

City of Marco Island, Florida

ANNUAL BUDGET Fiscal Year 2006 – 2007

PREPARED BY:
OFFICE OF THE CITY MANAGER
AND THE FINANCE DEPARTMENT

Cover Art by Shirley M. Piercy

The City of Marco Island wishes to express appreciation to the artist for permission to use the artwork on the cover of this report. Ms. Piercy, a resident of Marco Island, is a member of the American Artist Professional League and her works hang in many states as well as England, France and Germany. She has been accepted into numerous juried shows and has won many awards.

Artwork is provided through cooperation with the Art League of Marco Island

City of Marco Island

Consolidated Budget Summary

Updated 7/7/06

Fiscal Year 2005 ACTUAL	Fiscal Year 2006 PROJECTED	Fiscal Year 2007 BUDGET
----------------------------------	-------------------------------------	----------------------------------

REVENUES:

General Fund:

Taxes (1.2445 mils @ 95%)	\$ 12,270,348	\$ 13,394,300	\$ 14,277,800
Intergov't Revenues	2,640,155	2,537,100	4,136,900
Other Revenues	2,183,145	1,110,400	1,063,000
Less: Interfund Trfs	(3,016,509)	(7,312,000)	(2,886,200)
Sub-Total	14,077,139	9,729,800	16,591,500

Capital Projects Fund:

Intergov't Revenues	4,170,091	1,718,000	180,000
Bond Proceeds	6,000,000	4,000,000	-
Other Revenues	2,324,140	555,000	350,000
Transfer from Genl Fund	3,016,509	7,312,000	2,866,200
Sub-Total	15,510,740	13,585,000	3,396,200

Debt Service Fund:

Taxes (0.0736 mils @ 95%)	315,631	850,000	843,934
Transfer from Genl Fund	674,507	464,750	880,611
Collier County Trans. Grant	-	-	1,000,000
Sub-Total	990,138	1,314,750	2,724,545

Building Services Fund:

	1,241,027	1,130,000	1,465,830
--	------------------	------------------	------------------

Electric Franchise Enterprise Fund:

Franchise Fee Revenues	1,528,721	1,700,000	1,700,000
Bond Proceeds	-	-	7,000,000
Sub-Total	1,528,721	1,700,000	8,700,000

Utility Enterprise Fund:

Utility Operating Revenues	17,894,277	19,155,125	19,920,000
Plant Capacity Charges	1,374,463	1,110,000	1,110,000
Grants	-	1,200,000	1,000,000
Bond Proceeds	-	10,000,000	29,264,874
Sub-Total	19,268,740	31,465,125	51,294,874

Recreation Enterprise Fund:

	146,466	187,200	148,515
--	----------------	----------------	----------------

Emergency Fund:

	216,430	1,250,000	-
--	----------------	------------------	----------

Hideaway Beach Tax District:

	2,900,000	854,400	898,800
--	------------------	----------------	----------------

Self-Insurance Fund:

	943,653	718,000	1,004,700
--	----------------	----------------	------------------

Use of Reserves:

	(14,000,264)	28,621,495	(5,660,530)
--	---------------------	-------------------	--------------------

TOTAL REVENUES:	\$ 42,822,790	\$ 90,555,770	\$ 80,564,434
------------------------	----------------------	----------------------	----------------------

City of Marco Island

Consolidated Budget Summary

Page 2 of 2

Fiscal Year 2005 ACTUAL	Fiscal Year 2006 PROJECTED	Fiscal Year 2007 BUDGET
----------------------------------	-------------------------------------	----------------------------------

EXPENDITURES:

General Fund:

Police Department	\$ 2,811,113	\$ 3,085,000	\$ 3,588,641
Fire Department	3,118,932	3,016,000	3,657,627
Community Dev'l	522,502	660,000	743,154
Public Works	1,198,609	1,050,000	1,255,143
Parks & Rec.	1,351,043	1,740,000	1,920,075
General Gov't	2,066,222	3,650,000	3,355,861
Sub-Total	11,068,421	13,201,000	14,520,501
Less: Admin Allocation	(942,804)	(1,059,000)	(1,154,612)
Sub-Total	10,125,617	12,142,000	13,365,889

Capital Projects Fund:

General Capital	91,121	5,375,000	200,000
Drainage Projects	654,863	1,545,000	825,000
Transportation	3,731,982	22,951,000	1,212,000
Waterways	145,292	151,500	-
Parks & Recreation	506,469	1,786,000	769,200
Contingency	-	-	390,000
Sub-Total	5,129,727	31,808,500	3,396,200

Debt Service Fund: 482,036 1,309,429 2,724,545

Building Services Fund: 1,011,004 1,122,734 1,465,830

Electric Franchise Enterprise Fund:

Street Lighting	-	350,000	350,000
Capital Construction	1,624,565	3,770,000	5,000,000
Debt Service	-	-	1,025,000
Sub-Total	1,624,565	4,120,000	6,375,000

Utility Enterprise Fund:

Water/Wastewater Plants	4,861,116	6,283,110	6,238,080
Collect/Distrib, Maintenance	1,841,198	2,171,351	2,771,185
Administration	1,612,473	1,627,456	1,882,228
Debt Service	4,723,130	6,662,330	7,042,808
Capital Projects	7,697,247	20,000,000	33,360,573
Sub-Total	20,735,164	36,744,247	51,294,874

Recreation Enterprise Fund: 107,047 151,555 148,515

Emergency Fund: 230,703 1,500,000 -

Hideaway Beach Tax District: 2,756,328 939,305 788,881

Self-Insurance Fund: 620,599 718,000 1,004,700

TOTAL EXPENDITURES:	\$ 42,822,790	\$ 90,555,770	\$ 80,564,434
----------------------------	----------------------	----------------------	----------------------

City of Marco Island, Florida
2007 Spending Cap

FISCAL YEAR 2006 SPENDING CAP	\$	16,503,287
ADD: 3% Annual Increase		
ADD: 4.1% OCT 2005 C.O.L.A.		
FISCAL YEAR 2007 SPENDING CAP	\$	17,695,319

EXPENDITURES SUBJECT TO SPENDING CAP:

2007 GENERAL FUND:

ADMINISTRATION:

Legislative	65,918	
Exec. Administration	598,851	
Finance/Customer Service	1,313,214	
Legal Counsel	165,000	
General Government	368,137	
Contingency	429,496	
Transfer:Self-Insurance	415,245	3,355,861

COMMUNITY DEVELOPMENT:

Community Development	560,607	
Code Compliance	182,547	743,154

PUBLIC SAFETY:

Police Services	3,588,641	
Fire/Rescue (1)	3,482,012	7,070,653

PUBLIC WORKS:

Streets & Drainage		1,255,143
--------------------	--	-----------

PARKS & RECREATION:

Recreation	674,466	
Racquet Center	179,766	
Parks Maintenance	464,844	
Beautification	600,999	1,920,075

SUB-TOTAL **\$** **14,344,886**

LESS: COSTS ALLOCATED:

Building Svcs Fund	(405,058)	
Water/Sewer Utility Fund	(749,554)	(1,154,612)

2007 GENERAL FUND BUDGET **\$** **13,190,274**

(CONTINUED)

City of Marco Island, Florida
2007 Spending Cap

PAGE 2

2007 GENERAL FUND BUDGET		\$	13,190,274
2007 DEBT SERVICE FUND:			
Factory Bay Bridge bonds	97,068		
Veterans Comm Park bonds	843,934		
2005 Sales Tax bonds	529,560		
2006 N. Collier Reconstruction (interest)	168,283		1,638,845
OPERATING BUDGET SUBJECT TO SPENDING CAP:			14,829,119
CAPITAL IMPROVEMENTS PROJECTS SUBJECT TO CAP:			2,866,200
TOTAL 2007 BUDGET SUBJECT TO SPENDING CAP		\$	17,695,319

(1) Fire/Rescue budget is net of \$73,200 in capital purchased with fire impact fees and net of \$102,415 in Collier County operating grant.

ORDINANCE 06-11

AN ORDINANCE DETERMINING AND FIXING THE 2006 TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY VOTER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2006 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property ... \$12,076,622,349

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the operating tax levy and millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 1.2445 mils.

Sec.2. That the voted debt service millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 0.0736 mils.

Sec. 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Total General Fund Operations	1.2445 mils	\$14,277,800
Voted Debt Service	0.0736 mils	\$ 844,397

Sec. 4. The current year's roll-back rate is 1.0423 mils. The increase in the millage rate over the roll-back rate is 19.40%.

Sec. 5. Incorporation, Conflict, and Severability.

(a) It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

(b) All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

(c) If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

Sec. 6. Effective Date.

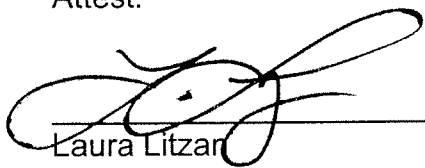
This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (Tentatively Adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 5th day of September, 2006.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 18th day of September, 2006.

Attest:

CITY OF MARCO ISLAND, FLORIDA




Laura Litzan
City Clerk

BY: 

Terri DiSciullo, Chairwoman

Approved as to form and
legal sufficiency:



Richard Yovanovich
City Attorney

ORDINANCE 06-13

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF THE OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007; PROVIDING FOR BUDGET CONTROL POLICIES, PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City; and

WHEREAS, the City of Marco Island has held several workshops and public hearings on the fiscal year 2006-2007 budget, specifically:

Five-Year Capital Improvement Program Budget workshops were held on May 9 and May 22, 2006 and the Fiscal Year 2007 Proposed Operating Budget workshop was held on August 8, 2006; and

WHEREAS, the 2006 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$12,076,622,349; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the budget for the City of Marco Island, exclusive of Dependent Taxing Districts, a summary of which is attached hereto as Exhibit "A" and made a part hereof, for the fiscal year commencing October 1, 2006 and ending September 30, 2007 is hereby adopted.

Sec. 2. That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2007, there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

Sec. 3. Annual expenditures of the City of Marco Island are controlled by a Spending Cap in the City Charter.

A. Resolution No. 03-03, adopted by the City Council on January 13, 2003, determined that "operating expenditures" would be interpreted on a budget-to-budget basis. The resolution further determined that expenditures funded by the proceeds of municipal debt would not be included in the calculation of expenditures against the Spending Cap; however, all repayment of municipal debt, including principal, interest, costs of issuance, and other related costs, would be included in the calculation of expenditures against the Spending Cap for the life of the indebtedness.

B. Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.

C. The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self-supporting Enterprise Fund operations were likewise exempt from the Spending Cap.

Sec. 4. Budgetary control is maintained at the department level in the General Fund and at the fund level in all other funds. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by

the City Manager near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

Sec.5. The Finance Director is authorized to reserve at October 1, 2006 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2005-06. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Sec.6. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be subject to audit.

Sec.7. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Sec.8. Incorporation, Conflict, and Severability.

- A.** It is the intention of the City Council and it is hereby ordained that the provisions of the Ordinance shall become and be made part of the Code of Ordinances of the City of Marco Island, Florida, and that the section of this Ordinance may be renumbered or relettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B.** All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C.** If any word, phrase, clause, subsection of section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

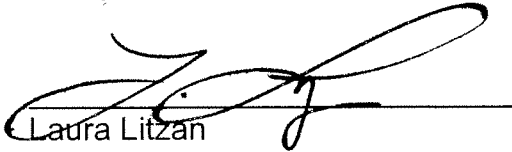
Sec. 9. Effective Date.

This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (Tentatively Adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 5th day of September, 2006.

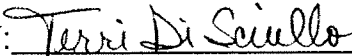
Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 18th day of September, 2006.

Attest:



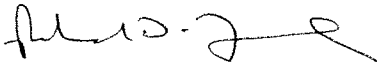
Laura Litzan
City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY: 

Terri DiSciullo, Chairwoman

Approved as to form and
legal sufficiency:



Richard Yovanovich, City Attorney

**Exhibit "A" to Appropriations Ordinance
Annual Budget for the City of Marco Island, Florida
for the Fiscal Year 2006 - 2007**

	General Fund	Debt Service Fund	Capital Projects Fund	Building Services Fund	Utility Fund	Recreation Fund	Electric Franchise Fund	Self-Insurance Fund	Total Budget
<i>Cash Balances</i>	\$ 5,697,081	\$ 508,100	\$ 3,909,154	\$ 2,431,981	\$ 6,647,819	\$ 100,439	\$ 1,531,856	\$ 323,053	\$ 21,149,483
<i>Revenues</i>									
Ad Valorem Property Taxes	14,277,800	843,934	-	-	-	-	-	-	15,121,734
Other Revenues	5,194,900	1,000,000	530,000	1,465,830	50,106,100	148,515	8,700,000	100,000	67,245,345
Interfund transfers	(3,027,444)	880,611	2,886,200	(455,293)	(1,188,774)	-	-	904,700	-
TOTAL REVENUES:	\$ 16,445,256	\$ 2,724,545	\$ 3,416,200	\$ 1,010,537	\$ 48,917,326	\$ 148,515	\$ 8,700,000	\$ 1,004,700	\$ 82,367,079
TOTAL AVAILABLE:	\$ 22,142,337	\$ 3,232,645	\$ 7,325,354	\$ 3,442,518	\$ 55,565,145	\$ 248,954	\$ 10,231,856	\$ 1,327,753	\$ 103,516,562
APPROPRIATIONS:									
General Government	3,338,116								3,338,116
Community Development	743,154								743,154
Fire/Rescue	3,657,627								3,657,627
Police Services	3,588,641								3,588,641
Public Works	1,255,143								1,255,143
Parks & Recreation	1,937,820								1,937,820
Debt Service	-	2,724,545	-	-	6,973,077	-	875,000	-	10,572,622
Capital Projects	-	-	3,396,200	-	33,768,074	-	5,000,000	-	42,164,274
Operating Expenditures	-	-	-	1,010,537	10,553,723	148,515	500,000	1,004,700	13,217,475
APPROPRIATION TOTALS	\$ 14,520,501	\$ 2,724,545	\$ 3,396,200	\$ 1,010,537	\$ 51,294,874	\$ 148,515	\$ 6,375,000	\$ 1,004,700	\$ 80,474,872
RESERVES	7,621,836	508,100	3,929,154	2,431,981	4,270,271	100,439	3,856,856	323,053	\$ 23,041,690

Appropriations &

Reserve Balances

\$ 22,142,337	\$ 3,232,645	\$ 7,325,354	\$ 3,442,518	\$ 55,565,145	\$ 248,954	\$ 10,231,856	\$ 1,327,753	\$ 103,516,562
----------------------	---------------------	---------------------	---------------------	----------------------	-------------------	----------------------	---------------------	-----------------------



October 1, 2006

The Honorable City Council
City of Marco Island, Florida

Ladies and Gentlemen:

It is with pleasure that we present to you the approved budget for the City of Marco Island for fiscal year 2006-2007. The capital budgets for both the Capital Improvements Fund and the Utilities Fund were reviewed by the City Council at the May 9th Capital Budget Workshop and the operating budget was reviewed with the Council at a workshop held August 8th. Several key policy decisions are incorporated into this budget:

- The City's Ad Valorem tax levy has been reduced by 5% to 1.3181 mils. Not only is this the lowest tax rate in the City's history, it is significantly lower than the pre-incorporation tax rate for local services of 1.8705 mils. Citizens with homestead exemptions are now paying less dollars in absolute terms today than they were prior to incorporation.
- Funds generated by the difference between the 5% tax rate reduction and the 26% increase in taxable assessed valuations will be used to rebuild General Fund reserves, drawn down by the need to replace the East Winterberry bridge at a projected cost of \$4.5 million. Under the council's "Zero Net Debt" policy, it is a goal of the city to build unrestricted reserves to the point where funds are available to pay and cancel all outstanding indebtedness of the city, other than Utility Fund debt, based on voter approval.
- The budget for the Water and Sewer Utility Enterprise Fund includes in the revenue estimates the second step of the 2006 conversion of base charges for all condominium units served by a master meter from a monthly base charge based on meter size to a flat monthly rate per number of condominium units served at a rate equal to 75% of the base rate for single-family residential and individually-metered condominiums. In addition, all rates for monthly services have been increased by 4.1% to reflect the recent cost increases for fuel, power, and chemicals.
- Fiscal Year 2007 will be the second year of construction of the program to provide central sewer to all of Marco Island. The Tigertail and South Barfield neighborhoods were completed in 2006, financed by special assessment districts. The program will continue in 2007, with sewer construction in the North Barfield, West Winterberry, and Old Marco neighborhoods. Property owners are offered a 6% discount on their assessments for early payment or provided with the option of paying over twenty years on the property tax bills or a total deferral of payments for up to twenty years.

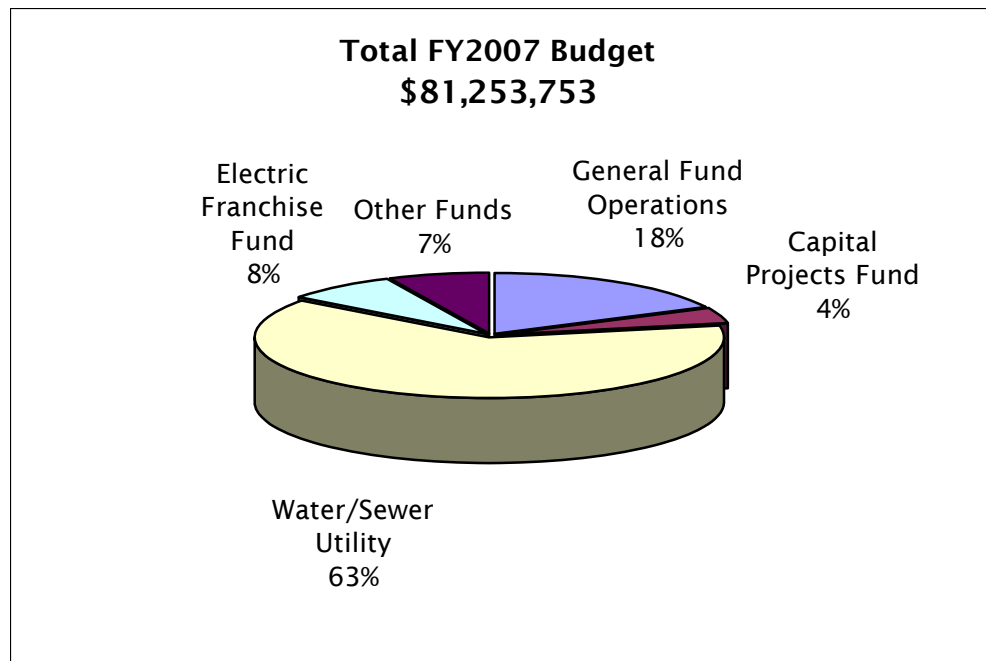
The fiscal year 2007 operating budget is a continuation budget, with limited funds budgeted to expand service levels. City Council has acknowledged the need to maintain service levels for Public Safety with a growing island population. Two new full-time Police Officer positions have been approved for 2007 and three new Firefighter positions have been included in this budget. In the Building Services Fund, new positions for a Deputy Building Official and a Customer Service Office Manager have been approved to meet increasing workload demands in that

department. A Public Information Coordinator position has been approved. In the Marco Island Utility Fund, a second Utility Inspector position has been approved, two Meter Installation Technician positions created to meet the needs of modern and accurate meters, and additional Water Plant Operator positions have been added to reduce overtime costs.

Effective January 1, 2005, a new three-year collective bargaining agreement was approved by Police officers represented by the Police Benevolent Association (PBA) and the City Council. A new contract with the International Association of Firefighters (IAFF) was negotiated, effective for three years beginning October 1, 2005. Funds have been budgeted in this 2007 budget for the costs of those contracts.

The approved budget for all funds is:

Description	Total
General Fund Operations	\$14,520,501
Water/Sewer Utility	51,294,874
Capital Projects Fund	3,396,200
Debt Service Fund	2,724,545
Building Services Fund	1,010,537
Electric Franchise Fund	6,375,000
Recreation Enterprise Fund	148,515
Self-Insurance Fund	1,004,700
Hideaway Beach Tax District	778,881
Total for FY 2007	\$81,253,753



The Spending Cap

The Spending Cap for Fiscal Year 2006 was \$16,503,287. With the 3% increase allowed by City Charter and the cost of living increase (C.O.L.A. at September 2005) of 4.1%, the Spending Cap for Fiscal Year 2007 has been determined to be \$17,695,319. This budget is in compliance with that cap:

FISCAL YEAR 2007 SPENDING CAP		\$17,695,319
GENERAL FUND (Less expenditures of Grant and Impact Fee Funds)		13,190,274
DEBT SERVICE FUND (Less Expenditures of Impact Fees for Fire Truck and \$1M Collier County Grant Funds)		1,638,845
CAPITAL IMPROVEMENTS FUND (Less Expenditures of Grant, Gifts, Impact Fees, and Emergency Funds)		2,866,200
EXPENDITURES SUBJECT TO SPENDING CAP		\$17,695,319

The 4.1% C.O.L.A. increase is based on the Federal Government cost of living index for the twelve months ending September 2005. Budget policy is to use the 12 month change in the September index for the year preceding the date of preparation of the annual budget.

