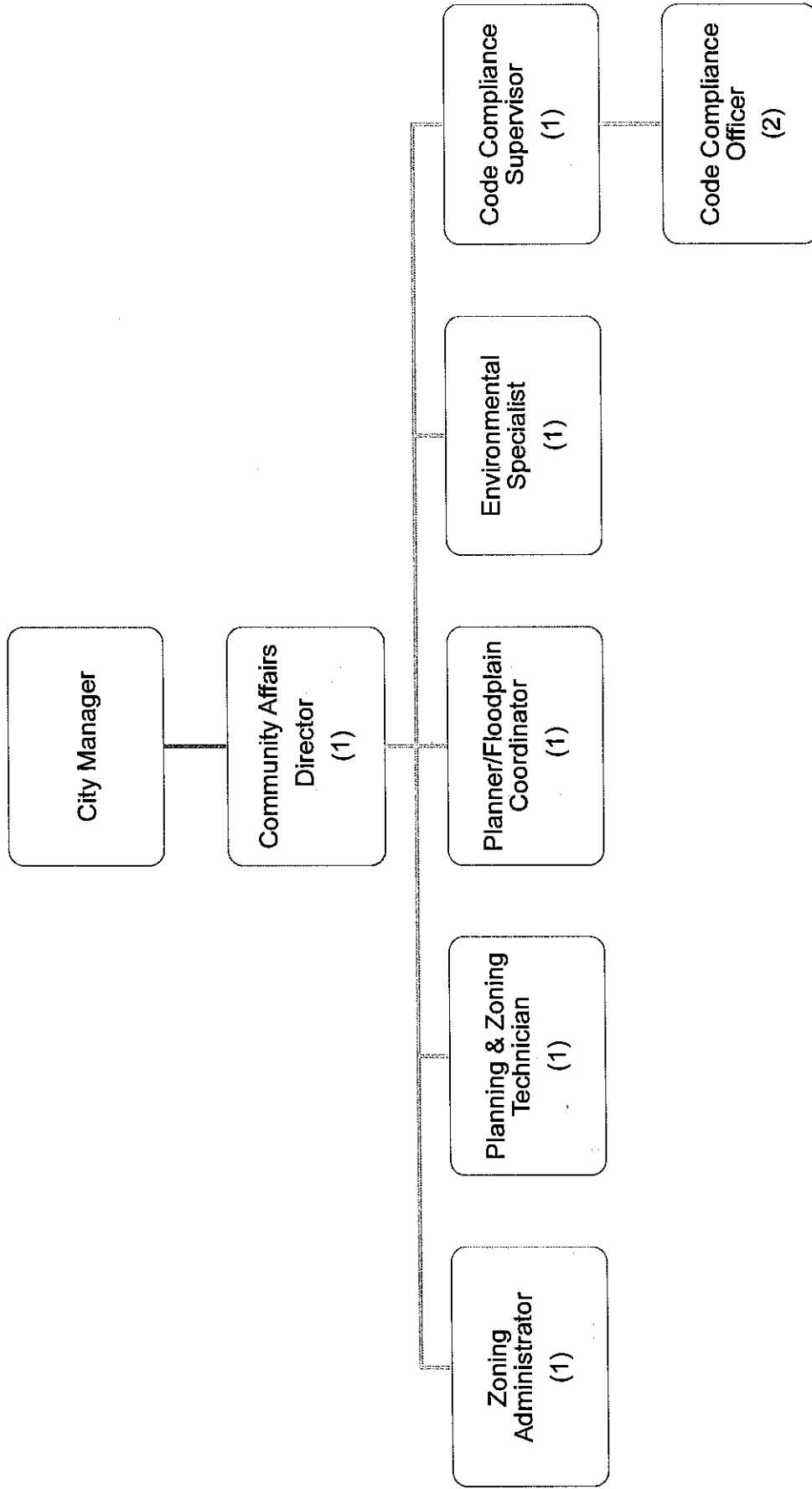
09/25/13

GENERAL FUND TRANSFERS OUT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
ADG Adv Rpt #95020						
0015810202	TRANS TO FIRETRUCK DEBT SERVICE FD	0	0	0	144,105	.00
0015810203	TRANS TO SALES TAX BOND DS FUND	550,275	546,500	409,878	547,190	1.00
0015810206	TRANS TO 2009 FIRE TRK LEASE	90,710	90,710	68,031	90,705	1.00
0015810300	TRANS TO CAPITAL PROJECTS FUND	1,305,639	2,169,720	1,622,367	940,290	.43
0015810432	TRANSFER TO STRP RESURFACING FUND	0	0	0	500,000	.00
0015810520	TRANSFER TO ASSET RPLCMT FUND	2,731,725	0	0	1,366,730	.00
TOTAL TRANSFERS OUT:		4,678,349	2,806,930	2,100,276	3,589,020	1.28
GRAND TOTAL:		4,678,349	2,806,930	2,100,276	3,589,020	1.28

**City of Marco Island  
Community Affairs Department**



# Community Affairs

## **Mission Statement**

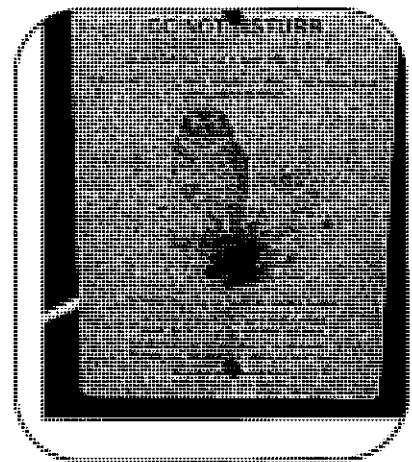
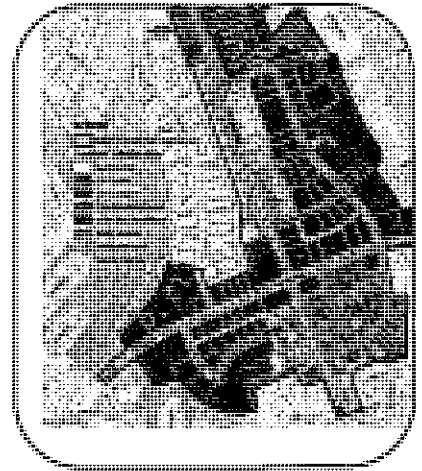
*To offer Marco Island residents and visitors a thoughtful, professional staff that provides current and long-range planning, and environmental and zoning services, acting in a prompt and courteous manner when addressing community needs and City business. The staff encourages community participation to develop a sound, innovative planning program that will complement and enhance the natural, social, and economic environment of the Island.*

The Community Affairs Department is charged with providing both current and long range planning, environmental and zoning services.

Planning staff works with the development community, churches, non-profits and other institutions and groups on proposed projects, site plan review, land use petitions, variances and interpretations of the Land Development Code. It also provides staff liaison with the Planning Board and support to City Council. Long range planning efforts focus on reviewing and implementing policies contained in the Comprehensive Plan. Staff also suggests and researches amendments to the Land Development Code and other City Code provisions.

The City's environmental specialist permits landscape and vegetation activities, performs activities to advance the protection of listed species, monitors water quality and performs outreach activities involving schools, civic groups and NGOs. The environmental specialist is the staff liaison to the Beach Advisory Committee.

Zoning activities within the Community Affairs Department include a variety of short term community permits, commercial temporary use permits, occupational licensing, home occupation certificates and flood certificates. Staff also monitors and advocates on matters related to FEMA flood maps, including maintenance of our community rating.





City of Marco Island  
Fiscal Year 2013/2014 Budget

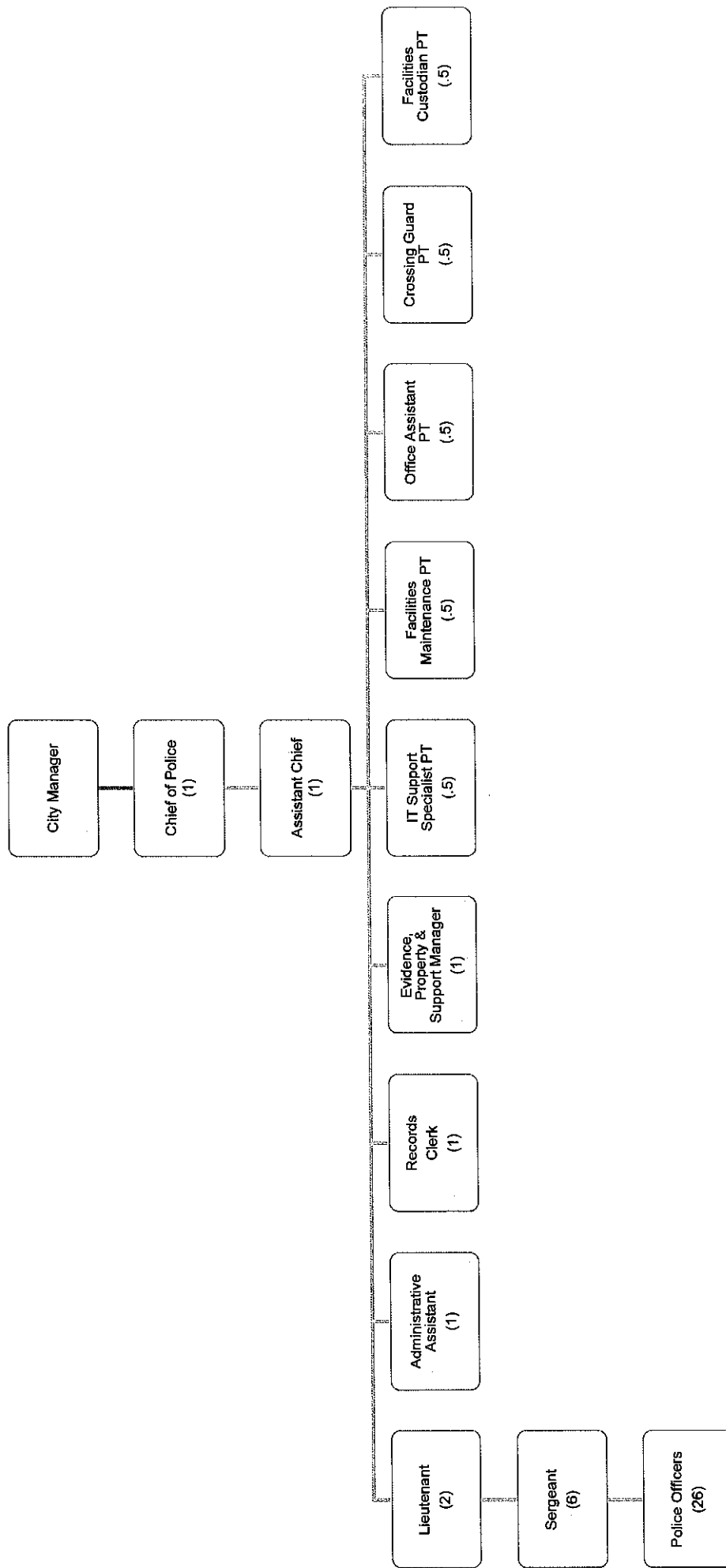
08/12/13

COMMUNITY AFFAIRS  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
	ADG Adv Rpt #95150					
0015151200	WAGES	261,799	266,815	195,363	270,985	1.02
0015151400	OVERTIME	164	2,000	83	2,000	1.00
0015152000	BENEFITS	91,745	100,720	73,147	111,765	1.11
0015152100	FICA TAXES	23,487	26,170	17,483	26,550	1.01
0015152200	RETIREMENT	12,790	13,365	9,550	13,550	1.01
	TOTAL PERSONNEL SERVICES:	389,985	409,070	295,627	424,850	1.04
-----						
0015153400	CONTRACTUAL SERVICES	1,564	22,220	3,794	19,000	.86
0015153480	WATER QUALITY TESTING	5,269	7,500	2,880	7,500	1.00
0015153490	COLLIER COUNTY SERVICES	46,043	0	0	0	.00
0015154000	TRAVEL PER DIEM	258	1,100	746	2,215	2.01
0015154100	TELEPHONE & COMMUNICATIONS	6	2,600	1,652	2,940	1.13
0015154630	EQUIPMENT REPAIR & MAINTENANCE	0	1,000	0	1,000	1.00
0015154700	PRINTING	327	1,250	71	1,250	1.00
0015155100	OFFICE SUPPLIES	1,657	2,000	1,454	2,000	1.00
0015155200	OPERATING SUPPLIES	1,822	3,500	1,311	3,500	1.00
0015155220	UNIFORMS	92	1,200	114	1,440	1.20
0015155400	PUBLICATIONS & MEMBERSHIPS	1,101	1,335	446	1,345	1.01
0015155420	TRAINING	735	1,900	256	1,650	.87
	TOTAL OPERATING EXPENSES:	58,874	45,605	12,723	43,840	.96
-----						
	TOTAL CAPITAL OUTLAY:	0	0	0	0	.00
-----						
	GRAND TOTAL FOR DEPARTMENT:	448,860	454,675	308,350	468,690	1.03
=====						

**City of Marco Island  
Police Department**





# Police Department

## **Mission Statement**

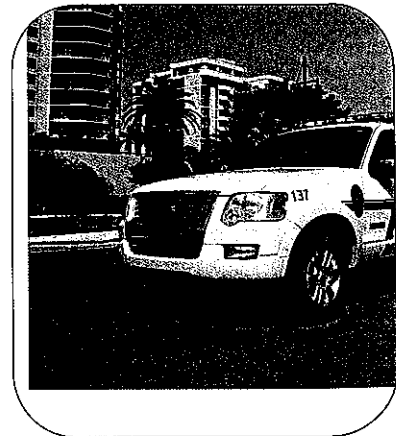
*It is the mission of the Marco Island Police Department to provide for the security and safety of all persons within the City of Marco Island.*

The Marco Island Police Department is a full service law enforcement agency providing uninterrupted surface and waterborne patrol missions every calendar day of the year, 24 hours per day. The agency maintains mutual aid agreements with our sister agencies in Collier County to supplement services in extraordinary and special incidents. In confronting complex, multijurisdictional challenges we utilize our extensive affiliations with our state and federal partners to the fullest benefit of our residents and visitors.

Our emphasis on all hazards planning and plan compatible operations create a professional outcome that ensures safety and a proactive orientation to our services. Our goal of proactive crime suppression and optimized police visibility philosophy promote better crime prevention outcomes.

A reorganization has been developed to assure greater efficiency and furnish increased security.

This year we will endeavor to expand and solidify our community relations and partnerships in a positive way to build higher levels of trust and esteem for our efforts.





City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

CODE COMPLIANCE DEPARTMENT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
ADG Adv Rpt #95200						
0015201200	WAGES	151,741	147,915	111,377	143,890	.97
0015201400	OVERTIME	1,249	0	1,012	0	.00
0015202000	BENEFITS	64,122	66,640	50,212	64,510	.97
0015202100	FICA TAXES	13,537	14,465	9,866	13,760	.95
0015202200	RETIREMENT	7,013	7,380	5,462	7,200	.98
TOTAL PERSONNEL SERVICES:		237,662	236,400	177,929	229,360	.97
-----						
0015203100	PROFESSIONAL SERVICES	0	100	0	0	.00
0015203400	CONTRACTUAL SERVICES	44,981	49,000	26,621	52,000	1.06
0015204000	TRAVEL PER DIEM	1,141	1,350	670	1,995	1.48
0015204100	TELEPHONE & COMMUNICATIONS	1,679	3,480	1,667	3,480	1.00
0015204610	VEHICLE REPAIR & MAINTENANCE	3,773	3,800	1,877	3,300	.87
0015204630	EQUIPMENT REPAIR & MAINTENANCE	0	3,400	32	3,400	1.00
0015204700	PRINTING	78	800	458	400	.50
0015205100	OFFICE SUPPLIES	1,217	1,000	633	1,000	1.00
0015205200	OPERATING SUPPLIES	5,059	3,850	2,866	2,000	.52
0015205210	FUEL	4,198	4,000	3,199	4,500	1.13
0015205220	UNIFORMS	1,725	2,250	1,071	1,100	.49
0015205400	PUBLICATIONS & MEMBERSHIPS	245	300	210	180	.60
0015205420	TRAINING	2,252	4,780	1,330	2,405	.50
TOTAL OPERATING EXPENSES:		66,350	78,110	40,636	75,760	.97
-----						
TOTAL CAPITAL OUTLAY:		0	0	0	0	.00
-----						
GRAND TOTAL FOR DEPARTMENT:		304,012	314,510	218,565	305,120	.97
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City of Marco Island  
Fiscal Year 2013/2014 Budget

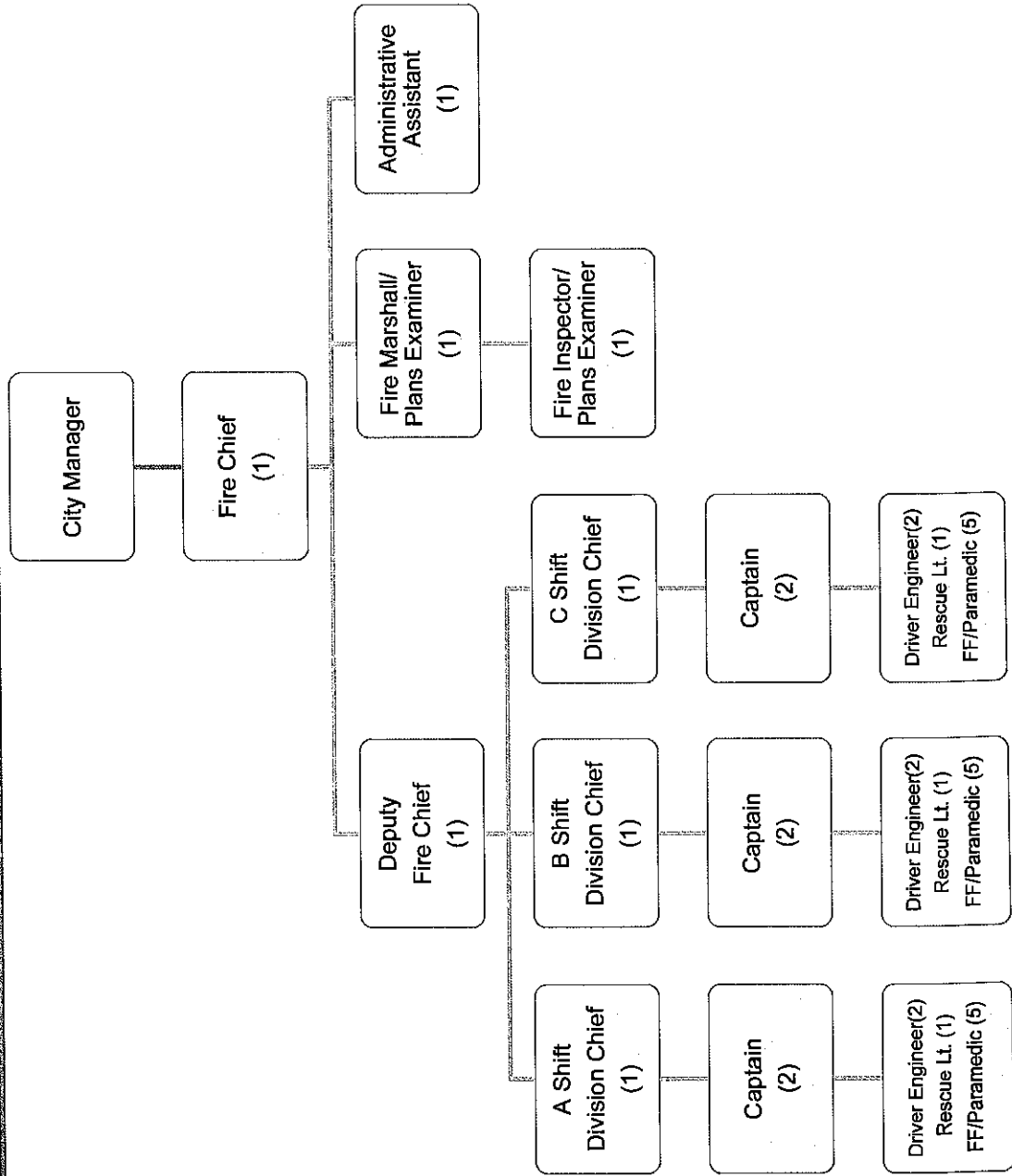
08/12/13

POLICE  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
ADG Adv Rpt #95210						
0015211100	SUPERVISOR SALARIES	212,862	372,425	174,446	359,530	.97
0015211201	POLICE OFFICER WAGES	1,815,249	1,729,945	1,279,047	1,747,905	1.01
0015211300	SUPPORT STAFF WAGES	114,477	237,355	132,153	196,855	.83
0015211400	OVERTIME	103,804	60,000	83,452	60,000	1.00
0015212000	BENEFITS	392,309	540,650	330,673	577,665	1.07
0015212100	FICA TAXES	183,266	214,615	134,277	193,500	.90
0015212200	RETIREMENT	678,736	807,770	541,977	576,370	.71
0015212201	CASUALTY INS PREMIUM TAX-POLIC	133,464	153,650	0	153,650	1.00
0015212500	UNEMPLOYMENT COMPENSATION	0	15,000	0	15,000	1.00
TOTAL PERSONNEL SERVICES:		3,634,166	4,131,410	2,676,024	3,880,475	.94
0015213100	PROFESSIONAL SERVICES	12,505	20,000	13,954	22,000	1.10
0015213400	CONTRACTUAL SERVICES	9,190	41,360	11,490	17,260	.42
0015213490	COLLIER COUNTY SERVICES	90,000	0	0	0	.00
0015213500	INVESTIGATIONS	901	9,500	7,644	12,000	1.26
0015214000	TRAVEL PER DIEM	6,686	15,000	10,167	10,000	.67
0015214100	TELEPHONE & COMMUNICATIONS	14,877	48,755	20,905	50,505	1.04
0015214300	UTILITIES	42,638	46,000	28,182	44,995	.98
0015214400	RENTALS & LEASES	4,065	6,000	2,661	6,000	1.00
0015214610	VEHICLE REPAIR & MAINTENANCE	60,767	53,250	25,914	45,000	.85
0015214620	BUILDING REPAIR & MAINTENANCE	14,069	11,000	2,879	10,000	.91
0015214630	EQUIPMENT REPAIR & MAINTENANCE	5,593	8,850	5,177	7,850	.89
0015214660	MARINE EXP-REPAIRS/MAINT	13,206	12,000	2,898	14,335	1.19
0015214700	PRINTING	840	3,750	1,361	3,750	1.00
0015214810	PUBLIC EDUCATION & GOODWILL	2,116	5,514	1,318	6,700	1.22
0015215100	OFFICE SUPPLIES	5,535	7,000	3,743	6,000	.86
0015215200	OPERATING SUPPLIES	63,613	48,959	27,189	41,455	.85
0015215210	FUEL	106,143	108,000	68,332	122,500	1.13
0015215220	UNIFORMS	30,407	47,581	23,805	50,000	1.05
0015215250	IT SUPPLIES/SERVICES SMALL EQU	37,370	46,855	41,055	44,400	.95
0015215280	MARINE EXPENSE-FUEL	4,736	8,000	1,559	12,250	1.53
0015215400	PUBLICATIONS & MEMBERSHIPS	643	1,400	709	4,400	3.14
0015215420	TRAINING	8,690	24,500	15,577	45,300	1.85
TOTAL OPERATING EXPENSES:		534,588	573,274	316,519	576,700	1.01
0015216400	EQUIPMENT PURCHASES	10,007	0	20,964	0	.00
TOTAL CAPITAL OUTLAY:		10,007	0	20,964	0	.00
GRAND TOTAL FOR DEPARTMENT:		4,178,761	4,704,684	3,013,507	4,457,175	.95

**City of Marco Island  
Fire-Rescue Department**



# Fire-Rescue Department

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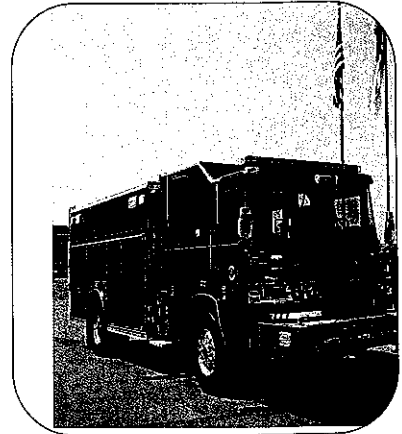
## **Mission Statement**

*The mission of the Marco Island Fire-Rescue Department is to exceed your expectations of fire suppression and life safety services, to provide emergency medical services, and deliver safe and quality emergency and prevention services to all persons within the City. As a Team since 1965, we have, and will continue to dedicate our lives to preserve your life, health, safety, and property. "Everyone goes home."*

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The Fire Rescue Department has been serving Marco Island for 47 years. The demand for emergency call services increased by 10% over the previous year. The Isles of Capri Fire Department stopped responding to our Fire Alarms during this last year placing longer response times from off Island Automatic Aid units. These issues have an impact on risk for the high life hazard associated with aging multifamily and high-rise structures. Recent traffic counts indicate 31,000 cars coming onto the Island daily. Significant demand is placed upon recreation and boating resources. The Fire Rescue Department is reopening their training station on the north end of the Island to serve approximately 40% of our call area.