“Zero Net Debt” Policy

City Council has established a policy of “Zero Net Debt.” Under this policy, increases in assessed valuations would be allowed to flow into General Fund unrestricted reserves until a point is reached where funds would allow for the repayment of outstanding debt. As of the end of 2006, the City will have the following debt outstanding, exclusive of enterprise fund debt:

Description	Amount
* General Obligation Bonds (Veterans Community Park)	\$9,315,000
* Sales Tax Revenue Bonds, Series 2005	6,000,000
* Florida Bond Pool (Factory Bay Bridge)	725,000
* Fire Truck Lease – Purchase	389,396
* North Collier Reconstruction Bank Note	4,000,000
Total Debt Outstanding Exclusive of Enterprise Fund Debt	\$20,429,396

At the end of Fiscal Year 2010, outstanding bond debt will be reduced to \$11,384,900 with scheduled annual debt service payments. The current tax levy of 1.3181 mils, reduced annually by 3% to keep tax payments to the city constant for homesteaded properties, and projecting a 7% annual increase in taxable assessed valuations, will generate funds annually in excess of funds immediately needed to finance operations. The following is the five-year impact on General Fund unrestricted reserves available to fund the “Zero Net Debt” policy:

General Fund Unrestricted Reserves	Amount
Fiscal Year 2006	\$2,500,000
Fiscal Year 2007	4,900,000
Fiscal Year 2008	7,200,000
Fiscal Year 2009	9,300,000
Fiscal Year 2010	11,100,000
Fiscal Year 2011	12,800,000

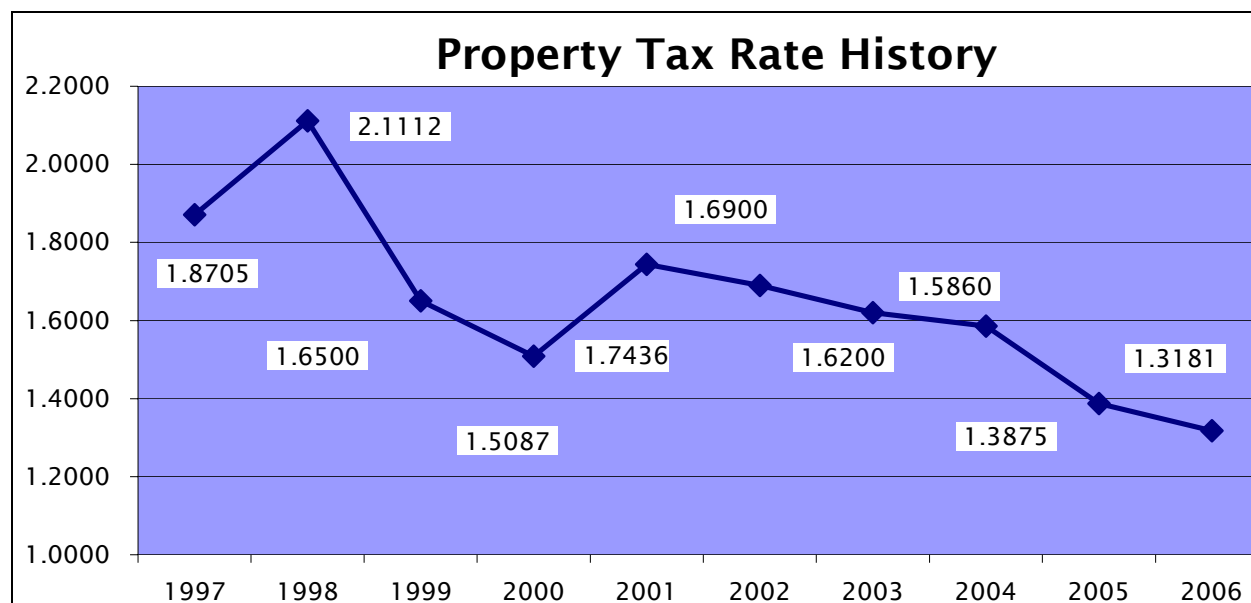
Ad Valorem Rate for General Fund

Since 1994, owners of homesteaded properties have been protected against increases in the tax valuations of their homes by the "Save Our Homes" constitutional amendment. That amendment limits the annual increase in tax valuations of homesteaded properties to the lower of the rate of inflation or 3%.

For purposes of comparison, the millage rate prior to incorporation was:

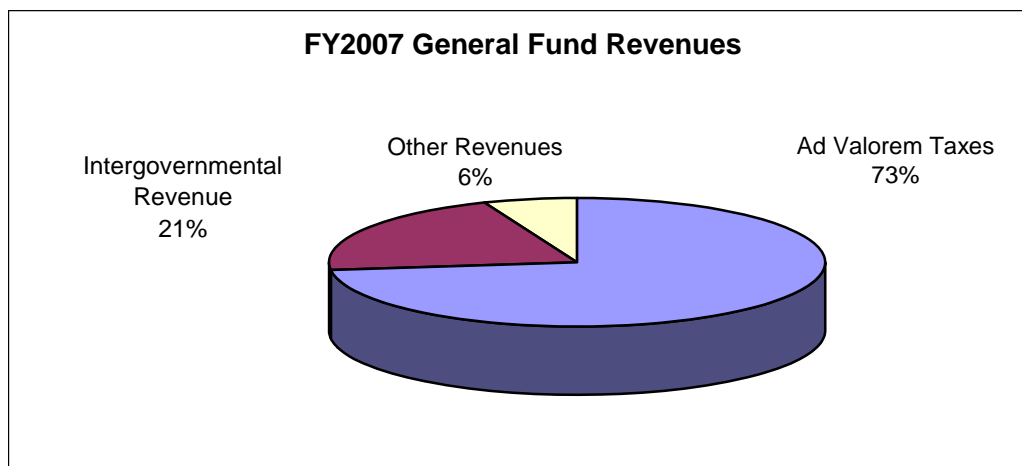
Description	Amount
Marco Island Fire Control District	0.8800 mils
Roads MSTU	0.1950 mils
Marco Street Lighting MSTU	0.0564 mils
Marco Beautification MSTU	0.1670 mils
Unincorporated MSTU	0.5721 mils
Total Before Incorporation	1.8705 mils

The property tax rate history, including the adopted millage rate for the year 2006 (fiscal year 2006-07) is as follows:



Revenues

Ad valorem property taxes continue to be the major financing source for operations of the City's General Fund:



The General Fund is heavily dependent on growth in assessed valuations to fund the permissible increase in the Spending Cap on an annual basis. As noted above, property taxes represent 70% of total General Fund revenues; more importantly, that one source represents almost all of our revenue increases. The City receives a distribution based on population of Collier County's one-half percent local option sales tax. Our next largest revenue source in the General Fund, the Communications Service Tax, is projected to be flat, caused by the increasing use of cell phones to replace land lines. Gasoline taxes and Municipal Revenue Sharing and also projected to be flat.

Personnel

The General Fund budget for Fiscal Year 2007 includes total personnel services costs of \$9,754,360. That total includes salaries, overtime, the City's portion of social security, and allowances for fringe benefits. This budgeted amount is based on the following assumptions:

1. Wages and Benefits paid to the members of the Police Benevolent Association are based on the collective bargaining agreement currently in force. The current agreement, ratified by the union membership and the City Council, went into effect on January 1, 2005 and will run to January 1, 2008.
2. The City and the International Association of Firefighters have reached agreement on a three-year labor contract that runs to October 1, 2008. Funds have been provided in this budget to provide for wage increases resulting from these negotiations.
3. For all non-bargaining positions, an average pay for performance increase of 7% has been included in each department's budget.
4. Vacant and new positions are budgeted at the projected starting salary for the position, consistent with the City Pay and Classification Plan.

City Council has adopted Personnel Rules and Regulations to provide for a classification and pay plan. A "class" is a group of positions similar in duties and responsibilities that justify

common treatment in selection, compensation, and other employment processes. Each class is assigned a range for the minimum, mid-point, and maximum salary that is payable for work in a specific position. Periodic studies are performed to analyze assigned duties and responsibilities that may be used to determine the proper classification of each position.

It is the City's policy to provide a "pay for performance" system for its non-union employees. The performance appraisal is used to determine pay for performance, or salary increases for each employee based on an objective evaluation of performance.

A classification and compensation study was first performed in March 1999 by DMG-Maximus, Inc., a nationally recognized municipal consultant. That report was updated in the spring of 2005 by the Archer Company, formerly a part of DMG-Maximus; the latest pay and classification listing is attached to this memorandum. The firm conducted a comprehensive classification and compensation study for the purpose of providing a position classification system with a recommended salary schedule. They reviewed the job description of each employee and conducted a job evaluation to determine the relative worth of each position to the City (internal equity). After the analysis and evaluation, wage and salary survey data was gathered and analyzed to determine the City's position in the surrounding labor market (external equity). From the data derived from the wage and salary survey, and the job evaluation process, selected benchmark averages were regressed against appropriate job evaluation points for the purpose of determining the proper pay structure for the City. The analysis led to a recommended pay schedule for each of the City's positions. The pay grade represents a way of defining the relative value of each job to the City. Theoretically, all jobs with the same pay grade are of the same relative value to the City. Those with higher or lower pay grades are of greater or lower value to the City and thus have pay ranges equal to that value. The plan is the product of an independent analytical process, and it provides a defensible basis for which to compensate employees.

The amount that each employee receives for a "pay for performance" following a performance appraisal will depend on a matrix developed for each budget year. Salary increase will depend on the placement of the numerical score from the performance appraisal within the matrix. For instance, an employee meeting expectations for the position may receive a 5% increase in salary, while an employee working below the expectation may receive a 2% increase, or nothing at all. An employee who has exceeded the expectations may receive a 6% increase.

The fiscal year 2007 budget provides for 193.63 full-time equivalent positions. The following is a listing of employee positions by department, including part-time positions and positions for elected officials. Significant changes in positions have been highlighted for review:

Employee Position Summary

Department	Authorized Positions 2005	Authorized Positions 2006	Authorized Positions 2007
GENERAL FUND:			
Executive Administration:			
City Manager	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00
Public Information Coordinator	0.00	0.00	1.00
Executive Secretary	1.00	1.00	1.00
Administrative Support	2.00	2.00	2.00
Total	5.00	5.00	6.00
Finance:			
Finance Director	1.00	1.00	1.00
Comptroller	1.00	1.00	1.00
Accounting Clerks	3.00	3.00	2.00
Payroll Supervisor	0.00	0.00	1.00
Info Tech Coordinator	1.00	1.00	1.00
Purchasing/Contracts Mgr.	1.00	1.00	1.00
Utility Accountant	0.00	1.00	1.00
Utility Customer Service:			
Office Manager	1.00	1.00	1.00
Customer Service Reps	2.00	2.00	2.00
Meter Technician	1.00	1.00	1.00
Meter Reader	2.00	2.00	2.00
Accounting Clerk	0.50	1.00	1.00
Total	13.50	15.00	15.00
Community Development:			
Community Development Director	1.00	1.00	1.00
City Planner	1.00	1.00	1.00
Zoning Administrator	1.00	1.00	1.00
Planning/Zoning Tech	0.00	0.00	1.00
Secretary	1.00	1.00	1.00
Environmental Technician	0.63	0.63	0.63
Total	4.63	4.63	5.63
Code Compliance:			
Chief of Code Compliance	1.00	1.00	1.00
Code Officer	1.00	1.00	1.00
Code/Plan & Zoning Tech	1.00	1.00	0.00
Total	3.00	3.00	2.00

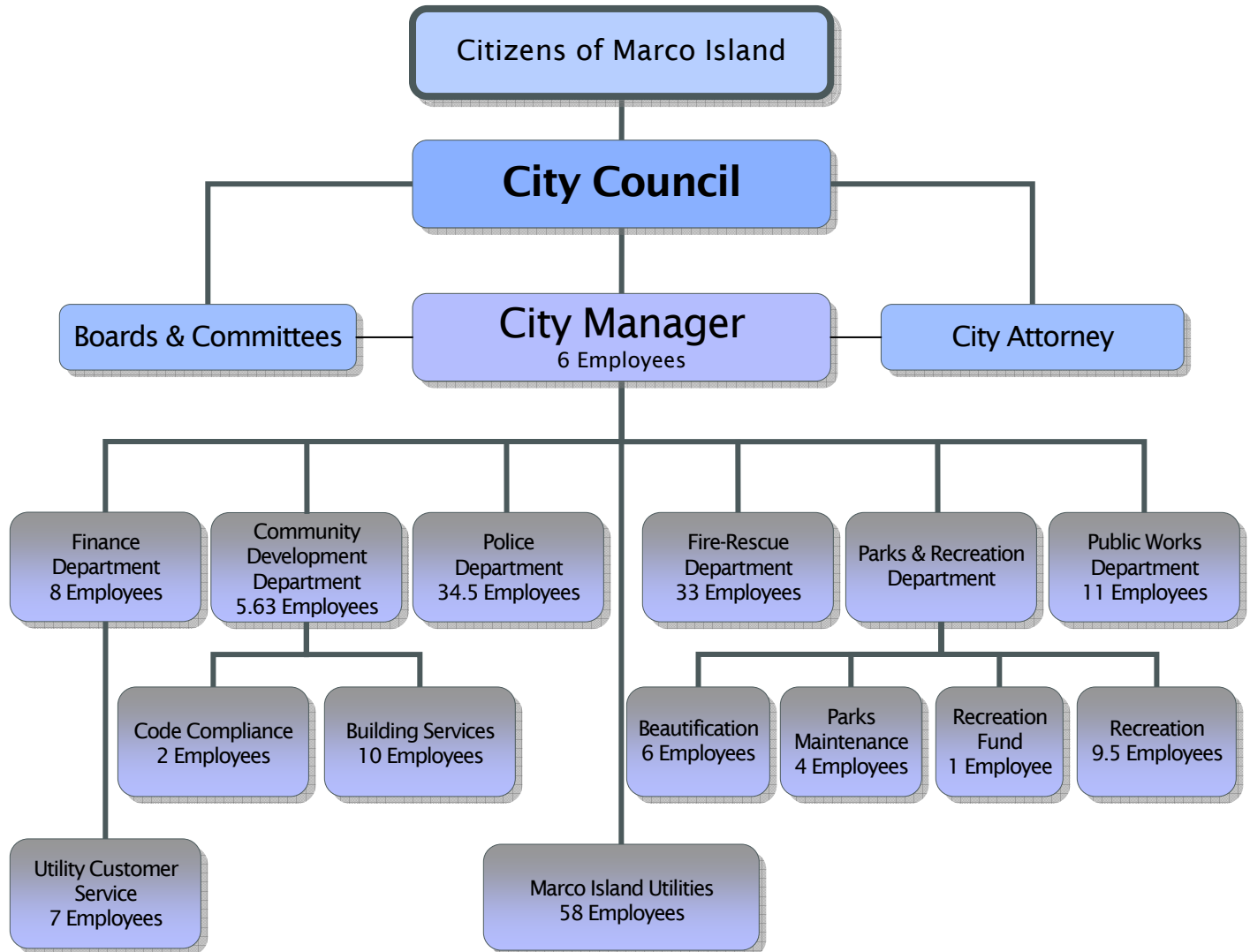
Department	Authorized Positions 2005	Authorized Positions 2006	Authorized Positions 2007
Fire/Rescue:			
Fire Chief	1.00	1.00	1.00
Deputy Chief / Fire Marshal	1.00	1.00	1.00
Division Chiefs	3.00	3.00	3.00
Fire Captains	6.00	6.00	6.00
Firefighters	18.00	18.00	21.00
Plans Examiner	1.00	1.00	1.00
Fire Inspector	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Total	32.00	32.00	35.00
Police:			
Chief of Police	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00
Police Lieutenants	4.00	4.00	4.00
Police Officers	24.00	24.00	26.00
Crime Victim Advocate	0.50	0.50	0.50
Maintenance Worker	0.00	0.00	0.50
Secretary	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00
Evidence Technician	0.00	0.50	0.50
Total	32.50	33.00	35.50
Public Works:			
Public Works Director	1.00	1.00	1.00
Public works Superintendent	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00
Construction Manager	1.00	1.00	1.00
Construction Inspector	0.00	0.00	1.00
Engineer	0.00	1.00	1.00
Streets & Drainage Coordinator	1.00	1.00	1.00
Streets & Drainage Inspector	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Vacuum Truck Operator	0.00	0.00	1.00
Maintenance Workers	1.00	1.00	1.00
Total	8.00	9.00	11.00

Department	Authorized Positions 2005	Authorized Positions 2006	Authorized Positions 2007
Recreation:			
Parks & Recreation Director	1.00	1.00	1.00
Racquet Center Supervisor	0.70	0.70	1.00
Racquet Center Attendants	1.30	1.30	1.00
Rec. Program Supervisor	1.00	1.00	1.00
Rec. Admin. Supervisor	0.00	0.00	1.00
Recreation Leader	2.50	2.50	0.00
Park Attendants	0.00	0.00	2.00
Maintenance Workers	1.50	1.50	1.50
Secretary	0.00	1.00	1.00
Total	8.00	9.00	9.50
Parks Maintenance:			
Parks Superintendent	1.00	1.00	1.00
Parks Maintenance Worker	3.00	3.00	3.00
Total	4.00	4.00	4.00
Beautification:			
Beautification Supervisor	0.00	0.00	0.00
Maintenance Worker	0.00	1.00	1.00
Total	0.00	1.00	1.00
TOTAL GENERAL FUND	109.63	115.63	124.63
BUILDING SERVICES FUND:			
Building Official	1.00	1.00	1.00
Deputy Building Official	0.00	0.00	1.00
Electrical Inspector	1.28	1.28	1.00
Plumbing-Mechanical Inspector	1.00	1.00	1.00
Structural Inspector	1.00	1.00	1.00
Customer Service Supervisor	0.00	0.00	1.00
Permit Clerks	4.00	4.00	3.00
Admin Technician	0.00	0.00	1.00
Total	8.28	8.28	10.00
RECREATION ENTERPRISE FUND:			
Recreation Leader	0.00	1.00	1.00
Total	0.00	1.00	1.00

Department	Authorized Positions 2005	Authorized Positions 2006	Authorized Positions 2007
UTILITY ENTERPRISE FUND:			
Administration:			
Utility Operations Manager	1.00	1.00	1.00
Utility Engineer	1.00	1.00	1.00
Project Manager	0.00	0.00	1.00
Utility Inspector	0.00	1.00	2.00
Administrative Assistant	1.50	2.00	2.00
Collection & Distribution:			
Collection / Distribution Manager	1.00	1.00	1.00
Collection / Distribution Supervisor	1.00	1.00	1.00
Meter Installers	0.00	0.00	2.00
Utility Technicians	18.00	17.00	13.00
Maintenance:			
Maintenance Manager	0.00	1.00	1.00
Electrician	1.00	1.00	1.00
Utility Maintenance	6.00	6.00	7.00
Water / Wastewater Plants:			
Plant Supervisors	3.00	3.00	3.00
Water Operators	8.00	8.00	14.00
Wastewater Operators	7.00	7.00	8.00
Total:	48.50	51.00	58.00
 GRAND TOTAL	 168.41	 176.91	 193.63

City of Marco Island Organization Chart

Authorized Positions



Budget Summary by Department

EXECUTIVE

The City Manager is responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership, and management of all departmental activities. The City Manager is appointed by, and serves at the pleasure of City Council, and is responsible for executing laws and ordinances and implementing City Council policies.

The City Manager is committed to open and honest communication with City Council and intends to provide sound advice as policies are formulated. The manager intends to encourage and lead the organization, to be responsive to City Council, and to provide the best service possible to the people of Marco Island. The manager intends to build the organization's capacity to provide quality services with a focus on customer satisfaction. The City Manager will pursue the goals and objectives established by City Council.

The Executive Department provides City Clerk activities, recording/transcribing and secretarial services for boards and commissions, City Hall reception and general clerical support, property management, Human Resources, and management. A new position of Public Information Coordinator has been added for 2007.

The City will continue with a small number of executive positions in the City's organization. The organization is structured to meet City Council's objective of providing a government with a small, flat organization that provides a non-bureaucratic, efficient, and effective service to the community and to City Council. The workload expected of City Council and its administration is projected to continue to be at a high level.

FINANCE DEPARTMENT

The primary function of the Finance Department is to oversee the receiving, disbursement, and safekeeping of the City's financial resources. The Department performs these numerous tasks through the use of an integrated computer network, with financial software specifically designed for municipalities. The Department is responsible to the City Manager for the sound financial management and integrity of the finance system. The Department provides for all accounting activities, accounts payable, and payroll processing. The Department develops the annual budget, provides the budgetary control system, prepares reports comparing actual revenues and expenditures, and monitors the multi-year capital improvement program. The Department issues a monthly financial report to management and City Council as a guide to monitoring compliance with the legally established budget. The Department is required to obtain the best possible return on all cash investments of the City, maintain high standards of accounting practices consistent with accepted standards for local government accounting, and will assist the independent public accounting firm who performs an annual audit and publicly issues an opinion as to the accuracy and completeness of our financial records. The Department is also responsible for the City's insurance and risk management functions, debt management, and purchasing activities. A major challenge over the next several years will be the financing and financial control of an extensive capital program for the water and wastewater utilities and the septic tank replacement program.

The Finance Department is also responsible for the budgeting, control, and monitoring of several other funds of the City:

DEBT SERVICE FUND: Under accounting rules, each debt issue is accounted for in a separate fund. The 2000 loan from the State of Florida Loan Pool to finance the construction of

the Factory Bay Bridge is financed by an annual transfer of funds from the General Fund. The 2004 General Obligation bond issue was approved by the voters to be financed by ad valorem taxes. The 2005 Lease-Purchase of the new fire apparatus is partially financed by Fire Impact Fees and partially financed by use of other General Fund non-ad valorem revenues. The 2005 Sales Tax Revenue Bonds were issued to finance construction of the Barfield Drive Bridge at Tarpon Waterway, a portion of the costs of re-construction of South Collier Boulevard, and construction of the new Police building. During 2006, a \$4 million bank note was issued to finance the reconstruction of North Collier Boulevard, to be repaid from the \$1 million annually received from the Collier County Transportation Grant.

ELECTRIC FRANCHISE ENTERPRISE FUND: In the fall of 2004, City Council approved a franchise agreement with Lee County Electric Co-operative (LCEC). The franchise agreement includes the provision for a five percent (5%) franchise fee on electric sales on Marco Island. Those funds are used to finance the undergrounding of electric lines on the island, purchase of lighting fixtures, and operating costs of street lighting.

SELF-INSURANCE FUND: Beginning in Fiscal Year 2005, the City elected to self-insure property, liability, and workers' compensation loss exposures to control escalating premium costs for the purchase of insurance. Loss exposure is limited with the purchase of specific and aggregate excess insurance. Costs for insurance are prorated between the General Fund, the Utilities Fund, and the Building Services Fund.

HIDEAWAY BEACH FUND: In the summer of 2004, voters in the Hideaway Beach neighborhood voted to tax themselves for beach renourishment. Collier County agreed to pay for the costs of the installation of T-groins to contain future beach erosion, financed through the County's tourist tax. Limited General Obligation bonds were issued to finance the costs of the beach renourishment. The Hideaway Beach Fund accounts for tax revenues from the Hideaway Beach neighborhood, used to repay debt and provide funds for the ongoing monitoring and maintenance of the beach.

GENERAL GOVERNMENT

The General Government Department is used to account for those expenses that are not allocated to individual department. Examples of these types of expenses are maintenance and utilities for City Hall, general office supplies and postage, and telephone charges.

COMMUNITY DEVELOPMENT

The Community Development Department is responsible for all City services relating to growth, development, and redevelopment. The Department is responsible for the short and long-range planning, and two divisions - Code Compliance and Building Services. The Department provides staff support to the Planning Board, the Codes Enforcement Board, and the Beach Advisory Committee.

The Community Development Department has five full-time positions and a part-time position. The positions of Director, City Planner, and Zoning Administrator/GIS Coordinator are partially funded by an administrative allocation to the Building Services Fund.

BUILDING SERVICES

Florida State Statutes require that revenues from building permit fees be used only to support the operations of the City's Building Department. To more accurately monitor and account for building-related revenues and expenses, Building Services was established as a special revenue fund in 2003 and then reclassified as a public service enterprise fund in 2006.

The Building Services Division is charged with providing a full range of services to the development community and the citizens. The Division currently functions with ten positions, including a new Deputy Building Official and Customer Service Office Manager to meet workload demands.

CODE COMPLIANCE

The Code Compliance Division is responsible for the enforcement of codes and ordinances that directly impact the appearance and public welfare of the community. The Division is responsible for field investigations and enforcement procedures, including those assigned to the Codes Enforcement Board and Circuit Court. One of the City Council's five goals is "preservation of our residential character; through build out and redevelopment." Three of the components of this goal include: increased code enforcement; balance of residents and business to residents; and preservation of property values for residences. This goal reflects input City Council has received regarding the importance of fair and responsible code enforcement in this community.

FIRE-RESCUE DEPARTMENT

The Fire-Rescue Department provides fire suppression and life safety services. Personnel support and augment emergency medical services. The Department protects and preserves life, health, safety, and property. A significant program is the partnership agreement with Collier County EMS. A Marco Island apparatus is equipped as an Advanced Life Support (ALS) engine. Qualified Marco Island personnel staff the apparatus/ALS unit with Collier County EMS personnel.

The Fire-Rescue Department has authorized staffing of 35 full-time personnel. This provides for department management and administration and provides for 10 firefighters for each 24-hour shift: one Division Chief, two Captains, and seven Driver/Engineers and Firefighters. The 2007 budget reflects the increase of three Firefighter positions.

POLICE DEPARTMENT

The Police Department is responsible for providing protection of persons and property, the preservation of public peace and order, and the enforcement of the laws of the City and the State of Florida. For 2006, the City of Marco Island Police Department has authorized staffing for certified officers of 26 Police Officers, 4 Lieutenants, 1 Captain, and a Chief of Police. Police officer positions include two new officers approved for the 2007 budget. Support staff includes a Secretary, a Records Clerk, and one-half time positions for Evidence Technician and Crime Victim Advocate.

PUBLIC WORKS DEPARTMENT (Streets & Drainage)

The primary function of the Public Works Department is to maintain roads, bridges, sidewalks, and public rights-of-way, including landscaped medians, storm drainage system, and the transportation system, including Island waterways. The Department provides engineering review of site development plans and right-of-way permitting services. As in previous years, the majority of construction and maintenance activities will be outsourced. Staffing in this department includes 11 full-time positions.

PARKS & RECREATION DEPARTMENT

The establishment of a Parks & Recreation Department completed another important step in the City's organizational development. Management of the Parks Maintenance Division was transferred from the Public Works Department, while Recreation was transferred from the Finance Department. In fiscal year 2005, Beautification was transferred to Parks & Recreation to begin to achieve the cost effectiveness of having all landscape maintenance, either on our roadways or in our parks, under common supervision.

RECREATION

The Recreation Division is staffed with nine full-time positions, providing management for the Parks & Recreation Department and providing recreation programming at the Mackle Park Community Center, the Winterberry Park and baseball field, and the Tommie Barfield Elementary School ball field.

RECREATION ENTERPRISE FUND

The Recreation Enterprise Fund accounts for the receipt of recreation fees for the new programs administered by the City and associated costs of the programs. Each new program is designed to be run on a "break-even" basis, with participants paying all of the direct costs of the programs. For 2006, a new position of Recreation Leader will be funded through recreation fees charged for self-supporting programs.

PARKS MAINTENANCE

The Parks Maintenance Division maintains six of the seven park properties owned by the City of Marco Island. The total land area of park facilities owned by the City is 53 acres. In 2004, based on authorization from the voters, the City of Marco Island acquired 6.85 acres in the Town Center area for future development as park facilities and open space for the community, re-named by the City Veterans' Community Park. In fiscal year 2004, the transition was made from outside service contracts for maintenance of City parks to an in-house maintenance crew. That transition has been favorable, with a higher work effort dedicated to parks maintenance with no increase in costs.

BEAUTIFICATION

Prior to incorporation, maintenance of right-of-way medians was funded by the Marco Island Beautification MSTU approved by referendum with a maximum of .25 mills. In 1998, management of beautification funds was transferred from Collier County to the City.

Nearly all maintenance services are being outsourced to private contractors. A landscape architect is on retainer to provide consulting services. Enhancement grants are submitted to the Metropolitan Planning Organization (MPO) for streetscape and landscape improvements. During 2007, the department will be bidding out beautification contracts and comparing the costs of continuing privatization or accomplishing the work with city staff.

WATER & SEWER UTILITY ENTERPRISE FUND

In November 2003, the City of Marco Island purchased the utility assets of Florida Water Services and began providing water and wastewater services on Marco Island and at Marco Shores. Operation of the utility has been placed under the management control of the Public Works Director. 58 full-time positions staff the water and wastewater plants, maintain the collection and distribution systems, and provide maintenance and administration. For 2007, budgeted operating expenditures for the operation and maintenance of water and wastewater operations are \$9.15 million, up 10.2% from 2006. Increases have come from cost increases for fuel, chemicals, insurance, and new positions added to the department to eliminate excessive overtime costs. The revenue budget includes a 4.1% COLA increase to offset a portion of these cost increases.

CONCLUSION

The proposed budget provides for a continuation of the current service levels provided to the community. The major challenges over the next several years will be improvements to the water and wastewater infrastructure to be able to serve the community well into the future, and continuing efforts to upgrade the City's roadways and bridges in light of the serious fiscal constraints of the Spending Cap.

The City Manager extends his appreciation to the management team and staff for their contributions in the preparation of this proposed budget, and to City Council for their extensive and time-consuming involvement in the budget process.

Sincerely,

A. William Moss
City Manager

City of Marco Island Revenue Budget Report

General Fund

Updated 9/14/06

Actual Fiscal Year 2004	Actual Fiscal Year 2005	Budget Fiscal Year 2006	Projected Fiscal Year 2006	Budget Fiscal Year 2007
-------------------------------	-------------------------------	-------------------------------	----------------------------------	-------------------------------

General Fund Revenues

Ad Valorem Taxes (1.2445 mils)	9,919,609	10,551,023	11,664,300	11,664,300	14,277,800
Delinquent Ad Valorem Taxes	13,523	3,772	5,000	5,000	5,000
Local Option Gas Tax	880,900	748,257	825,000	825,000	825,000
Communications Service Tax	1,056,959	967,296	900,000	900,000	900,000
Taxes	11,870,991	12,270,348	13,394,300	13,394,300	16,007,800
County Occupational Licenses	29,851	31,558	25,000	30,000	30,000
Beach Vendor Permits	4,000	4,250	3,000	3,000	3,000
Special Fire Permits	800	1,800	0	0	0
Licenses & Permits	34,651	37,608	28,000	33,000	33,000
Law Enforcement Block Grant	20,506	4,623	0	0	0
Dept of Justice Grants	167,159	250,419	60,000	175,000	0
Fire Act Grant	0	40,815	0	0	0
FL Marine turtle Grant	1,386	2,356	1,500	1,500	1,500
Municipal Revenue Sharing	417,181	456,177	300,000	400,000	400,000
1/2 Percent Sales Tax	1,970,494	1,814,116	1,800,000	1,850,000	1,900,000
Firefighters' Supplemental	4,354	7,119	5,000	5,200	5,000
C.O.P.S. More Grant	180,763	4,123	0	0	0
Collier County Fire Grant	56,564	56,564	102,400	102,400	102,400
Traffic Signal Grant	2,798	3,843	0	3,000	3,000
Intergovernmental Revenue	2,821,205	2,640,155	2,268,900	2,537,100	2,411,900

City of Marco Island Revenue Budget Report

General Fund

(Continued)

	Actual Fiscal Year 2004	Actual Fiscal Year 2005	Budget Fiscal Year 2005	Projected Fiscal Year 2005	Proposed Fiscal Year 2006
Certification & Copying	2,294	4,604	2,000	3,100	2,000
Land Use Fees	60,671	62,571	50,000	50,000	50,000
Fire Prevention Fees	372,730	203,030	150,000	150,000	150,000
Raquet Club Fees	85,919	84,070	85,000	85,000	85,000
Public Education Classes	1,330	1,395	0	500	0
Charges for Services	522,944	355,670	287,000	288,600	287,000
Court Fines	40,663	62,422	40,000	30,000	40,000
Violations of Local Ordinances	850	3,543	2,000	3,000	3,000
Code Compliance Service Fees	49,765	184,797	30,000	40,000	40,000
Criminal Justice Education	516	2,070	0	800	0
Fines & Forfeitures	91,794	252,832	72,000	73,800	83,000
Interest Earned	347,976	574,712	500,000	600,000	500,000
Police Impact Fees	89,535	40,467	30,000	30,000	30,000
Fire Impact Fees	201,746	65,531	75,000	35,000	75,000
Sale of Assets (1)	0	250,000	0	0	0
Debt Proceeds (1)	0	536,292	0	0	0
Miscellaneous Revenues	100,679	70,033	50,000	50,000	50,000
Impact Fees & Misc Revenues	739,936	1,537,035	655,000	715,000	655,000
GRAND TOTAL	16,081,521	17,093,648	16,705,200	17,041,800	19,477,700

(1) Fire aerial apparatus purchased in 2005; trade-in 1997 unit.

GeneralFundRevenues2007

Total General Fund revenues budgeted for fiscal year 2007 are \$19,477,700

Each revenue source is described as follows:

Ad Valorem Taxes.....	\$14,277,800
Delinquent Ad Valorem Taxes.....	\$ 5,000

Chapter 166, Florida Statutes, provides for the levy of Ad Valorem taxes on real and tangible personal property. The definition in Section 192.001 states, "The term 'property tax' may be used interchangeably with the term 'Ad Valorem tax'." The Florida Constitution limits local governments to a maximum of 10 mils of Ad Valorem taxation.

Revenue from property taxes is the City's primary source of income, and accounts for 70% of General Fund revenue.

Residential property with a Homestead Exemption is covered by the "Save Our Homes" constitutional amendment. This limits the increase in taxable value to the lower of 3% or the cost of living increase. When a residence with a Homestead Exemption is sold, the taxable assessed value is raised to market value.

Truth In Millage (TRIM) State of Florida legislation requires that we budget ad valorem tax revenues at 95%. This is done to allow for uncollectible revenue from prompt payment discounts of up to 4%, and other adjustments in accordance with Florida Statutes. An additional \$5,000 is expected to be received from prior years' delinquent ad valorem taxes.

Local Option Gas Tax..... \$825,000

Local governments are authorized, pursuant to Section 206.41(1)(e) and Section 206.87(1)(c), Florida Statutes, to levy up to 11 cents of local option fuel taxes in the form of two separate levies. The first is a tax of one to six cents on every net gallon of motor and diesel fuel sold in the County, pursuant to Section 336.025(1)(a), Florida Statutes. Collier County adopted a tax of six cents in March 1987. The proceeds may be used to fund transportation expenditures. County Ordinance 99-40 extended the six-cent local option fuel tax to August 31, 2015. In 1999, Collier County entered into an agreement with the City of Naples to provide for a distribution formula for all municipalities. The agreement, effective 9/1/99 to 8/31/03, provides that Marco Island will receive 4.97% of the gas tax. That agreement has been extended for an additional five years.

The second tax is a one to five cent levy upon every net gallon of motor fuel sold in a County, pursuant to Section 366.025(1)(b), Florida Statutes. Diesel fuel is not subject to this tax. This additional tax was adopted by Collier County effective January 1994. The City of

Marco Island currently receives 5.26% of the total tax for the County. These funds must be used to meet the capital element of the comprehensive plan.

Local Option Gas Tax is one of the three taxes which combine to provide the City with State Revenue Sharing. The formula for calculating Gas Tax is provided by the Florida Department of Revenue annually.

Communications Services Tax.....\$900,000

The City had previously collected revenue under franchise fee agreements equal to 5% of revenues from Comcast and Marco Island Cable. Beginning in fiscal year 2002 the Communications Services Tax (CST) legislation replaces franchise fee revenue. The City authorized a levy of a 5.3% tax rate effective October 1, 2001.

County Occupational Licenses\$30,000

In 1972, the Legislature amended Chapter 205, F.S. to allow a local occupational license tax. Tax revenues collected in all areas of the County are apportioned to municipalities and the unincorporated areas of the County according to a population-based ratio.

In 1993, new occupational license tax statutes were enacted. The distribution method was changed so that counties were no longer required to share County occupational license tax revenues collected in unincorporated areas with municipalities if the County established a new rate structure. Collier County did not establish a new rate structure. The City is entitled to 8% of occupational license tax revenues collected.

Beach Vendor Permits.....\$3,000

An annual permit fee is charged to authorized vendors who operate businesses on the beach.

Florida Marine Turtle Grant.....\$1,500

The City receives grant revenue from the State of Florida for turtle monitoring and educational programs.

Municipal Revenue Sharing Proceeds.....\$400,000

Chapter 72-360, Laws of Florida, created the Revenue Sharing Act of 1972, providing for general revenue sharing. This Act was amended in 1999 to substitute sales taxes for two cigarette taxes. Approximately 36.2% of Revenue Sharing proceeds are derived from the Municipal Fuel Tax.

Municipal Revenue Sharing is one of three taxes that combine to provide the City with State Revenue Sharing proceeds. The estimate of receipts for Municipal Revenue Sharing is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue. Future receipts from Municipal Revenue Sharing Proceeds are expected to decrease over time as each share becomes smaller with the addition of newly incorporated cities.

Half-Cent Sales Tax\$1,900,000

Chapter 82-154, Laws of Florida, created the local government half-cent sales tax program. The primary purpose of the tax was to provide relief from Ad Valorem taxes in addition to providing counties and municipalities with revenues for local programs. Current revenues for this fund come from 9.653% of the state sales tax (which is shared by both counties and cities). The distribution formulas are population-oriented but not directly proportional to population increase. Municipalities can use these funds for municipal-wide programs. These funds can also be pledged towards repayment of bonds or used for capital projects.

Half-Cent Sales Tax is one of three taxes that combine to provide the City with State Revenue Sharing proceeds. The estimate of receipts for Half-Cent Sales Tax is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue.

Firefighter’s Supplemental Compensation.....\$5,000

The state requires municipalities to compensate firefighters with the payment of an educational incentive of \$600 per year upon attainment of an Associate Degree. Payment is reimbursed by the State of Florida.

State Traffic Signal Maintenance.....\$3,000

The State of Florida distributes funds annually to local government to assist in the required maintenance of traffic signals.

Fire Service Fees in Lieu of Taxes.....\$102,400

The City and Collier County entered into a Fire Protection Agreement where the City will provide fire protection services to the unincorporated area of Goodland. The grant amount from Collier County amount is calculated based on the number of runs to Goodland as a percentage of total runs and includes a 30% factor for the additional distance to Goodland.

Certification and Copying.....\$2,000

These fees are charged to produce copies of City documents, including the City council agenda.

Land Use Fees.....\$50,000

Fees are charged to offset expenses associated with processing land use petitions.

Fire Prevention Fees\$150,000

The City charges for inspections of the construction of new multi-family dwellings and businesses. These inspections are performed by Building Services and Fire/Rescue personnel. The revenue assumes City Council will adopt a new Fire Prevention Fee.

Racquet Center Fees\$85,000

The Marco Island Racquet Center offers tennis, handball, and racquetball facilities. User fees partially offset the operating costs.

Court Fines\$40,000

Fines from traffic violations provide local governments with additional revenue as per Chapters 316 and 318 of the Florida Statutes. This revenue may be distributed to municipalities as provided in Section 318.21, Florida Statutes.

Violations of Local Ordinances.....\$3,000

In addition to funds received from violations of State Statutes, the City receives a portion of the Collier County Court fines for violations of local ordinances.

Code Compliance Service Fees\$40,000

To enforce the overgrowth of vegetation on vacant lots, the City will enter into contracts with licensed firms to mow lots in violation. The City intends to recapture all out-of-pocket expenses through fines and penalties paid by the violator. This revenue source offsets the contracted expense in the Code Compliance Division.

Interest Earned\$500,000

The City earns interest on daily cash balances under a contract with Fifth Third Bank and funds are invested in several short-term investment funds operating similar to a money

market fund. The City maintains an investment portfolio of U.S Government Treasury and Agency securities to earn market rates of interest on the available cash balances.