The Fire Rescue Department at the request of the City Manager is placing all City Employees through the Community Emergency Response Team (CERT) training to better serve the community.





City of Marco Island  
Fiscal Year 2013/2014 Budget

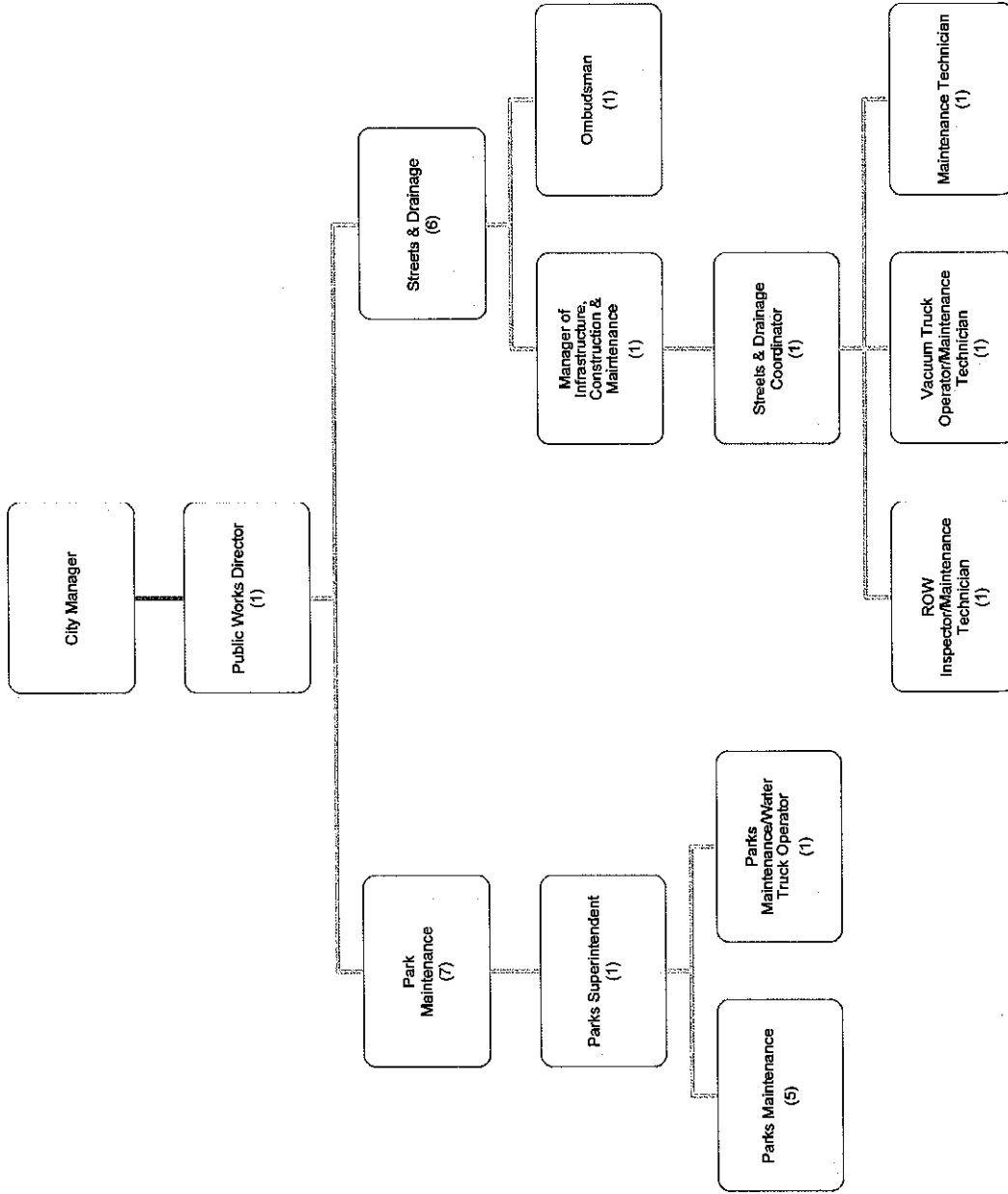
08/12/13

FIRE/RESCUE  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
ADG Adv Rpt #95220						
0015221100	SUPERVISOR SALARIES	223,280	210,670	156,683	214,885	1.02
0015221200	FIREFIGHTER WAGES	2,278,408	2,195,930	1,577,397	2,238,820	1.02
0015221300	SUPPORT STAFF WAGES	159,341	172,330	127,156	175,770	1.02
0015221400	OVERTIME	111,845	75,000	57,842	75,000	1.00
0015222000	BENEFITS	640,554	653,910	505,309	767,340	1.17
0015222100	FICA TAXES	223,511	236,300	150,741	239,415	1.01
0015222200	RETIREMENT	544,909	581,700	424,293	780,150	1.34
0015222201	PROPERTY INS PREMIUM TAX-FIRE	320,524	73,935	0	73,935	1.00
TOTAL PERSONNEL SERVICES:		4,502,372	4,199,775	2,999,421	4,565,315	1.09
-----						
0015223100	PROFESSIONAL SERVICES	16,784	39,000	800	39,000	1.00
0015223400	CONTRACTUAL SERVICES	1,036	29,640	2,406	10,455	.35
0015224000	TRAVEL & PER DIEM	4,038	6,600	3,845	10,600	1.61
0015224100	TELEPHONE & COMMUNICATIONS	11,370	21,240	15,408	22,020	1.04
0015224300	UTILITIES	33,711	53,125	27,401	50,120	.94
0015224400	RENTALS & LEASES	10,226	6,290	4,663	7,635	1.21
0015224610	VEHICLE REPAIR & MAINTENANCE	89,337	76,700	74,767	88,000	1.15
0015224620	BUILDING REPAIR & MAINTENANCE	18,085	28,450	10,174	26,950	.95
0015224630	EQUIPMENT REPAIR & MAINTENANCE	15,556	17,450	11,242	22,200	1.27
0015224660	MARINE EXP-REPAIRS/MAINT	8,534	10,000	2,293	10,000	1.00
0015224700	PRINTING	322	1,250	435	1,250	1.00
0015224810	PUBLIC EDUCATION & GOODWILL	4,250	7,000	2,964	8,000	1.14
0015225100	OFFICE SUPPLIES	5,322	7,500	2,610	7,500	1.00
0015225200	OPERATING SUPPLIES	31,387	46,950	21,784	47,950	1.02
0015225210	FUEL	39,036	45,000	23,638	40,000	.89
0015225220	UNIFORMS	25,926	22,800	12,513	22,800	1.00
0015225225	BUNKER GEAR	18,758	21,300	17,863	26,400	1.24
0015225265	MEDICAL SUPPLIES	7,746	15,000	13,918	20,000	1.33
0015225400	PUBLICATIONS & MEMBERSHIPS	1,043	3,785	1,236	3,785	1.00
0015225420	TRAINING	16,338	19,600	15,550	30,600	1.56
TOTAL OPERATING EXPENSES:		358,805	478,680	265,509	495,265	1.03
-----						
0015226400	EQUIPMENT PURCHASES	14,159	0	0	0	.00
TOTAL CAPITAL OUTLAY:		14,159	0	0	0	.00
-----						
GRAND TOTAL FOR DEPARTMENT:		4,875,336	4,678,455	3,264,930	5,060,580	1.08
=====						

# City of Marco Island Public Works Department



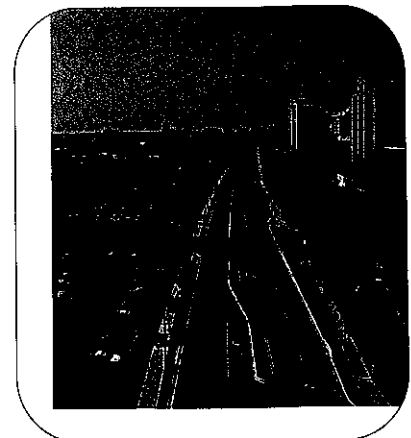
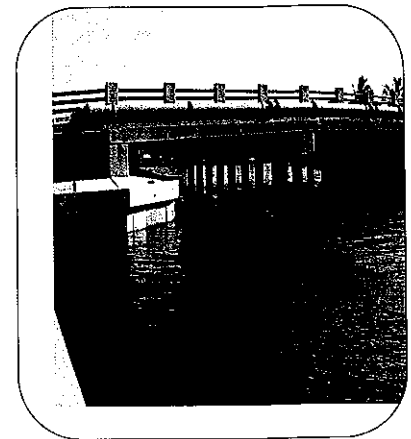
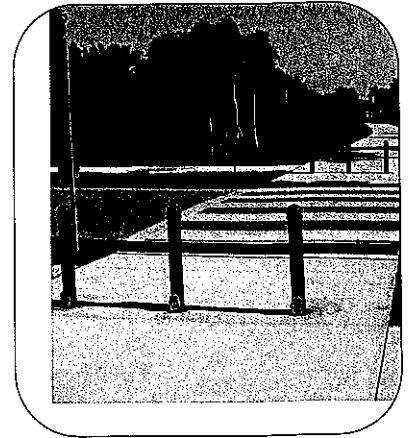
# Public Works

## **Mission Statement**

*To provide infrastructure maintenance and construction services to the City of Marco Island in the most cost-effective and timely manner, resulting in the safe and efficient public use of roads, bridges, traffic signals, streetlights, sidewalks, storm drains, bike path and related facilities.*

The Public Works Department is responsible to plan, design, construct, operate, and maintain roads, stop controlled intersections, signalized intersections, controlled intersections, waterways, bridges, streetlights, public sidewalk network, surface and underground drainage systems, utility water and wastewater collection and distribution systems, and maintenance of rights-of-way.

The department's goal is to develop and maintain the optimum public infrastructure system, secure adequate recourses, and foster planned, quality growth to promote the welfare of the community. This is accomplished by evaluating and assessing community needs, providing programs consistent with the goals and objectives outlined by the City Council, setting the standards to achieve long-term economic progress and developing programs that address target goals and to minimize maintenance costs.







City of Marco Island  
Fiscal Year 2013/2014 Budget

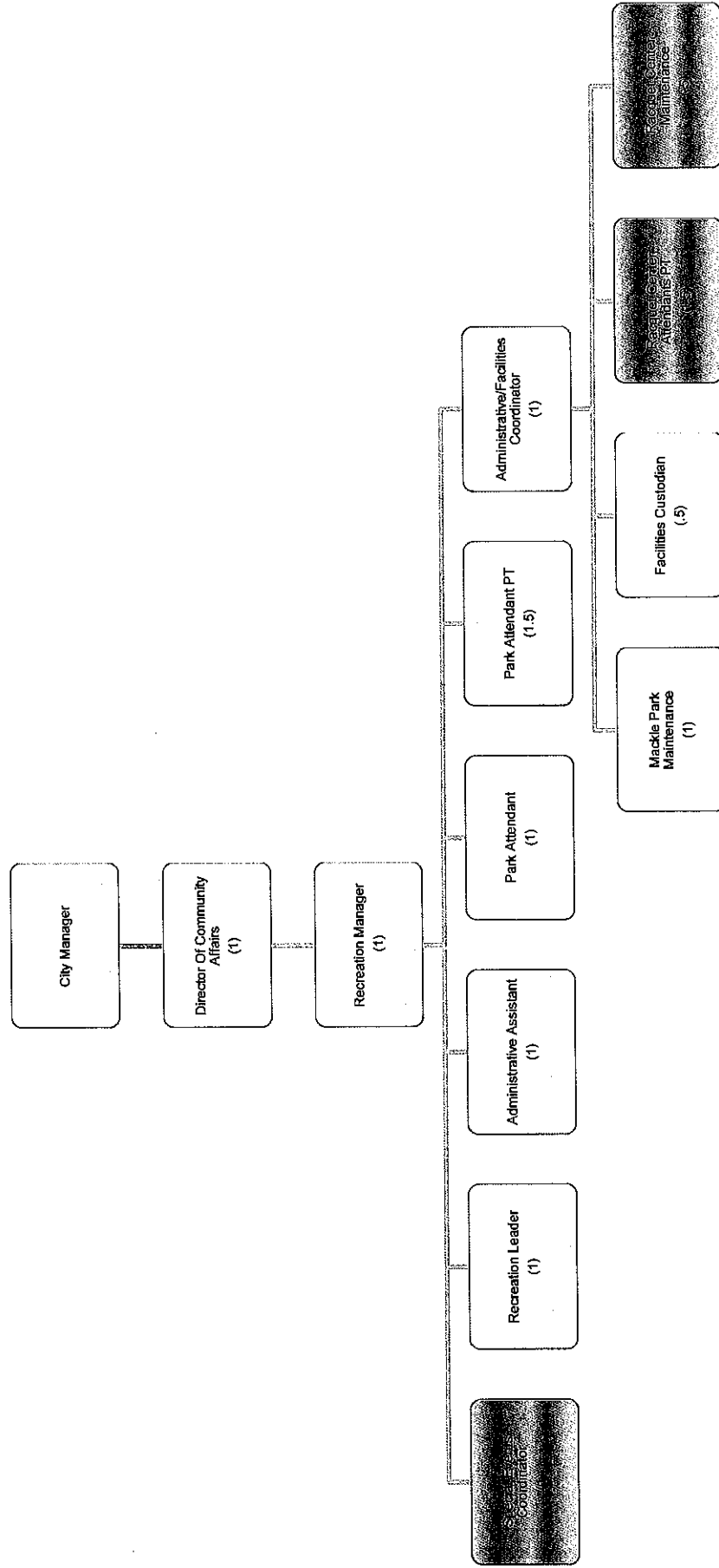
08/12/13

STREETS & DRAINAGE/PUB WKS  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
ADG Adv Rpt #95410						
0015411200	WAGES	653,638	701,130	513,437	694,870	.99
0015411400	OVERTIME	2,553	1,500	1,497	1,500	1.00
0015412000	BENEFITS	264,383	306,185	227,682	354,090	1.16
0015412100	FICA TAXES	57,831	67,120	44,834	67,655	1.01
0015412200	RETIREMENT	30,722	35,070	24,296	35,035	1.00
0015412900	CAPITALIZABLE PERSONNEL COSTS	0	(115,420)	(68,715)	(120,870)	1.05
-----						
	TOTAL PERSONNEL SERVICES:	1,009,126	995,585	743,031	1,032,280	1.04
-----						
0015413100	PROFESSIONAL SERVICES	5,660	8,000	4,406	8,000	1.00
0015413400	CONTRACTUAL SERVICES	706,610	768,811	415,360	736,000	.96
0015414000	TRAVEL PER DIEM	0	1,000	0	1,000	1.00
0015414100	TELEPHONE & COMMUNICATIONS	0	8,250	3,190	9,000	1.09
0015414300	UTILITIES	572,186	548,000	377,424	595,000	1.09
0015414400	RENTALS & LEASES	14,494	59,000	42,756	10,000	.17
0015414610	VEHICLE REPAIR & MAINTENANCE	16,187	20,000	12,019	24,500	1.23
0015414620	BUILDING REPAIR & MAINTENANCE	16,443	22,349	10,306	6,750	.30
0015414630	EQUIPMENT REPAIR & MAINTENANCE	16,148	17,250	11,614	8,000	.46
0015414640	STREET LIGHT REPAIR & MAINTENA	22,134	25,000	13,874	35,000	1.40
0015414650	PARK MAINTENANCE	0	0	0	51,500	.00
0015414700	PRINTING	260	1,250	965	500	.40
0015414900	WATERWAYS EXPENSES	2,610	22,500	0	7,500	.33
0015415100	OFFICE SUPPLIES	776	1,250	509	1,250	1.00
0015415200	ROADS & STREETS MATERIALS	90,989	113,500	58,199	51,500	.45
0015415210	FUEL	32,506	30,000	20,540	32,500	1.08
0015415220	UNIFORMS	4,672	8,750	3,420	5,250	.60
0015415290	SOLID WASTE DISPOSAL	10,142	14,000	8,163	7,000	.50
0015415400	PUBLICATIONS & MEMBERSHIPS	1,439	1,850	1,421	1,850	1.00
0015415420	TRAINING & EDUCATION	855	3,500	435	3,500	1.00
-----						
	TOTAL OPERATING EXPENSES:	1,514,111	1,674,259	984,601	1,595,600	.95
-----						
0015416400	EQUIPMENT PURCHASES	1,733	0	0	0	.00
-----						
	TOTAL CAPITAL OUTLAY:	1,733	0	0	0	.00
-----						
	GRAND TOTAL FOR DEPARTMENT:	2,524,969	2,669,844	1,727,632	2,627,880	.98
=====						

**City of Marco Island  
Parks and Recreation Department**



Racquet Center - 4 PTE



# Parks and Recreation

## Mission Statement

*To enhance the quality of life for Marco Island residents and visitors by providing high quality recreational programs and facilities for athletics, the arts, socialization, and life-long learning experiences, with safe, clean, and beautiful landscaping, parks, pathways, and athletic fields.*

The Parks and Recreation Department encompasses Recreation, Beautification, Parks Maintenance, a Racquet Center Enterprise Fund, and a Recreation Enterprise Fund.

**Recreation** manages the functions of all City parks, City athletic fields, recreation programs, capital projects, and development and delivery of special events. Recreation staff also provides summer camp programs, adult fitness, and facilitates youth sport development.

**Parks Maintenance** staff performs grounds, landscape maintenance, and tree planting programs at all parks, playgrounds, athletic fields, City Hall Campus, Racquet Center, and Tommie Barfield baseball and tennis facilities.

**Beautification** staff enjoys a Tree City U.S.A. status and a collaborative relationship with the City's Beautification Advisory Committee (BAC) and Public Works Department. The BAC continues to advise staff on planting recommendations for future landscape and streetscape projects and improving maintenance and water conservation techniques.

**Recreation Enterprise Fund** continues to manage, develop, and facilitate Special Events, Farmers Market and summer youth programs.

**Racquet Center** is a fully functional tennis center, with tennis professionals, pro-shop, eight tennis courts, two racquetball courts, and a pickle ball court.





City of Marco Island  
Fiscal Year 2013/2014 Budget

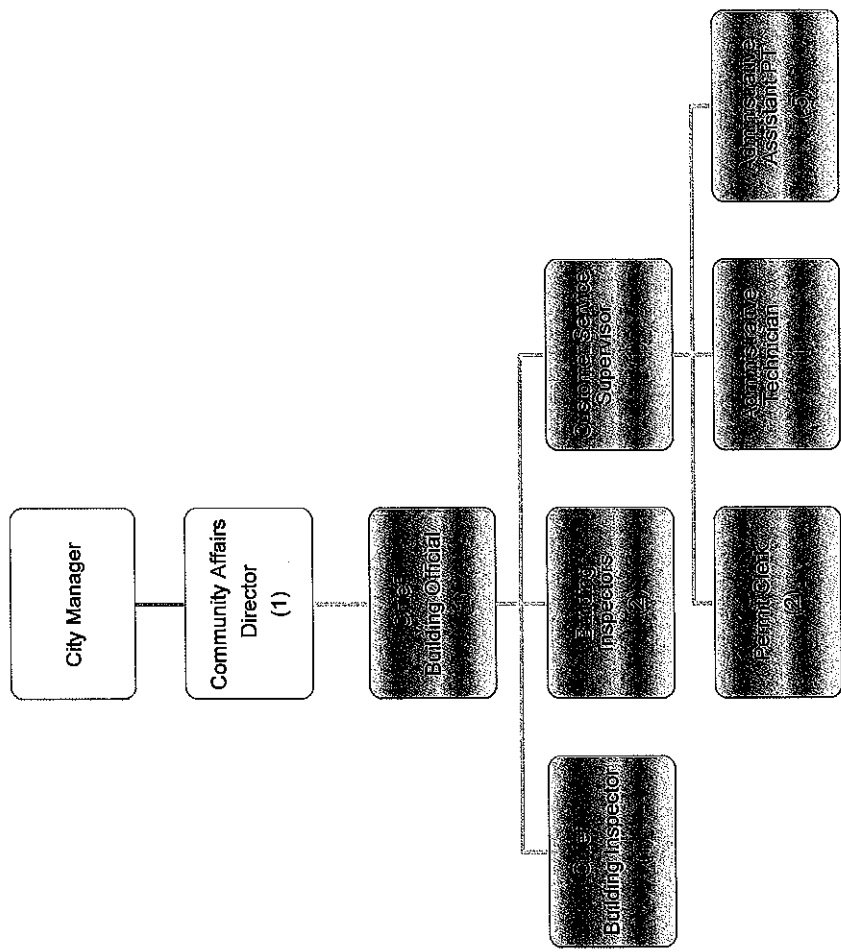
08/12/13

RECREATION DEPARTMENT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
	ADG Adv Rpt #95720 PARKS & REC ADMIN					
0015721200	WAGES	282,138	284,700	212,804	296,320	1.04
0015721400	OVERTIME	2,405	2,500	4,297	3,500	1.40
0015722000	BENEFITS	81,432	83,820	68,725	102,415	1.22
0015722100	FICA TAXES	25,370	27,330	19,352	27,460	1.00
0015722200	RETIREMENT	11,727	12,195	8,809	12,700	1.04
	TOTAL PERSONAL SERVICES:	403,071	410,545	313,986	442,395	1.08
-----						
0015723400	CONTRACTUAL SERVICES	4,799	9,130	7,255	11,000	1.20
0015723480	REC PROGRAMS CONTRACT SERVICES	37,347	95,000	42,268	71,500	.75
0015724100	TELEPHONE & COMMUNICATIONS	933	3,250	2,281	3,250	1.00
0015724300	UTILITIES	11,162	41,000	29,002	41,000	1.00
0015724400	RENTALS & LEASES	9,388	5,905	2,335	5,500	.93
0015724610	VEHICLE REPAIR & MAINTENANCE	916	2,350	1,521	2,500	1.06
0015724620	FACILITIES REPAIR & MAINTENANCE	31,197	42,750	21,662	30,000	.70
0015724630	EQUIPMENT REPAIR & MAINTENANCE	385	1,500	739	1,000	.67
0015724700	PRINTING	0	5,000	3,425	5,000	1.00
0015724902	COMMUNITY GRANTS	42,000	0	0	0	.00
0015725100	OFFICE SUPPLIES	5,310	8,000	1,991	6,000	.75
0015725200	OPERATING SUPPLIES	31,294	39,790	28,611	39,000	.98
0015725210	FUEL	2,191	3,500	1,670	3,500	1.00
0015725220	UNIFORMS	1,593	2,000	1,340	2,000	1.00
0015725400	PUBLICATIONS & MEMBERSHIPS	1,036	1,650	1,511	1,300	.79
0015725420	TRAINING	0	0	0	2,000	.00
	TOTAL OPERATING EXPENSES:	179,551	260,825	145,609	224,550	.86
-----						
0015726200	CAPITAL IMPROVEMENTS - BUILDIN	15,051	0	0	0	.00
0015726400	EQUIPMENT PURCHASES	9,238	7,030	7,028	0	.00
	TOTAL CAPITAL OUTLAY:	24,289	7,030	7,028	0	.00
-----						
	GRAND TOTAL FOR DEPARTMENT:	606,911	678,400	466,623	666,945	.98
=====						

**City of Marco Island  
Building Department**



EMPLOYEE HANDBOOK

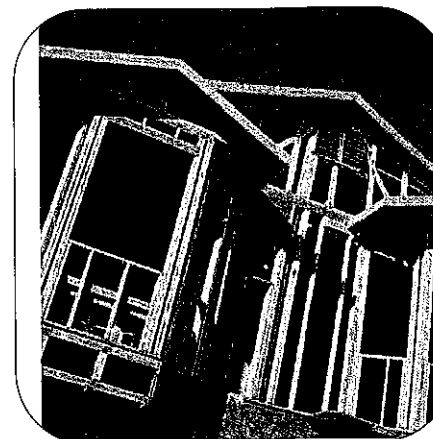
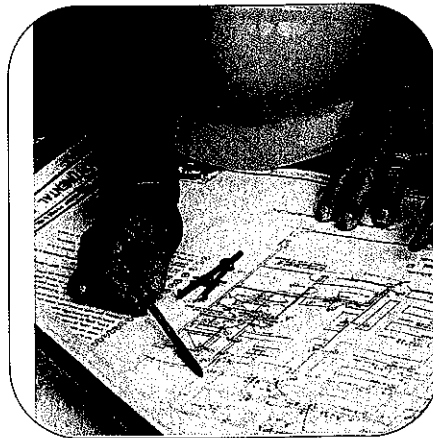
# Building Services

## Mission Statement

*The mission of Building Services is to provide a superior level of building code compliance for the preservation of life, safety, and the general welfare of the people on Marco Island. This is accomplished through the enactment and strict enforcement of effective codes and standards to ensure the integrity of all the components that make up the building environment. Customer service and efficiency are the cornerstones. Consistent code enforcement and permits insure the longevity of the structures for many years and should outlast multiple owners.*

The Building Services Department provides a full range of plan review, permitting, and building inspection services to the development community and citizens of Marco Island. Prompt delivery of courteous and efficient customer service in a “one-stop shop” is a guiding principle.