Police Impact Fees.....\$30,000

A 2002 ordinance established a Police Impact Fee. Fees are assessed on new development built within the City limits. Police Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.

Fire Impact Fees\$75,000

These fees are assessed on new development built within the City limits. Ordinance revised 2002. Fire impact fees may only be spent on equipment and capital facilities necessary to provide services caused by new development. This revenue is currently being used to offset the capital lease for the fire department building and minor capital equipment purchases.

Miscellaneous Revenues.....\$50,000

General Fund revenues not otherwise classified.

GENERAL FUND REVENUES
City of Marco Island
Revenue Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
GENERAL FUND REVENUES							
9101							
0013110000	AD VALOREM TAXES	\$10,551,023	\$11,664,300	\$11,843,098	\$11,664,300	\$14,277,800	122%
0013112000	DELINQUENT AD VALOREM TAXES	3,772	5,000	6,398	5,000	5,000	100%
0013124000	LOCAL OPTION GAS TAX	748,257	825,000	744,098	825,000	825,000	100%
0013150000	COMMUNICATIONS SERV TAX	967,296	900,000	993,336	900,000	900,000	100%
TAXES:		12,270,349	13,394,300	13,586,930	13,394,300	16,007,800	120%
0013210000	COUNTY OCCUPATIONAL LICENSES	31,558	25,000	22,779	30,000	30,000	120%
0013210020	BEACH VENDOR PERMITS	4,250	3,000	7,000	3,000	3,000	100%
0013290000	SPECIAL FIRE PERMITS	1,800	0	0	0	0	0%
0013291000	SOLICITATION PERMITS	75	0	0	0	0	0%
LICENSES & PERMITS:		37,683	28,000	29,779	33,000	33,000	118%
0013312002	DOT DUI GRANT	4,623	0	0	0	0	0%
0013312005	EMERGENCY MGMT GRANT	0	0	5,634	0	0	0%
0013312007	C.O.P.S. MORE GRANT EQUIPMENT	4,123	-3,560	0	0	0	0%
0013312009	BJA BULLET PROOF VEST GRANT	2,025	0	3,560	0	0	0%
0013313009	FEDERAL EQUITABLE SHARING AGREEMENT	159,466	0	203,387	142,400	0	0%
0013315000	FEMA DISASTER RELIEF	0	0	0	0	0	0%
0013347000	STATE MARINE TURTLE EDUCATION	2,356	1,500	589	1,500	1,500	100%
0013348000	WMD FIRE EQUIP SUSTAINMENT GRANT	40,815	0	0	0	0	0%
0013351200	MUNICIPAL REVENUE SHARING PROCEEDS	456,177	300,000	537,460	400,000	400,000	133%
0013351800	HALF-CENT SALES TAX	1,814,116	1,800,000	1,845,162	1,850,000	1,900,000	106%
0013352000	FIREFIGHTER'S SUPPLEMENTAL COMP	7,119	5,000	6,908	5,200	5,000	100%
0013360000	STATE R-O-W MOWING CONTRIBUTION	0	0	0	0	0	0%
0013361000	STATE TRAFFIC SIGNAL MAINTENANCE	3,843	0	0	3,000	3,000	0%
0013372000	C.O.P.S. FEDERAL GRANT REVENUE PERS	90,953	60,000	32,642	32,600	0	0%
0013390000	FIRE SERVICE FEES IN LIEU OF TAXES	56,564	102,400	102,415	102,400	102,400	100%
INTERGOVERNMENTAL REVENUE:		2,642,178	2,265,340	2,737,756	2,537,100	2,411,900	106%
0013411000	CERTIFICATION & COPYING	4,604	2,000	4,338	3,100	2,000	100%
0013413000	LAND USE FEES	62,571	50,000	55,215	50,000	50,000	100%
0013422000	HAZ-MAT COST RECOVERY	0	5,650	-4,143	0	0	0%
0013425000	FIRE PREVENTION FEES	203,030	150,000	150,969	150,000	150,000	100%
0013472000	RACQUET CLUB FEES	84,070	85,000	84,493	85,000	85,000	100%
0013479000	PUBLIC EDUCATION CLASSES	1,395	0	600	500	0	0%
CHARGES FOR SERVICES:		355,670	292,650	291,473	288,600	287,000	98%

GENERAL FUND REVENUESCity of Marco Island
Revenue Budget - FY 200709/26/06
100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
0013510000	COURT FINES	62,422	40,000	27,804	30,000	40,000	100%
0013541000	VIOLATIONS OF LOCAL ORDINANCES	3,543	2,000	5,366	3,000	3,000	150%
0013541010	CODE COMPLIANCE SERVICE FEES	184,797	30,000	130,914	40,000	40,000	133%
0013590001	CRIMINAL JUSTICE EDUCATION FINES	2,070	0	1,320	800	0	0%
	FINES & FORFEITURES:	252,832	72,000	165,405	73,800	83,000	115%
0013610000	INTEREST EARNED	946,890	500,000	1,368,281	600,000	500,000	100%
0013612000	INTEREST ON AD VALOREM TAXES	6,882	0	15,397	0	0	0%
0013612200	INTEREST ON IMPACT FEES	20,806	0	16,507	0	0	0%
0013613000	NET INC/DECR IN FAIR VALUE OF INVEST	-367,873	0	0	0	0	0%
0013613001	NET INC/DEC IN FAIR VALUE OF S-T GOVMT	-3,101	0	12,590	0	0	0%
0013632200	FIRE IMPACT FEES	65,531	75,000	32,446	35,000	75,000	100%
0013632300	POLICE IMPACT FEES	40,467	30,000	21,686	35,000	30,000	100%
0013640000	OTHER FIN SOURCE-SALE OF CAP ASSETS	250,000	0	0	0	0	0%
0013640010	INSURANCE CLAIM PROCEEDS	0	0	0	0	0	0%
0013660000	DONATIONS	19,075	0	425	0	0	0%
0013660005	MISC GRANTS & GIFTS	0	0	0	0	0	0%
0013660022	POLICE DONATIONS	6,395	0	2,000	0	0	0%
0013670000	GAIN/LOSS ON SALE OF INVESTMENT	(31,993)	0	(47,558)	0	0	0%
0013690000	MISCELLANEOUS REVENUE	43,784	50,000	44,731	50,000	50,000	100%
0013690021	POLICE MISCELLANEOUS REVENUE	654	0	574	0	0	0%
0013690022	FIRE MISCELLANEOUS REVENUE	50	0	0	0	0	0%
	MISCELLANEOUS REVENUE:	997,566	655,000	1,467,080	720,000	655,000	100%
0013800000	ENCUMBRANCES CARRIED FORWARD	0	0	0	0	0	0%
0013810010	USE OF RESERVES	0	21,895	0	0	0	0%
0013810300	TRANSFER FROM CIP FUND	5,726,891	0	0	0	0	0%
0013812000	GENERAL FUND BAL TRANSFER-IN	0	0	0	0	0	0%
0013840000	CAPITAL LEASE PROCEEDS FIRE TRUCK	536,292	0	0	0	0	0%
	NON-REVENUES:	6,263,182	21,895	0	0	0	0%
	GRAND TOTAL FOR FUND:	\$22,819,459	\$16,729,185	\$18,278,422	\$17,046,800	\$19,477,700	116%

**City of Marco Island
Annual Budget Summary
Fiscal Year 2006 - 07**

General Fund

Fiscal Year 2007 Annual Budget

**CITY ADMINISTRATION
EXPENDITURES:**

Legislative	65,918
Executive Administration	598,851
Finance	1,313,214
Legal Counsel	165,000
General Government	797,633
Administrative Transfer Allocation Transfer from Other Funds	(1,154,612)

TOTAL EXPENDITURES

\$	1,786,004
-----------	------------------

Legislative

Mission Statement

To uphold the upscale residential community atmosphere, with sufficient commercial development to serve the needs of the residents, to enhance its natural beauty, to promote architectural harmony, and to provide for the safety and welfare of its residents, through cost-effective government, with prompt and courteous service to all.

Marco Island operates under a council-manager form of government in accordance with its Charter. Legislative authority is vested in a seven (7) member City Council elected at-large and on a non-partisan basis. Members of Council serve a term of four years on a staggered basis. The Council elects a chairman, who shall preside, and a vice-chairman. The chairman and vice-chairman serve in that capacity for one (1) year.

The Council, as the legislative body of the City, determines policy and appoints a City Manager, who is responsible for administration of that policy and managing the City's departments and services. The Council also appoints a City Attorney. The Council is responsible for legislation and policies of the City.



Goals & Objectives

Goal	A financially sound government with quality services.
-------------	---

Objectives

- To manage City budget within the Cap.
- To maintain or reduce the current millage rate.
- To follow fiscal policies for management of debt and capital improvements.
- To advance to “Zero Net Debt” policy so that unrestricted reserves will eventually equal outstanding debt.

Goal	Quality infrastructure and amenities.
-------------	---------------------------------------

Objectives

- To continue implement of the Septic Tank Replacement Program.
- To achieve specific milestones for FY2007 as established in the Utility Capital Improvement Plan.
- To complete construction of Phase I of the North Collier Boulevard Project.
- To prioritize capital infrastructure improvements in order to best meet the needs of the community.

Goal	A safe community for the people of Marco Island.
-------------	--

Objectives

- To maintain our low crime rate index of 17.86 and reduce it if possible.
- To continue to reduce response time for fire and rescue incidents.
- To monitor and invest in infrastructure needs (e.g., roads, bridges) to maintain desired levels of service.

Goal	Citizens involved as active partners with the City.
-------------	---

Objectives

- To implement Public Information Coordinator program.
- To continue and encourage public participation at City Council meetings.
- To improve communications with advisory boards and other community groups.
- To develop public communications policy for capital projects and major public policy issues.
- To produce live and video stream broadcast of City Council meetings when the new Police / Community Room is completed.

Goal	Preservation of our residential character through build out and redevelopment.
-------------	--

Objectives

- To implement Valuation and Appraisal Report amendments to the LDC and Master Plan.
- To reduce density.
- To implement redevelopment amendments to the LDC.
- To evaluate conditional use and variance applications to ensure character and ambiance of Marco Island is maintained.

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$48,443
Operating Expenses	17,475
Capital Outlay	0
Total for FY 2007	\$65,918

LEGISLATIVE
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>LEGISLATIVE</i>							
9511							
001511100	COUNCIL STIPENDS	\$45,000	\$45,000	\$44,750	\$45,000	\$45,000	100%
001511200	FICA TAXES	3443	3,443	3443	3443	3,443	100%
TOTAL PERSONNEL SERVICES:		48,443	48,443	48,193	48,443	48,443	100%
001511300	PROFESSIONAL SERVICES	0	0	0	0	0	0%
001511400	TRAVEL & PER DIEM	2,868	8,750	1,115	6,000	8,750	100%
001511410	TELEPHONE AND COMMUNICATIONS	3,798	3,000	3,814	0	2,205	74%
0015114630	EQUIPMENT REPAIR & MAINTENANCE	339	0	760	0	0	0%
0015114700	PRINTING	0	0	100	0	0	0%
0015114901	MISCELLANEOUS EXPENSE	413	0	1,356	0	0	0%
0015115100	OFFICE SUPPLIES	387	1,500	516	1,500	1,500	100%
0015115220	UNIFORMS	19	0	330	0	0	0%
0015115400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	0	0%
0015115420	TRAINING & EDUCATION	1,525	1,020	40	1,020	1,020	100%
0015119099	CONTINGENCY	0	4,000	0	0	4,000	100%
TOTAL OPERATING EXPENSES:		9,349	18,270	8,031	8,520	17,475	96%
0015116400	EQUIPMENT PURCHASES	0	0	0	0	0	0%
TOTAL CAPITAL OUTLAY:		0	0	0	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$57,792	\$66,713	\$56,223	\$56,963	\$65,918	99%

Executive Administration

Mission Statement

To be responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership and management of all departmental activities, and to strive for excellence in the provision of City services at a reasonable cost with an organization committed to good customer service for the citizens we serve.

Section 4.01 of the City Charter provides that there shall be a City Manager who shall be the chief administrative officer of the City. The City Manager shall be responsible to the City Council for the administration of all City affairs placed in the Manager's charge by the City Charter. The City Manager is appointed by, and serves at the pleasure of the City Council, and is directly responsible for executing laws and ordinances and implementing City Council policies. The City Manager appoints all employees of the City with the exception of the City Attorney.

The City Manager is responsible for providing and exercising overall supervision of administrative and operating departments in order to provide the level of service and capital improvement programs approved by City Council. The City Manager prepares the annual budget for review and adoption by City Council, develops and recommends alternative solutions to community problems, and plans and implements programs to meet the health, safety, and welfare needs of the community.

The City Manager may represent City Council before other governmental agencies, provides public information, and advances policy initiatives of City Council. The City Manager provides organizational leadership which fosters teamwork and builds the organization's capacity to provide quality City services, prepares for the City's future through strategic planning and sound financial management, encourages all employees to maintain a focus on customer satisfaction, and works to ensure that those directly affected by our decisions have an opportunity to participate in the decision making process.

There are no proposed changes in personnel or programs for fiscal year 2007. The Administrative Technician/Assistant provides clerical support services to the Public Works Department. During FY06 City Council approved a new Public Information Coordinator position funded through this account.

In fiscal year 2006 this Department provided leadership to City organizations and assisted City Council toward the achievement of their goals.



Accomplishments

- A budget, within the provisions of the spending cap, a lower millage rate, expanded services, an aggressive capital improvement program, and, consistent with the zero net debt policy, increased capital reserves.
- Collected revenues that were 108% of budget, and General Fund expenditures that were 95% of budget.
- Received an unqualified audit, produced an annual financial report, and earned the Certificate of Achievement for Financial Reporting.
- Completed Hideaway Beach Renourishment Project funded through the Hideaway Beach Special Tax District through the issuance of tax exempt bonds.
- Prepared 78 ordinances and resolutions to advance Council's public policies, variances, or boat dock extensions.
- Developed and implemented an \$80.2M operating and Capital Improvement Budget.
- Reduced crime and fire-rescue response time. Expanded community outreach and fire prevention inspections.
- Prepared agendas for 40 City Council meetings, organized public information workshops for all capital projects, master planning processes, and other policy initiatives.
- Utilized and coordinated the activities of seven citizen advisory committees.
- Evaluated and implemented employee recruitment and retention incentives, including a new Police Pension Plan and a 401(a) Plan for general employees.
- Acquired a .8 acre parcel of property for utilities and exchanged properties with Collier County for property adjacent to the water and wastewater treatment site.
- Successfully conducted a City Council election.
- Developed and published an electronic "Cityscape" newsletter to enhance the City's public communications initiative. Published new City Directory and a new Code Enforcement brochure.
- Responded to public concerns regarding asbestos contamination at the Veterans Community Park and the cleanup of "Site C" in an environmentally responsible manner.
- Completed construction of three additional aquifer storage recovery wells to ensure adequate water supply during periods of drought.
- Finalized plans and initiated construction of the new police building with an emergency operations center and a community meeting room for City Council meetings and other purposes.
- Assisted City Council in the opposition of the sale of Tract K by the District School Board.
- Exercised option to open pedestrian beach access along the northern boundary of the Marriott property and prepared design plans for the access.

- Negotiated a Wholesale Water Agreement with Collier County for the provision of water services to Marco Shores.
- Assisted City Council in the identification of funds for contributions to the Marco Island Library in the amount of \$200,000 and the Marco Island Historical Society in the amount of \$100,000.
- Participated in the defense of the City in a lawsuit filed by CARES alleging violations of the Clean Air Act.
- Assisted in the defense of the City in a lawsuit filed by CARES associated with the ongoing Septic Tank Replacement Program. Achieved a favorable Circuit Court ruling in the Bond Validation Hearing associated with the Septic Tank Replacement Program.
- Organized, advertised, and conducted a Water Quality Workshop associated with the Septic Tank Replacement Program.
- Completed construction of the South Collier Boulevard Project and initiated construction of the North Collier Boulevard Project.
- Completed the construction of underground power lines along South and North Collier Boulevard and developed strategy for the continuation of the Underground Power Line Program along City streets in conjunction with the Septic Tank Replacement Program.
- Developed policy for construction site maintenance during hurricane events.
- Established written goals and objectives for all advisory committees.
- Established special recognition for employees through the Longevity Recognition Program and through the Employee of the Month Program.
- Managed Hurricane Wilma, a Category 3 storm, beginning with preparation and staging, evacuation, re-entry, utility restoration, storm debris removal, and fast-track building permitting for hurricane damaged structures.
- Responded to significant growth demands with the issuance of 105 single-family building permits, more than 4,600 new construction and remodeling permits, and conducted an average of 360 alleged code compliance violations per month.
- Started construction of the first two sewer assessments districts and established the next three assessment districts.
- With the advice and assistance of the Waterways Advisory Committee and the Planning Board, and following significant public input, developed a new Waterways Policy.
- Prepared a balanced budget and reduced the millage rate to ensure that homesteaded properties paid the same property tax as the prior year. For the homesteaded property owner, the property tax paid in 2006 is less than the property tax paid prior to incorporation in 1987.
- Implemented a new Water Conservation Program with revised Conservation Block Rates.
- Obtained commitments for \$5 million from the South Florida Water Management District to help finance the Septic Tank Replacement Program.

Goals & Objectives

Goal	Prepare and administer a budget to finance desired programs, services, and capital improvements that best meets the needs of a diverse citizen constituency with adequate reserves to offset outstanding debt.
Objective	Continue to reduce millage rates each year.

Action / Strategies

- Review available revenue alternatives in lieu of the property tax.
- Seek state and federal grants to offset local revenue requirements.
- Explore cost-effective out-sourcing through contractual services.

Objective	To increase the knowledge of citizens' expectations by establishing benchmarks to measure quality and preferences of municipal services through a scientific survey.
------------------	--

Action / Strategies

- Develop strategy for independent, scientific survey to assess citizen needs, expectations, and opinions regarding municipal services.
- Identify firm with public survey experience.
- Select firm and jointly develop valid survey questionnaire by February 1.
- Authorize firm to conduct scientific telephone survey of a sample population that will provide a plus or minus 5% validity.
- Publish results.

Objective	To increase the General Fund Reserves to advance a "zero net debt" policy.
------------------	--

Action / Strategies

- Recommend millage rate required to increase reserve balance to achieve "zero net debt" within ten years.
- Identify efficiencies in the operations to reduce or contain expenditures.

Goal	To implement business plan for the Marco Island Utilities.
Objective	To evaluate revenue sufficiency and identify opportunities for reduction and expenditures.

Action / Strategies

- Identify opportunities for automation and equipment improvements to reduce operating expenditures.
- Continue replacement of water meters with a "wand" reader system.
- Compare and analyze utility expenditures and debt service payments and determine revenue sufficiency to maintain bond covenant.
- Develop rate recommendation as may be appropriate.

Objective	To maintain the quality of waterways and expand the use of private property through improved wastewater collection and discharge.
------------------	---

Action / Strategies

- Complete construction of Sewer Assessment Districts I and II.
- Create Sewer Assessment Districts, III, IV, and V and initiate construction.

Objective	To reduce capital and operating expenses for the Marco Shores Utility by interconnecting with the Collier County Water System through the recently approved Bulk Water Service Agreement.
------------------	---

Action / Strategies

- Design and construct the interconnection line.
- Decommission current outdated water treatment plant at Marco Shores.

Goal	To advance communications and the sharing of information with the citizens of Marco Island.
Objective	To continue and expand communication of public policy and initiatives.

Action / Strategies

- Develop public communication policy for capital projects and land development policy issues.
- Conduct public meetings for all capital projects.
- Provide electronic Cityscape Newsletter to internet subscribers.
- Implement much broader public communication program through the new Public Information Coordinator position.
- Conduct minimum of twelve public presentations to area organizations or groups of citizens.
- Maintain daily contact with local news media.
- Promote internet access of City Council agenda issues.
- Publish flyer to encourage registration of phone numbers for the CodeRED System for public emergencies.