The Building Services Fund has been defined as a self-supporting Enterprise Fund. Pursuant to Florida Statutes, building permit revenues are used to support the operations of the Building Department. Functionally, the Building Services Department operates closely in conjunction with the Community Affairs Department, and reports to the City Manager.





City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

BLDG FUND COMBINED REV/EXP  
COMBINED REVENUE & EXPENSES

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
REPORT #95005						
REVENUES						
1013220000	BUILDING PERMIT FEES	867,234	1,075,025	1,165,599	1,200,000	1.12
1013610000	INTEREST EARNED	0	30,000	0	10,000	.33
1013691000	FBC ENFORCEMENT TRAINING SURCH	0	0	9,237	0	.00
1013810010	USE OF RESERVES	0	5,964	0	0	.00
TOTAL REVENUES		867,234	1,110,989	1,174,836	1,210,000	1.09
EXPENDITURES						
1015241200	WAGES	356,090	463,100	351,412	517,765	1.12
1015241400	OVERTIME	708	500	3,394	500	1.00
1015242000	BENEFITS	115,869	163,545	122,599	199,365	1.22
1015242100	FICA TAXES	32,353	45,550	32,376	49,315	1.08
1015242200	RETIREMENT	16,750	23,460	16,568	23,540	1.00
1015242900	CAPITALIZED PERSONNEL COSTS	0	0	(43,248)	0	.00
TOTAL PERSONNEL SERVICES:		521,770	696,155	483,101	790,485	1.14
1015243100	PROFESSIONAL FEES	1,310	58,480	26,848	18,480	.32
1015243400	CONTRACTUAL SERVICES	11,966	33,400	2,400	31,000	.93
1015244000	TRAVEL PER DIEM	2,341	3,000	1,212	3,000	1.00
1015244100	TELEPHONE & COMMUNICATIONS	2,236	6,240	2,363	6,240	1.00
1015244400	RENTALS & LEASES	1,959	4,680	1,816	4,680	1.00
1015244500	INSURANCE	50,472	67,296	50,472	67,295	1.00
1015244610	VEHICLE REPAIR & MAINTENANCE	1,112	7,895	1,938	6,900	.87
1015244630	EQUIPMENT REPAIR & MAINTENANCE	8,450	11,174	8,972	0	.00
1015244700	PRINTING	78	500	185	500	1.00
1015244900	Bank Fees - Building	0	5,000	3,631	0	.00
1015244911	ADMINISTRATIVE CHARGES-GEN FUN	149,526	186,195	139,644	142,275	.76
1015244912	INFORMATION TECHNOLOGY ALLOCAT	0	0	0	71,195	.00
1015245100	OFFICE SUPPLIES	2,456	6,000	3,434	6,000	1.00
1015245200	OPERATING SUPPLIES	0	4,196	4,196	12,980	3.09
1015245210	FUEL	3,534	6,600	4,125	6,600	1.00
1015245220	UNIFORMS	673	1,520	1,039	1,520	1.00
1015245230	POSTAGE	0	100	0	100	1.00
1015245400	PUBLICATIONS & MEMBERSHIPS	897	1,350	360	1,350	1.00
1015245420	TRAINING	1,319	3,000	512	3,000	1.00
1015249099	CONTINGENCY	0	6,440	0	36,400	5.75
TOTAL OPERATING EXPENSES:		238,328	413,066	253,146	419,515	1.02
1015246400	EQUIPMENT PURCHASES	29,797	1,768	0	0	.00
TOTAL CAPITAL OUTLAY:		29,797	1,768	0	0	.00
TOTAL EXPENDITURES		789,895	1,110,989	736,247	1,210,000	1.09
NET OPERATIONS		(77,340)	0	(438,589)	0	.00

av. 1,463.04

Gr. 2,411.20



**GENERAL DEBT SERVICE FUND  
SUMMARY**

**Debt Service Fund Revenues:**

Ad Valorem Taxes	\$	846,940
Transfer from General Fund		782,000

**TOTAL REVENUES** \$ **1,628,940**

**Debt Service Expenditures:**

2004 General Obligations Bonds (Veterans Community Park)

Principal	665,000	
Interest	180,840	
Expenses	1,100	\$ 846,940

2009 Lease - Purchase (Fire Truck)

Principal	74,145	
Interest	16,560	90,705

2005 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)

Principal	415,000	
Interest	131,690	
Expenses	500	547,190

2013 Lease - Fire Rescue Boat

Principal	53,430	
Interest	8,675	62,105
Police Vehicles Lease Estimate	54,000	
Fire Vehicles Lease Estimate	28,000	82,000

**TOTAL DEBT EXPENDITURES** \$ **1,628,940**





City of Marco Island  
Fiscal Year 2013/2014 Budget

08/26/13

DEBT SERVICE  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
	ADG Adv Rpt #94170					
2003110000	AD VALOREM REV - VETERANS PK	858,681	847,470	861,034	846,940	1.00
2003690000	MISCELLANEOUS REVENUE	0	0	4	0	.00
	TOTAL	858,681	847,470	861,038	846,940	1.00
-----						
	FL LOAN POOL DEBT SVC REVENUE					
	TOTAL	0	0	0	0	.00
-----						
	FIRE LEASE DEBT SV REV					
2023810001	TRANSFER FROM GENERAL FUND	0	0	0	144,105	.00
	TOTAL	0	0	0	144,105	.00
-----						
	SALES TAX BOND DEBT SVC REV					
2033810001	TRANSFER FROM GENERAL FUND	550,275	546,500	409,878	547,190	1.00
	TOTAL	550,275	546,500	409,878	547,190	1.00
-----						
	N COLLIER BK NOTE DEBT SV REV					
	TOTAL	0	0	0	0	.00
-----						
	2009 FIRE TRUCK LEASE					
2063810001	TRANSFER FROM GENERAL FUND	90,710	90,710	68,031	90,705	1.00
	TOTAL	90,710	90,710	68,031	90,705	1.00
-----						
	GRAND TOTAL DEBT SVC REVENUES	1,499,666	1,484,680	1,338,947	1,628,940	1.10
=====						



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/26/13

DEBT SERVICE FUND  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT TO CY BGT
-----						
ADG Adv Rpt #95170						
2005177100	DEBT SERVICE-PRINCIPAL	625,000	645,000	645,000	665,000	1.03
2005177200	DEBT SERVICE-INTEREST	218,934	201,370	200,184	180,840	.90
2005177300	DEBT SERVICE EXPENSE	700	1,100	438	1,100	1.00
TOTAL		844,634	847,470	845,622	846,940	1.00
-----						
FL LOAN POOL DEBT SVC EXP						
TOTAL		0	0	0	0	.00
-----						
FIRE LEASE DEBT SVC EXP						
2025177100	DEBT SERVICE-PRINCIPAL	0	0	0	128,930	.00
2025177200	DEBT SERVICE-INTEREST	0	0	0	15,175	.00
TOTAL		0	0	0	144,105	.00
-----						
SALES TAX BOND DEBT SVC EXP						
2035177100	DEBT SERVICE-PRINCIPAL	390,000	400,000	400,000	415,000	1.04
2035177200	DEBT SERVICE-INTEREST	159,773	146,000	145,948	131,690	.90
2035177300	DEBT SERVICE EXPENSE	0	500	0	500	1.00
TOTAL		549,773	546,500	545,948	547,190	1.00
-----						
2009 FIRE TRUCK LEASE						
2065177100	DEBT SERVICE-PRINCIPAL	56,694	71,060	71,059	74,145	1.04
2065177200	DEBT SERVICE-INTEREST	34,003	19,650	19,638	16,560	.84
TOTAL		90,697	90,710	90,697	90,705	1.00
-----						
GRAND TOTAL DEBT SVC EXPENSES		1,485,103	1,484,680	1,482,266	1,628,940	1.10
=====						



## Water/Sewer Fund

### *Debt Service Summary*

#### *Revenues for Debt Service:*

Utility Rate Base	\$	9,897,050
Utility 3% Surcharge - (ERC) - STRP		722,300
Utility 3 % Surcharge - Resurfacing		722,300
Impact Fees		106,335

<b>TOTAL REVENUES</b>	<b>\$ 11,447,985</b>
-----------------------	----------------------

#### *Debt Service Expenditures:*

<b>DEBT SECURED BY UTILITY RATE BASE:</b>
---

<b>Utility Revenue Bond, Series 2003</b>			
Principal	2,360,000		
Interest	2,903,970		5,263,970
<b>Utility Revenue Note, Series 2006</b>			
Principal	309,240		
Interest	144,285		453,525
<b>Utility Revenue Note, Series 2008</b>			
Principal	384,200		
Interest	245,120		629,320
<b>2008 Water Improvement (LOC)</b>			
Principal	-		
Interest	-		
<b>Utility Revenue Bond, Series 2010</b>			
<b>2010A Capital Projects</b>			
Principal	-		
Interest	1,716,215		1,716,215
<b>2010B Taxable</b>			
Principal	185,000		
Interest	432,750		617,750
<b>2010A (ERC)</b>			
Principal	295,000		
Interest	428,520		723,520
<b>2010A (Road Resurface)</b>			
Principal	705,000		
Interest	60,200		765,200
<b>Utility Revenue Note 2011 (Partial Refunding of Series 2003)</b>			
Principal	103,000		
Interest	724,110		827,110
<b>2011 Water Improvement SRF Loan</b>			
Principal	217,340		
Interest	127,700		345,040

<b>DEBT SECURED BY IMPACT FEES:</b>
-------------------------------------

<b>State Revolving Loan - Preconstruction (2007)</b>			
Principal	71,810		
Interest	34,525	\$	106,335

<b>TOTAL DEBT SERVICE EXPENDITURES</b>	<b>\$ 11,447,985</b>
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/13/13

WATER & SEWER DEBT  
DEBT REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95469						
CAPACITY ASSESSMENT DEBT						
4563810434	TRANSFER FROM WATER IMPACT FUN	106,380	106,355	88,630	106,335	100 %
TOTAL		106,380	106,355	88,630	106,335	100 %
-----						
2003 UTILITY REVENUE BOND REV						
4573610000	INTEREST EARNED	181,516	0	1,097	0	0 %
4573810020	TRANSFER FROM ASSESSMENT FUND	1,758,896	0	0	0	0 %
4573810400	TRANSFER FROM UTILITY OPERATIO	3,517,792	5,268,650	4,390,540	5,263,970	100 %
TOTAL		5,458,204	5,268,650	4,391,637	5,263,970	100 %
-----						
2006 UTILITY REVENUE BOND REVE						
4583810400	TRANSFER FROM UTILITY OPERATIO	455,120	453,660	378,050	453,525	100 %
TOTAL		455,120	453,660	378,050	453,525	100 %
-----						
2008 UTILITY REVENUE BOND REV						
4593810400	TRANSFER FROM UTILITY OPERATIO	631,272	629,200	524,330	629,320	100 %
TOTAL		631,272	629,200	524,330	629,320	100 %
-----						
4623810400	TRANS FROM WATER OPERATIONS	15,215	15,215	12,680	0	0 %
TOTAL		15,215	15,215	12,680	0	0 %
-----						
2010B UTILITY SYS STRP (ERC)						
4653810400	TRANSFER FROM UTILITY OPERATIO	0	0	0	1,220	0 %
4653810433	TRANSFER FROM UTIL SURCHG FUND	735,640	738,265	615,220	722,300	98 %
TOTAL		735,640	738,265	615,220	723,520	98 %
-----						
2010A UTILITY SYS RESURFACING						
4663810400	TRANSFER FROM UTILITY OPERATIO	0	0	0	42,900	0 %
4663810432	TRANSFER FROM UTIL SURCHG RESU	782,580	780,450	650,380	722,300	93 %
TOTAL		782,580	780,450	650,380	765,200	98 %
-----						
2010B UTIL SYS DEBT (TAXABLE)						
4673610000	INTEREST EARNED	34,541	0	98	0	0 %
4673810400	TRANSFER FROM WATER & SEWER OP	618,580	618,790	515,660	617,750	100 %
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City of Marco Island  
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WATER & SEWER DEBT  
DEBT REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #95469						
CAPACITY ASSMT DEBT REVENUE						
4563810434	TRANSFER FROM WATER IMPACT FUN	106,380	106,355	88,630	106,335	100 %
TOTAL		106,380	106,355	88,630	106,335	100 %
2003 UTILITY REVENUE BOND REV						
4573610000	INTEREST EARNED	181,516	0	1,097	0	0 %
4573810020	TRANSFER FROM ASSESSMENT FUND	1,758,896	0	0	0	0 %
4573810400	TRANSFER FROM UTILITY OPERATIO	3,517,792	5,268,650	4,390,540	5,263,970	100 %
TOTAL		5,458,204	5,268,650	4,391,637	5,263,970	100 %
2006 UTILITY REVENUE BOND REVE						
4583810400	TRANSFER FROM UTILITY OPERATIO	455,120	453,660	378,050	453,525	100 %
TOTAL		455,120	453,660	378,050	453,525	100 %
2008 UTILITY REVENUE BOND REV						
4593810400	TRANSFER FROM UTILITY OPERATIO	631,272	629,200	524,330	629,320	100 %
TOTAL		631,272	629,200	524,330	629,320	100 %
4623810400	TRANS FROM WATER OPERATIONS	15,215	15,215	12,680	0	0 %
TOTAL		15,215	15,215	12,680	0	0 %
2010B UTILITY SYS STRP (ERC)						
4653810400	TRANSFER FROM UTILITY OPERATIO	0	0	0	1,220	0 %
4653810433	TRANSFER FROM UTIL SURCHG FUND	735,640	738,265	615,220	722,300	98 %
TOTAL		735,640	738,265	615,220	723,520	98 %
2010A UTILITY SYS RESURFACING						
4663810400	TRANSFER FROM UTILITY OPERATIO	0	0	0	42,900	0 %
4663810432	TRANSFER FROM UTIL SURCHG RESU	782,580	780,450	650,380	722,300	93 %
TOTAL		782,580	780,450	650,380	765,200	98 %
2010B UTIL SYS DEBT (TAXABLE)						
4673610000	INTEREST EARNED	34,541	0	98	0	0 %
4673810400	TRANSFER FROM WATER & SEWER OP	618,580	618,790	515,660	617,750	100 %



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WATER & SEWER DEBT  
DEBT REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
TOTAL		653,121	618,790	515,758	617,750	100 %
2010 UTILITY SYS CAP PROJ DEBT						
4683810400	TRANSFER FROM UTILITY OPERATIO	1,716,220	1,716,215	1,430,180	1,716,215	100 %
TOTAL		1,716,220	1,716,215	1,430,180	1,716,215	100 %
2011 PARTIAL REFUNDING 2003						
4693810400	TRANSFER FROM UTILITY OPERATIO	726,960	726,960	605,800	827,110	114 %
TOTAL		726,960	726,960	605,800	827,110	114 %
2011 WATER IMPROVMT SRF LOAN						
4703610000	INTEREST EARNED	3,063	0	1,229	0	0 %
4703810400	TRANS FROM WATER OPERATIONS	425,780	448,930	374,110	345,040	77 %
4703810434	XFER FROM FUND 434	25,000	0	0	0	0 %
4703841000	BOND PROCEEDS	309,320	0	0	0	0 %
TOTAL		763,163	448,930	375,339	345,040	77 %
GRAND TOTAL DEBT SVC REVENUE		12,043,875	11,502,690	9,588,003	11,447,985	100 %



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WATER & SEWER DEBT SERVICE  
W/S DEBT FUNDED BY RATES

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95470 RATE FUNDED DEBT SVC						
4565367100	DEBT SERVICE PRINCIPAL	0	0	34,740	0	0 %
4565367200	DEBT SERVICE INTEREST	0	0	1,997	0	0 %
456536900071	DEBT SERVICE PRINCIPAL - CAPAC	(2)	69,945	35,200	71,810	103 %
456536900072	DEBT SERVICE INTEREST - CAPACI	33,981	36,410	18,438	34,525	95 %
456536900073	AMORTIZATION	12,313	0	0	0	0 %
456536900079	DEBT SERVICE OFFSET	0	0	(35,200)	0	0 %
TOTAL		46,292	106,355	55,175	106,335	100 %
-----						
2003 UTILITY REVENUE BOND DEBT						
4575367100	DEBT SERVICE PRINCIPAL	2,200,000	2,275,000	2,275,000	2,360,000	104 %
4575367200	DEBT SERVICE INTEREST	3,076,680	2,993,650	1,496,821	2,903,970	97 %
4575367301	AMORTIZED BOND PREMIUM	(40,706)	0	0	0	0 %
4575367302	CURRENT YEAR BOND EXPENSE	0	0	300	0	0 %
4575367999	DEBT SERVICE OFFSET	(2,200,000)	0	(2,275,000)	0	0 %
TOTAL		3,035,974	5,268,650	1,497,121	5,263,970	100 %
-----						
2006 UTILITY REVENUE BOND DEBT						
4585367100	DEBT SERVICE PRINCIPAL	287,360	297,655	297,655	309,240	104 %
4585367200	DEBT SERVICE INTEREST	167,751	156,005	77,789	144,285	92 %
4585367999	DEBT SERVICE OFFSET	(287,360)	0	(297,655)	0	0 %
TOTAL		167,751	453,660	77,789	453,525	100 %
-----						
2008 UTILITY REVENUE BOND DEBT						
4595367100	DEBT SERVICE PRINCIPAL	354,793	368,465	368,462	384,200	104 %
4595367200	DEBT SERVICE INTEREST	276,471	260,735	130,010	245,120	94 %
4595367999	DEBT SERVICE OFFSET	(354,793)	0	(368,462)	0	0 %
TOTAL		276,471	629,200	130,010	629,320	100 %
-----						
2008 SRLF WATER PROJECTS						
4625367200	DEBT SERVICE INTEREST	0	15,215	0	0	0 %
TOTAL		0	15,215	0	0	0 %
-----						
2010A UTIL SYS STRP (ERC)						
4655367100	DEBT SERVICE PRINCIPAL	285,000	295,000	295,000	295,000	100 %
4655367200	DEBT SERVICE INTEREST	450,638	443,265	221,631	428,520	97 %
4655367999	DEBT SERVICE OFFSET	(285,000)	0	(295,000)	0	0 %
TOTAL		450,638	738,265	221,631	723,520	98 %
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City of Marco Island  
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WATER & SEWER DEBT SERVICE  
W/S DEBT FUNDED BY RATES

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
<b>2010A UTILITY SYS RESURFACING</b>						
4665367100	DEBT SERVICE PRINCIPAL	670,000	685,000	685,000	705,000	103 %
4665367200	DEBT SERVICE INTEREST	112,575	95,450	47,725	60,200	63 %
4665367999	DEBT SERVICE OFFSET	(670,000)	0	(685,000)	0	0 %
<b>TOTAL</b>		<b>112,575</b>	<b>780,450</b>	<b>47,725</b>	<b>765,200</b>	<b>98 %</b>
<b>2010B UTILITY SYS DEBT TAXABLE</b>						
4675367100	DEBT SERVICE PRINCIPAL	(221,784)	180,000	180,000	185,000	103 %
4675367200	DEBT SERVICE INTEREST	443,569	438,790	219,395	432,750	99 %
4675367300	AMORTIZATION	6,378	0	0	0	0 %
4675367301	OTHER DEBT SERVICE COSTS	400	0	400	0	0 %
467536900079	DEBT SERVICE OFFSET	0	0	(180,000)	0	0 %
<b>TOTAL</b>		<b>228,563</b>	<b>618,790</b>	<b>219,795</b>	<b>617,750</b>	<b>100 %</b>
<b>2010A UTIL SYS CAP PROJ DEBT</b>						
4685367200	DEBT SERVICE INTEREST	1,716,213	1,716,215	858,106	1,716,215	100 %
4685367300	AMORTIZATION EXPENSE	31,249	0	0	0	0 %
4685367301	OTHER DEBT SERVICE COSTS	400	0	400	0	0 %
<b>TOTAL</b>		<b>1,747,862</b>	<b>1,716,215</b>	<b>858,506</b>	<b>1,716,215</b>	<b>100 %</b>
<b>2011 PARTIAL REFUNDING 2003</b>						
4695364910	COST OF ISSUANCE EXPENSE	2,202	0	0	0	0 %
4695367100	DEBT SERVICE PRINCIPAL	0	0	0	103,000	0 %
4695367200	DEBT SERVICE INTEREST	726,960	726,960	363,480	724,110	100 %
4695367300	AMORTIZATION	304,852	0	0	0	0 %
<b>TOTAL</b>		<b>1,034,013</b>	<b>726,960</b>	<b>363,480</b>	<b>827,110</b>	<b>114 %</b>
<b>2011 WATER IMPRV SRF LOAN</b>						
4705367100	DEBT SERVICE PRINCIPAL	150,408	215,260	211,647	217,340	101 %
4705367200	DEBT SERVICE INTEREST	93,479	138,670	84,266	127,700	92 %
4705367999	DEBT SERVICE OFFSET	158,912	0	(106,525)	0	0 %
470536900073	AMORTIZATION EXPENSE	6,838	0	0	0	0 %
470536900079	DEBT SERVICE OFFSET	0	0	(105,122)	0	0 %
4705369099	CONTINGENCY	0	95,000	0	0	0 %
<b>TOTAL</b>		<b>409,637</b>	<b>448,930</b>	<b>84,266</b>	<b>345,040</b>	<b>77 %</b>
<b>GRAND TOTAL DEBT SVC EXPENSES</b>		<b>7,509,775</b>	<b>11,502,690</b>	<b>3,555,499</b>	<b>11,447,985</b>	<b>100 %</b>





City of Marco Island  
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CAPITAL PROJECTS FUND  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
	93010					
3003314901	FDOT LAP GRANT	32,445	407,855	374,293	946,175	232 %
3003375000	S FL WATER MANAGEMENT GRANT	350,000	350,000	200,000	400,000	114 %
	INTERGOVERNMENTAL REVENUE:	382,445	757,855	574,293	1,346,175	178 %
	SPECIAL REVENUES:	0	0	0	0	0 %
3003810000	TRANSFER FROM GENERAL FUND	1,367,639	2,175,800	2,163,156	940,290	43 %
3003810300	USE OF RESERVES	0	2,971,871	0	0	0 %
3003810520	TRANSFER FROM ASSET REPLACEMENT	665,100	516,075	469,075	0	0 %
3003840000	DEBT PROCEEDS	0	350,000	350,000	0	0 %
3003610000	INTEREST EARNED	0	0	427	0	0 %
	NON-REVENUES:	2,032,739	6,013,746	2,982,658	940,290	16 %
	GRAND TOTAL FOR FUND:	2,415,184	6,771,601	3,556,951	2,286,465	34 %
=====						



City of Marco Island  
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CAPITAL PROJECTS FUND  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #95300						
CAPITAL PROJECTS FUND BUDGET						
3005380099	CITY WIDE DRAINAGE IMPR	211,050	349,167	242,707	0	0
3005380100	MASTER DRAINAGE PLAN	341,851	197,233	98,877	0	0
3005386401	NCB-STM DRAIN PROJ #4 (2010)	24,330	416,956	341,140	0	0
3005386402	NCB-STM DRAIN PROJ #3 (2010)	284,569	1,135	0	0	0
3005386403	SWALLOW-STM DRAIN PROJ (2010)	0	300,000	0	0	0
STORMWATER DRAINAGE:		861,799	1,264,491	682,723	0	0
BEACH AND WATERWAYS:		0	0	0	0	0
3005400099	CITY-WIDE BRIDGE REPAIRS	83,015	524,620	115,182	0	0
3005400160	SMOKEHOUSE BAY BRIDGES	877,732	98,904	93,450	0	0
3005406401	HERNANDO BRIDGE (2010)	34,008	0	0	0	0
BRIDGE IMPROVEMENTS:		994,755	623,524	208,632	0	0
3005410005	SAN MARCO/HEATHWOOD INTERSECTI	0	422,075	0	0	0
3005410009	SAN MARCO/BARFIELD SIGNAL	0	150,000	0	0	0
3005410098	STREET IMPROVEMENTS	55,678	236,259	43,930	0	0
ROADWAYS:		55,678	808,334	43,930	0	0
3005416301	ANNUAL STREET RESURFACING-CITY	477,145	707,308	40,867	0	0
3005416305	BIKE PATH	956	279,044	49,867	1,064,465	4
3005416306	SAFE ROUTES TO SCHOOL	264,781	623,653	4,857	0	0
3005416310	ANNUAL BRIDGE REHABILITATION P	0	0	0	400,000	0
3005416380	MASTER PLAN DRAINAGE PROJCS CIT	0	0	0	495,000	0
3005416400	MACHINERY & EQUIPMENT	45,886	114	0	0	0
3005416404	S COLLIER BLVD SIDEWALK (2010)	37,748	0	0	0	0
3005416405	BALD EAGLE STREET LIGHTS (2010)	192,095	29,355	13,228	0	0
3005416406	BIKE PATH WIDENING	0	43,140	0	0	0
3005416410	MACH & EQUIP - MOTOR VEHICLES	0	45,000	30,499	0	0
3005416445	MACH & EQUIP - SIGNS & BANNERS	0	8,000	0	0	0
3005416450	MACH & EQUIP - OTHER HEAVY EQU	0	121,000	100,614	0	0
3005416480	MACH & EQUIP -OTHER MACH & EQU	0	20,000	0	0	0
3005426401	BIKE PATH IMPROVEMENTS (2010)	16,213	43,368	10,608	0	0
PEDESTRIAN/BICYCLE WAYS:		1,034,823	1,919,982	250,539	1,959,465	1
3005790004	ROADSIDE BORDER LANDSCAPING	3,517	38,515	30,202	0	0
STREETSCAPE IMPROVEMENTS:		3,517	38,515	30,202	0	0
3005420020	MACKLE PARK EXPANSION	2,905	13,063	0	0	0
3005726305	INFRASTRUCTURE-SIDEWALKS/PATHS	0	60,000	0	0	0
3005726350	INFRASTRUCTURE - LANDSCAPING	0	6,000	0	0	0
3005726360	INFRASTRUCTURE - LIGHTING SYST	0	39,000	0	0	0



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CAPITAL PROJECTS FUND  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT & CY BGT
3005726390	INFRASTRUCTURE - ATHLETIC FIEL	0	112,000	18,328	0	0
3005726400	MACHINERY & EQUIPMENT	40,937	1,296	0	0	0
3005726404	VFW MEMORIAL CONSTRUCTION	71,775	44,361	12,097	0	0
3005726410	MACH & EQUIP MOTOR VEHICLES	0	15,000	14,892	0	0
3005726420	SIGNAGE	4,367	0	0	0	0
3005726445	MACH & EQUIP - SIGNS & BANNERS	0	15,040	3,862	0	0
3005726450	MACH & EQUIP - OTHER HEAVY EQU	0	10,330	10,125	50,000	5
PARKS, REC & OPEN SPACE:		119,984	316,090	59,305	50,000	0
3005166410	MACH & EQUIP - MOTOR VEHICLE	0	24,000	0	0	0
3005166440	MACH & EQUIP - COMMUNICATIONS	0	35,000	0	5,000	0
3005166480	MACH & EQUIP - OTHER MACH & EQ	0	7,700	3,195	0	0
3005166610	BOOKS/PUBL/LIBRY-COMPUTER SOFT	0	344,000	0	176,400	1
3005196200	CITY HALL BUILDING IMPROVEMENT	21,571	21,429	9,536	0	0
3005196410	MACH & EQUIP - MOTOR VEHICLES	0	30,000	33,334	0	0
3005196412	BIG FLAG POLE (JOLLEY BRIDGE)	0	0	146	0	0
3005196450	INFORMATION TECHNOLOGY AC	75,234	135,366	104,444	25,000	0
3005206400	MACHINERY & EQUIPMENT	4,507	893	0	0	0
3005216400	MACHINERY & EQUIPMENT	306,060	1,440	140	0	0
3005216410	MACH & EQUIP - MOTOR VEHICLES	0	148,702	146,458	0	0
3005216440	MACH & EQUIP - COMMUNICATIONS	0	239,300	62,146	48,000	0
3005216450	MACH & EQUIP - OTHER HEAVY EQU	0	13,150	0	0	0
3005216460	MACH & EQUIP - MARINE VEHICLES	0	26,648	26,648	0	0
3005220000	N FIRE STA (#51) RENOV (2009)	13,557	2,553	2,210	0	0
3005220001	FIRE-SCBA EQUIPMENT (2010)	2,191	21,983	4,895	0	0
3005226201	BUILDING UPGRADE	18,604	16,370	14,559	0	0
3005226240	BUILDING - FIREHOUSE	0	150,000	44,888	0	0
3005226400	MACHINERY & EQUIPMENT	0	9,200	0	0	0
3005226410	MACH & EQUIP - FIRE VEHICLE	0	76,000	0	0	0
3005226450	OTHER HEAVY EQUIPMENT	0	0	0	2,600	0
3005226460	MARINE VEHICLE	0	414,000	260,101	0	0
3005226470	MACH & EQUIP - OFF FURN & EQUI	0	10,000	0	0	0
3005226480	MACH & EQUIP - OTHER	0	2,500	2,343	20,000	8
3005800065	POLICE SERVICES EXPANSION	3,558	41,343	6,797	0	0
3005806401	PUBLIC WKS MAINT BLDG (2010)	0	48,088	0	0	0
CIVIC FACILITIES:		445,282	1,819,665	721,841	277,000	0
3009009099	CONTINGENCY	(170,711)	0	0	0	0
CONTINGENCY AND OTHER:		(170,711)	0	0	0	0
GRAND TOTAL FOR FUND:		3,345,127	6,790,601	1,997,171	2,286,465	0

**CAPITAL IMPROVEMENT PROJECTS  
FIVE-YEAR PROGRAM - FY 2014- FY 2018**

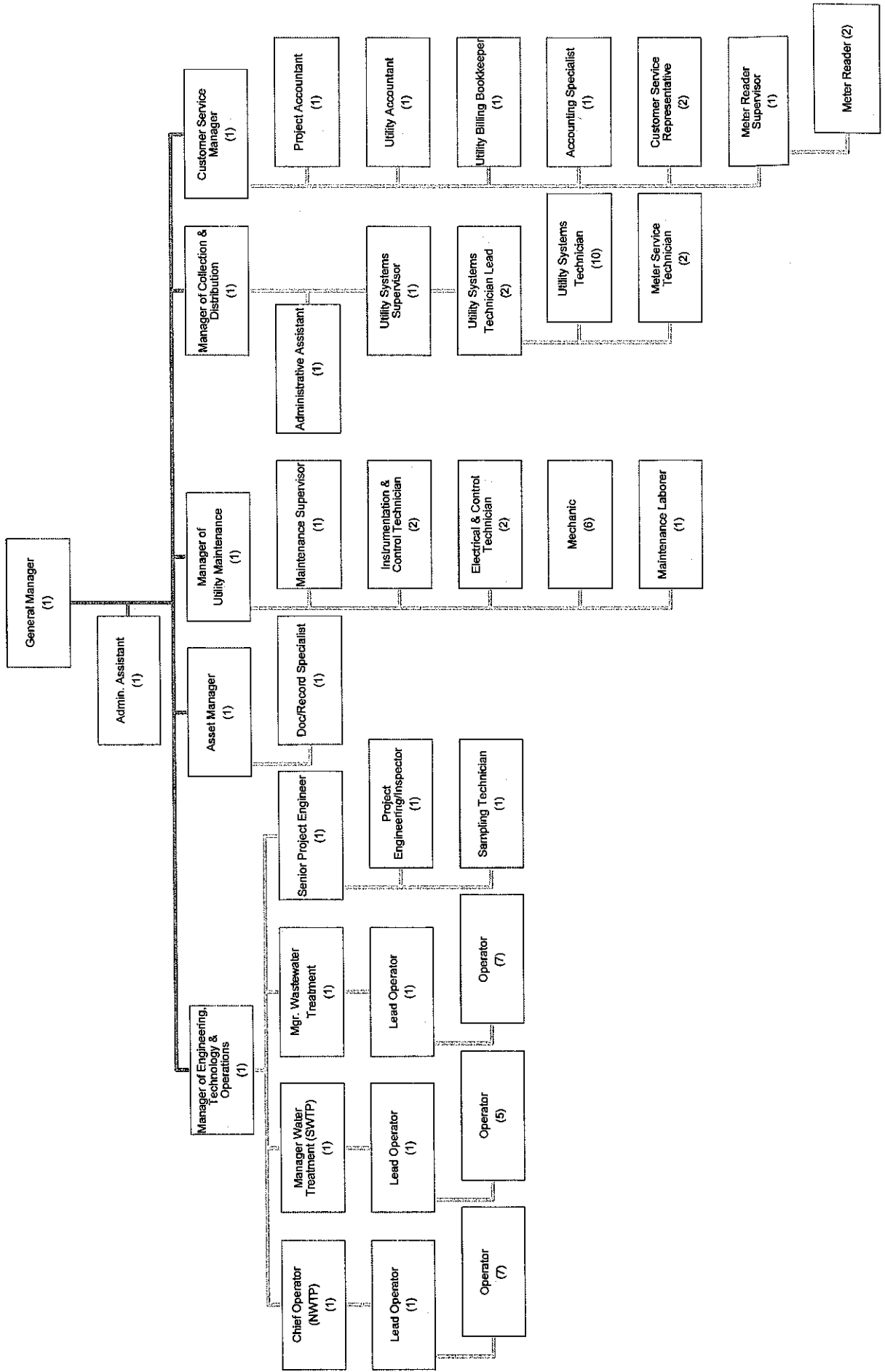
	PROJECT DESCRIPTION (USES)	RANKING	Revised FY 2014	FY 2015	FY 2016	FY2017	FY2018	TOTAL
1	Fire - Station 51 Boat Lift	L	-					-
2	Fire - Quick Response Vehicle	L	-					-
3	Fire - Command Vehicle	L	-					-
4	Fire - Chief Staff vehicle	N	-					-
5	Fire - Chassis Brush	L	-					-
6	Fire - Fire Engine Replacement		-			80,000		80,000
7	Fire- Cardiac Monitors	L	20,000					20,000
8	Fire - MDT Computer replacement		-	10,000		10,000		20,000
9	Fire - Mobile IPAD		-		2,500			2,500
10	Fire - Chest Compression Device	L	-					-
11	Fire - Patient Care Device	N	-			4,200		4,200
12	Fire - Extractor	L	-					-
13	Fire - Air Compressor	S	2,600					2,600
14	Fire - Hurst Tool		-	30,000				30,000
15	Fire - 800 Mhz radio replacement		-	50,000				50,000
	Fire- Vehicle Lease		-					-
	<b>Fire Sub Total</b>		<b>22,600</b>	<b>90,000</b>	<b>2,500</b>	<b>94,200</b>	<b>-</b>	<b>209,300</b>
16	Police Vehicles & Replacement Equipment- (6 Vehicles)	L	-	257,705	265,440	273,400	281,605	1,078,150
17	PoliceTraffic/Message Trailer Replacement		-				25,000	25,000
18	Police Radios - (6 Units)		-	30,000		30,000		60,000
19	Police Radios - Mobile	L	30,000		30,000		30,000	90,000
20	Police Vehicle Video System (4 Units)	S	18,000		18,000		18,000	54,000
21	Police Computers Mobile		-	2,500	30,000	2,500	2,500	37,500
22	Police Network System Replacements		-	5,000	10,000		5,000	20,000
23	Desktop Computer Replacement (20Units)		-		30,000			30,000
24	Police/Fire Outboard Engines (2) (Donzi)		-	15,000				15,000
25	Police - Interview room Improvements	S	-					-
26	Police - Laser 1) and Radar (6)		-	12,000			12,000	24,000
27	Police - Furniture	N	-					-
28	Police - Software Plan	S	-					-
29	Police - Surveillance	N	-					-
	Police - Vehicle Lease		-					-
	<b>Police Sub Total</b>		<b>48,000</b>	<b>322,205</b>	<b>383,440</b>	<b>305,900</b>	<b>374,105</b>	<b>1,433,650</b>
30	Air Condition Compressor Replacements (5)	L	25,000					25,000
31	Granicus Software & Hardware System	S	-					-
32	Virtualiazation Data Center Management System	L	76,400					76,400
33	Community Room Upgrades	N	-					-
34	Network Enhancements	L	5,000	30,000	30,000	30,000		95,000
35	Software License / Fee Implementation	S	100,000					100,000
36	Electronic Document Management System	S	-	21,500	21,500	21,500		64,500
	<b>General Govt Sub Total</b>		<b>206,400</b>	<b>51,500</b>	<b>51,500</b>	<b>51,500</b>	<b>-</b>	<b>360,900</b>
37	Thor Guard Lightning Prediction System	L	-					-
38	TBE Scoreboard(Replacement)	N	-					-
	<b>MACKLE PARK</b>							
39	Water Fountains (2)	L	-					-
40	Chickee Hut	N	-					-
41	Winterberry Park - New Softball Lights (4 poles/fixtures)	S	-					-
	<b>Mackle Park:(Master Plan)</b>							
42	Covered Basketball Courts		-			450,000		450,000
43	Concession/Restrooms		-		75,000			75,000
44	Parking Lot Impr- Drainage & Lighting		-	335,000				335,000
45	Sidewalk & Low level lighting		-	40,000				40,000
46	Landscaping		-	35,000				35,000
47	Plaza Overlook		-			500,000		500,000
48	Lake Overlook		-				500,000	500,000
49	Tommy Barfield Renovate Dugouts Etc		-	20,000				20,000
50	Tommy Barfield Restroom/Concession Facility		-		75,000			75,000
51	Leigh Plummer Park Master Plan Renovations		-				300,000	300,000
	Mackle Park Air Conditioner Replacement		50,000					50,000
	<b>Veterans Community Park (previously under other</b>							
52	Band Shell/Concession/Event Lawn		-	2,500,000				2,500,000
53	Park Avenue Angle Parking/Lights/Sidewalks		-		2,500,000			2,500,000
54	Joy Circle Angle Parking/Lights/Sidewalks		-			2,500,000		2,500,000
55	Develop Event/Special Event Area		-				2,500,000	2,500,000
56	Calusa Park-Survey/Design plans for FDOT Linear Pathway		-	60,000				60,000
57	Calusa Park New Linear Pathway-Peacock to Barfield		-			489,600		489,600
58	Continuation of linear pathway (Andalusia Terrace to WB		-		825,000			825,000
	<b>Parks Sub Total</b>		<b>50,000</b>	<b>2,990,000</b>	<b>3,475,000</b>	<b>3,939,600</b>	<b>3,300,000</b>	<b>13,754,600</b>
59	West Winterberry Bridge		-		750,000			750,000
60	Annual Bridge Rehabilitation Project	L	400,000	250,000	250,000	250,000		1,150,000

**CAPITAL IMPROVEMENT PROJECTS  
FIVE-YEAR PROGRAM - FY 2014- FY 2018**

PROJECT DESCRIPTION (USES)	RANKING	Revised FY	FY 2015	FY 2016	FY 2017	FY 2018	TOTAL
		2014					
61 Jolley Bridge Pedestrian Walkway Paving	L	-					-
62 Citywide Drainage Improvement Projects	S	195,000	250,000	195,000	250,000		890,000
63 Master Plan Drainage Project - Citywide	S	300,000	150,000	300,000	150,000		900,000
64 Amazon Alley Drainage & Parking		-		300,000			300,000
65 Safer Routes to Schools - Phase 2 and 3 (Grant)		-	450,000				450,000
66 Street Resurfacing - Citywide	L	-	250,000	250,000	400,000		900,000
67 Bald Eagle/Elkcam Signal Upgrade	S	-					-
68 Bald Eagle Turn Lanes		-			425,000		425,000
69 Bald Eagle Resurfacing		-		250,000			250,000
70 Public Access - Boardwalk & Railing Replacement	L	-					-
71 Bike Paths - Committee Priority List	N	25,000	125,000	100,000	100,000		350,000
72 Traffic Signal Battery Back-up	S	-					-
73 Public Works Vehicles Replacement	S	-		46,000			46,000
74 Public Works Equipment	S	-					-
75 Citywide Street Lighting Projects	N	-	200,000		200,000		400,000
76 Linear Trail Park - Phase 2A		-	60,000	481,335			541,335
77 San Marco, Winterberry and Tigertail Pathway	S	1,039,465					1,039,465
78 Landmark, Barfield-Inlet Pathway			686,860				686,860
<b>Public Works Sub Total</b>		<b>1,959,465</b>	<b>2,421,860</b>	<b>2,922,335</b>	<b>1,775,000</b>	<b>-</b>	<b>9,078,660</b>
<b>SUB-TOTAL</b>		<b>2,286,465</b>	<b>5,875,565</b>	<b>6,834,775</b>	<b>6,166,200</b>	<b>3,674,105</b>	<b>24,837,110</b>
<b>OTHER PROJECTS</b>							
79 Additional logo street signs			10,000				10,000
80 New logo benches	N						-
81 New logo garbage cans	N						-
<b>Other Projects Sub-Total</b>			<b>10,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,000</b>
<b>TOTAL PROJECTS</b>		<b>2,286,465</b>	<b>5,885,565</b>	<b>6,834,775</b>	<b>6,166,200</b>	<b>3,674,105</b>	<b>24,847,110</b>
<b>FUNDING SOURCES</b>							
A Transfer from General Fund		1,160,000					1,160,000
B Collier County Transportation Grant		500,000	1,000,000	1,000,000	-	-	2,500,000
C SFWMD/BCB-Drainage - Matching Grants		400,000					400,000
D FDOT Grant - Matching Grants		946,175					946,175
E Asset Replacement Fund		-					-
F Fire Impact Fees		-	-	-	-	-	-
G Asset Forfeiture		-	-	-	-	-	-
Identified Fundings		3,006,175	1,000,000	1,000,000			5,006,175
UNFUNDED		(719,710)					(719,710)
<b>MAJOR PROJECTS</b>							
Fire Station #50							-
Smokehouse Bridge							-
Mackle Park Community Center							-
UNFUNDED							-
CIP Rollover							-
<b>TOTAL FUNDING</b>			<b>1,000,000</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>

legend:  
L - Life Safety  
S - Streamline Government  
N - Nice to Have

# City of Marco Island Water and Sewer Department



# Water & Sewer Department

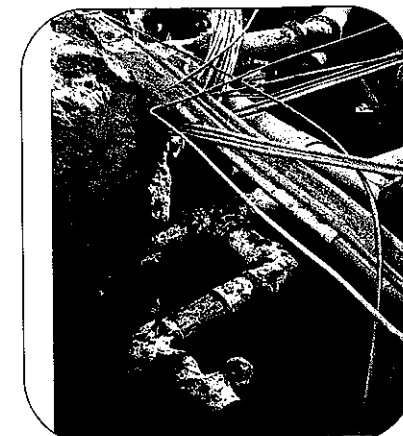
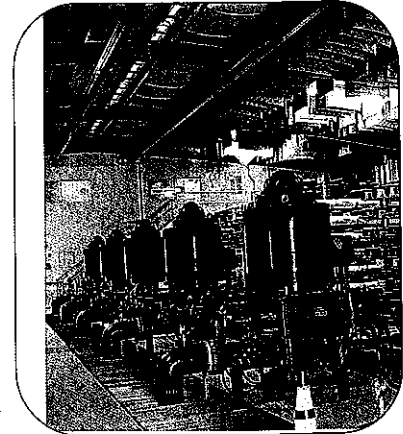
## **Mission Statement**

*To safeguard the public health of our customers while ensuring the protection of the environment as we provide the highest quality drinking water, treatment of wastewater, and water reclamation. We will provide cost effective management with a professional staff that is always courteous and responsive.*

The Water & Sewer Department (W&SD) proudly provides safe drinking water, wastewater, and reclaimed water for reuse to the residents of Marco Island and Marco Shores. The Isles of Capri and Goodland area is serviced by the W&SD for their wastewater needs and drinking water is purchased in bulk by Collier County for the Goodland and Key Marco areas. Bulk wastewater treatment is provided to a small, privately owned, service area in the Old Marco district.

The W&SD operates as an enterprise fund titled as Marco Island Utilities (MIU). MIU is divided into 8 separate cost centers: 2 Drinking Water Divisions, 2 Wastewater Divisions, Maintenance, Collections & Distribution, Customer Service, and Administration.

We are very proud of the dedication and expertise of the men and women that makeup the W&SD. These professionals keep our systems operating day in and day out, in good weather and in bad weather as we continue our pledge for increased productivity, controlling costs, and improving service. We will proactively plan, construct, operate, maintain, and finance the water and wastewater system in a manner consistent with the principles of environmental, social and economic sustainability. Our highest priority is safely meeting customer needs while increasing the quality of life in the community for those at work and at play.





City of Marco Island  
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WATER & SEWER FUND  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #94010						
OP REVENUES-MARCO ISLAND						
40034010000000	SEWER UTILITY FEES	7,433,268	8,767,110	5,750,650	7,812,370	89 %
40034010001000	WATER UTILITY FEES	16,027,922	15,535,605	11,958,752	15,519,910	100 %
40034010002000	EFFLUENT SERVICE	772,331	872,680	559,619	744,315	85 %
40034361000000	M ISLAND BILLING & COLLECTION FEES	0	672,960	0	0	0 %
40036310000010	SEWER MAIN EXTENSION CHARGES	9,782	166,200	27,110	45,000	27 %
40036310000030	SEWER SERVICE INSTALLATION CHARGES	2,598	3,000	7,398	10,000	333 %
40036310000040	SEWER PLANT CAPACITY CHARGES	106,857	0	4,610	0	0 %
40036310000060	SEWER INITIAL CONNECTION CHARGE	1,200	0	0	0	0 %
40036310001010	WATER MAIN EXTENSION CHARGES	3,233	11,150	3,559	11,150	100 %
40036310001020	WATER METER INSTALLATION CHARGES	4,925	3,000	9,686	12,000	400 %
40036310001030	WATER SERVICE INSTALLATION CHARGES	8,013	5,000	10,134	12,000	240 %
40036310001040	WATER PLANT CAPACITY CHARGES	108,423	0	3,740	0	0 %
40036310001050	ENGINEERING WATER PLAN REVIEW FEE	0	0	2,500	0	0 %
40036310001060	WATER INITIAL CONNECTION CHARGE	7,176	0	1,645	0	0 %
40036310002000	METER CHANGE OUT / INSTALLATION	23,424	30,000	21,487	30,000	100 %
TOT OP REVENUES-MARCO ISLAND:		24,509,152	26,066,705	18,360,890	24,196,745	93 %
OP REVENUES-MARCO SHORES						
40034010500000	SEWER UTILITY FEES	651,801	922,450	548,962	734,000	80 %
40034010501000	WATER UTILITY FEES	448,765	414,965	323,815	414,965	100 %
40034010502000	EFFLUENT SERVICE	172,375	170,000	138,149	170,000	100 %
40034365000000	M SHORES BILLING & COLLECTION FEE	0	50,535	0	0	0 %
40036310500010	SEWER MAIN EXTENSION CHARGES	5,090	0	0	0	0 %
40036310500030	SEWER SERVICE INSTALLATION CHARGES	3,396	0	0	0	0 %
40036310501010	WATER MAIN EXTENSION CHARGES	19,472	0	37,446	0	0 %
40036310501020	WATER MAIN INSTALLATION CHARGES	2,590	0	250	0	0 %
40036310501030	WATER SERVICE INSTALLATION CHARGES	3,536	0	344	0	0 %
40036310501040	WATER PLANT CAPACITY CHARGES	62,308	0	11,220	0	0 %
40036310501060	WATER INITIAL CONNECTION CHARGE	540	0	60	0	0 %
TOT OP REVENUES-MARCO SHORES:		1,369,873	1,557,950	1,060,246	1,318,965	85 %
OTHER REVENUE						
40036110000000	INTEREST EARNINGS	274,562	0	120,947	150,000	0 %
40036410000000	DISPOSITION OF FIXED ASSETS	(20,587)	0	38,844	0	0 %
40036500000000	SCRAP METAL REVENUE	1,788	0	1,118	0	0 %
40036910000000	MISCELLANEOUS REVENUE	72,511	35,000	98,102	35,000	100 %
40036910500000	MISCELLANEOUS REVENUE	90	0	300	0	0 %
40036990003410	GE/ZENON REPAYMENT REVENUE (2010)	1,530	0	736	0	0 %
4003810010	USE OF RESERVES	0	141,795	0	0	0 %
4003810432	TRANSFER FROM UTILITY SCHG FUND 432	548,436	0	0	0	0 %
4003810433	TRANSFER FROM UTILITY SCHG FUND 433	1,005,549	0	0	0	0 %
TOT OTH REVENUE:		1,883,879	176,795	260,047	185,000	105 %
GRAND TOTAL FOR FUND:		27,762,905	27,801,450	19,681,183	25,700,710	92 %