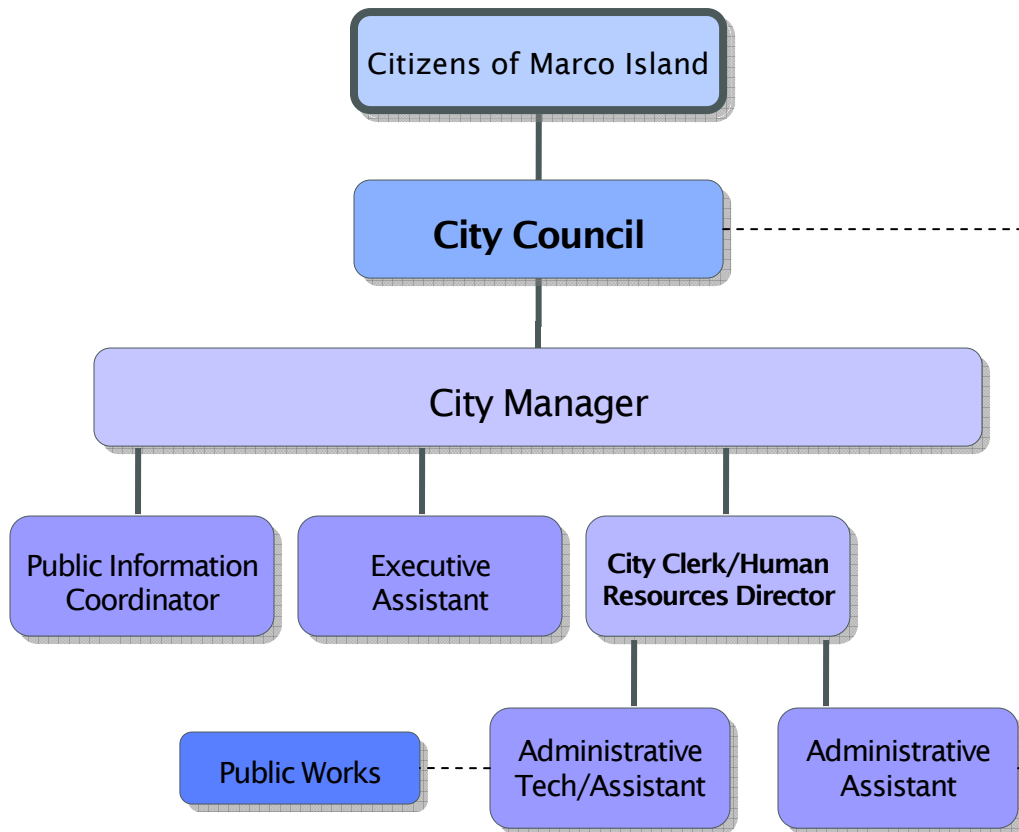
Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
City Manager	1.0	1.0	\$ 140,664
City Clerk/Human Resources Director	1.0	1.0	65,715
Executive Assistant	1.0	1.0	42,833
Administrative Assistant	1.0	1.0	32,367
Administrative Technician/Assistant	1.0	1.0	31,200
Pubic Information Coordinator	0.0	1.0	45,000
Pay for Performance Incentives			25,044
Total Full Time Equivalents	5.0	6.0	\$382,823

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$582,476
Operating Expenses	16,375
Total for FY 2007	\$598,851

Executive Administration Organization Chart



EXECUTIVE ADMINISTRATION
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>EXECUTIVE ADMINISTRATION</i>							
9512							
0015121200	WAGES	\$298,491	\$356,962	\$344,990	\$306,962	\$382,824	107%
0015121400	OVERTIME	194	1,200	150	500	1,200	100%
0015121500	LONGEVITY PAY	0	4,000	4,000	4,000	0	0%
0015121550	SAFETY/PERFORMANCE AWARDS	0	1,603	1,600	1,603	2,323	145%
0015122000	BENEFITS	103,803	114,678	120,478	114,678	153,160	134%
0015122100	FICA TAXES	20,238	20,870	23,994	20,870	31,353	150%
0015122200	RETIREMENT	0	10,988	6,582	10,998	11,616	106%
TOTAL PERSONNEL SERVICES:		422,727	510,301	501,796	459,611	582,476	114%
0015123100	PROFESSIONAL SERVICES	0	0	750	0	0	0%
0015123400	CONTRACTUAL SERVICES	0	0	0	0	0	0%
0015124000	TRAVEL & PER DIEM	4,185	7,670	3,773	5,500	7,670	100%
0015124100	TELEPHONE & COMMUNICATIONS	497	1,320	703	1,320	1,320	100%
0015124400	RENTALS & LEASES	0	0	0	0	0	0%
0015124630	EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0	0	0%
0015124700	PRINTING	0	0	0	0	0	0%
0015124901	MISCELLANEOUS EXPENSE	193	0	0	0	0	0%
0015125100	OFFICE SUPPLIES	1,979	0	1,059	0	0	0%
0015125220	SUPPLIES	2,265	2,000	60	2,000	2,000	100%
0015125230	POSTAGE	0	0	0	0	0	0%
0015125400	PUBLICATIONS & MEMBERSHIPS	3,020	3,035	3,941	3,020	3,035	100%
0015125420	TRAINING	1,730	2,350	1,135	2,350	2,350	100%
0015129099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		13,939	16,375	11,421	14,190	16,375	100%
0015126400	EQUIPMENT PURCHASES	0	4,500	2,294	1,266	0	0%
TOTAL CAPITAL OUTLAY:		0	4,500	2,294	1,266	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$436,666	\$531,176	\$515,511	\$475,067	\$598,851	113%

Finance

Mission Statement

To advise the City Manager in the administration, development, and monitoring of the operating and capital budgets, to offer technical support within the City of Marco Island government structure, to assist the general public and citizen groups with information requests and to make recommendations to City Council, City Manager and Advisory Committees on all financial and budgetary policies.

The members of the Finance Department shall demonstrate and be dedicated to the highest ideals of honor and integrity in all public and personal relationships to merit the respect, trust, and confidence of governing officials, other public officials, employees, and of the public. The members of the Finance Department shall demonstrate integrity in the issuance and management of information.

The Finance Department is the central fiscal control and accounting agency. The Director of Finance serves as the Chief Financial Officer for the City.

The Finance Department deals with daily finance/accounting activities including purchasing and accounts payable, payrolls and audits, preparation of operating and capital budgets, preparation of comprehensive financial reports, investments, debt management, assessment administration, and cash management. The Finance Department provides financial information to the public, state agencies, grantors, auditors, City Council, and City Manager.



FY 2005/06 Activities

In addition to managing the financial functions of the City, the Director also oversees the following activities for the City:

- Risk Management, claims management, and administration of the City's self-insured comprehensive insurance program.
- Information Systems Management, computer network installation, maintenance and support to City Hall end-users.
- Utility Customer Service, meter reading, billing, and customer relations.
- Centralized Purchasing for the City.
- Code Compliance billing, collections and liens, and customer relations.
- Administration of payroll and employee benefits.
- Collective bargaining.
- Special City Manager issues and projects.

Accomplishments

- Issued \$4 million in short-term, competitively bid bank notes as part of the financing of North Collier Boulevard re-building. Bank note will be repaid at \$1 million annually from the Collier County Transportation Grant.
- Established accounting procedures and coordinated bond validation for Tigertail and South Barfield Sewer Districts, the first two neighborhoods in the Septic Tank Replacement Program.
- The City of Marco Island sustained approximately \$2 million in damages from Hurricane Wilma in October 2005. The Finance Department provided coordination with both FEMA and the City's insurance carrier to recover approximately 75% of losses.

Information Services Budgeting

In this Fiscal Year 2007 budget, all costs dealing with the City's Information Services function have been consolidated into the Finance Department budget. The Information Technology Coordinator interviewed each department to determine both annual operating costs and equipment requirements over the next five years. Funds are available for the orderly replacement of computer equipment and upgrading of equipment to meet future needs. Annual operating expenses, previously accounted for among a number of separate budgets, have been consolidated.

Goals & Objectives

Goal	To maintain compliance with the Spending Cap mandated by the City Charter.
Objective	To comply with the fiscal year 2007 Spending Cap of \$17,695,319.

Action / Strategies

- Work effectively with the City Manager and City Council to develop the fiscal year 2007 budget within the Spending Cap.
- Approve the annual budget at public hearings in September 2006 with a spending appropriations ordinance.
- Prepare monthly financial summaries monitoring actual expenditures against appropriations and identify variances.
- Prepare budget amendments as required to maintain compliance with both the Spending Cap and legal appropriations.
- Report on compliance with the Spending Cap as part of the City's Comprehensive Annual Financial Report (CAFR).

Goal	To increase income from the investment of funds not needed immediately for operations to a level above the established benchmarks.
Objective	Invest the City's funds to exceed the greater of the annualized rate of return on 90-day Treasury Bills and State of Florida Board of Administration investment funds.

Action / Strategies

- Monitor available cash balances and establish cash flow requirements for year.
- Invest available funds in compliance with Investment Policy established by finance to ensure the safety and liquidity of funds.
- Maximize investment earnings on the portfolio while assuring the safety of the funds invested and protecting against declines in asset values from rising interest rates.
- Report on the structure of the investment portfolio on a monthly basis.
- On an annual basis, report the results of investment operations for the fiscal year, comparing results to benchmarks.

Goal	To maintain useful, understandable, and reliable information systems and procedures.
Objective	To improve information systems and procedures by continuously assessing opportunities and risks and by working proactively with department personnel throughout the enterprise.

Action / Strategies

- Maintain hardware, operating systems, productivity software, financial and other application software, and software license compliance. Achieve a balance between leading edge and practical application.
- Work with department personnel to identify and implement efficiencies in operating procedures while moving toward electronic document management.
- Prepare procedures and provide training on software and system procedures.
- Maintain on-line banking procedures and implement on-line bill presentment and payment for utility customers.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Finance			
Director of Finance	1.0	1.0	\$87,150
Comptroller/Systems Manager	0.8	0.8	52,920
Payroll Supervisor	1.0	1.0	40,560
Accounting Clerks	2.0	2.0	62,349
System Administrator	1.0	1.0	56,243
Purchasing/Contracts Manager	1.0	1.0	52,020
Utility Customer Service			
Customer Service Manager	1.0	1.0	40,491
Customer Service Representatives	2.0	2.0	58,022
Meter Technician	1.0	1.0	34,297
Meter Readers	2.0	2.0	58,240
Accounting Clerk	1.0	1.0	30,973
Pay for Performance Incentives			40,129
Total Full Time Equivalents - Operations	13.8	13.8	\$613,394
Finance			
Comptroller/Systems Manager	0.2	0.2	\$13,230
Utility Accountant	1.0	1.0	40,000
Pay for Performance Incentives			3,726
Total Full Time Equivalents - Projects	1.2	1.2	\$56,956

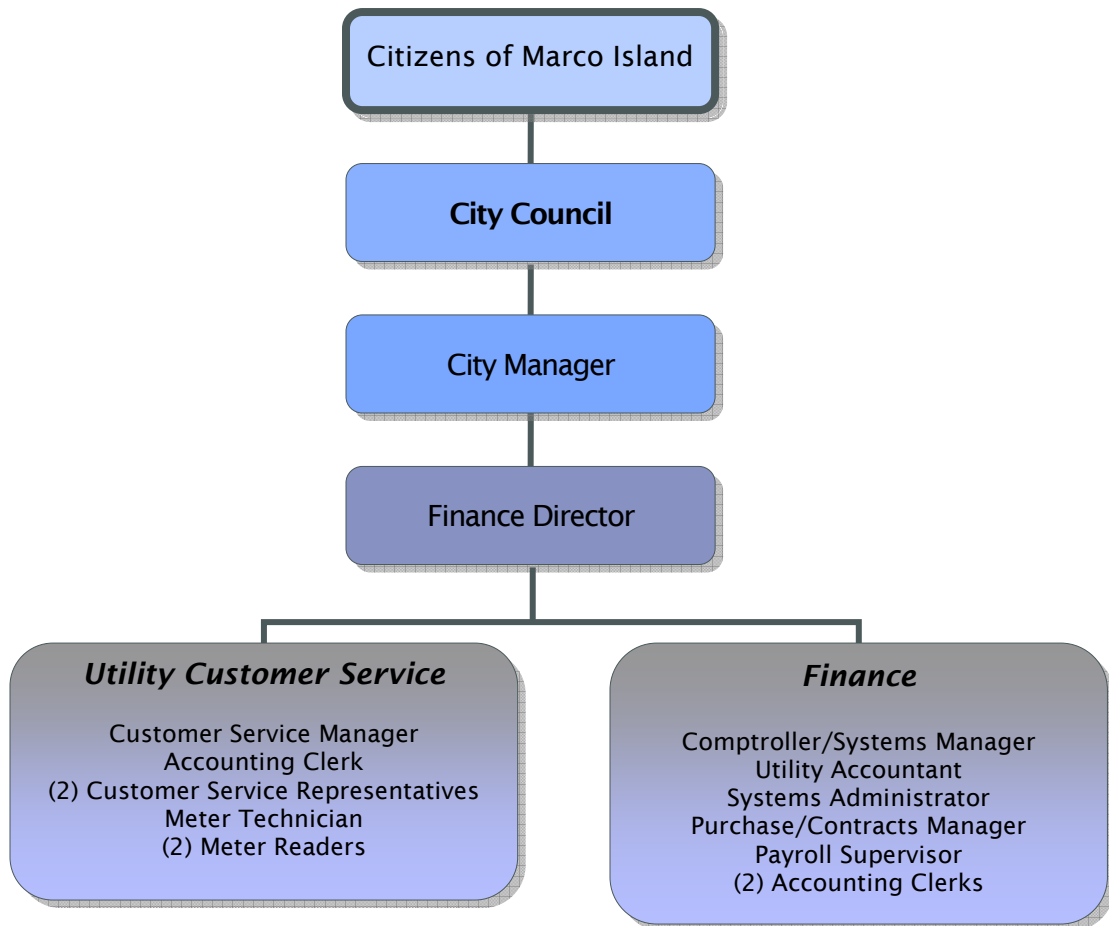
Detail of Capital Purchases

Description	Total Cost
Information System Hardware and Software	\$49,600
Total Capital Outlay	\$49,600

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$947,944
Operating Expenses	315,670
Capital Outlay	49,600
Total for FY 2007	\$1,313,214

Finance Organization Chart



FINANCE DEPARTMENT
City of Marco Island
Expense Budget

09/26/06
 100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>FINANCE</i>							
9513							
0015131200	WAGES	\$501,813	\$576,883	\$601,678	\$590,000	\$670,350	116%
0015131400	OVERTIME	20,240	36,000	19,961	22,000	22,000	61%
0015131500	LONGEVITY PAY	0	4,000	4,000	4,000	4,000	100%
0015131550	SAFETY/PERFORMANCE AWARDS	0	5,619	5,600	5,620	5,771	103%
0015132000	BENEFITS	150,979	194,094	189,955	190,000	224,034	115%
0015132100	FICA TAXES	45,261	54,975	55,413	55,000	65,671	119%
0015132200	RETIREMENT	0	20,831	21,940	17,000	33,518	161%
0015132900	CAPITALIZABLE PERSONNEL COSTS	0	0	(39,645)	(60,000)	(77,400)	0%
TOTAL PERSONNEL SERVICES:		718,293	892,402	858,902	823,620	947,944	106%
0015133100	PROFESSIONAL SERVICES	5,034	8,000	13,868	14,000	0	0%
0015133200	AUDITING SERVICES	43,400	36,000	50,037	50,000	48,415	134%
0015133400	CONTRACTUAL SERVICES	104,547	59,000	66,625	69,000	60,920	103%
0015133490	COLLIER COUNTY SERVICES	1,452	1,650	1,689	1,700	1,650	100%
0015134000	TRAVEL & PER DIEM	3,037	7,500	3,261	5,000	7,500	100%
0015134100	TELEPHONE & COMMUNICATIONS	11,319	23,680	12,244	20,000	12,000	51%
0015134300	UTILITIES	0	0	0	0	0	0%
0015134400	RENTALS & LEASES	17,259	18,000	18,198	18,000	18,000	100%
0015134610	VEHICLE REPAIR & MAINTENANCE	1,412	1,500	2,513	3,800	1,500	100%
0015134620	BUILDING REPAIR & MAINTENANCE	7,066	11,100	139	2,000	1,500	14%
0015134630	EQUIPMENT REPAIR & MAINTENANCE	4,562	2,500	3,994	2,500	2,500	100%
0015134700	PRINTING	5,951	6,000	7,380	7,000	6,000	100%
0015134900	BANK FEES	56,428	48,000	38,149	40,000	30,000	63%
0015134901	MISCELLANEOUS EXPENSE	226	0	1,096	1,100	0	0%
0015135100	OFFICE SUPPLIES	15,293	6,500	11,380	9,500	8,000	123%
0015135200	OPERATING SUPPLIES	1,377	0	1,416	1,300	0	0%
0015135210	FUEL	7,464	8,000	7,130	8,000	8,000	100%
0015135230	POSTAGE	34,177	40,460	36,152	38,000	40,460	100%
0015135250	IT SUPPLIES/SERVICES/SMALL EQUIP	0	0	0	0	56,800	0%
0015135400	PUBLICATIONS & MEMBERSHIPS	1,630	3,125	1,698	3,125	2,625	84%
0015135420	TRAINING	5,894	9,800	2,800	5,000	9,800	100%
0015139099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		327,529	290,815	279,766	299,025	315,670	109%
0015136400	EQUIPMENT PURCHASES	15,767	25,000	19,481	25,000	0	0%
0015136450	IT S/W EQUIPMENT/SOFTWARE PURCHASES	0	0	0	0	49,600	0%
TOTAL CAPITAL OUTLAY:		15,767	25,000	19,481	25,000	49,600	198%
GRAND TOTAL FOR DEPARTMENT:		\$1,061,588	\$1,208,217	\$1,158,150	\$1,147,645	\$1,313,214	109%

Legal Counsel

Mission Statement

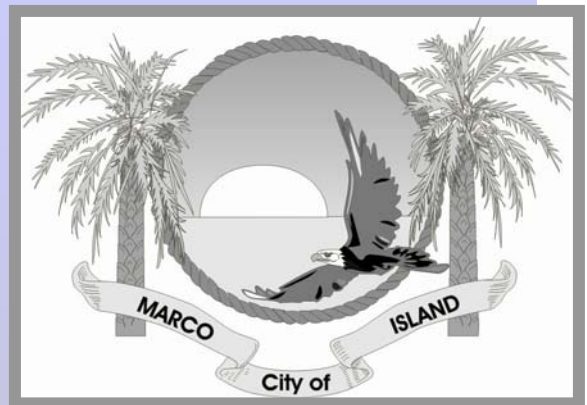
To serve as the Chief Legal Advisor to the City Council, the City Manager, and the City's boards and commissions and to represent the City in legal proceedings by providing fair, honest, creative, and practical legal services.

The office of City Attorney was created by Section 4.04 of the City Charter. In June 2006, City Council renewed a contract with the law firm of Goodlette, Coleman & Johnson to provide primary legal services through May 2007.

The City Attorney provides legal advice and services in the following areas:

- ✚ Drafting or review of contracts.
- ✚ Litigation not covered by insurance.
- ✚ Drafting or review of ordinances.
- ✚ Legal advice on all public policy issues and administrative issues.
- ✚ Legal advice on land use and building matters.
- ✚ Legal advisor to the Planning Board.
- ✚ Legal advisor to the Code Enforcement Board.

The firms of Allen, Norton & Blue, P.A. of Tampa, Florida and Roetzel & Andress of Naples, Florida provide legal counsel for matters pertaining to labor issues and collective bargaining. The firm of Lewis, Longman & Walker, P.A. of Tallahassee, Florida, provides legal counsel for matters pertaining to employee pensions. They also represent the City in the Clean Air Act lawsuit filed by CARES. Bond counsel is provided by the firm of Bryant, Miller & Olive, P.A. of Tampa, Florida. This law firm represents the City in the lawsuit filed by CARES pertaining to the Septic Tank Replacement Program.



Accomplishments

- Provided responsive legal services to City Council, staff, and boards.
- Provided legal representation for Clean Air Act lawsuit filed by CARES.
- Provided legal representation for the Septic Tank Replacement Program lawsuit filed by CARES.

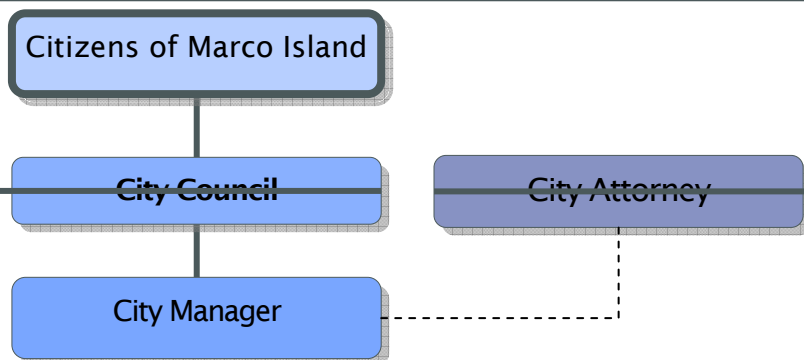
Objectives

- To provide the City with sound legal advice on policy and administrative issues.
- To represent the City in litigation and to assist the City Council, staff, and boards in managing litigation risks.
- To provide legal advice to the City's boards and commissions.
- To provide specialized legal counsel and representation for labor, utility, and pension matters.