City of Marco Island  
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WATER & SEWER FUND  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
4323436000	UTILITY 3% SCHG - RESURFACING	870,247	801,385	549,936	722,300	90 %
4333436000	UTILITY 3% SCHG - STRP (ERC)	1,265,340	801,385	549,936	722,300	90 %
	TOTAL UTILITY SURCHARGE REVENU	2,135,586	1,602,770	1,099,872	1,444,600	90 %
43432410001010	SEWER MAIN EXTENSION CHGS-MI	5,405	0	0	0	0 %
43432410001040	WATER PLANT CAPACITY CHGS-MI	57,334	93,500	0	106,335	114 %
43432410501010	SEWER MAIN EXTENSION CHGS-M SHORES	10,568	0	0	0	0 %
43432410501040	WATER PLANT CAPACITY CHGS-M SHORES	38,672	0	0	0	0 %
43436310001040	WATER PLANT CAPACITY CHGS-ISLAND	0	0	337,770	0	0 %
4343810434	USE OF RESERVES	0	426,221	0	0	0 %
43532410001010	SEWER MAIN EXTENSION CHGS-MI	15,473	0	0	0	0 %
43532410001040	WATER PLANT CAPACITY CHGS-MI	59,900	0	0	0	0 %
43532410501010	SEWER MAIN EXTENSION CHGS-M SHORES	33,316	0	0	0	0 %
43536310000040	SEWER PLANT CAPACITY CHGS-ISLAND	0	115,250	253,849	0	0 %
	TOTAL WATER & SEWER IMPACT FEE	220,668	634,971	591,619	106,335	17 %
	TOTAL REVENUES	30,119,159	30,039,191	21,372,675	27,251,645	91 %



City of Marco Island  
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WATER/SEWER OPER COMPARISON  
W/S OPER COMPARISON BY FYRS

75.00% Yr Complete

DESCRIPTION	ACTUAL FY 2012	YTD ACTUAL FY2013	REVISED BGT 2013	PROPOSED FY2014
-----				
RPT 91400				
NORTH WATER PLANT	2,505,661.21	1,695,024.36	3,140,553.11	2,945,015
SOUTH WATER PLANT	1,480,820.77	1,018,767.58	1,658,963.00	1,595,505
COLLECTION & DISTRIBUTION	1,475,252.78	949,299.68	1,567,274.67	1,992,755
MARCO ISLAND WASTEWATER PLANT	1,657,508.88	1,072,971.44	2,018,731.56	2,054,255
MARCO SHORES WASTERWATER PLANT	155,773.57	106,752.63	212,154.00	212,660
MAINTENANCE OPERATIONS	1,319,825.44	973,258.53	1,415,388.00	1,433,270
ADMINISTRATION	10,949,059.69	1,570,089.97	3,506,276.05	2,796,110
FINANCIAL SERVICES	670,152.51	494,341.45	731,240.00	727,490
-----				
TOTAL OPERATIONS	20,214,054.85	7,880,505.64	14,250,580.39	13,757,060
-----				
TRANSFER TO WSTEWTR ASSMT FUND 402	.00	.00	460,000.00	460,000
TRANSFER TO FUND 465	.00	.00	.00	1,220
TRANSFER TO FUND 466	.00	.00	.00	42,900
TRANSFER TO UTILITY R&R FUND	2,301,600.00	1,325,439.00	1,767,250.00	1,436,600
TRANSFER TO UTILITY CAP RESERVE	1,054,000.00	1,084,500.00	1,446,000.00	150,000
TRANSFER TO UTILITY DEBT SERVICE	9,865,840.00	7,408,215.00	9,877,620.00	9,852,930
-----				
TRANSFERS	13,221,440.00	9,818,154.00	13,550,870.00	11,943,650
-----				
TOTAL WATER & SEWER OPERATIONS	33,435,494.85	17,698,659.64	27,801,450.39	25,700,710
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City of Marco Island  
Fiscal Year 2013/2014 Budget

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NORTH WATER PLANT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
	ADG Adv Rpt #95320					
40053310001200	WAGES	469,705	456,510	339,064	456,475	100 %
40053310001400	OVERTIME	11,105	20,000	19,136	20,000	100 %
40053310002000	BENEFITS	120,360	117,975	98,864	133,305	113 %
40053310002100	FICA TAXES	40,827	41,740	29,646	40,180	96 %
40053310002200	RETIREMENT	29,555	30,290	18,732	30,085	99 %
	TOTAL PERSONNEL SERVICES:	671,551	666,515	505,461	680,045	102 %
-----						
40053310003100	PROFESSIONAL SERVICES	3,885	58,659	52,850	30,000	51 %
40053310003400	OTHER CONTRACTUAL SERVICES	289,578	549,474	230,643	475,980	87 %
40053310003410	SLUDGE HAULING	130,708	240,335	67,164	215,760	90 %
40053310003430	TRASH / DUMPSTER SERVICES	1,410	2,100	1,076	2,100	100 %
40053310004000	TRAVEL PER DIEM	60	6,440	996	6,440	100 %
40053310004020	SAFETY	3,706	6,150	1,960	5,650	92 %
40053310004100	TELEPHONE & COMMUNICATIONS	1,915	14,172	973	11,040	78 %
40053310004300	ELECTRICITY-LIME PLANT	420,227	350,000	244,061	350,000	100 %
40053310004305	ELECTRICITY-RAW WATER	163,274	200,000	102,113	200,000	100 %
40053310004400	RENTALS AND LEASES	6,776	8,880	2,812	3,195	36 %
40053310004610	VEHICLE REPAIRS & MAINTENANCE	2,002	7,200	1,075	7,200	100 %
40053310004620	BUILDING REPAIRS & MAINTENANCE	1,692	7,500	170	2,500	33 %
40053310004630	EQUIPMENT REPAIR & MAINTENANCE	51,638	59,000	27,079	57,000	97 %
40053310004690	OTHER REPAIR & MAINTENANCE	2,473	5,000	1,037	5,000	100 %
40053310004695	EMERGENCY REPAIRS	5,921	20,000	0	20,000	100 %
40053310005100	OFFICE SUPPLIES	2,298	5,550	1,520	6,050	109 %
40053310005200	OPERATING SUPPLIES	15,226	29,100	14,937	29,100	100 %
40053310005220	UNIFORMS	3,057	3,750	1,776	3,750	100 %
40053310005255	SMALL TOOLS	0	500	130	500	100 %
40053310005270	CHEMICALS-LIME PLANT	628,550	750,503	401,376	691,830	92 %
40053310005275	CHEMICALS-RAW WATER	35,877	94,770	26,281	88,220	93 %
40053310005280	FUEL	13,279	47,240	5,217	47,240	100 %
40053310005400	PUBLICATIONS & MEMBERSHIP	270	1,800	1,754	500	28 %
40053310005420	TRAINING	3,088	5,915	2,565	5,915	100 %
40053310005900	DEPRECIATION EXPENSE	44,160	0	0	0	0 %
	TOTAL OPERATING EXPENSES:	1,831,069	2,474,038	1,189,563	2,264,970	92 %
-----						
40053310006400	EQUIPMENT PURCHASES	3,041	0	0	0	0 %
	TOTAL CAPITAL OUTLAY:	3,041	0	0	0	0 %
-----						
	GRAND TOTAL FOR DEPARTMENT:	2,505,661	3,140,553	1,695,024	2,945,015	94 %
=====						



City of Marco Island  
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SOUTH WATER PLANT  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95330						
40053310201200	WAGES	345,273	341,160	254,821	334,360	98 %
40053310201400	OVERTIME	10,837	8,000	8,838	8,000	100 %
40053310202000	BENEFITS	78,865	76,630	58,093	88,750	116 %
40053310202100	FICA TAXES	30,740	31,645	22,453	30,025	95 %
40053310202200	RETIREMENT	19,067	22,340	15,957	22,300	100 %
-----						
	TOTAL PERSONNEL SERVICES:	484,781	479,775	360,163	483,435	101 %
-----						
40053310203400	OTHER CONTRACTUAL SERVICES	12,994	29,858	16,454	46,160	155 %
40053310203430	TRASH / DUMPSTER SERVICES	1,410	2,400	1,076	2,400	100 %
40053310204000	TRAVEL PER DIEM	0	4,000	0	4,000	100 %
40053310204020	SAFETY	856	1,605	1,164	1,610	100 %
40053310204100	TELEPHONE & COMMUNICATIONS	1,117	12,840	1,009	9,480	74 %
40053310204300	ELECTRICITY	641,864	804,000	518,662	729,000	91 %
40053310204400	RENTALS AND LEASES	11,640	12,640	9,583	10,640	84 %
40053310204610	VEHICLE REPAIRS & MAINTENANCE	71	1,320	1,220	1,320	100 %
40053310204620	BUILDING REPAIRS & MAINTENANCE	6,551	14,000	264	14,000	100 %
40053310204630	EQUIPMENT REPAIR & MAINTENANCE	52,498	73,000	15,011	73,000	100 %
40053310204690	OTHER REPAIR & MAINTENANCE	2,624	6,400	2,253	6,400	100 %
40053310204695	EMERGENCY REPAIRS	21,158	50,000	0	50,000	100 %
40053310205100	OFFICE SUPPLIES	0	5,430	634	5,430	100 %
40053310205200	OPERATING SUPPLIES	25,639	30,465	12,630	27,200	89 %
40053310205220	UNIFORMS	1,810	2,985	1,084	2,985	100 %
40053310205255	SMALL TOOLS	500	500	456	500	100 %
40053310205270	CHEMICALS	105,240	120,635	74,852	120,635	100 %
40053310205280	FUEL	1,736	3,000	1,267	3,000	100 %
40053310205400	PUBLICATIONS & MEMBERSHIPS	405	510	410	710	139 %
40053310205420	TRAINING	2,188	3,600	577	3,600	100 %
40053310205900	DEPRECIATION EXPENSE	99,105	0	0	0	0 %
-----						
	TOTAL OPERATING EXPENSES:	989,405	1,179,188	658,604	1,112,070	94 %
-----						
40053310206400	EQUIPMENT PURCHASES	6,635	0	0	0	0 %
-----						
	TOTAL CAPITAL OUTLAY:	6,635	0	0	0	0 %
-----						
	GRAND TOTAL FOR DEPARTMENT:	1,480,821	1,658,963	1,018,768	1,595,505	96 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

WATER DIST & COLLECTION  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #95350						
40053320001200	WAGES	706,605	700,880	490,053	689,790	98 %
40053320001400	OVERTIME	21,083	40,000	13,341	40,000	100 %
40053320002000	BENEFITS	237,992	247,520	183,453	291,040	118 %
40053320002100	FICA TAXES	60,602	65,915	42,458	61,785	94 %
40053320002200	RETIREMENT	42,050	43,185	29,401	42,600	99 %
40053320002500	UNEMPLOYMENT COMPENSATION	5,225	0	0	0	0 %
40053320002900	CAPITALIZABLE PERSONNEL COSTS	(59,127)	(119,170)	(53,221)	(119,170)	100 %
TOTAL PERSONNEL SERVICES:		1,014,430	978,330	705,486	1,006,045	103 %
40053320003100	PROFESSIONAL SERVICES	170	2,500	0	105,600	4,224 %
40053320003400	OTHER CONTRACTUAL SERVICES	43,810	50,000	21,168	328,500	657 %
40053320003430	TRASH / DUMPSTER SERVICES	18,420	15,000	11,838	15,000	100 %
40053320004000	TRAVEL PER DIEM	844	2,500	1,031	2,500	100 %
40053320004020	SAFETY	2,978	4,000	2,119	4,000	100 %
40053320004100	TELEPHONE & COMMUNICATIONS	6,794	10,000	4,996	10,000	100 %
40053320004400	RENTALS AND LEASES	0	2,000	0	2,000	100 %
40053320004610	VEHICLE REPAIRS & MAINTENANCE	30,250	25,000	14,143	12,500	50 %
40053320004620	BUILDING REPAIRS & MAINTENANCE	739	2,000	0	2,000	100 %
40053320004630	EQUIPMENT REPAIR & MAINTENANCE	17,520	18,335	11,479	13,000	71 %
40053320004690	OTHER REPAIR & MAINTENANCE	215,028	346,000	108,223	375,000	108 %
40053320005200	OPERATING SUPPLIES	40,240	45,000	23,922	50,000	111 %
40053320005220	UNIFORMS	5,100	5,000	2,857	5,000	100 %
40053320005280	FUEL	57,233	55,000	40,346	55,000	100 %
40053320005400	PUBLICATIONS & MEMBERSHIPS	1,034	1,560	1,036	1,560	100 %
40053320005420	TRAINING	4,250	5,050	657	5,050	100 %
40053320005900	DEPRECIATION EXPENSE	16,413	0	0	0	0 %
TOTAL OPERATING EXPENSES:		460,823	588,945	243,814	986,710	168 %
TOTAL CAPITAL OUTLAY:		0	0	0	0	0 %
GRAND TOTAL FOR DEPARTMENT:		1,475,253	1,567,275	949,300	1,992,755	127 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

WASTEWATER TMT-MARCO ISLAND  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95360						
40053510001200	WAGES	404,110	390,200	283,819	389,845	100 %
40053510001400	OVERTIME	9,610	23,500	7,461	23,500	100 %
40053510002000	BENEFITS	123,566	133,180	103,885	171,340	129 %
40053510002100	FICA TAXES	34,048	35,970	24,523	34,140	95 %
40053510002200	RETIREMENT	25,875	26,165	18,483	26,150	100 %
TOTAL PERSONNEL SERVICES:		597,208	609,015	438,171	644,975	106 %
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40053510003100	PROFESSIONAL SERVICES	0	2,000	0	3,500	175 %
40053510003400	CONTRACTUAL SERVICES	38,798	202,096	36,829	193,360	96 %
40053510003410	CONTRACTUAL SERVICES-SLUGE HAU	169,455	294,700	146,338	283,750	96 %
40053510003430	TRASH / DUMPSTER SERVICES	12,165	14,400	9,242	14,400	100 %
40053510004000	TRAVEL PER DIEM	732	5,700	1,127	5,700	100 %
40053510004020	SAFETY	2,233	4,270	2,636	4,270	100 %
40053510004100	TELEPHONE & COMMUNICATIONS	1,479	4,488	1,115	4,140	92 %
40053510004300	ELECTRICITY	406,459	455,000	269,915	400,000	88 %
40053510004400	RENTALS AND LEASES	1,071	2,552	1,028	2,560	100 %
40053510004610	VEHICLE REPAIRS & MAINTENANCE	647	7,640	4,314	4,140	54 %
40053510004620	BUILDING REPAIRS & MAINTENANCE	6,813	10,800	7,021	10,800	100 %
40053510004630	EQUIPMENT REPAIR & MAINTENANCE	20,583	29,250	22,002	29,250	100 %
40053510004660	MECHANICAL INTEGRITY TESTING	49,361	0	0	90,000	0 %
40053510004690	OTHER REPAIR & MAINTENANCE	5,246	6,000	4,890	6,000	100 %
40053510004695	EMERGENCY REPAIRS	18,506	21,181	1,181	20,000	94 %
40053510004980	HAZARDOUS WASTE DISPOSAL	0	1,000	0	1,000	100 %
40053510005100	OFFICE SUPPLIES	2,970	6,500	1,685	6,500	100 %
40053510005200	OPERATING SUPPLIES	19,597	28,300	10,868	28,300	100 %
40053510005220	UNIFORMS	2,402	3,985	1,385	3,985	100 %
40053510005252	JANITORIAL SUPPLIES	801	1,000	705	1,000	100 %
40053510005255	SMALL TOOLS	495	500	294	500	100 %
40053510005270	CHEMICALS	141,861	266,850	102,249	254,620	95 %
40053510005280	FUEL	16,557	33,000	7,751	33,000	100 %
40053510005400	PUBLICATIONS & MEMBERSHIPS	270	1,405	1,070	1,405	100 %
40053510005420	TRAINING	2,800	7,100	1,157	7,100	100 %
40053510005900	DEPRECIATION EXPENSE	138,998	0	0	0	0 %
TOTAL OPERATING EXPENSES:		1,060,300	1,409,717	634,800	1,409,280	100 %
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TOTAL CAPITAL OUTLAY:		0	0	0	0	0 %
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GRAND TOTAL FOR DEPARTMENT:		1,657,509	2,018,732	1,072,971	2,054,255	102 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

WASTEWATER TMT- MARCO SHORES  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95370						
40053510501200	WAGES	56,479	53,895	40,073	53,900	100 %
40053510501400	OVERTIME	2,743	4,000	3,073	4,000	100 %
40053510502000	BENEFITS	10,799	10,320	9,032	12,930	125 %
40053510502100	FICA TAXES	4,464	4,435	3,280	4,125	93 %
40053510502200	RETIREMENT	2,642	2,705	1,902	2,700	100 %
TOTAL PERSONNEL SERVICES:		77,128	75,355	57,359	77,655	103 %
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40053510503100	PROFESSIONAL SERVICES	0	1,000	0	1,000	100 %
40053510503400	CONTRACTUAL SERVICES	13,960	37,654	10,296	42,970	114 %
40053510503410	CONTRACTUAL SERVICES-SLUDGE HA	1,800	2,000	1,125	3,000	150 %
40053510503430	TRASH / DUMPSTER SERVICES	2,645	3,600	1,543	3,600	100 %
40053510504100	TELEPHONE & COMMUNICATIONS	1,138	4,140	870	4,260	103 %
40053510504300	ELECTRICITY	33,954	36,500	15,525	36,500	100 %
40053510504620	BUILDING REPAIRS & MAINTENANCE	395	1,250	0	1,250	100 %
40053510504630	EQUIPMENT REPAIR & MAINTENANCE	7,151	8,330	4,326	8,750	105 %
40053510504690	OTHER REPAIR & MAINTENANCE	0	2,500	1,090	2,500	100 %
40053510505100	OFFICE SUPPLIES	1,942	3,000	1,393	3,000	100 %
40053510505200	OPERATING SUPPLIES	5,837	8,250	4,425	8,250	100 %
40053510505252	JANITORIAL SUPPLIES	803	1,000	562	1,000	100 %
40053510505255	SMALL TOOLS	493	500	499	500	100 %
40053510505270	CHEMICALS	7,714	26,075	7,147	16,425	63 %
40053510505280	FUEL	814	1,000	593	2,000	200 %
TOTAL OPERATING EXPENSES:		78,646	136,799	49,393	135,005	99 %
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TOTAL CAPITAL OUTLAY:		0	0	0	0	0 %
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GRAND TOTAL FOR DEPARTMENT:		155,774	212,154	106,753	212,660	100 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

UTILITY MAINTENANCE OPERATION  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
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ADG Adv Rpt #95630						
40053630001200	WAGES	705,652	695,720	502,598	695,705	100 %
40053630001400	OVERTIME	23,747	54,000	17,750	54,000	100 %
40053630002000	BENEFITS	214,066	208,300	180,755	267,875	129 %
40053630002100	FICA TAXES	62,801	66,935	45,319	62,780	94 %
40053630002200	RETIREMENT	39,346	39,945	28,325	39,940	100 %
40053630002900	CAPITALIZABLE PERSONNEL COSTS	0	(18,415)	0	(18,415)	100 %
TOTAL PERSONAL SERVICES:		1,045,612	1,046,485	774,747	1,101,885	105 %
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40053630003400	OTHER CONTRACTUAL SERVICES	33,566	55,000	35,824	46,700	85 %
40053630003430	TRASH / DUMPSTER SERVICES	3,827	7,500	3,448	7,500	100 %
40053630004000	TRAVEL PER DIEM	70	4,000	1,502	4,000	100 %
40053630004020	SAFETY	3,236	5,775	1,800	5,775	100 %
40053630004100	TELEPHONE & COMMUNICATIONS	55,229	72,375	37,255	62,245	86 %
40053630004400	RENTALS AND LEASES	2,135	3,000	262	2,500	83 %
40053630004610	VEHICLE REPAIRS & MAINTENANCE	16,718	20,500	9,015	18,000	88 %
40053630004620	BUILDING REPAIRS & MAINTENANCE	1,085	2,500	345	3,800	152 %
40053630004630	EQUIPMENT REPAIR & MAINTENANCE	33,774	29,000	17,636	30,000	103 %
40053630004690	OTHER REPAIR & MAINTENANCE	6,219	15,000	8,402	12,000	80 %
40053630004695	EMERGENCY REPAIRS	31,825	50,000	30,862	50,000	100 %
40053630005100	OFFICE SUPPLIES	2,088	2,000	1,136	2,000	100 %
40053630005200	OPERATING SUPPLIES	32,211	44,000	16,583	40,000	91 %
40053630005220	UNIFORMS	3,334	5,900	2,132	5,940	101 %
40053630005255	SPECIAL TOOLS	5,310	7,500	5,228	7,500	100 %
40053630005280	FUEL	29,225	25,000	15,817	25,000	100 %
40053630005400	PUBLICATIONS & MEMBERSHIPS	573	1,270	234	1,825	144 %
40053630005420	TRAINING	4,394	8,200	1,553	6,600	80 %
40053630005900	DEPRECIATION EXPENSE	233	0	0	0	0 %
TOTAL OPERATING EXPENSES:		265,051	358,520	189,033	331,385	92 %
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40053630006400	EQUIPMENT PURCHASES	9,162	10,383	9,479	0	0 %
TOTAL CAPITAL OUTLAY:		9,162	10,383	9,479	0	0 %
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GRAND TOTAL FOR DEPARTMENT:		1,319,825	1,415,388	973,259	1,433,270	101 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

UTILITY ADMINISTRATION  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #95380						
40053690001200	WAGES	677,445	662,130	431,920	557,845	84 %
40053690001210	UNPAID COMPENSATED ABSENCES	(12,616)	0	0	0	0 %
40053690001400	OVERTIME	6,843	5,000	9,902	5,000	100 %
40053690002000	BENEFITS	205,871	266,100	141,006	236,565	89 %
40053690002100	FICA TAXES	60,223	62,885	39,891	55,000	87 %
40053690002200	RETIREMENT	32,633	33,415	20,289	28,200	84 %
40053690002500	UNEMPLOYMENT COMPENSATION	9,350	0	0	0	0 %
40053690002600	OPEB EXPENSE	50,706	0	0	0	0 %
40053690002900	CAPITALIZABLE PERSONNEL COSTS	(356,878)	(361,670)	(122,686)	(217,520)	60 %
TOTAL PERSONNEL SERVICES:		673,576	667,860	520,321	665,090	100 %
40053690003100	PROFESSIONAL SERVICES	139,418	132,041	43,303	180,000	136 %
40053690003400	OTHER CONTRACTUAL SERVICES	53,689	67,000	40,828	74,320	111 %
40053690003410	GE/ZENON REIMBURSEABLE EXP (20	2,484	0	992	0	0 %
40053690004000	TRAVEL PER DIEM	2,344	5,100	1,667	5,100	100 %
40053690004020	SAFETY	5,205	2,010	322	2,025	101 %
40053690004100	TELEPHONE & COMMUNICATIONS	5,243	6,300	1,900	6,300	100 %
40053690004300	ELECTRICITY	8,464	10,200	5,559	10,200	100 %
40053690004400	RENTALS & LEASES	12,355	3,600	2,362	3,600	100 %
40053690004410	BUILDING RENTAL	0	7,200	0	0	0 %
40053690004500	INSURANCE	662,950	662,950	497,214	662,950	100 %
40053690004610	VEHICLES REPAIRS & MAINTENANCE	507	4,500	1,264	4,500	100 %
40053690004620	BUILDING REPAIRS & MAINTENANCE	(1,745)	2,000	1,871	3,000	150 %
40053690004700	PRINTING	594	4,100	3,680	4,000	98 %
40053690004900	MISCELLANEOUS EXPENSE	3,604	3,000	1,819	4,000	133 %
40053690004911	ADMINISTRATIVE CHARGES-GEN FUN	534,800	498,105	373,581	557,215	112 %
40053690004912	INFORMATION TECHNOLOGY ALLOCAT	0	0	0	69,340	0 %
40053690005100	OFFICE SUPPLIES	5,805	7,500	3,600	7,500	100 %
40053690005200	OPERATING SUPPLIES	1,155	1,665	1,110	1,500	90 %
40053690005201	FDEP LICENSE OPERATING FEES	6,100	16,100	0	16,100	100 %
40053690005220	UNIFORMS	1,953	2,235	833	2,235	100 %
40053690005230	POSTAGE	637	1,200	481	1,200	100 %
40053690005250	I.T. SUPPLIES/SERVICES	66,250	119,384	58,197	127,200	107 %
40053690005280	FUEL	7,209	5,825	5,297	5,825	100 %
40053690005400	PUBLICATIONS & MEMBERSHIPS	570	1,280	909	1,280	100 %
40053690005420	TRAINING	13,633	23,770	1,516	23,770	100 %
TOT CONTROLLABLE OPER EXP:		1,533,223	1,587,065	1,048,305	1,773,160	112 %
40053690004920	BAD DEBT EXPENSE	0	0	(5)	0	0 %
40053690005900	DEPRECIATION EXPENSE	8,811,250	0	0	0	0 %
40053690009099	OPERATING CONTINGENCY	0	1,249,975	0	357,860	29 %
OTHER OPERATING EXPENSES:		8,811,250	1,249,975	(5)	357,860	29 %
TOTAL OPERATING EXPENSES:		10,344,474	2,837,040	1,048,299	2,131,020	75 %
40053690006400	EQUIPMENT PURCHASES	2,745	1,376	1,375	0	0 %
40053690006999	Capital Project Offset	(71,752)	0	0	0	0 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/22/13