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$0
Operating Expenses	165,000
Capital Outlay	0
Total for FY 2007	\$165,000

Legal Counsel Organization Chart



LEGAL DEPARTMENT
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>LEGAL COUNSEL</i>							
9514							
0015143100	PROFESSIONAL SERVICES	\$137,806	\$290,000	\$316,556	\$165,000	\$165,000	57%
0015143400	CONTRACTUAL SERVICES	0	0	374	0	0	0%
0015149099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		137,806	290,000	316,930	165,000	165,000	1
GRAND TOTAL FOR DEPARTMENT:		\$137,806	\$290,000	\$316,930	\$165,000	\$165,000	57%

General Government

Mission Statement

To provide for City overhead expenses, shared by, but not allocated to, other City General Government departments. To provide for payment of services, such as special studies, projects, or consultants not available through or easily allocated to other General Government departments.

The Division maintains expense accounts for the following:

- ✚ 4th of July Fireworks and Christmas Island Style.
- ✚ Donations, including Historical Society (\$100,000).
- ✚ Office supplies and copy paper.
- ✚ Telephone and communications.
- ✚ Legal advertising and public notices.
- ✚ Utilities, maintenance, and custodial services for City Hall.
- ✚ Personnel recruiting and Human Resources.
- ✚ City's drug-free workplace and safety programs.
- ✚ Election costs.
- ✚ Newsletters, brochures, and telephone communications.
- ✚ Other operating expenses not specifically allocated.
- ✚ Contingency for reasonably expected expenditures not specifically budgeted in departmental accounts.

For fiscal year 2007, \$500,000 plus available funds within spending cap is budgeted for General Fund contingency, including legal expenses attributable to current lawsuits filed by CARES.



Goals & Objectives

Goal	Efficient, cost-effective general government operations.
Objective	To maintain efficiency of general operations by evaluation and incorporation of technological advancements and resource management.

Action / Strategies

- Maintain City's website for additional opportunities to better service our residents and visitors.
- Review and monitor the "Better Places" complaint tracking software installed to facilitate and track citizen's complaints.
- Explore and evaluate computer technology enhancements to create centralized records database for minutes, ordinances, and resolutions.
- Attend quarterly meetings of Computer Technology Committee.
- Implement CodeRED awareness campaign.
- E-publish Cityscape Newsletter.

Objective	To reduce costs of the General Government Budget.
------------------	---

Action / Strategies

- Continue to reduce storage needs through records management process.
- Review providers for health insurance coverage.
- Conduct quarterly safety meetings to reduce employee accidents and injuries.

Goal	Seek to hire the most qualified personnel.
Objective	To maintain hiring and recruitment standards and practices.

Action / Strategies

- Maintain wage and compensation study.
- Review and update Personnel Rules and Regulations Manual.
- Create website link for "employees only" to allow on-line access to benefits information, health insurance information, and other "human resource" materials.
- Develop partnerships with local organizations to assist in developing pool of potential high quality job applicants.
- Send mail out to area water and wastewater treatment operators for recruitment purposes.
- Conduct background checks, physicals, and drug screens on 100% of candidates for employment.
- Continue participation in the Southwest Florida Employers Association.
- Participate in one local job fair.
- Attend one seminar on fair labor practices.
- Review employee benefits for competitive recruitment and retention.

Goal	Ensure the professional conduct of local elections.
Objective	To increase voter participation at local elections.

Action / Strategies

- Conduct one voter registration drives in conjunction with the Supervisor of Elections.
- Participate in voter awareness campaign conducted by the Supervisor of Elections.
- Assist at the polls on election days.

Detail of Capital Purchases

Description	Total Cost
No Capital Purchases	\$0
Total Capital Outlay	\$0

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$0
Operating Expenses	797,633
Capital Outlay	0
Total for FY 2007	\$797,633

GENERAL GOVERNMENT
City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>GENERAL GOVERNMENT</i>							
9519							
0015193100	PROFESSIONAL SERVICES	\$17,678	\$8,000	\$4,639	\$6,500	\$8,000	100%
0015193400	CONTRACTUAL SERVICES	36,802	42,660	35,670	42,660	37,860	89%
0015194100	TELEPHONE & COMMUNICATIONS	23,406	26,382	29,442	26,382	26,384	100%
0015194300	UTILITIES	29,140	32,450	30,590	32,450	32,448	100%
0015194400	RENTALS & LEASES	5,068	6,700	5,525	5,000	6,700	100%
0015194500	INSURANCE	19,590	0	12,982	0	0	0%
0015194620	BUILDING REPAIR & MAINTENANCE	6,814	25,000	6,340	10,000	25,000	100%
0015194630	EQUIPMENT REPAIR & MAINTENANCE	1,758	4,000	2,072	2,500	4,000	100%
0015194700	PRINTING	33,217	22,000	7,639	10,000	22,000	100%
0015194790	ELECTION EXPENSE	0	30,000	22,963	30,000	30,000	100%
0015194810	GOODWILL	70,853	180,500	199,633	180,500	70,000	39%
0015194900	CITY PERSONNEL EXPENSES	26,291	21,800	21,294	15,000	21,800	100%
0015194901	MISCELLANEOUS EXPENSE	89	0	625	0	0	0%
0015194920	LEGAL ADVERTISING	40,696	41,450	45,514	41,450	41,450	100%
0015195100	OFFICE SUPPLIES	12,866	16,000	16,352	14,000	16,000	100%
0015195230	POSTAGE	17,635	23,500	27,445	12,452	23,500	100%
0015195400	PUBLICATIONS & MEMBERSHIPS	3,495	2,995	2,360	2,995	2,995	100%
0015199099	CONTINGENCY	0	513,774	0	0	429,496	84%
TOTAL OPERATING EXPENSES:		345,398	997,211	471,083	431,889	797,633	80%
0015196200	CAPITAL IMPROVEMENTS - BUILDIN	15,487	0	0	0	0	0%
0015196400	EQUIPMENT PURCHASES	11485	0	11535	0	0	0%
TOTAL CAPITAL OUTLAY:		26,972	0	11,535	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$372,370	\$997,211	\$482,618	\$431,889	\$797,633	80%

**City of Marco Island
Annual Budget Summary
Fiscal Year 2006 - 07**

General Fund

Fiscal Year 2007 Annual Budget

**COMMUNITY DEVELOPMENT
EXPENDITURES:**

Community Development	560,607
Code Compliance	182,547
TOTAL EXPENDITURES	\$ 743,154

Community Development

Mission Statement

To offer Marco Island residents and visitors a thoughtful, professional staff that provides current and long-range planning; environmental; and zoning services who will act in a prompt and courteous manner when addressing community needs and City business. The staff endeavors to utilize local resources and encourage community participation to develop a sound, innovative planning program that will complement and enhance the natural, social and economic environment of the Island through build-out.

The Community Development Department is charged with providing both current and long-range planning; environmental; and zoning services. Planning staff works with the development community on proposed projects, site plan review, staff analysis of land use petitions and variance requests, interpretation and enforcement of the Land Development Code, and staff services to the Planning Board, Beach Advisory Committee, and City Council. Long-range planning efforts focus on implementing policies contained in the adopted Comprehensive Plan and the review and critique of the Land Development Code for changes consistent with the Comprehensive Plan. The Administrative section of the Department is currently comprised of five full time salaried positions and one part-time position. The Director also manages the Code Compliance and Building Services Divisions.

Additionally, the Community Development Department is involved with several special projects/planning activities including:

- ✚ Monitoring, updating, amending, and implementing the Comprehensive Plan
- ✚ Continued development and implementation of a Geographic Information System (GIS);
- ✚ Bi-monthly water quality testing;
- ✚ Review and issuance of annual beach vendor licenses;
- ✚ Active participation on the MPO Technical Advisory Committee;
- ✚ Coordination with local civic and professional associates.



Accomplishments

- Successful completion of amendments to the Land Development Code.
- Reviewed and approved nine site development plans for new commercial development, one off street parking agreement, one rezoning request, six conditional use petitions, and issued two zoning interpretations. Also reviewed and approved 15 construction trailer permits, 28 temporary use permits, 195 home occupation applications, 171 special use permits, 125 commercial occupation licenses, one flood variance, two temporary extension for a model home, 11 variances, 22 boat dock extensions, eight demolition sales permits, and eight conditional use extensions.
- Provided in-house environmental services to address a multitude of issues involving water resources, exotic species, and ecological management.
- Regularly scheduled program updates to the Marco Island Association of Realtors and Marco Island Chamber of Commerce.

Goals & Objectives

Goal	To monitor, amend, and update the City's Comprehensive Plan in accordance with State laws and policies adopted in the Evaluation and Appraisal Report (EAR).
Objective	To maintain compliance with State mandates for comprehensive planning within required timeframes and within budget.

Action / Strategies

- Prepare for adoption required changes to the Comprehensive Plan in accordance with Evaluation and Appraisal policies in the 2007 amendment cycle.
- Prepare for adoption the 2007 Annual Level of Service Report before June 1, 2007.

Goal	To develop, update, and streamline regulations to guide future development and redevelopment.
Objective	Implement a sustainable program for review and amendment of land use and zoning regulations.

Action / Strategies

- Meet quarterly with the Marco Island Association of Realtors and monthly with the Marco Island Chamber of Commerce to discuss items of concern and proposed city initiatory.
- Continue to expand and infuse GIS mapping into reports and presentations.
- Improve the range of options and information provided, including downloadable GIS maps, within the Community Development Department's portion of the City's website.
- Continue to provide education and receive feedback from organizations impacted by planning and development regulations.
- Include as many documents and reports as possible on the Department website.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Director	1.00	1.00	\$87,150
City Planner	1.00	1.00	65,000
Zoning Administrator/GIS Mgr.	1.00	1.00	65,100
Planning/Zoning Technician	0.00	1.00	40,000
Administrative Assistant	1.00	1.00	37,151
Environmental Tech.	0.63	0.63	27,443
Pay for Performance Incentives			22,529
Total Full Time Equivalents	4.63	5.63	\$344,373

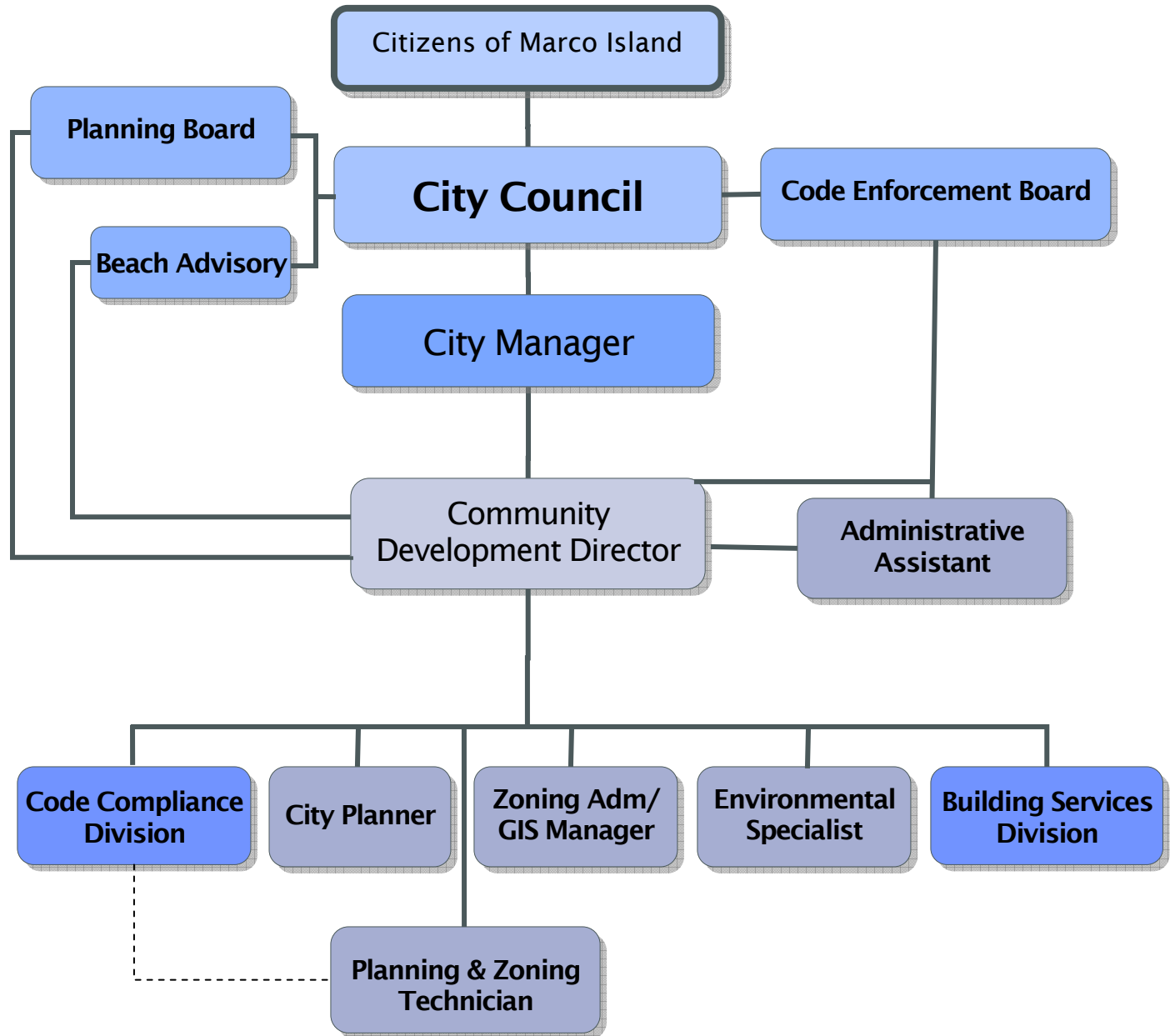
Detail of Capital Purchases

Description	Total Cost
ESRI Software Upgrade (GIS)	\$6,000
Total Capital Outlay	\$6,000

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$494,949
Operating Expenses	59,658
Capital Outlay	6,000
Total for FY 2007	\$560,607

Community Development Organization Chart



COMMUNITY DEVELOPMENT
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>COMMUNITY DEVELOPMENT</i>							
9515							
0015151200	WAGES	\$278,404	\$296,273	\$326,576	\$290,000	\$344,373	116%
0015151400	OVERTIME	427	500	3,460	2,000	500	100%
0015151500	LONGEVITY PAY	0	5,500	5,500	5,500	0	0%
0015151550	SAFETY/PERFORMANCE AWARDS	0	4,067	4,067	4,100	2,218	55%
0015152000	BENEFITS	69,979	86,961	82,363	84,000	100,804	116%
0015152100	FICA TAXES	23,961	26,446	29,963	26,500	31,304	118%
0015152200	RETIREMENT	0	9,919	10,167	9,900	15,750	159%
TOTAL PERSONNEL SERVICES:		372,771	429,666	462,096	422,000	494,949	115%
0015153100	PROFESSIONAL SERVICES	0	22,500	22,500	22,500	27,500	122%
0015153400	CONTRACTUAL SERVICES	3,614	0	21	0	0	0%
0015153480	WATER QUALITY TESTING	4,060	8,000	8,093	8,000	7,998	100%
0015153490	COLLIER COUNTY SERVICES	0	1,000	0	1,000	1,000	100%
0015154000	TRAVEL PER DIEM	2,180	4,300	539	4,300	4,300	100%
0015154100	TELEPHONE & COMMUNICATIONS	0	0	156	0	0	0%
0015154610	VEHICLE REPAIR & MAINTENANCE	11	620	659	620	620	100%
0015154630	EQUIPMENT REPAIR & MAINTENANCE	1,851	1,000	1,530	1,000	1,000	100%
0015154700	PRINTING	863	1,000	645	1,000	1,000	100%
0015154900	TURTLE GRANT EXPENSES	0	5,000	3,843	5,000	5,000	100%
0015154901	MISCELLANEOUS EXPENSE	165	0	0	0	0	0%
0015155100	OFFICE SUPPLIES	2,788	2,500	3,797	2,500	3,500	140%
0015155210	FUEL	647	1,020	1,153	1,020	1,020	100%
0015155220	UNIFORMS	275	300	101	300	300	100%
0015155230	POSTAGE	85	300	36	300	300	100%
0015155400	PUBLICATIONS & MEMBERSHIPS	1,832	2,620	1,466	2,620	2,620	100%
0015155420	TRAINING	1,728	3,500	743	3,500	3,500	100%
0015159099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		20,098	53,660	45,283	53,660	59,658	111%
0015156400	EQUIPMENT PURCHASES	7493	6,000	4,553	6,000	6,000	100%
TOTAL CAPITAL OUTLAY:		7,493	6,000	4,553	6,000	6,000	100%
GRAND TOTAL FOR DEPARTMENT:		\$400,362	\$489,326	\$511,932	\$481,660	\$560,607	115%

Code Compliance

Mission Statement

To provide Marco Island property owners with prompt, courteous service in response to code compliance violations; to investigate violations in a proactive manner and seek swift resolution; to thoughtfully pursue the abatement of non-conformities; and to strive to enhance the appearance of the community through sound enforcement practices that meet due process requirements.

The Code Compliance Division is charged with enforcing various codes and ordinances that directly impact the appearance and public welfare of the community. The Division addresses their duties through proactive observations and in response to complaints received. The Division also reviews existing codes and propose changes that are deemed necessary to further enhance the well being of the community. The Code Compliance Division currently has two salaried positions: the Chief of Code Compliance and a Code Compliance Officer.



Accomplishments

- Investigated over 300 alleged violations per month.
- On going monitoring of active construction sites resulting in a substantial decrease in nuisance (litter and debris) complaints and illegal dumping violations.
- Assisted the Environmental Specialist with Notice of Violations for illegal removal of vegetation and enforcement of protected species ordinances.
- Additional patrols to observe right-of-way obstructions and irrigation violations.
- Successful prosecution of eight cases before the Code Enforcement Board resulting in Findings of Fact against the respondents, and corrective actions for compliance totaling \$13,100.00 in fines.

Goals & Objectives

Goal	To ensure compliance with City codes in a fair, equitable, and expedient manner.
Objective	Continue to achieve compliance with adopted City codes through proactive monitoring, inspections, and investigations.

Action / Strategies

- Provide prompt (within 24 hours) initial response to complaints from residents and businesses.
- Continue to pro-actively investigate activities that impact the appearance of the community, including, in the following priority order:
 - Right-of-way obstructions;
 - Unlawful lawn irrigation;
 - Litter and debris at construction sites;
 - Commercial equipment/vehicles within residential districts; and
 - Sign violations within public rights-of-ways.
- Patrols for right-of-way obstructions and irrigation violations will account for a minimum of 30% of inspectors' caseload.
- Raise number of proactive patrols from 71% to a minimum of 75%.
- Maintain percent of cases brought to Code Enforcement Board to less than 1%.
- Preparation of cases before the Code Enforcement Board as a last resort to facilitate a finding of violation and appropriate corrective action(s).

Goal	To educate the community on common code issues to advance voluntary compliance.
Objective	Increase community outreach activities to inform and educate the community on common code issues.

Action / Strategies

- Expand information base of Code Compliance Division's portion of the City's website including, but not limited to, frequently asked questions; description of most common violations; forms; phone numbers; and other contact information.
- Participation in quarterly Board of Realtor's "brown bags" to educate the community on code related issues.
- Complete Code Compliance brochure for the general public.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Chief of Code Compliance	1.0	1.0	\$53,000
Code Compliance Officer	1.0	1.0	38,135
Code/Plan & Zone Tech	1.0	0.0	0
Pay for Performance Incentives			6,379
Total Full Time Equivalents	3.0	2.0	\$97,514

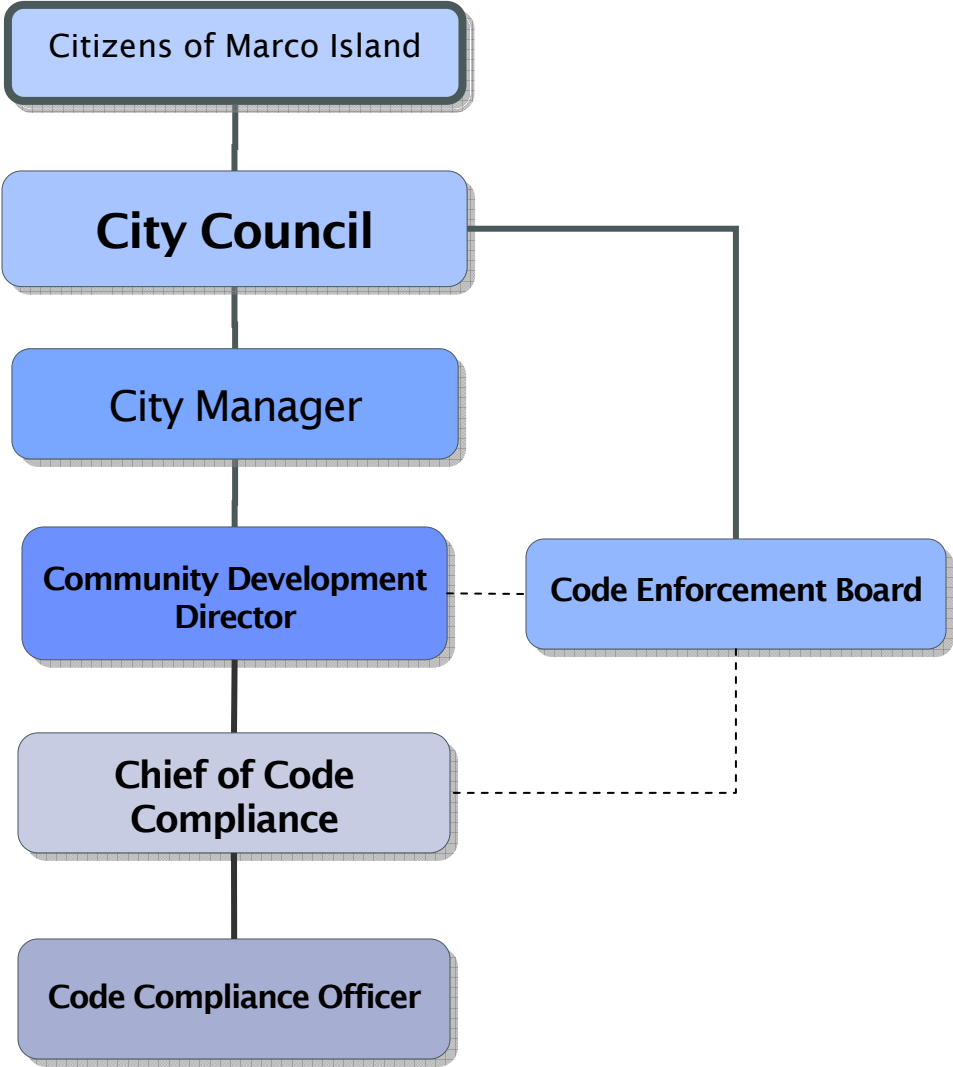
Detail of Capital Purchases

Description	Total Cost
No Capital Purchases	\$0
Total Capital Outlay	\$0

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$142,847
Operating Expenses	39,700
Capital Outlay	0
Total for FY 2007	\$182,547

Code Compliance Organization Chart



CODE COMPLIANCE

City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>CODE COMPLIANCE</i>							
9520							
0015201200	WAGES	\$72,937	\$122,345	\$92,322	\$110,000	\$97,514	80%
0015201400	OVERTIME	2,133	2,000	3,504	2,500	2,000	100%
0015201500	LONGEVITY PAY	0	2,000	2,000	2,000	0	0%
0015201550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	975	0%
0015202000	BENEFITS	20,261	38,674	26,730	37,000	27,891	72%
0015202100	FICA TAXES	6,827	11,699	8,953	11,000	9,591	82%
0015202200	RETIREMENT	0	3,357	3,349	3,300	4,876	145%
TOTAL PERSONNEL SERVICES:		102,158	180,075	136,857	165,800	142,847	79%
0015203100	PROFESSIONAL SERVICES	1,373	0	0	2,500	5,000	0%
0015203400	CONTRACTUAL SERVICES	13,689	20,000	27,612	20,000	20,000	100%
0015204000	TRAVEL PER DIEM	30	1,500	546	1,500	1,500	100%
0015204100	TELEPHONE & COMMUNICATIONS	0	0	0	0	0	0%
0015204610	VEHICLE REPAIR & MAINTENANCE	992	1,000	2,874	1,750	1,500	150%
0015204630	EQUIPMENT REPAIR & MAINTENANCE	0	2,000	0	2,000	2,000	100%
0015204700	PRINTING	959	1,000	903	1,200	1,400	140%
0015204901	MISCELLANEOUS EXPENSE	0	0	0	0	0	0%
0015205100	OFFICE SUPPLIES	1,472	1,800	2,331	2,000	2,000	111%
0015205210	FUEL	806	1,200	2,683	1,500	2,500	208%
0015205220	UNIFORMS	182	500	498	500	500	100%
0015205230	POSTAGE	0	100	12	100	100	100%
0015205400	PUBLICATIONS & MEMBERSHIPS	75	700	75	700	700	100%
0015205420	TRAINING	403	2,500	350	2,500	2,500	100%
0015209099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		19,982	32,300	37,884	36,250	39,700	123%
0015206400	EQUIPMENT PURCHASES	0	0	0	0	0	0%
TOTAL CAPITAL OUTLAY:		0	0	0	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$122,140	\$212,375	\$174,741	\$202,050	\$182,547	86%

Fire-Rescue

Mission Statement

The mission of the Marco Island Fire-Rescue Department is to exceed your expectations of fire suppression and life safety services, to augment and provide emergency medical services, and deliver safe and quality emergency and prevention services to all persons within the City of Marco Island.

As a Team, We Have, since 1965 and We Will Continue to, Dedicate our lives to preserve Your:

- *Life*
- *Health*
- *Safety and*
- *Property*

“Everyone goes home.”

The Fire-Rescue Department is entering its 42nd year of service to Marco Island residents. The Department's personnel have a long history of dedication to the community and the desire to provide the best service possible. Personnel have a proven track record of service by their actions in restoring power post Hurricane Wilma, their hazardous materials and terrorism response team and their commitment to EMS. Marco Island paramedics arrive and provide life saving medical care from all City Fire Rescue vehicles and work in partnership with Collier County EMS to provide the highest quality of medical care. They have documented saving of lives from fire trucks. In 2005 the Department responded to 2,508 emergency calls for service locally, sent personnel to Mississippi the day after Hurricane Katrina and helped coordinate our own response to Hurricane Wilma.



Further Description

The Department, not unlike other City departments, is facing growth and turnover issues. This year three employees left the Department and three other employees received notification of potential hiring by other departments. While our tax base, calls for service and the hazards associated with age and sizes of buildings have increased, we have not kept up with staffing because of spending limitations. In 1992 the Department consisted of 29 personnel with eight on duty per 24 hours, 14 years later the Department has one more person per shift. Since 1996/97 the Department has increased overall by only one person due to loss of personnel and positions prior to city hood, yet the Island's infrastructure and service demands have increased dramatically. Marco Island is not a single family home residential community. There are over 473 mid or high-rise residential structures, 80 buildings over seven stories and 21 of those have partial or no fire sprinkler coverage. High-rise structures represent high life hazard and very labor-intensive firefighting operations and medical call needs. The fire service utilizes ISO and the National Fire Protection Association Standard 1710 as benchmarks of safe service provision. NFPA 1710 guidelines identify minimum standards as the arrival of four personnel on the first arriving company within four minutes and the full assignment arrival of fifteen to seventeen personnel within eight minutes. The current Department staffing and equipment is below those recommendations and we rely totally upon mutual aid from neighboring departments, this places our personnel and citizens at risk. In 2005 outside agencies dispatched 853 Fire or EMS units to Marco Island for response to emergency calls or standby. The Special Districts throughout the County levy between a one and four mil tax to provide fire service in addition to the tax and service fees for EMS in order to keep up with growth. This year the County plans on adding four additional EMS units in other County areas and part of that bill will be paid for by Marco Island taxpayers. One option we have undertaken is opening dialog with Collier County because of funding and staffing concerns that impact both agencies. Last year we were successful in increasing our Goodland Fire Protection contract to \$102,415 in addition to the Key Marco annexation tax base. However, the County continues to benefit from Marco Island by tax and transport fees for EMS in the sum of over \$2 million annually. The Spending CAP, however, places limitations on the ability of the Department to grow, unless at the expense of other departments. The Department needs to take steps to develop a methodology to meet the needs of service and retain employees.

Accomplishments

- Hurricane Wilma response with no loss of life, inclusive of power restoration and canal debris clean up.
- Fire-Rescue trained over 300 people in the use of CPR. All 8th grade students at the Charter Middle School were trained in CPR, first aid, and the use of AED.
- Fire Rescue Community Emergency Response Team (CERT) was activated and became a vital part of hurricane activities on Marco Island. The team added 18 additional members.
- Placed both the 85-foot Platform truck and new boat in service.
- 12 Paramedics were credentialed by the County Medical Director.

- Four Chief Officers completed the National Fire Academy Chief Officer Development Program.
- Fire Rescue participated in the Marco Island YMCA Water Wise Program teaching third grade students water safety, pool safety, and basic first aid awareness. Participating schools are Tommie Barfield Elementary and Manatee Elementary.
- Fire Rescue personnel responded to Mississippi and multiple Florida counties for hurricane assistance as well as Lee County for brushfires.
- The City of Marco Island and the Fire-Rescue Department hosted an annual Hurricane Conference presenting hurricane preparedness information.
- Fire-Rescue responded to 2,508 calls for service, which reflects approximately a 7% increase in calls from 2004.
- Maintained an overall 73.4% response to calls in less than six minutes.
- Participated and assisted national and state homeland security initiatives through the Florida Domestic Security Task Force and should receive over \$67,000 in grants in 2006/07.

Goals & Objectives

Goal	To identify and provide for future needs of the fire rescue service.
Objective	Creation of a strategic plan for future fire service needs.

Action / Strategies

- Continue talks with Collier County and outside agencies to establish framework for future Fire/Rescue/EMS Levels of Service.
- Evaluate all revenue sources for Fire/EMS that currently or could exist for service provision.
 - Inspection and plan review fees.
 - City and County tax.
 - County EMS transportation fees.
 - Assessment, M.S.T.U., user fees, impact fees.
- Contract outside consultant with Collier County for Fire / EMS study.
- Upon conclusion of talks present at Council Workshop.
- Develop a strategic planning session format.
- Hold strategic planning session.

Goal	To enhance emergency scene capabilities at fire scenes and minimize fire damage to property.
Objective	To decrease fire emergency equipment response times, provide personnel support and enhance training.

Action / Strategies

- Hire one Firefighter/Paramedic per shift because of operational safety, staffing, overtime and unit availability.
- Continue annual existing business fire safety inspections for entire City.

- Meet with high-rise building condominium associations that do not have fire sprinkler protection to discuss retrofitting structures.
- Provide fire safety education to condo managers/management companies as well as association board members to reduce re-inspections and risk of damaged property.
- Utilize and train CERT personnel more.
- Conduct specialized operational training for hazardous materials that is reimbursable from the State.
- Increase inter-agency fire training by 25%.
- Adjust zone response in order to maintain response times below six minutes within northern zones by placing an existing fire unit at Elkcam fire station during days while North Collier is under construction.
- Increase training hours above 6,000 personnel hours.
- Reduce alarm malfunctions to below 300.
- Obtain 95% citizen satisfaction with fire rescue service.
- Increase customer satisfaction through the reduction of processing time for fire inspection paperwork.

Goal	To increase health safety of residents.
Objective	Increase effectiveness of emergency medical services and citizen awareness.

Action / Strategies

- Provide paramedic contact at patient side 65% of the time within six minutes.
- Obtain 95% customer satisfaction response to medical calls.
- Continue public education contacts to 2,500 people.
- Maintain training 400 individuals in CPR annually.
- Purchase Autopulse, Portovent CPAP and Audiocore equipment proven to increase patient survival for the Engine and Aerial with Impact Fees.
- Through agreement with Collier County EMS, increase utilization of Department paramedics to maximum capability.
- Evaluate effectiveness of the emergency medical delivery system to residents and visitors.
- Public campaign for increasing automatic external defibrillators in condominiums and public buildings. Increase automatic external defibrillators in condos/public buildings by ten.
- Solidify a M.O.U. and partnership with H.M.A. on public education and on site health programs at schools and Marco Island sites.
- Continue to staff rescue transport units for serious advanced life support patients with third person on critical calls.

Goal	Evaluation and Repair of the Fire-Rescue Department facilities.
Objective	With the Police Department moving out of the Fire Station, begin restoration of the building to the intended fire station use.

Action / Strategies

- Complete an evaluation of the current status of the facility inclusive of interior wall conditions.
- Evaluate hurricane protection capabilities and useful life of building bay doors and attempt to locate grant.
- Determine the presence of any immediate life safety and health situations within the facility.

- Research grant opportunities for equipment to reduce the exposure of the facility to apparatus diesel fumes.
- Upon moving of Police Department, do general painting and clean up of building.
- Evaluate Fire Station restroom facilities for male and female personnel.
- Create a facility improvement plan.

Goal	To optimize City-wide capabilities for Hurricane and Disaster Preparedness.
Objective	To enhance capabilities and training of staff and citizens for pre and post disaster preparedness.

Action / Strategies

- Provide formal instruction to all City personnel and CERT team members in Incident Command.
- Increase CERT Team capabilities and training to include damage assessment and other support roles.
- Develop and hold City Hurricane Seminar.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Fire Chief	1.0	1.0	\$87,747
Deputy Chief	1.0	1.0	74,897
Administrative Assistant	1.0	1.0	36,537
Division Chiefs	3.0	3.0	212,666
Captains- (Company Officers)	6.0	6.0	375,638
Driver Engineers	6.0	6.0	323,912
Plans Examiner/Investigator	1.0	1.0	42,000
Firefighters/Paramedics/EMTs	12.0	15.0	712,162
Fire Investigator/Inspector	1.0	1.0	49,000
Pay for Performance Incentives			128,699
Total Full Time Equivalents	32.0	35.0	\$2,043,258

Detail of Capital Purchases

Description	Total Cost
Stations 50 & 51 Improvements	\$54,700
Audiocore	14,000
Chief's Vehicle	26,000
Plans Examiner Vehicle	20,000
Highrise Kit	1,500
Hose/SCBA Storage System	3,700
Autopulse	15,000
Touchscreens - Fire Trucks	6,400
CPAP-Portovent	3,000
Air Compressor	38,000
Litter for ATV	3,900
Fans	2,500
Total Capital Outlay	\$188,700

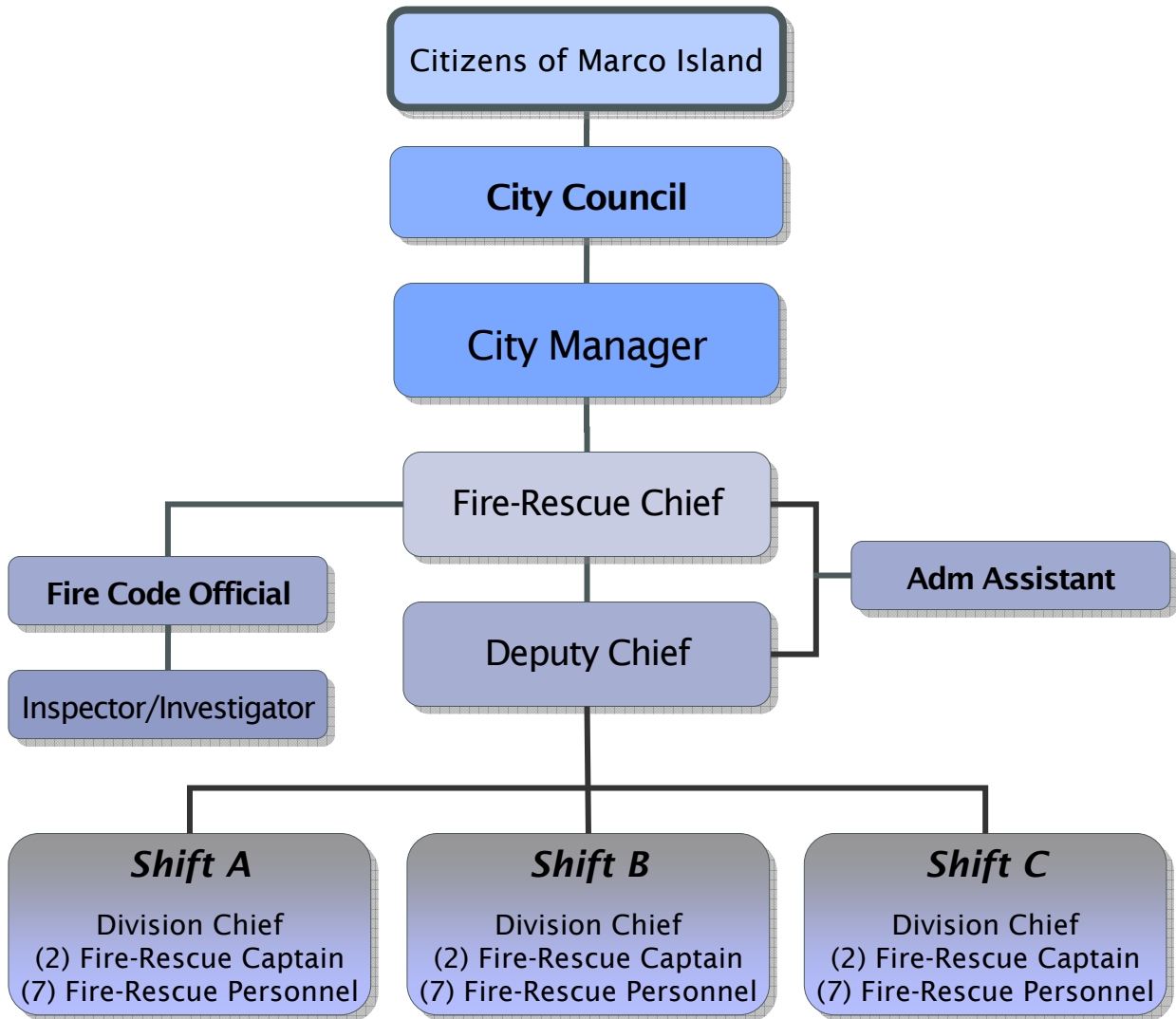
Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$3,112,215
Operating Expenses	356,712
Capital Outlay	188,700
Total for FY 2007	\$3,657,627

FUNDING SOURCE TO FINANCE PROGRAM

Description	Total Cost
General Fund	\$3,584,427
Fire Impact Fee Funds	73,200
Total for FY 2007	\$3,657,627

Fire-Rescue Organization Chart



FIRE/RESCUE
City of Marco Island
Expense Budget

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
FIRE/RESCUE							
9522							
0015221100	SUPERVISOR SALARIES	\$125,478	\$306,573	\$157,388	\$140,000	\$271,399	89%
0015221200	FIREFIGHTER WAGES	1,514,352	1,512,463	1,582,207	1,400,000	1,738,084	115%
0015221300	SUPPORT STAFF WAGES	86,439	33,356	111,786	95,000	39,095	117%
0015221400	OVERTIME	113,493	100,000	123,514	120,000	100,000	100%
0015221500	LONGEVITY PAY	0	46,000	68,000	66,000	12,000	26%
0015221550	SAFETY/PERFORMANCE AWARDS	0	18,057	14,500	18,000	17,381	96%
0015222000	BENEFITS	336,366	324,837	373,134	345,000	384,782	118%
0015222100	FICA TAXES	147,236	153,836	162,331	145,000	185,754	121%
0015222200	RETIREMENT	153,825	213,734	217,891	225,000	363,720	170%
TOTAL PERSONNEL SERVICES:		2,477,190	2,708,856	2,810,751	2,554,000	3,112,215	115%
0015223100	PROFESSIONAL SERVICES	18,023	23,700	15,370	21,870	23,700	100%
0015223400	CONTRACTUAL SERVICES	1,464	7,050	2,974	4,922	7,800	111%
0015224000	TRAVEL & PER DIEM	8,405	10,000	5,113	4,904	10,000	100%
0015224100	TELEPHONE & COMMUNICATIONS	17,728	24,200	19,638	24,200	30,240	125%
0015224300	UTILITIES	23,101	24,120	17,322	24,120	29,124	121%
0015224400	RENTALS & LEASES	154	1,040	200	1,040	3,040	292%
0015224500	INSURANCE	0	0	0	0	0	0%
0015224610	VEHICLE REPAIR & MAINTENANCE	43,844	55,700	59,005	60,700	65,598	118%
0015224620	BUILDING REPAIR & MAINTENANCE	23,718	20,050	11,874	17,050	25,100	125%
0015224630	EQUIPMENT REPAIR & MAINTENANCE	16,231	19,650	18,082	19,650	17,650	90%
0015224700	PRINTING	455	3,850	2,662	2,500	3,850	100%
0015224810	PUBLIC EDUCATION & GOODWILL	8,821	9,750	8,772	9,750	9,750	100%
0015224901	MISCELLANEOUS EXPENSE	2,497	0	774	470	500	0%
0015225100	OFFICE SUPPLIES	7,318	8,000	7,655	9,000	10,000	125%
0015225200	OPERATING SUPPLIES	23,930	39,000	39,277	38,000	39,850	102%
0015225210	FUEL	17,986	17,000	23,797	27,000	25,000	147%
0015225220	UNIFORMS	14,523	16,665	19,339	16,665	14,000	84%
0015225225	BUNKER GEAR	8,580	12,500	15,102	9,000	10,550	84%
0015225230	POSTAGE	433	900	436	900	600	67%
0015225265	MEDICAL SUPPLIES	3,749	5,000	3,783	5,000	5,000	100%
0015225290	SOLID WASTE DISPOSAL	1,173	2,500	1,278	2,500	2,750	110%
0015225400	PUBLICATIONS & MEMBERSHIPS	2,601	3,000	2,245	3,000	3,010	100%
0015225420	TRAINING	9,757	19,600	12,766	14,000	19,600	100%
0015229099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		254,491	323,275	287,462	316,241	356,712	110%
0015226100	CAPITAL IMPROVEMENTS - LAND	0	29,700	0	29,700	29,700	100%
0015226200	CAPITAL IMPROVEMENTS - BUILDING	2,437	0	0	0	25,000	0%
0015226400	EQUIPMENT PURCHASES	921,202	76,695	42,842	71,045	134,000	175%
0015227300	LEASE ISSUANCE COSTS	3,500	0	0	0	0	0%
0015227320	AMORTIZATION LEASE ISSUANCE COSTS	0	0	0	0	0	0%
TOTAL CAPITAL OUTLAY:		927,139	106,395	42,842	100,745	188,700	177%
GRAND TOTAL FOR DEPARTMENT:		\$3,658,820	\$3,138,526	\$3,141,056	\$2,970,986	\$3,657,627	117%

Streets & Drainage

Mission Statement

To provide infrastructure maintenance and construction services to the City of Marco Island in the most cost-effective and timely manner, resulting in the safe and efficient public use of roads, bridges, traffic signals, streetlights, sidewalks, and related facilities.