UTILITY ADMINISTRATION  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
TOTAL CAPITAL OUTLAY:		(69,007)	1,376	1,375	0	0 %
40053690007310	INTEREST ON DEPOSITS	17	0	95	0	0 %
TOTAL ADMIN OPERATIONS		10,949,060	3,506,276	1,570,090	2,796,110	80 %
OTHER NON-OPERATING/TRANSFERS:		0	0	0	0	0 %
40058190000402	TRANSFER TO WSTEWTR ASSMT FUND	0	460,000	0	460,000	100 %
40058190000465	TRANSFER TO FUND 465	0	0	0	1,220	0 %
40058190000466	TRANSFER TO FUND 466	0	0	0	42,900	0 %
40058190009430	TRANSFER TO UTILITY R&R FUND	2,301,600	1,767,250	1,325,439	1,436,600	81 %
40058190009431	TRANSFER TO UTILITY CAP RESERV	1,054,000	1,446,000	1,084,500	150,000	10 %
40058190009920	TRANSFER TO UTILITY DEBT SERVI	9,865,840	9,877,620	7,408,215	9,852,930	100 %
TOTAL NON-OPERATING/TRANSFERS		13,221,440	13,550,870	9,818,154	11,943,650	88 %
GRAND TOTAL FOR DEPARTMENT:		24,170,500	17,057,146	11,388,244	14,739,760	86 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/12/13

FINANCIAL SERVICES  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
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ADG Adv Rpt #95385						
40053690101200	WAGES	388,276	433,465	272,062	433,350	100 %
40053690101400	OVERTIME	447	1,000	305	1,000	100 %
40053690102000	BENEFITS	142,367	170,520	111,002	193,410	113 %
40053690102100	FICA	35,195	41,400	25,037	41,400	100 %
40053690102200	RETIREMENT	18,205	21,565	13,173	21,565	100 %
40053690102900	CAPITALIZABLE PERSONNEL	(67,419)	(170,385)	(46,712)	(170,385)	100 %
TOTAL PERSONNEL SERVICES:		517,071	497,565	374,867	520,340	105 %
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40053690103100	PROFESSIONAL SERVICES	6,099	25,925	1,500	19,925	77 %
40053690103200	AUDITING SERVICES	44,500	52,500	48,300	52,500	100 %
40053690103400	CONTRACTUAL SERVICES	33,096	49,400	14,217	38,400	78 %
40053690104000	TRAVEL & PER DIEM	515	550	492	600	109 %
40053690104020	SAFETY	313	900	14	900	100 %
40053690104100	TELEPHONE & COMMUNICATION	989	3,696	596	2,520	68 %
40053690104400	RENTALS & LEASES	1,210	1,700	0	0	0 %
40053690104610	VEHICLE REPAIR & MAINT	2,381	3,200	1,322	2,000	63 %
40053690104630	EQUIP REPAIR & MAINT	124	2,500	0	2,500	100 %
40053690104700	PRINTING	787	4,000	0	3,000	75 %
40053690104900	BANK FEES	11,875	15,600	8,918	15,600	100 %
40053690104910	BOND CLOSING COST	704	704	0	705	100 %
40053690104920	BAD DEBT EXPENSE	1	10,500	(1)	5,000	48 %
40053690105100	OFFICE SUPPLIES	1,303	7,600	1,358	5,000	66 %
40053690105210	FUEL	10,784	9,600	8,520	10,800	113 %
40053690105220	UNIFORMS	1,015	1,350	0	1,350	100 %
40053690105230	POSTAGE	37,001	43,450	34,109	45,850	106 %
40053690105420	TRAINING	381	500	130	500	100 %
TOTAL OPERATING EXPENSES:		153,078	233,675	119,474	207,150	89 %
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GRAND TOTAL FOR DEPARTMENT:		670,149	731,240	494,341	727,490	99 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

09/26/13

WATER & SEWER CAPITAL PROJECT  
RATE FUNDED, R&R, RES & RESURF

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #99395						
CAPITAL PROJ FUNDED BY RATES						
TOTAL CAPITAL PROJ REVENUES		0	0	0	0	0 %
CAPITAL PROJECTS EXPENSE						
TOTAL CAPITAL PROJECTS EXPENSE		0	0	0	0	0 %
WTR & SWR RENEW & REPL REVENUE						
4303810020	TRANSFER FROM UTILITY FUND	2,301,600	1,767,250	1,767,250	1,436,600	81 %
4303810430	USE OF RESERVES	0	2,151,233	0	0	0 %
4303810464	TRANSFER FROM FUND 464	0	13,910	0	0	0 %
TOTAL REVENUES RENEWAL & REPLA		2,301,600	3,932,393	1,767,250	1,436,600	37 %
WTR & SWR RENEWAL & REPL EXPEN						
43053625006310	RENEW & REPLACE - WATER (C&D)	97,750	481,833	356,432	0	0 %
43053625006320	RENEW & REPLACE - SEWER (C&D)	105,071	278,654	173,293	0	0 %
43053625006400	VEHICLE REPLACEMENT - C&D	54,481	90,250	81,366	0	0 %
43053690006400	EQUIPMENT	47,237	169,081	12,395	0	0 %
43053695336270	BUILDINGS - WATER FACILITIES	0	35,000	24,547	0	0 %
43053695336310	RENEWAL & REPLACEMENT - WATER	232,442	594,197	426,194	410,000	69 %
43053695336320	RENEWAL & REPLACEMENT - SEWER	270,909	288,092	254,881	375,000	130 %
43053695336351	FACILITY SECURITY (4-L)	9,793	13,005	12,972	0	0 %
43053695336380	INFRASTRUCTURE-STORM WATER	0	0	0	500,000	0 %
43053695336400	VEHICLE RPLCMT PGM (8-A)	89,552	125,076	109,461	0	0 %
43053695336402	RE-USE SITE SECURITY (1-E)	1,505	23,982	625	0	0 %
43053695336403	RE-USE ELECTRICAL UPGRADE (1-J)	1,943	2,469	1,712	0	0 %
43053695336404	REPLACE FIRE HYDRANTS (7-A)	1,271	131,455	17,777	115,000	87 %
43053695336405	RE-USE INSTRUMENT UPGRADE (1-K)	7,092	4,138	0	0	0 %
43053695336408	REHAB GRAVITY SEWER (2-C)	0	400,000	77,986	0	0 %
43053695336413	RE-USE SEAWALL REPLACEMENT	144,591	339,319	338,037	0	0 %
43053695336432	INOPERATIVE VALVE REPLCMT (4-A)	0	5,056	2,988	0	0 %
43053695336433	DEAD END FLUSHING (7-D)	26,399	137,750	30,258	0	0 %
43053695336475	HIGH SERVICE PUMPS (6-C)	0	0	0	0	0 %
43053695336520	WATER MAIN UPGRADES	336,964	813,036	6,840	0	0 %
43053695336999	CAPITAL OUTLAY OFFSET	(1,429,744)	0	0	0	0 %
4305819099	CONTINGENCY	0	0	0	36,600	0 %
TOTAL RENEWAL & REPL EXPENSE		(2,745)	3,932,392	1,927,765	1,436,600	37 %
WTR/SWR CAP RESERVE REVENUES						
4313810020	TRANSFER FROM UTILITY FUND	1,054,000	1,446,000	1,446,000	150,000	10 %
4313810431	USE OF RESERVES	0	1,260,002	0	0	0 %
TOTAL REVENUE WTR/SWR CAP RESE		1,054,000	2,706,002	1,446,000	150,000	6 %
WTR/SWR CAPITAL RESERVE EXPENS						
43153625006478	CAPITAL EQUIPMENT (C&D)	44,451	0	0	0	0 %
43153695336360	INFRASTRUCTURE - LIGHTING SYST	0	90,000	14,749	0	0 %



City of Marco Island  
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WATER & SEWER CAPITAL PROJECT  
RATE FUNDED, R&R, RES & RESURF

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
43153695336362	NORTH PLANT SITE PREP (1-F)	0	39,357	3,898	0	0 %
43153695336370	RAW WATER FENCING	189,852	10,148	148	0	0 %
43153695336371	NEW FIRE HYDRANTS	149,911	225,088	77,680	0	0 %
43153695336372	INFRASTRUCTURE-REUSE SITE PAVE	0	250,000	48,645	0	0 %
43153695336380	INFRASTRUCTURE-STORM WATER	0	580,000	46,834	0	0 %
43153695336401	TRANSFER PUMPS (5-B)	0	66,368	0	0	0 %
43153695336402	SHORES INSTRUMENT UPGRADE (3-C	0	24,035	0	0	0 %
43153695336410	SURFACE WATER UV CONT (5-A)	795,759	165,212	41,208	0	0 %
43153695336411	LIGATION CONTROL (2-G)	46,556	95,514	63,810	0	0 %
43153695336430	MACH & EQUIP - HEAVY EQUIP TRA	0	50,000	37,607	0	0 %
43153695336450	POTABLE WATER LINES (4-E)	10,454	213	31	0	0 %
43153695336455	SCADA DATA MANAGEMENT (2-E)	55,430	34,094	18,260	0	0 %
43153695336460	R O MEMBRANE REPLCMT (4-K)	284,480	0	0	0	0 %
43153695336462	WASTEWATER COLLECTIN REHAB (2-A	0	14,993	0	0	0 %
43153695336478	CAPITAL EQUIPMENT (8-B)	31,251	116,349	75,966	150,000	129 %
43153695336480	MACH & EQUIP - OTHER MACH & EQ	0	90,000	87,573	0	0 %
43153695336483	WASTEWATER EQUIPMENT	3,580	28,550	28,550	0	0 %
43153695336520	WATER MAIN UPGRADE	87,228	826,082	267,670	0	0 %
43153695336999	CAPITAL OUTLAY OFFSET	(1,698,952)	0	0	0	0 %
TOTAL EXPENSES CAPITAL RESERVE		0	2,706,003	812,628	150,000	6 %
=====						
UTILITY SURCHG RESURFACING						
4323436000	UTILITY 3% SCHG - RESURFACING	870,247	801,385	650,330	722,300	90 %
4323810001	TRANSFER FROM GENERAL FUND	0	0	0	500,000	0 %
4323810432	USE OF RESERVES	0	704,399	0	0	0 %
TTL REVENUE UTIL SURCHG RESURF		870,247	1,505,784	650,330	1,222,300	81 %
=====						
UTILITY SURCHG RESURF EXPENSE						
43253695336365	STRP ROADWAY RE-SURFACING	443,511	704,399	692,713	0	0 %
43253695336999	CAPITAL OUTLAY OFFSET	(443,511)	0	0	0	0 %
43253695339099	CONTINGENCY	0	20,935	0	0	0 %
4325810400	TRANSFER TO UTILITY FUND 400	548,436	0	0	0	0 %
4325810466	XFER TO FUND 466	782,580	780,450	780,450	722,300	93 %
4325819099	CONTINGENCY	0	0	0	500,000	0 %
TTL EXPENSE UTIL SURCHG RESURF		1,331,016	1,505,784	1,473,163	1,222,300	81 %
=====						
UTILITY SURCHARGE STRP REVENUE						
4333436000	UTILITY 3% SCHG - STRP (ERC)	1,265,340	801,385	650,330	722,300	90 %
4333810020	TRANSFER FROM UTILITY FUND	0	0	3,237,892	0	0 %
TOTAL REVENUE STRP		1,265,340	801,385	3,888,222	722,300	90 %
=====						
UTILITY SURCHARGE STRP EXPENSE						
4335810400	TRANSFER TO UTILITY FUND 400	1,005,549	0	0	0	0 %
4335810465	XFER TO FUND 465	429,128	0	0	0	0 %
43358190000465	TRANSFER TO 2010A STRP DEBT SV	306,512	738,265	738,264	722,300	98 %
43358190009099	CONTINGENCY	0	63,120	0	0	0 %
TTL UTILITY SURCHG STRP EXPENS		1,741,189	801,385	738,264	722,300	90 %



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WATER & SEWER CAPITAL PROJECT  
RATE FUNDED, R&R, RES & RESURF

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
<b>WATER IMPACT FEE</b>						
43432410001010	SEWER MAIN EXTENSION CHGS-MI	5,405	0	0	0	0 %
43432410001040	WATER PLANT CAPACITY CHGS-MI	57,334	93,500	0	106,335	114 %
43432410501010	SEWER MAIN EXTENSION CHGS-M SH	10,568	0	0	0	0 %
43432410501040	WATER PLANT CAPACITY CHGS-M SH	38,672	0	0	0	0 %
43436310001040	WATER PLANT CAPACITY CHGS-ISLA	0	0	493,579	0	0 %
4343810434	USE OF RESERVES	0	426,221	0	0	0 %
<b>TOTAL REVENUE WATER IMPACT FEE</b>		<b>111,979</b>	<b>519,721</b>	<b>493,579</b>	<b>106,335</b>	<b>20 %</b>
<b>WATER IMPACT FEE EXPENSE</b>						
43453695336457	FINISHED WATER STORAGE	182	117,500	0	0	0 %
43453695336473	EMERGENCY CAPITAL EQUIPMT	0	45,841	0	0	0 %
43453695336480	ASR Supply Pumping Station	0	250,000	19,561	0	0 %
43453695336999	CAPITAL OUTLAY OFFSET	(182)	0	0	0	0 %
4345810456	TRANSFER TO CAPACITY FUND 456	106,380	106,380	106,355	106,335	100 %
4345810470	TRF TO FUND 470	25,000	0	0	0	0 %
<b>TOTAL WATER IMPACT FEE EXPENSE</b>		<b>131,380</b>	<b>519,721</b>	<b>125,916</b>	<b>106,335</b>	<b>20 %</b>
<b>SEWER IMPACT FEE REVENUE</b>						
43532410001010	SEWER MAIN EXTENSION CHGS-MI	15,473	0	0	0	0 %
43532410001040	WATER PLANT CAPACITY CHGS-MI	59,900	0	0	0	0 %
43532410501010	SEWER MAIN EXTENSION CHGS-M SH	33,316	0	0	0	0 %
43536310000040	SEWER PLANT CAPACITY CHGS-ISLA	0	115,250	352,181	0	0 %
<b>TOTAL SEWER IMPACT FEE REVENUE</b>		<b>108,689</b>	<b>115,250</b>	<b>352,181</b>	<b>0</b>	<b>0 %</b>
<b>SEWER IMPACT FEE EXPENSE</b>						
43558190009099	CONTINGENCY	0	115,250	0	0	0 %
<b>TOTAL SEWER IMPACT FEE EXPENSE</b>		<b>0</b>	<b>115,250</b>	<b>0</b>	<b>0</b>	<b>0 %</b>

**UTILITIES CAPITAL IMPROVEMENT  
PROJECTS  
FIVE -YEAR PROGRAM FY2013 TO FY2017**

PROJECT DESCRIPTION	FY14 Revised	FY 2015	FY 2016	FY 2017	FY 2018	TOTAL
<b>RENEWAL &amp; REPLACEMENT FUND</b>						
<b>WATER SYSTEM</b>						
2f- I&I Flow Monitoring- Post Construction Evaluation			50,000			50,000
7a- Replace Fire Hydrants-existing/Repair	115,000	115,000	115,000	115,000	115,000	575,000
7c- Meter Replacement Program		180,000	205,000	180,000	180,000	745,000
8a- Vehicle Replacement	0	73,000	91,100	110,000	83,100	357,200
8c Large Capitol Equipment-Backhoe Replacement			100,000			100,000
5b- NWTP Chemical Storage Area Housing	-					-
1a- RWPF Phase V- completion	500,000					
8f- Renewal & Replacement	410,000	460,000	400,000	400,000	460,000	2,130,000
<b>WASTEWATER SYSTEM</b>						
1f- Zenon Membrane Replacement				500,000	500,000	1,000,000
2a- Rehab Gravity Sewer	-	100,000	100,000	100,000	100,000	400,000
2d- Replacement Lift Station Control Panels	-	50,000	50,000	50,000	50,000	200,000
1i- Wastewater Splitter Box Liner	-					
2c- Key Marco Lift Station Upgrade					50,000	50,000
8g- Renewal & Replacement	375,000	375,000	300,000	300,000	400,000	1,750,000
<b>TOTAL RENEWAL &amp; REPLACEMENT</b>	<b>1,400,000</b>	<b>1,353,000</b>	<b>1,411,100</b>	<b>1,755,000</b>	<b>1,938,100</b>	<b>7,857,200</b>
<b>CAPITAL RESERVE FUND</b>						
<b>WATER PROJECTS</b>						
4b- RO Odor Control Rehab				25,000		25,000
4f- VFD Installation at Offsite Wells		60,000	60,000	60,000		180,000
7b- Dead End Flushing	25,000					
6b- Raw Water Main Building				600,000		600,000
4a- RO Well Replacement			100,000	100,000	700,000	900,000
<b>WASTEWATER PROJECTS</b>						
1d- MLE Tank Repairs		250,000				250,000
2g- Lift Station Vault/Valve Replacement	75,000	75,000	75,000	75,000		300,000
1h- RWPF Bleach Tank Housing Structure		70,000				70,000
<b>UTILITY PROJECTS OTHER</b>						
8i Capital Equipment-Skid Steer		50,000				50,000
8e- Capital Equipment-Small Tool						-
8b-1 Capital Equipment- Bermad, Sample Frigs, Site	50,000	50,000	50,000	50,000	50,000	250,000
<b>TOTAL CAPITAL RESERVES</b>	<b>150,000</b>	<b>555,000</b>	<b>285,000</b>	<b>910,000</b>	<b>750,000</b>	<b>2,650,000</b>
<b>SUBTOTAL</b>	<b>1,550,000</b>	<b>1,908,000</b>	<b>1,696,100</b>	<b>2,665,000</b>	<b>2,688,100</b>	<b>10,507,200</b>
<b>FUTURE PROJECTS - FUNDING TBD</b>						
<b>WATER PROJECTS</b>						
4-c RO Replacement of Old HS Pump Station			650,000			650,000
4d- Sand Separator Replacement			75,000			75,000
4e- RO Building Modifications			450,000			450,000
5a- NWTP Sludge Press Building		650,000				650,000
5c- High Service Pump #4					150,000	150,000
6a- ASR Wells 4 and 7					400,000	400,000
8h Camera/Grouting Truck		230,000				230,000
<b>TOTAL WATER PROJECTS</b>		<b>880,000</b>	<b>1,175,000</b>	-	<b>550,000</b>	<b>2,605,000</b>
<b>WASTEWATER PROJECTS</b>						
1a- RWPF Phase V- completion						-
1b- Flow Equalization Tank V		100,000	500,000			600,000
1c- Re-Use Seawall Replacement Phase II	1,500,000					1,500,000
1i- RWPF Odor Control Analyzer			90,000			90,000
3a- MS Interconnect & Reuse System Upgrades		1,050,000				1,050,000
4g- Train Conversion Pilot Study	120,000	180,000				300,000
1g- Head Works Structure			1,200,000	2,500,000		3,700,000
1e- MBRTrain- Steel Tank Replacement					350,000	350,000
<b>UTILITY PROJECTS OTHER</b>						
8d- Utility Operations Building/C&D Warehouse		200,000	4,000,000			4,200,000
<b>TOTAL WASTEWATER PROJECTS</b>	<b>1,620,000</b>	<b>1,530,000</b>	<b>5,790,000</b>	<b>2,500,000</b>	<b>350,000</b>	<b>11,790,000</b>
<b>SUBTOTAL</b>	<b>1,620,000</b>	<b>2,410,000</b>	<b>6,965,000</b>	<b>2,500,000</b>	<b>900,000</b>	<b>14,395,000</b>
<b>TOTAL CAPITAL IMPROVEMENT PROGRAM</b>	<b>3,170,000</b>	<b>4,318,000</b>	<b>8,661,100</b>	<b>5,165,000</b>	<b>3,588,100</b>	<b>24,902,200</b>



City of Marco Island  
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SEWER ASSESSMENT DISTRICTS  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #54100					
TIGER TAIL SEWER ASSESS DIST					
4103631000	ASSESSED DIRECT COSTS TIGERTAI	0	(5,151)	0	0 %
4103690000	MISCELLANEOUS REVENUE	0	157	0	0 %
4103690100	REVENUE HOLDING ACCOUNT	29,355	(3,096)	24,105	122 %
4103691000	CONSTRUCTION ASSESSMENT	68,495	0	52,660	130 %
4103810410	USE OF RESERVES	71,800	0	93,715	77 %
TOTAL REVENUE - TIGER TAIL		169,650	(8,090)	170,480	100 %
S BARFIELD SEWER ASSESS DIST					
4113631000	ASSESSED DIRECT COSTS S BARFIE	0	(1,731)	0	0 %
4113690000	MISCELLANEOUS REVENUE	0	67	0	0 %
4113690100	REVENUE HOLDING ACCOUNT	10,940	0	11,300	97 %
4113691000	CONSTRUCTION ASSESSMENT	25,530	0	19,370	132 %
4113810411	USE OF RESERVES	17,005	0	23,215	73 %
TOTAL REVENUE - S BARFIELD		53,475	(1,665)	53,885	99 %
KENDALL SEWER ASSESS DIST					
4123631000	ASSESSED DIRECT COST KENDALL S	0	(13,629)	0	0 %
4123690000	MISCELLANEOUS REVENUE	0	362	0	0 %
4123690100	REVENUE HOLDING ACCOUNT	82,510	0	87,530	94 %
4123691000	CONSTRUCTION ASSESSMENT	192,525	0	146,200	132 %
4123810412	USE OF RESERVES	144,804	0	169,270	86 %
TOTAL REVENUE - KENDALL		419,839	(13,267)	403,000	104 %
N MARCO SEWER ASSESS DIST					
4133631000	ASSESSED DIRECT COST N MARCO S	0	(6,512)	0	0 %
4133690000	MISCELLANEOUS REVENUE	0	2	0	0 %
4133690100	REVENUE HOLDING ACCOUNT	37,130	0	25,190	147 %
4133691000	CONSTRUCTION ASSESSMENT	86,640	0	82,690	105 %
4133810413	USE OF RESERVES	162,625	0	178,145	91 %
TOTAL REVENUE - N MARCO		286,395	(6,510)	286,025	100 %
N BARFIELD SEWER ASSESS DIST					
4143631000	ASSESSED DIRECT COSTS N BARFIE	0	(9,760)	0	0 %
4143690000	MISCELLANEOUS REVENUE	0	179	0	0 %
4143690100	REVENUE HOLDING ACCOUNT	57,530	(1,127)	42,705	135 %
4143691000	CONSTRUCTION ASSESSMENT	134,225	0	111,425	120 %
4143810414	USE OF RESERVES	306,345	0	310,475	99 %
TOTAL REVENUE - N BARFIELD		498,100	(10,708)	464,605	107 %
W WINTERBERRY SWR ASSESS DIST					
4153631000	ASSESS DIR COSTS W WINTERBERRY	0	(17,179)	0	0 %
4153690000	MISCELLANEOUS REVENUE	0	489	0	0 %





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SEWER ASSESSMENT DISTRICTS  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
4153690100	REVENUE HOLDING ACCOUNT	101,865	(1)	87,060	117 %
4153691000	CONSTRUCTION ASSESSMENT	237,685	0	201,035	118 %
4153810415	USE OF RESERVES	259,205	0	310,550	83 %
TOTAL REVENUE - W WINTERBERRY		598,755	(16,690)	598,645	100 %
OLD MARCO SEWER ASSESS DIST					
4163631000	ASASSESSED DIRECT COSTS OLD MAR	0	(1,135)	0	0 %
4163690000	MISCELLANEOUS REVENUE	0	33	0	0 %
4163690100	REVENUE HOLDING ACCOUNT	6,790	0	7,365	92 %
4163691000	CONSTRUCTION ASSESSMENT	15,850	0	12,555	126 %
4163810416	USE OF RESERVES	3,060	0	5,740	53 %
TOTAL REVENUE - OLD MARCO		25,700	(1,102)	25,660	100 %
PORT MARCO SEWER ASSESS DIST					
4173631000	ASSESSED DIRECT COSTS PORT MAR	0	(59)	0	0 %
4173690000	MISCELLANEOUS REVENUE	0	0	0	0 %
4173690100	REVENUE HOLDING ACCOUNT	300	0	0	0 %
4173691000	CONSTRUCTION ASSESSMENT	700	0	545	128 %
TOTAL REVENUE - PORT MARCO		1,000	(59)	545	183 %
LAMPLIGHTER SEWER ASSESS DIST					
4183631000	ASSESSED DIRECT COSTS LAMPLIGH	0	(7,589)	0	0 %
4183690000	MISCELLANEOUS REVENUE	0	289	0	0 %
4183690100	REVENUE HOLDING ACCOUNT	44,195	(2,829)	42,705	103 %
4183691000	CONSTRUCTION ASSESSMENT	103,125	0	86,685	119 %
4183810418	USE OF RESERVES	158,275	0	175,925	90 %
TOTAL REVENUE - LAMPLIGHTER		305,595	(10,130)	305,315	100 %
SHEFFIELD SEWER ASSESS DIST					
4193631000	ASSESSED DIRECT COSTS SHEFFIEL	0	(17,804)	0	0 %
4193690000	MISCELLANEOUS REVENUE	0	1,017	0	0 %
4193690100	REVENUE HOLDING ACCOUNT	110,645	3,392	76,965	144 %
4193691000	CONSTRUCTION ASSESSMENT	258,165	0	235,350	110 %
4193810415	USE OF RESERVES	168,565	0	221,295	76 %
TOTAL REVENUE - SHEFFIELD		537,375	(13,395)	533,610	101 %
MACKLE PARK SEWER ASSESS DIST					
4203631000	ASSESSED DIRECT COSTS MACKLE P	0	(16,066)	0	0 %
4203690000	MISCELLANEOUS REVENUE	0	458	0	0 %
4203690100	REVENUE HOLDING ACCOUNT	96,060	0	101,670	94 %
4203691000	CONSTRUCTION ASSESSMENT	224,130	0	178,420	126 %
4203810420	USE OF RESERVES	89,969	0	104,635	86 %
TOTAL REVENUE - MACKLE PARK		410,159	(15,607)	384,725	107 %
GULFPORT SEWER ASSESS DIST					
4213631000	ASSESSED DIRECT COSTS GULFPORT	0	(6,757)	0	0 %



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SEWER ASSESSMENT DISTRICTS  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
4213690000	MISCELLANEOUS REVENUE	0	198	0	0 %
4213690100	REVENUE HOLDING ACCOUNT	39,335	0	40,020	98 %
4213691000	CONSTRUCTION ASSESSMENT	91,785	0	67,190	137 %
4213810421	USE OF RESERVES	159,575	0	103,120	155 %
TOTAL REVENUE - GULFPORT		290,695	(6,559)	210,330	138 %
E WINTERBERRY N SWR ASMT DIST					
4223631000	ASSESSED DIRECT COSTS E WINTER	0	(3,008)	0	0 %
4223690000	MISCELLANEOUS REVENUE	0	86	0	0 %
4223690100	REVENUE HOLDING ACCOUNT	18,275	1,312	14,910	123 %
4223691000	CONSTRUCTION ASSESSMENT	42,645	0	37,340	114 %
4223810422	USE OF RESERVES	24,574	0	29,910	82 %
TOTAL REVENUE - E WINTERBRY N		85,494	(1,611)	82,160	104 %
ESTATES SEWER ASSESS DIST					
4233631000	ASSESSED DIRECT COSTS ESTATES	0	(2,319)	0	0 %
4233690000	MISCELLANEOUS REVENUE	0	1	0	0 %
4233690100	REVENUE HOLDING ACCOUNT	11,755	0	7,650	154 %
4233691000	CONSTRUCTION ASSESSMENT	27,420	0	29,170	94 %
4233810423	USE OF RESERVES	5,660,997	0	0	0 %
4233841000	LOAN PROCEEDS	0	2,848,605	0	0 %
TOTAL REVENUE - ESTATES		5,700,172	2,846,287	36,820	9,999 %
GOLDENROD SEWER ASSESS DIST					
4243610000	CONSTRUCTION INTEREST EARNED	0	928	0	0 %
4243631000	ASSESSED DIRECT COSTS GOLDENRO	0	(18,147)	0	0 %
4243690000	MISCELLANEOUS REVENUE	0	272	0	0 %
4243690100	REVENUE HOLDING ACCOUNT	64,270	0	50,485	127 %
4243691000	CONSTRUCTION ASSESSMENT	149,965	0	117,355	128 %
4243810424	USE OF RESERVES	230,227	0	63,990	360 %
TOTAL REVENUE - GOLDENROD		444,462	(16,947)	231,830	192 %
COPPERFIELD SEWER ASSESS DIST					
4253610000	INTEREST EARNED	0	539	0	0 %
4253631000	ASSESSED DIRECT COST COPPERFIE	0	(6,723)	0	0 %
4253690000	MISCELLANEOUS REVENUE	0	112	0	0 %
4253690100	REVENUE HOLDING ACCOUNT	39,845	0	28,850	138 %
4253691000	CONSTRUCTION ASSESSMENT	92,970	0	58,095	160 %
4253810425	USE OF RESERVES	176,967	0	55,750	317 %
TOTAL REVENUE - COPPERFIELD		309,782	(6,072)	142,695	217 %
E WINTERBERRY S SWR ASMT DIST					
4263631000	ASSESSED DIRECT COSTS E WINTER	0	(7,265)	0	0 %
4263690000	MISCELLANEOUS REVENUE	0	207	0	0 %
4263690100	REVENUE HOLDING ACCOUNT	27,970	0	21,835	128 %
4263691000	CONSTRUCTION ASSESSMENT	65,260	0	51,715	126 %
4263810426	USE OF RESERVES	63,004	0	78,360	80 %



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SEWER ASSESSMENT DISTRICTS  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
	TOTAL REVENUE - E WNTBRY S	156,234	(7,050)	151,910	103 %
	GRAND TOTAL ASSMT DISTRICTS	10,292,883	2,710,818	4,082,240	252 %



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SEWER ASSESSMENT DISTRICTS  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
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ADG Adv Rpt #54200					
TIGER TAIL SEWER ASSESS DIST					
41053690004900	CONSTRUCTION MISCELLANEOUS EXP	1,770	15	1,430	124 %
4105810440	TRANSFER TO TIGER TAIL SAD	167,880	125,910	169,050	99 %
TOTAL EXPENSE - TIGER TAIL		169,650	125,925	170,480	100 %
-----					
S BARFIELD SEWER ASSESS DIST					
41153690004900	CONSTRUCTION MISCELLANEOUS EXP	550	6	550	100 %
4115810441	TRANSFER TO S BARFIELD SAD	52,925	39,690	53,335	99 %
TOTAL EXPENSE - S BARFIELD		53,475	39,696	53,885	99 %
-----					
KENDALL SEWER ASSESS DIST					
41253690004900	CONSTRUCTION MISCELLANEOUS EXP	4,470	42	4,095	109 %
41253690004910	BOND CLOSING COSTS	8,844	0	0	0 %
4125810442	XFER TO 442 FUND	406,525	304,893	398,905	102 %
TOTAL EXPENSE - KENDALL		419,839	304,935	403,000	104 %
-----					
N MARCO SEWER ASSESS DIST					
41353690004900	CONSTRUCTION MISCELLANEOUS EXP	2,250	19	1,805	125 %
4135810443	TRANSFER TO N MARCO SAD	284,145	213,111	284,220	100 %
TOTAL EXPENSE - N MARCO		286,395	213,130	286,025	100 %
-----					
N BARFIELD SEWER ASSESS DIST					
41453690004900	CONSTRUCTION MISCELLANEOUS EXP	3,410	28	2,770	123 %
4145810444	TRANSFER TO N BARFIELD SAD	494,690	371,016	461,835	107 %
TOTAL EXPENSE - N BARFIELD		498,100	371,044	464,605	107 %
-----					
W WINTERBERRY SWR ASSESS DIST					
41553690004900	CONSTRUCTION MISCELLANEOUS EXP	5,410	52	5,095	106 %
4155810445	TRANSFER TO W WINTERBERRY SAD	593,345	445,005	593,550	100 %
TOTAL EXPENSE - W WINTERBERRY		598,755	445,057	598,645	100 %
-----					
OLD MARCO SEWER ASSESS DIST					
41653690004900	CONSTRUCTION MISCELLANEOUS EXP	410	4	340	121 %
4165810446	TRANSFER TO OLD MARCO SAD 446	25,290	18,972	25,320	100 %
TOTAL EXPENSE - OLD MARCO		25,700	18,976	25,660	100 %
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City of Marco Island  
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SEWER ASSESSMENT DISTRICTS  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
PORT MARCO SEWER ASSESS DIST					
41753690004900	CONSTRUCTION MISCELLANEOUS EXP	15	0	15	100 %
41753690009099	CONTINGENCY	985	0	530	186 %
TOTAL EXPENSE - PORT MARCO		1,000	0	545	183 %
LAMPLIGHTER SEWER ASSESS DIST					
41853690004900	CONSTRUCTION MISCELLANEOUS EXP	2,580	22	2,175	119 %
4185810447	TRANSFER TO LAMPLIGHTER SAD	303,015	227,259	303,140	100 %
TOTAL EXPENSE - LAMPLIGHTER		305,595	227,281	305,315	100 %
SHEFFIELD SEWER ASSESS DIST					
41953690004900	CONSTRUCTION MISCELLANEOUS EXP	5,895	57	5,505	107 %
4195810448	TRANSFER TO SHEFFIELD SAD	531,480	398,610	528,105	101 %
TOTAL EXPENSE - SHEFFIELD		537,375	398,667	533,610	101 %
MACKLE PARK SEWER ASSESS DIST					
42053690004900	CONSTRUCTION MISCELLANEOUS EXP	5,195	49	4,745	109 %
42053690004910	BOND CLOSING COSTS	8,844	0	0	0 %
42053695339099	CONTINGENCY	7,995	0	0	0 %
4205810449	XFER TO FUND 449	388,125	291,096	379,980	102 %
TOTAL EXPENSE - MACKLE PARK		410,159	291,145	384,725	107 %
GULFPORT SEWER ASSESS DIST					
42153690004900	CONSTRUCTION MISCELLANEOUS EXP	2,235	20	1,920	116 %
42153690004910	BOND CLOSING COSTS	5,950	1,528	0	0 %
42153695339099	CONTINGENCY	74,110	0	0	0 %
4215810450	TRANSFER TO GULFPORT SAD	208,400	156,303	208,410	100 %
TOTAL EXPENSE - GULFPORT		290,695	157,851	210,330	138 %
E WINTERBERRY N SWR ASMT DIST					
42253690004900	CONSTRUCTION MISCELLANEOUS EXP	1,020	9	915	111 %
42253690004910	BOND CLOSING COSTS	3,229	1,528	0	0 %
4225810451	TRANSFER TO E WINTERBERRY N SA	81,245	60,930	81,245	100 %
TOTAL EXPENSE - E WINTRBRY N		85,494	62,468	82,160	104 %
ESTATES SEWER ASSESS DIST					
42353605356340	SURVEY	229	1,263	0	0 %
42353605356341	ENGINEERING	2,168	186	0	0 %
42353605356342	CONSTRUCTION WORK IN PROCESS	5,606,360	4,842,848	0	0 %
42353605356343	LEGAL & ASSESSMENT	0	559	0	0 %
42353605356344	PERMIT FEES	204	6,791	0	0 %
42353605356345	IMPREST LABOR	0	137,231	0	0 %
42353690004900	CONSTRUCTION MISCELLANEOUS EXP	265	28,953	590	45 %



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SEWER ASSESSMENT DISTRICTS  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
42353690004910	BOND CLOSING COSTS	52,037	4,575	0	0 %
42353690007999	DEBT SERVICE OFFSET	0	2,848,605	0	0 %
42353695339099	CONTINGENCY	38,910	0	36,230	107 %
4235810433	Transfer to Fund 433	0	1,541,722	0	0 %
TOTAL EXPENSE - ESTATES		5,700,172	9,412,733	36,820	9,999 %
GOLDENROD SEWER ASSESS DIST					
42453690004900	CONSTRUCTION MISCELLANEOUS EXP	265	4,560	3,020	9 %
42453690004910	BOND CLOSING COSTS	6,087	1,558	0	0 %
42453690007999	DEBT SERVICE OFFSET	0	(3,416,402)	0	0 %
42453695339099	CONTINGENCY	213,970	0	0	0 %
4245810433	Transfer to Fund 433	0	1,012,185	0	0 %
4245810453	TRANSFER TO 453	224,140	0	228,810	98 %
TOTAL EXPENSE - GOLDENROD		444,462	(2,398,099)	231,830	192 %
COPPERFIELD SEWER ASSESS DIST					
42553690004900	CONSTRUCTION MISCELLANEOUS EXP	215	4,545	1,545	14 %
42553690004910	BOND CLOSING COSTS	6,087	1,558	0	0 %
42553690007999	DEBT SERVICE OFFSET	0	(2,107,498)	0	0 %
42553695339099	CONTINGENCY	132,600	0	0	0 %
4255810433	Transfer to Fund 433	0	683,985	0	0 %
4255810454	TRANSFER TO 454	170,880	0	141,150	121 %
TOTAL EXPENSE - COPPERFIELD		309,782	(1,417,410)	142,695	217 %
E WINTERBERRY S SWR ASMT DIST					
42653690004900	CONSTRUCTION MISCELLANEOUS EXP	1,475	14	1,400	105 %
42653690004910	BOND CLOSING COSTS	4,249	1,528	0	0 %
4265810455	TRANSFER TO E WINTERBERRY S SA	150,510	112,887	150,510	100 %
TOTAL EXPENSE - E WNTBRY S		156,234	114,430	151,910	103 %
GRAND TOTAL ASSMT DISTRICTS		10,292,883	8,367,828	4,082,240	252 %



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SEWER ASSMT DIST DEBT SERVICE  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----					
	ADG Adv Rpt #54300				
	TIGER TAIL SAD DEBT REVENUE				
4403810410	TRANSFER FROM TIGER TAIL ASSMT	167,880	125,910	169,050	99 %
	TOTAL REVENUE - TIGER TAIL	167,880	125,910	169,050	99 %
-----					
	S BARFIELD SAD DEBT REVENUE				
4413810411	TRANSFER FROM S BARFIELD SAD 4	52,925	39,690	53,335	99 %
	TOTAL REVENUE - S BARFIELD	52,925	39,690	53,335	99 %
-----					
	KENDALL SAD DEBT REVENUE				
4423610000	INTEREST EARNED	0	1,077	0	0 %
4423810412	XFER FROM FUND 412	406,525	304,893	398,905	102 %
	TOTAL REVENUE - KENDALL	406,525	305,970	398,905	102 %
-----					
	N MARCO SAD DEBT REVENUE				
4433610000	INTEREST EARNED	0	580	0	0 %
4433670000	GAIN/LOSS ON INVESTMENT	0	190	0	0 %
4433810413	TRANSFER FROM N MARCO SHORES A	284,145	213,111	284,220	100 %
	TOTAL REVENUE - N MARCO	284,145	213,881	284,220	100 %
-----					
	N BARFIELD SAD DEBT REVENUE				
4443610000	INTEREST EARNED	0	1,058	0	0 %
4443670000	GAIN/LOSS ON INVESTMENT	0	347	0	0 %
4443810414	TRANSFER FROM N BARFIELD ASSMT	494,690	371,016	461,835	107 %
	TOTAL REVENUE - N BARFIELD	494,690	372,421	461,835	107 %
-----					
	W WINTERBERRY SAD DEBT REVENUE				
4453610000	INTEREST EARNED	0	1,261	0	0 %
4453670000	GAIN/LOSS ON INVESTMENT	0	414	0	0 %
4453810415	TRANSFER FROM W WINTERBERRY ASS	593,345	445,005	593,550	100 %
	TOTAL REVENUE - W WINTERBERRY	593,345	446,680	593,550	100 %
-----					
	OLD MARCO SAD DEBT REVENUE				
4463810416	TRF FROM OLD MARCO SAD 416	25,290	18,972	25,320	100 %
	TOTAL REVENUE - OLD MARCO	25,290	18,972	25,320	100 %
-----					
	LAMPLIGHTER SAD DEBT REVENUE				
4473610000	INTEREST EARNED	0	950	0	0 %
4473810418	TRANSFER FROM LAMPLIGHTER	303,015	227,259	303,140	100 %
-----					



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SEWER ASSMT DIST DEBT SERVICE  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----					
	TOTAL REVENUE - LAMPLIGHTER	303,015	228,209	303,140	100 %
-----					
SHEFFIELD SAD DEBT REVENUE					
4483610000	INTEREST EARNED	0	1,689	0	0 %
4483810419	TRANSFER FROM SHEFFIELD ASSMT	531,480	398,610	528,105	101 %
-----					
	TOTAL REVENUE - SHEFFIELD	531,480	400,299	528,105	101 %
-----					
MACKLE PARK SAD DEBT REVENUE					
4493610000	INTEREST EARNED	0	966	0	0 %
4493810420	XFER FROM FUND 420	388,125	291,096	379,980	102 %
-----					
	TOTAL REVENUE - MACKLE PARK	388,125	292,062	379,980	102 %
-----					
GULFPORT SAD DEBT REVENUE					
4503610000	INTEREST EARNED	0	774	0	0 %
4503810421	XFER FROM 421 FUND	208,400	156,303	208,410	100 %
4503810450	USE OF RESERVES	40,000	0	0	0 %
-----					
	TOTAL REVENUE -GULFPORT	248,400	157,077	208,410	119 %
-----					
E WINTERBERRY N SAD DEBT REVEN					
4513610000	INTEREST EARNED	0	302	0	0 %
4513810422	XFER FROM 422 FUND	81,245	60,930	81,245	100 %
4513810451	USE OF RESERVES	40,000	0	0	0 %
-----					
	TOTAL REVENUE -E WINTERBERRY N	121,245	61,232	81,245	149 %
-----					
ESTATES SAD DEBT REVENUE					
-----					
	TOTAL REVENUE - ESTATES	0	0	0	0 %
-----					
GOLDENROD SAD DEBT REVENUE					
4533810020	TRANSFER FROM ASSESSMENT FUND	224,140	0	0	0 %
4533810424	TRANSFER FROM 424	0	0	228,810	0 %
-----					
	TOTAL REVENUE - GOLDENROD	224,140	0	228,810	98 %
-----					
COPPERFIELD SAD DEBT REVENUE					
4543810020	TRANSFER FROM ASSESSMENT FUND	170,880	0	0	0 %
4543810425	TRANSFER FROM 425	0	0	141,150	0 %
-----					
	TOTAL REVENUE - COPPERFIELD	170,880	0	141,150	121 %
-----					
E WINTERBERRY S SAD DEBT REVEN					
4553610000	INTEREST EARNED	0	559	0	0 %
4553810426	XFER FROM FUND 426	150,510	112,887	150,510	100 %
4553840000	BOND PROCEEDS	0	1,115,000	0	0 %





City of Marco Island  
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SEWER ASSMT DIST DEBT SERVICE  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----					
	TOTAL REVENUE -E WINTERBERRY S	150,510	1,228,446	150,510	100 %
-----					
	GRAND TTL ASSMT DIST DEBT REVE	4,162,595	3,890,849	4,007,565	104 %
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City of Marco Island  
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SEWER ASSMT DIST DEBT SERVICE  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----					
ADG Adv Rpt #54400					
TIGER TAIL SAD DEBT EXPENSE					
44053690007104	DEBT SERVICE PRINCIPAL	62,205	62,201	64,885	0 %
44053690007105	DEBT SERVICE PRINCIPAL - CAPACITY	26,920	27,945	29,150	0 %
44053690007204	DEBT SERVICE INTEREST	54,340	42,351	51,760	0 %
44053690007205	DEBT SERVICE INTEREST - CAPACITY	24,415	19,027	23,255	0 %
44053690007995	DEBT SERVICE OFFSET-CAPACITY	0	(27,945)	0	0 %
44053690007999	DEBT SERVICE OFFSET	0	(62,201)	0	0 %
TOTAL EXPENSE - TIGER TAIL		167,880	61,378	169,050	0 %
-----					
S BARFIELD SAD DEBT EXPENSE					
44153690007104	DEBT SERVICE PRINCIPAL	18,600	18,596	19,400	0 %
44153690007105	DEBT SERVICE PRINCIPAL - CAPACITY	9,480	9,838	10,265	0 %
44153690007204	DEBT SERVICE INTEREST	16,250	12,793	15,480	0 %
44153690007205	DEBT INTEREST - CAPACITY	8,595	6,768	8,190	0 %
44153690007995	DEBT SERVICE OFFSET-CAPACITY	0	(9,838)	0	0 %
44153690007999	DEBT SERVICE OFFSET	0	(18,596)	0	0 %
TOTAL EXPENSE - S BARFIELD		52,925	19,561	53,335	0 %
-----					
KENDALL SAD DEBT EXPENSE					
44253690007104	DEBT SERVICE PRINCIPAL-Construction	155,480	155,477	160,575	0 %
44253690007105	Kendall Debt Prin - Capacity	62,800	62,796	57,690	0 %
44253690007204	DEBT SERVICE INTEREST-Construction	129,085	102,227	123,995	0 %
44253690007205	Kendall Debt Interest-Capacity	59,160	46,223	56,645	0 %
44253690007995	DEBT SERVICE OFFSET-CAPACITY	0	(62,796)	0	0 %
44253690007999	DEBT SERVICE OFFSET	0	(155,477)	0	0 %
TOTAL EXPENSE - KENDALL		406,525	148,450	398,905	0 %
-----					
N MARCO SAD DEBT EXPENSE					
44353690007104	DEBT SERVICE PRINCIPAL	127,020	127,018	131,255	0 %
44353690007105	DEBT SERVICE PRINCIPAL - CAPACITY	27,175	27,174	28,815	0 %
44353690007204	DEBT SERVICE INTEREST	88,935	69,687	84,705	0 %
44353690007205	DEBT SERVICE INTEREST - CAPACITY	41,015	32,006	39,445	0 %
44353690007995	DEBT SERVICE OFFSET-CAPACITY	0	(27,174)	0	0 %
44353690007999	DEBT SERVICE OFFSET	0	(127,018)	0	0 %
TOTAL EXPENSE - N MARCO		284,145	101,693	284,220	0 %
-----					
N BARFIELD SAD DEBT EXPENSE					
44453690007104	DEBT SERVICE PRINCIPAL	194,105	194,103	200,170	0 %
44453690007105	DEBT SERVICE PRINCIPAL - CAPACITY	57,420	57,420	60,890	0 %
44453690007204	DEBT SERVICE INTEREST	156,495	96,761	117,440	0 %
44453690007205	DEBT SERVICE INTEREST - CAPACITY	86,670	67,632	83,335	0 %
44453690007995	DEBT SERVICE OFFSET-CAPACITY	0	(57,420)	0	0 %
44453690007999	DEBT SERVICE OFFSET	0	(194,103)	0	0 %
TOTAL EXPENSE - N BARFIELD		494,690	164,393	461,835	0 %



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SEWER ASSMT DIST DEBT SERVICE  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
<b>W WINTERBERRY SAD DEBT EXPENSE</b>					
44553690007104	DEBT SERVICE PRINCIPAL	241,270	241,268	248,775	0 %
44553690007105	DEBT SERVICE PRINCIPAL - CAPACITY	79,260	79,256	84,045	0 %
44553690007204	DEBT SERVICE INTEREST	153,190	120,025	145,685	0 %
44553690007205	DEBT SERVICE INTEREST - CAPACITY	119,625	93,351	115,045	0 %
44553690007995	DEBT SERVICE OFFSET-CAPACITY	0	(79,256)	0	0 %
44553690007999	DEBT SERVICE OFFSET	0	(241,268)	0	0 %
<b>TOTAL EXPENSE - W WINTERBERRY</b>		<b>593,345</b>	<b>213,376</b>	<b>593,550</b>	<b>0 %</b>
<b>OLD MARCO SAD DEBT EXPENSE</b>					
44653690007105	DEBT SERVICE PRINCIPAL - CAPACITY	6,805	6,802	7,405	0 %
44653690007205	DEBT SERVICE INTEREST - CAPACITY	18,485	14,440	17,915	0 %
44653690007995	DEBT SERVICE OFFSET-CAPACITY	0	(6,802)	0	0 %
<b>TOTAL EXPENSE - OLD MARCO</b>		<b>25,290</b>	<b>14,440</b>	<b>25,320</b>	<b>0 %</b>
<b>LAMPLIGHTER SAD DEBT EXPENSE</b>					
44753690007104	DEBT SERVICE PRINCIPAL	112,470	112,467	115,870	0 %
44753690007105	DEBT SERVICE PRINCIPAL - CAPACITY	49,520	49,517	52,250	0 %
44753690007204	DEBT SERVICE INTEREST	75,505	59,176	72,110	0 %
44753690007205	DEBT SERVICE INTEREST - CAPACITY	65,520	51,118	62,910	0 %
44753690007995	DEBT SERVICE OFFSET-CAPACITY	0	(49,517)	0	0 %
44753690007999	DEBT SERVICE OFFSET	0	(112,467)	0	0 %
<b>TOTAL EXPENSE - LAMPLIGHTER</b>		<b>303,015</b>	<b>110,294</b>	<b>303,140</b>	<b>0 %</b>
<b>SHEFFIELD SAD DEBT EXPENSE</b>					
44853690007104	DEBT SERVICE PRINCIPAL	222,270	222,268	229,145	0 %
44853690007105	DEBT SERVICE PRINCIPAL - CAPACITY	65,435	65,433	69,040	0 %
44853690007204	DEBT SERVICE INTEREST	153,665	120,434	146,795	0 %
44853690007205	DEBT SERVICE INTEREST - CAPACITY	90,110	67,549	83,125	0 %
44853690007995	DEBT SERVICE OFFSET-CAPACITY	0	(65,433)	0	0 %
44853690007999	DEBT SERVICE OFFSET	0	(222,268)	0	0 %
<b>TOTAL EXPENSE - SHEFFIELD</b>		<b>531,480</b>	<b>187,983</b>	<b>528,105</b>	<b>0 %</b>
<b>MACKLE PARK SAD DEBT EXPENSE</b>					
44953690007104	DEBT SERVICE PRINCIPAL-Construction	147,755	147,751	152,205	0 %
44953690007105	Mackle Debt Principal - Capacity	67,130	67,126	61,670	0 %
44953690007204	DEBT SERVICE INTEREST-Construction	110,000	86,234	105,550	0 %
44953690007205	Mackle Debt Interest-Capacity	63,240	49,411	60,555	0 %
44953690007995	DEBT SERVICE OFFSET-CAPACITY	0	(67,126)	0	0 %
44953690007999	DEBT SERVICE OFFSET	0	(147,751)	0	0 %
<b>TOTAL EXPENSE - MACKLE PARK</b>		<b>388,125</b>	<b>135,645</b>	<b>379,980</b>	<b>0 %</b>
<b>GULFPORT SAD DEBT EXPENSE</b>					
45053690004910	Bond Issuance Costs	0	9,534	0	0 %



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SEWER ASSMT DIST DEBT SERVICE  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
45053690007104	DEBT SERVICE PRINCIPAL	121,405	0	127,290	0 %
45053690007105	Gulfport Debt Principal - Capacity	0	61,527	0	0 %
45053690007204	DEBT SERVICE INTEREST	66,995	(11,876)	61,120	0 %
45053690007205	Gulfport Debt Interest - Capacity	0	71,091	0	0 %
45053690007999	DEBT SERVICE OFFSET	0	(61,527)	0	0 %
TOTAL EXPENSE - GULFPORT		208,400	68,749	208,410	0 %
E WINTERBERRY N DEBT EXPENSE					
4515367200	DEBT SERVICE INTEREST	0	528	0	0 %
45153690007104	DEBT SERVICE PRINCIPAL	47,895	13,837	50,160	0 %
45153690007105	E Winterbry N Debt Prin-Capacity	33,350	24,264	31,085	0 %
45153690007204	DEBT SERVICE INTEREST	0	1,431	0	0 %
45153690007205	E Winterbry N Debt Interest-Capacit	0	25,233	0	0 %
45153690007999	DEBT SERVICE OFFSET	0	(38,102)	0	0 %
TOTAL EXPENSE - E WINTRBRY N		81,245	27,191	81,245	0 %
GOLDENROD					
45353690004910	BOND ISSUANCE COSTS	0	68,328	0	0 %
45353690007104	DEBT SERVICE PRINCIPAL	141,835	157,869	133,610	0 %
45353690007204	DEBT SERVICE INTEREST	82,305	70,934	95,200	0 %
45353690007999	DEBT SERVICE OFFSET	0	3,258,533	0	0 %
TOTAL EXPENSE - GOLDENROD		224,140	3,555,664	228,810	0 %
COPPERFIELD					
4542232000	COPPERFIELD SRF LOAN WW110760	0	2,052,469	0	0 %
45453690004910	BOND ISSUANCE COSTS	0	42,150	0	0 %
45453690007104	DEBT SERVICE PRINCIPAL	108,130	97,386	82,420	0 %
45453690007204	DEBT SERVICE INTEREST	62,750	43,757	58,730	0 %
45453690007999	DEBT SERVICE OFFSET	0	2,010,112	0	0 %
TOTAL EXPENSE - COPPERFIELD		170,880	4,245,874	141,150	0 %
E WINTERBERRY S SAD DEBT EXPEN					
45553690004910	Bond Issuance Costs	0	36,294	0	0 %
45553690007104	DEBT SERVICE PRINCIPAL	88,725	6,275	92,925	0 %
45553690007105	E Winterbry S Debt Prin - Capacity	0	44,952	0	0 %
45553690007204	DEBT SERVICE/ INTEREST-CONSTRUCTION	61,785	17,884	57,585	0 %
45553690007205	E Winterbry S Debt Inter-Capacity	0	33,411	0	0 %
45553690007999	DEBT SERVICE OFFSET	0	1,063,773	0	0 %
TOTAL EXPENSE - E WNTRBRY S		150,510	1,202,589	150,510	0 %
GRAND TOTAL SAD DEBT EXPENSE		4,082,595	10,257,278	4,007,565	0 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

RECREATION PROGRAM ENT FUND  
REVENUE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACUTAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #94080						
4903470000	PROGRAM INCOME	81,767	75,000	79,906	80,000	107 %
4903472010	CAMP MACKLE	40,819	40,000	44,076	40,000	100 %
4903690000	MISC INCOME	15,867	15,000	9,174	12,500	83 %
4903810490	USE OF RESERVES	0	56,185	0	71,005	126 %
4903894000	DONATIONS	1,977	1,000	455	1,000	100 %
4903894002	DONATIONS-CANINE COVE	5,684	5,000	5,393	5,000	100 %
4903894005	VFW MEMORIAL DONATION	35,993	21,000	71,443	5,000	24 %
4903894006	VETERANS' PARK RENTAL FEES	4,950	7,500	2,500	4,000	53 %
4903894007	DONATIONS-CAMP MACKLE	4,692	3,000	2,408	3,000	100 %
4903894010	MEMORIAL PARK BENCHES/RENTALS	1,690	1,000	5,000	1,000	100 %
4903894011	DONATIONS-MACKLE PK RECREATION	500	0	0	0	0 %
4903894020	"MICKY'S" SAILING FUND	9,666	11,500	13,535	8,000	70 %
4903894043	FOOD/BEVERAGE	17,324	12,000	19,314	16,500	138 %
4903894100	FARMER'S MARKET REVENUE	77,628	83,700	90,701	88,350	106 %
4903894101	MERCHANDISE SOLD-TOTES, T-SHIRT	2,164	2,000	1,221	1,200	60 %
TOTAL REVENUES TO DATE:		300,721	333,885	345,125	336,555	101 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

RECREATION PROGRAM ENT FUND  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACUTAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
ADG Adv Rpt #95070						
4905721200	WAGES	68,830	69,260	65,000	69,050	100 %
4905721400	OVERTIME	83	1,000	25	1,000	100 %
4905722000	BENEFITS	20,060	20,485	20,740	20,485	100 %
4905722100	FICA TAXES	5,880	6,170	5,506	6,170	100 %
4905722200	RETIREMENT	2,262	2,295	1,836	2,295	100 %
4905722901	ALLOCATED PERSONNEL COSTS	0	(43,070)	(43,068)	(44,153)	103 %
-----						
	TOTAL PERSONNEL	97,116	56,140	50,039	54,847	98 %
-----						
4905723400	CONTRACTUAL SERVICES	53,991	48,750	45,076	56,000	115 %
4905724005	VFW MEMORIAL EXPENSE	4,965	5,000	4,447	5,000	100 %
4905724100	TELEPHONE & COMMUNICATIONS	0	500	234	1,700	340 %
4905724900	BANK FEES	956	2,250	1,880	1,500	67 %
4905724901	MISCELLANEOUS EXPENSE	1,061	0	0	0	0 %
4905724904	CAMP MACKLE EXPENSES	18,336	20,000	17,581	20,000	100 %
4905724910	FARMER'S MARKET EXPENSES	10,600	63,875	61,171	65,708	103 %
4905724911	ADMINISTRATIVE CHARGES-GEN FUN	91,485	93,370	77,810	86,845	93 %
4905724912	INFORMATION TECHNOLOGY ALLOCAT	0	0	0	22,455	0 %
4905725100	SUPPLIES	275	1,000	525	2,000	200 %
4905725101	DOG PARK SUPPLIES	4,781	5,000	2,739	5,000	100 %
4905725102	FOOD & BEVERAGE SUPPLIES	7,172	7,500	6,536	7,500	100 %
4905725301	SAILING PROGRAM EXPENSES	7,201	14,500	12,639	8,000	55 %
4905725902	DEPRECIATION EXPENSE	14,440	0	0	0	0 %
-----						
	TOTAL OPERATING EXPENSES:	215,262	261,745	230,639	281,708	108 %
-----						
4905726402	EXPENSES-TRACT C&D IMPROVEMENT	852	0	0	0	0 %
4905810300	TRANSFER TO CIP (300) FUND	0	16,000	0	0	0 %
-----						
	TOTAL CAPITAL & TRANSFERS	852	16,000	0	0	0 %
-----						
	GRAND TOTAL FOR DEPARTMENT:	313,230	333,885	280,678	336,555	101 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

RACQUET CENTER ENT FUND  
REVENUE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
	ADG Adv Rpt #94060					
4913690000	MISC INCOME	16,959	15,000	22,635	17,500	1.17
4913810000	USE OF RESERVES	0	26,475	0	34,305	1.30
4913810491	USE OF RESERVES	0	30	0	0	.00
4913894000	CITY KIDS DONATIONS	1,790	1,500	110	1,000	.67
4913894040	TOURNAMENT INCOME	1,296	2,000	472	500	.25
4913894041	INSTRUCTION INCOME	61,290	40,000	18,094	30,000	.75
4913894042	MEMBERSHIP INCOME	50,183	53,000	40,620	47,500	.90
4913894043	TENNIS PROGRAMS	20,009	17,000	10,388	15,000	.88
4913894045	FOOD & BEVERAGE SALES	1,822	1,500	883	1,500	1.00
4913894050	BEER SALES	6	0	0	0	.00
4913894051	WINE SALES	6	0	0	0	.00
4913894100	DONATIONS-RENOV OF TENNIS CTS	703	0	29	0	.00
-----						
	TOTAL REVENUES TO DATE:	154,065	156,505	93,231	147,305	.94
=====						



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

RACQUET CENTER  
EXPENSE BUDGET

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
	ADG Adv Rpt #95060					
4915731200	WAGES	54,213	52,895	47,366	53,970	102 %
4915731400	OVERTIME	1,210	1,000	1,169	1,500	150 %
4915732100	FICA TAXES	4,240	4,130	3,713	4,130	100 %
	TOTAL PERSONNEL	59,662	58,025	52,248	59,600	103 %
-----						
4915733400	CONTRACTUAL SERVICES	260	1,000	537	2,005	201 %
4915733480	RC PROGRAMS CONTRACT SVCS	52,603	32,500	18,189	27,000	83 %
4915733485	CITY KIDS PROGRAM EXPENSES	1,396	1,500	248	1,000	67 %
4915734100	TELEPHONE & COMMUNICATIONS	779	1,300	810	1,300	100 %
4915734300	UTILITIES	25,977	28,000	20,294	25,000	89 %
4915734400	RENTALS & LEASES	1,209	1,500	947	1,200	80 %
4915734620	FACILITIES REPAIR & MAINT	12,026	13,200	10,870	13,000	98 %
4915734630	EQUIPMENT REPAIRS & MAINT	162	750	689	750	100 %
4915734900	Bank Fees - Enterprise RC	0	1,500	1,100	1,500	100 %
4915734901	MISCELLANEOUS EXPENSE	1,577	0	0	0	0 %
4915735100	OFFICE SUPPLIES	323	1,000	308	750	75 %
4915735102	FOOD & BEVERAGE SUPPLIES	2,276	2,500	816	2,000	80 %
4915735200	OPERATING SUPPLIES	6,454	6,000	4,800	6,000	100 %
4915735220	UNIFORMS	441	600	363	600	100 %
4915735300	OPERATING EXPENSE	5,928	7,030	4,009	5,500	78 %
4915735400	PUBLICATIONS & MEMBERSHIPS	35	100	65	100	100 %
	TOTAL OPERATING EXPENSES:	111,446	98,480	64,043	87,705	89 %
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	GRAND TOTAL FOR DEPARTMENT:	171,109	156,505	116,291	147,305	94 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

HIDEAWAY BEACH SPEC TAX DIST  
COMBINED REVENUE & EXPENSES

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
-----						
	ADG Adv Rpt #96001					
REVENUES						
1503110000	AD VALOREM PROPERTY TAXES	955,980	940,925	949,986	923,730	98 %
1503377000	COLLIER CTY TDC GRANT	0	350,000	350,000	0	0 %
1503610000	INTEREST EARNED	11,973	0	0	0	0 %
1503690000	MISCELLANEOUS REVENUE	300	0	9	0	0 %
1503810010	USE OF RESERVES	0	29,038	0	0	0 %
1503810150	USE OF RESERVES	0	400,000	0	0	0 %
1503841000	LOAN PROCEEDS	0	500,000	0	0	0 %
-----						
	GRAND TOTAL REVENUES	968,253	2,219,963	1,299,995	923,730	42 %
=====						
EXPENDITURES						
OPERATING:						
1505373100	PROFESSIONAL SERVICES	79,457	291,870	223,225	150,000	51 %
1505373110	MONITORING SERVICES	74,797	102,491	13,400	70,000	68 %
1505374000	TRAVEL & PER DIEM & MISC EXPEN	4,987	7,987	2,809	8,000	100 %
1505374690	OTHER REPAIR & MAINTENANCE	22,590	25,000	8,918	15,000	60 %
-----						
	TOTAL OPERATING EXPENSES	181,832	427,348	248,352	243,000	57 %
-----						
CAPITAL & OTHER:						
1505376100	BEACH RENOURISHMENT	0	2,340	0	0	0 %
1505376103	BEACH EROSION PROJ-LONG TERM	161,962	20,000	19,347	0	0 %
1505376104	BEACH EROSION PROJ-PHASE III C	0	1,609,040	1,319,844	0	0 %
1505376201	PUBLIC RESTROOMS	89,662	13,382	2,918	0	0 %
1505376301	EMERGENCY SAND - 6000BLDG	27,194	0	0	0	0 %
1505379091	BEACH RESERVES	0	147,853	0	680,730	460 %
-----						
	TOTAL CAPITAL & OTHER	278,817	1,792,615	1,342,109	680,730	38 %
-----						
	GRAND TOTAL EXPENDITURES	460,649	2,219,963	1,590,461	923,730	42 %
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City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

SELF - INSURANCE  
COMBINED REVENUE & EXPENSE

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	CY BUDGET % OF FY
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ADG Adv Rpt #96002

REVENUES

5003400001	CHARGES FOR SRVCS - GEN FUND	682,800	682,800	682,800	682,800	0 %
5003400101	CHARGE FOR SERVICES - BLDG FUN	67,290	67,290	67,290	67,290	0 %
5003400400	CHARGE FOR SVCS WATER/WASTWATE	662,950	662,950	662,950	662,950	0 %
5003610000	INTEREST EARNED	38,709	0	0	0	0 %
5003691000	Miscellaneous - Reimbursement-	5,000	0	0	0	0 %
5003692000	Miscellaneous - Claims Reimburs	4,825	0	0	0	0 %
5003810001	CONTRIBUTIONS FROM GENERAL FUN	0	0	0	0	0 %
5003810400	CONTRIBUTIONS FROM UTILITY FUN	0	0	0	0	0 %
5003810450	CONTRIBUTIONS FROM BLG SERV FU	0	0	0	0	0 %

TOTAL REVENUES

1,461,574 1,413,040 1,413,040 1,413,040 0 %

EXPENDITURES

5005193400	CONTRACTUAL SERVICES - TPA	43,491	45,000	45,000	45,000	0 %
5005194501	INSURANCE PREMIUMS	708,213	933,040	933,040	933,040	0 %
5005194502	INSURANCE CLAIMS PAID	466,707	400,000	400,000	400,000	0 %
5005194600	REPAIRS & MAINTENANCE	0	10,000	10,000	10,000	0 %
5005194670	SIDEWALK REPAIRS	0	25,000	25,000	25,000	0 %

TOTAL EXPENDITURES

1,218,411 1,413,040 1,413,040 1,413,040 0 %



City of Marco Island  
Fiscal Year 2013/2014 Budget

08/27/13

ASSET REPLACEMENT FUND  
COMBINED REVENUE AND EXPENSE

ACCOUNT #	DESCRIPTION	ACTUAL FY2012	FINAL BUDGET FY2013	YTD ACTUAL FY2013	BUDGET FY2014	NEW BGT % CY BGT
ADG Adv Rpt #95520						
REVENUES						
5203810001	XFER FROM GENERAL FUND	2,731,725	0	0	1,366,730	0
5203810010	USE OF RESERVES	0	516,075	0	0	0
TOTAL REVENUE		2,731,725	516,075	0	1,366,730	3
EXPENDITURES						
5205810001	RESERVE FOR ASSET REPLACEMENT	0	0	0	1,366,730	0
5205810300	TRANSFER TO CIP FUND 300	665,100	516,075	390,900	0	0
TOTAL EXPENSES		665,100	516,075	390,900	1,366,730	3





## FINANCIAL POLICIES

The following financial policy statements are the basis of the daily operations of the City of Marco Island. The financial policy statements define objectives, establish rules with parameters and express guidelines for stewardship and fiscal conduct by the City of Marco Island in connection with the operating budget and capital improvement program.

### ANNUAL BUDGET PROCEDURES

In accordance with the City of Marco Island Charter, Section 4.03, paragraph (5.), the City Manager must prepare and submit to the City Council an annual budget, budget message, and capital program.

- (a.) **Budget Adoption** – The Council shall by Ordinance adopt an annual budget pursuant to general law in accordance with the City of Marco Island Charter, Section 4.03.
- (b.) **Balanced Budget** – Each annual budget adopted by the Council shall be a balanced budget in accordance with State of Florida Statute 166.
- (c.) **Specific Appropriation** – It is the policy of the administration that the budget shall be specific as to the nature of each category of appropriations therein. Reasonable appropriations may be made for contingencies, but not within defined spending categories. An appropriation for contingencies, if approved by the City Manager, may be stated as a separate line-item in each department's or division's budget by transfer of any unencumbered appropriation balance among line-items within each department or division in accordance with the City of Marco Island Charter, Section 3.07 Use of contingency funds may be made only by approval of the City Manager.
- (d.) **Budget Amendments** – The annual budget is adopted by Ordinance and may be changed by the City Manager up to a value of \$50,000. Any amounts greater than \$50,000 must be approved by Ordinance. Further changes such as transferring of available funds within a specific fund, department or division may be authorized by the City Manager in accordance with the City of Marco Island Charter.
- (e.) **Reduction in Appropriations** – If at any time during the fiscal year it appears probable to the City Manager that the revenue available will be insufficient to meet the amount appropriated, the City Manager shall report to the Council



without delay, indicating the estimated amount of the deficit, any remedial action taken, and recommendations as to any other steps to be taken in accordance with the City of Marco Island Charter, Section 3.07, paragraph (2.). The Council shall then take such further action as it deems necessary to prevent any deficit, and for that purpose it may reduce one or more appropriations.

- (f) **Limits to Appropriations** – In accordance with the City of Marco Island Charter, Section 1.04, aggregate operating expenditures shall be limited to an increase from the prior year's aggregate expenditures of 3 percent plus the then-current Federal C.O.L.A. (Department of Labor, Bureau of Statistics, Social Security Consumer Price Index) per annum following the third full year of incorporation; except that this shall not apply to emergency expenditures, and shall not apply to capital projects as provided in Section 6.01.

### **CHARTER SPENDING CAP**

The City of Marco Island is governed by a spending cap in the City Charter, limiting the growth in expenditures to three percent (3%) plus the year-to-year change in the federal cost of living adjustment (COLA). Historically the city has calculated the COLA as reported by the Social Security Administration in October of each year. This calculation is based on the rise in the Bureau of Labor Statistics (table CPI-W) from the third Quarter of the prior year to the corresponding period of the current year, effective the following January. In September 2002, voters approved amending the spending cap by removing all expenditures of business-type enterprise funds and expenditures funded by grants, gifts, and impact fees from the calculation of expenditures covered by the spending cap. Resolution 03-03, approved by the City Council in January 2003, established legislative intent and procedures for the calculation of expenditures covered by the spending cap. Key procedures established by this resolution are:

- The spending cap shall be determined on a "budget-to-budget" basis, with the approved budget for the prior year used as a base, and increased by the allowable three percent (3%) and the annual COLA to establish the spending cap for the new fiscal year.
- Expenditures funded by the proceeds of municipal debt are not counted against the spending cap; however, all debt service payments for the life of the debt are counted against the cap.
- Capital expenditures budgeted and subject to the spending cap in a prior fiscal year, but unexpended as of the end of that fiscal year, may be carried forward into a subsequent year and those expenditures are not counted against the spending cap a second time in the subsequent year.



## **OPERATING BUDGET POLICIES**

The Basic Financial Statements present the status of the City's finances on a basis consistent with General Accepted Accounting Principles (GAAP) ( i.e., the governmental funds use the modified accrual basis of accounting). In order to provide a meaningful comparison of actual results with the budget, the Basic Financial Statement presents the City's operations on a GAAP basis and also shows fund expenditures and revenues on a budget basis for the General Fund. All funds are presented in accordance with GASB 34 Reporting requirements.

The budget will provide adequate funding for maintenance and replacement of facilities and equipment.

The City Council will be provided with interim budget reports comparing actual versus budgeted revenue and expense activity. The City will establish and maintain a standard of accounting practices.

The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing expenditures or accruing future year's revenues.

The City will maintain a continuing budgetary control system to ensure that it adheres to the budget.

## **CAPITAL IMPROVEMENT POLICIES**

The City will develop a multi-year plan for capital improvements and update it annually. The City will enact an annual capital budget based on the multi-year Capital Improvement Plan with realistic and dedicated revenue sources to fund the capital plan. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

The City will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvement Plan and City's priorities, and who's operating and maintenance costs have been included in operating budget forecasts.

The City will maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.



The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to the City Council for approval.

The City will determine the least costly financing method for all new projects.

## **DEBT MANAGEMENT POLICIES**

### Market Review

When applicable, the City will review its outstanding debt for the purpose of determining if the financial marketplace will afford the City the opportunity to refund an issue and lessen its debt service costs. In order to consider the possible refunding of an issue a Present Value savings of three percent over the life of the respective issue, at a minimum, must be attainable.

### Debt Issuance

The City will confine long-term borrowing to for capital improvements or projects that cannot be financed from current revenues.

When the City finances capital projects by issuing bonds, it will pay back the bonds within a period not to exceed the estimated useful life of the project.

The City will strive to have the final maturity of general obligation bonds at, or below, thirty (30) years.

Capital improvements, equipment and facility projects shall be classified into "pay-as-you-go" and "debt financing" classifications. Pay-as-you-go capital items will be \$5,000 or less with short lives (less than four years) or replacement of existing equipment where depreciation has been paid to the Asset Replacement Reserve. Debt financing will be used for major, non-recurring items with a minimum of four years of useful life.

Whenever possible, the City will use special assessment, revenue, or other self-supporting bonds instead of general obligation bonds, so those benefiting from the improvements will bear all or part of the cost of the project financed. The City will not use long-term debt for current operations.

The City will maintain good communications with bond rating agencies regarding its financial condition. The City will follow a policy of full disclosure on every financial report and borrowing prospectus.

## **REVENUE POLICIES**

Pursuant to the desires of the taxpayers, the City of Marco Island has adopted a unique revenue policy. Instead of a diversified revenue stream, the City has knowingly adopted





the use of Ad Valorem (property taxes) as its primary revenue source for the General Fund.

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be re-examined annually.

For Enterprise Funds, the City will annually recalculate the full costs of activities supported by user fees to identify the impact of inflation and other cost increases.

The City will automatically revise user fees, subject to review by the City Council, to adjust for the effects of inflation.

### **FINANCIAL RESERVE POLICIES**

The city will administer the Council Policy for Emergency Reserves of 25% of the proposed fiscal year General Fund Operating Budget.

### **SURPLUS POLICIES**

It is the intent of the City to use all surpluses generated to accomplish three goals: meeting reserve policies, avoidance of future debt and reduction of outstanding debt.

Any surpluses realized in the General Fund at year-end shall be used first to meet reserve policies as set forth in the Financial Reserve Policy. Excess surplus will then be used for the following purposes:

#### *Asset Replacement Reserve*

After General Fund reserves have been met, excess reserves may be set aside to provide the cash necessary to implement an asset replacement reserve (e.g., the vehicle replacement, the computer replacement, and the facility maintenance programs). Prior to any funds being transferred, a five-year funding projection shall be made to determine appropriate balance requirements.

#### *Retirement or Refinancing of Existing Debt*

Any excess surplus remaining after reserve policies have been met and replacement programs are fully funded over a five-year period may be used to pay principal on existing Revenue Bonds, short-term commercial paper, or other capital loans.

#### *Cash Payments for Capital Improvement Program Projects*

Using cash to purchase capital items that are budgeted to be procured with the proceeds from Revenue Bonds or short-term commercial paper will reduce the future debt burden of the City. This strategy may be combined with debt retirement to reduce future debt service after performing a financial analysis to determine the greatest net present value savings. Grant opportunities also arise requires the use of City cash matching funds to secure the grant.