The Streets & Drainage Division is one of three Divisions (Streets & Drainage; Utilities; Engineering/Construction) in the Public Works Department, and is charged with the responsibility of providing fiscally sound and technically responsive services to the citizens of Marco Island.

The Streets & Drainage Division is responsible for planning, designing, constructing, operating, and maintaining all public infrastructure and related facilities for the City of Marco Island. Principal infrastructure under the jurisdiction of the City includes:

- ✚ 383 roads (254 lane miles);
- ✚ 8 signalized intersections;
- ✚ 525 stop-controlled intersections;
- ✚ 2,000 streetlights;
- ✚ 100 miles of waterways;
- ✚ 15 bridges;
- ✚ Underground and surface drainage systems;
- ✚ Public sidewalk network;
- ✚ Right-of-way maintenance (roadway pavements, safety, swales, etc.).



Further Description

Essential maintenance, construction, and related services provided by the Streets and Drainage Division staff include:

- Roadway and bridge repairs, street resurfacing, right-of-way debris removal, pavement rehabilitation, and sidewalk repairs;
- Replacement of failed storm sewer pipes and drainage inlets, installation of additional storm sewer outfalls, de-silting pipe networks, and regrading drainage swales;
- Traffic control and roadway safety improvements, replacing informational and regulatory roadway signs, installing new street name signs, repairing streetlights and traffic signals, and replacing waterway markers; and
- Right-of-way permitting activities, Site Development Plan reviews and an array of other incidental tasks in response to public requests.

The majority of infrastructure work and related support services are out-sourced through annual construction agreements. Qualified contractors help ensure that infrastructure construction and maintenance objectives are achieved cost-effectively, in a timely manner, and at minimal risk to the City. Contractual services provide major roadway and bridge rehabilitation projects, maintenance functions for traffic signals, roadway pavement markings, buoy and channel marker replacements, drainage repairs, new storm sewer installations, and miscellaneous utility repairs.

Expanded or new services for fiscal year 2007 include activities under the professional service and contractual service categories. The Department plans to outsource the following primary services:

Professional Services

Signal Warrant Analysis
Engineering / Surveying Services
Maintenance Engineering Designs
Road Condition Survey Services
Traffic Counts

Contractual Services

Street Sweeping Contract
Streetlight Repairs
Tree / Hazards Removal
Roadway Pavement Markings
Traffic Signal Repairs and Upgrades
Debris Pick Up / Mowing of ROW
Electrical Services
Janitorial Services
Temporary Worker Support Services
Miscellaneous Drainage Repairs
Roadway / Right-of-Way Repairs

Accomplishments

- Secured two grants totaling \$370,000 from the South Florida Water Management District for repair/replacement of existing storm sewer outfalls, grate inlet skimmer boxes, and vacuum truck.
- Secured a \$200,000 grant from Big Cypress Basin for water quality improvements for the North Collier Boulevard and Seaview Court Drainage Improvement project.
- Redeveloped the traffic flow concept for roadway, drainage and landscape/streetscape improvements at the San Marco Road/Bald Eagle Drive and San Marco Road/Heathwood Drive intersections.
- Completed South Collier Boulevard construction.
- Completed Bald Eagle Drive turning lanes project.

- Completed the San Marco/Heathwood interchange.
- Completed Goldenrod right turn lane.
- Installed left turn lane at North Collier and Yellowbird.
- Completed Seawall Replacement Project at North Barfield adjacent to Sheriffs substation.
- Performed over 500 Right-of-way (ROW) inspections, final inspections for Certificates of Occupancy, and ROW modifications (i.e., driveway grades and culverts).
- Supported the City's needs during hurricanes and managed the clean up of hurricane debris and vegetation.
- Provided engineering support services to the Community Development Department. Completed detailed design reviews of numerous Site Development Plan proposals.
- Trained existing staff in project management tools and critical path method scheduling program.
- Completed all budgeted drainage projects within the Capital Improvement Program, including reconstruction of swale throat inlets, replacement of failed storm sewers, regrading of restricted drainage swales, installation of new outfalls, and various storm sewer capacity improvements.
- Provided responsible and responsive customer services for streetlight and traffic signal outages, stop sign replacements, right-of-way debris/tree removal, swale grading, and various minor roadway and drainage repairs.
- Completed miscellaneous roadway repairs, including reconstruction and resurfacing.
- Participated in and provided staff support for the Waterways Advisory Committee, and the Technical Advisory Committee of the Collier County Metropolitan Planning Organization.
- Awarded numerous maintenance repair and reconstruction contracts during fiscal year 2006 through annual agreements and work orders.
- Finalized the redesign of the Collier Bay dredging project and resubmitted amended environmental permit applications to State agencies.
- Continued with final designs for improvements to North Collier Boulevard, including numerous presentations to City Council and citizens.
- Commenced construction of the North Collier Boulevard Improvements.
- Administered Adopt-a-Road Program, adding three new participants.
- Completed Drainage Improvement Project in alley at rear of water treatment plant.

Staffing

The 2006 staffing level at the end of FY 06 stands at eleven (11) persons. During the year, a vacuum truck position was added to operate the grant-funded vacuum truck. In addition a roadway inspector was added to Collier Boulevard construction. In 2007, we do not anticipate the need to add staff. Three persons have their cost transferred to the capital project they are working on. The full time personnel equivalent that is included in the operating budget is 8.25 persons.

Goals & Objectives

Goal	To plan and establish an asset management system for public works infrastructure.
Objective	To increase management of infrastructure through an asset management computer program in conjunction with a Geographical Information System. The program will provide an inventory of infrastructure for effective database management of capital projects, maintenance activities, street lighting, roadway regulatory signs, waterway markers and buoys, sidewalks, and other public works functions.

Action / Strategies

- Convert public works office paper functions to the asset management database by the end of fiscal year 2007, including annual FDOT bridge inspections, quarterly traffic signal and roadway sign inspections, semi-annual highway lighting inspections, semi-annual channel marker inspections, roadway serviceability surveys, construction contract administration functions, and public requests for information and assistance.
- Complete an inventory of public works infrastructure such as roadways, sidewalks, streetlights, street regulatory signs, waterway markers and buoys before September 30, 2007 and convert data to the asset management computer program and Geographical Information System.

Goal	To plan and manage capital projects within appropriated budgets and schedule and quality targets.
Objective	To maintain the public works capital project schedule to ensure commitment or completion of all capital projects.

Action / Strategies

- Train additional new staff during fiscal year 2007 to plan and execute projects utilizing scheduling programs with emphasis on managing timelines and achieving milestones.
- Submit periodic project status report and scope of work reports to City Council at no less than quarterly intervals.

Goal	To respond to citizen questions and concerns.
Objective	To maintain an open and honest dialog with the public.

Action / Strategies

- Respond to every citizen inquiry within 24 hours.
- Prepare public information documents to keep the public aware of Public Works activities.
- Advise citizens of pending construction activities that will impact them.
- Solicit public input for public right-of-way capital projects.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Public Works Director	1.00	1.00	\$95,400
Public Works Superintendent	1.00	1.00	56,170
Senior Project Manager	0.50	0.50	36,250
Streets/Drainage Coordinator	1.00	1.00	52,389
Grants Coordinator	1.00	1.00	41,600
Project Engineer	0.25	0.25	12,750
Maintenance Worker	1.00	1.00	30,936
Right-of-way Inspector	1.00	1.00	33,340
Vacuum Truck Operator	0.00	1.00	28,808
Pay for Performance Incentives			27,135
Total Full Time Equivalents - Operations	6.75	7.75	\$414,778
Senior Project Manager	0.50	0.50	\$36,250
Construction Manager	1.00	1.00	68,000
Project Engineer	0.75	0.75	38,250
Construction Inspector	0.00	1.00	41,600
Pay for Performance Incentives			12,887
Total Full Time Equivalents - Projects	2.25	3.25	\$196,987

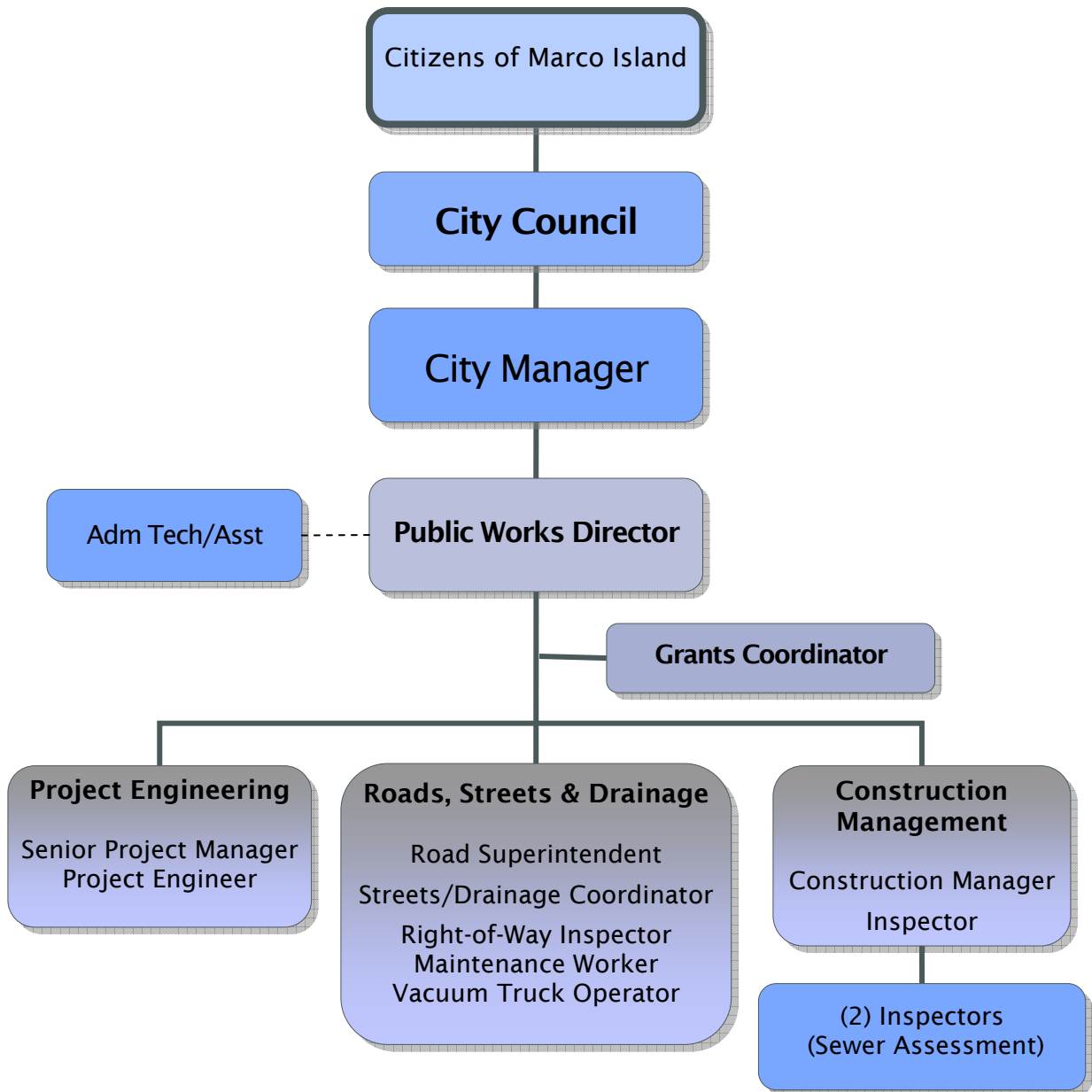
Detail of Capital Purchases

Description	Total Cost
No Capital Purchases	\$0
Total Capital Outlay	\$0

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$714,143
Operating Expenses	541,000
Capital Outlay	0
Total for FY 2007	\$1,255,143

Streets & Drainage Organization Chart



STREETS & DRAINAGE

City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>STREETS & DRAINAGE</i>							
9541							
0015411200	WAGES	\$426,875	\$373,062	\$577,862	\$511,200	\$611,765	164%
0015411400	OVERTIME	3,434	15,000	4,109	4,000	15,000	100%
0015411500	LONGEVITY PAY	0	2,000	2,000	2,000	0	0%
0015411550	SAFETY/PERFORMANCE AWARDS	0	4,683	4,450	3,700	5,097	109%
0015412000	BENEFITS	128,987	112,464	186,303	165,800	208,235	185%
0015412100	FICA TAXES	38,043	36,436	51,547	44,800	58,358	160%
0015412200	RETIREMENT	0	18,243	21,469	15,500	30,588	168%
0015412900	CAPITALIZABLE PERSONNEL COSTS	(53,693)	0	(187,570)	(129,300)	(214,900)	0%
TOTAL PERSONNEL SERVICES:		543,646	561,888	660,171	617,700	714,143	127%
0015413100	PROFESSIONAL SERVICES	15,207	24,000	14,733	25,000	28,000	117%
0015413400	CONTRACTUAL SERVICES	290,284	360,500	291,390	320,000	334,500	93%
0015413490	COLLIER COUNTY SERVICES	10,990	7,000	0	0	0	0%
0015414000	TRAVEL PER DIEM	5,132	2,500	3,335	2,500	2,500	100%
0015414100	TELEPHONE & COMMUNICATIONS	7,907	10,000	11,179	18,000	20,000	200%
0015414300	UTILITIES	234,199	0	9,337	7,500	0	0%
0015414400	RENTALS & LEASES	685	2,000	1,000	2,000	2,000	100%
0015414610	VEHICLE REPAIR & MAINTENANCE	5,144	12,000	19,200	12,000	12,000	100%
0015414620	BUILDING REPAIR & MAINTENANCE	1,843	3,000	2,285	3,000	3,000	100%
0015414630	EQUIPMENT REPAIR & MAINTENANCE	740	4,000	1,533	3,000	3,000	75%
0015414700	PRINTING	799	1,000	2,441	1,000	1,000	100%
0015414900	WATERWAYS EXPENSES	16,788	20,000	8,676	10,000	20,000	100%
0015414901	MISCELLANEOUS EXPENSE	4,026	0	2,105	250	0	0%
0015415100	OFFICE SUPPLIES	11,746	10,000	9,840	10,000	10,000	100%
0015415200	ROADS & STREETS MATERIALS	16,618	35,000	37,785	50,000	70,000	200%
0015415210	FUEL	9,755	5,000	16,678	12,000	10,000	200%
0015415220	UNIFORMS	4,435	4,500	6,912	7,500	8,500	189%
0015415230	POSTAGE	1,152	400	1,060	1,000	2,000	500%
0015415290	SOLID WASTE DISPOSAL	540	3,000	0	0	3,000	100%
0015415400	PUBLICATIONS & MEMBERSHIPS	3,377	1,500	2,447	2,000	1,500	100%
0015415420	TRAINING & EDUCATION	5,664	5,000	3,028	5,000	10,000	200%
0015419099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		647,033	510,400	444,962	491,750	541,000	106%
0015416200	CAPITAL IMPROVEMENTS - BUILDINGS	0	0	0	0	0	0%
0015416400	EQUIPMENT PURCHASES	9,592	5,000	1,181	0	0	0%
TOTAL CAPITAL OUTLAY:		9,592	5,000	1,181	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$1,200,271	\$1,077,288	\$1,106,313	\$1,109,450	\$1,255,143	117%

Racquet Center

Mission Statement

To enhance the quality of life for Marco Island residents and visitors by providing high quality tennis and racquetball facilities, professional instruction, league play, and recreational programming for all ages.

Racquet Center is one of 4 divisions within the Parks and Recreation Department and includes programming and management of the Racquet Center.

Division staff assists patrons with court reservations, season pass purchasing, league and round-robin scheduling and works with tennis professionals to provide quality programming, racquet stringing and lessons for Racquet Center customers.

In previous years, all staff has been part-time. This year's budget recommends that the Racquet Center Supervisor position be changed to a full-time position to better manage the facility as requested by users.

To support the increases in expenditures, staff recommends increasing user fees.

The responsibilities of the Racquet Center Division include:

- ✚ Managing the use of courts, including the Tommie Barfield Courts.
- ✚ Maintaining tennis courts, racquetball courts, and office.
- ✚ Managing use at City athletic fields.
- ✚ Developing and delivering the City Kids Tennis Program and other instructional programs for customers of all ages.
- ✚ Developing and delivering the annual tennis tournament.



Accomplishments

- Managed light replacement project.
- Re-designed courtyard area following Hurricane Wilma destruction of large shade trees.
- Continued development of City Kids Tennis Program.
- Accommodated adult recreation programs that could not be housed at Mackle Park.

Goals & Objectives

Goal	To increase the efficiency of the Racquet Center by reorganizing the personnel structure in the division from a staff of part-time employees to a mixture of full and part-time employees.
Objective	To increase the efficiency of the Racquet Center by reorganizing the personnel structure in the division from a staff of part-time employees to a mixture of full and part-time employees in 2006-2007.

Action / Strategies

- Re-organize the division to include a full-time Racquet Center Supervisor and full-time Maintenance Worker.
- Re-organize hours for part-time staff to expand hours of the facility.
- Implement desired operating procedures based on department and Parks and Recreation Advisory Committee recommendations.
- Implement new social activities to enhance benefits to annual pass holders.
- Increase the use of the Racquet Court facilities through the introduction of league play and tournaments.

Goal	To increase the facilities outdoor social areas through the construction of the plaza adjacent to the Racquet Court building.
Objective	To increase the facilities outdoor social areas through the construction of the plaza adjacent to the Racquet Court building in 2006-2007.

Action / Strategies

- Complete construction documents from concept plans for plaza area.
- Construct plaza according to plans as soon as possible.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Racquet Center Supervisor	0.7	1.0	\$36,899
Racquet Center Attendants	1.3	1.0	20,833
Maintenance Worker	0.5	0.5	11,689
Pay for Performance Incentives			4,860
Total Full Time Equivalents	2.5	2.5	\$74,281

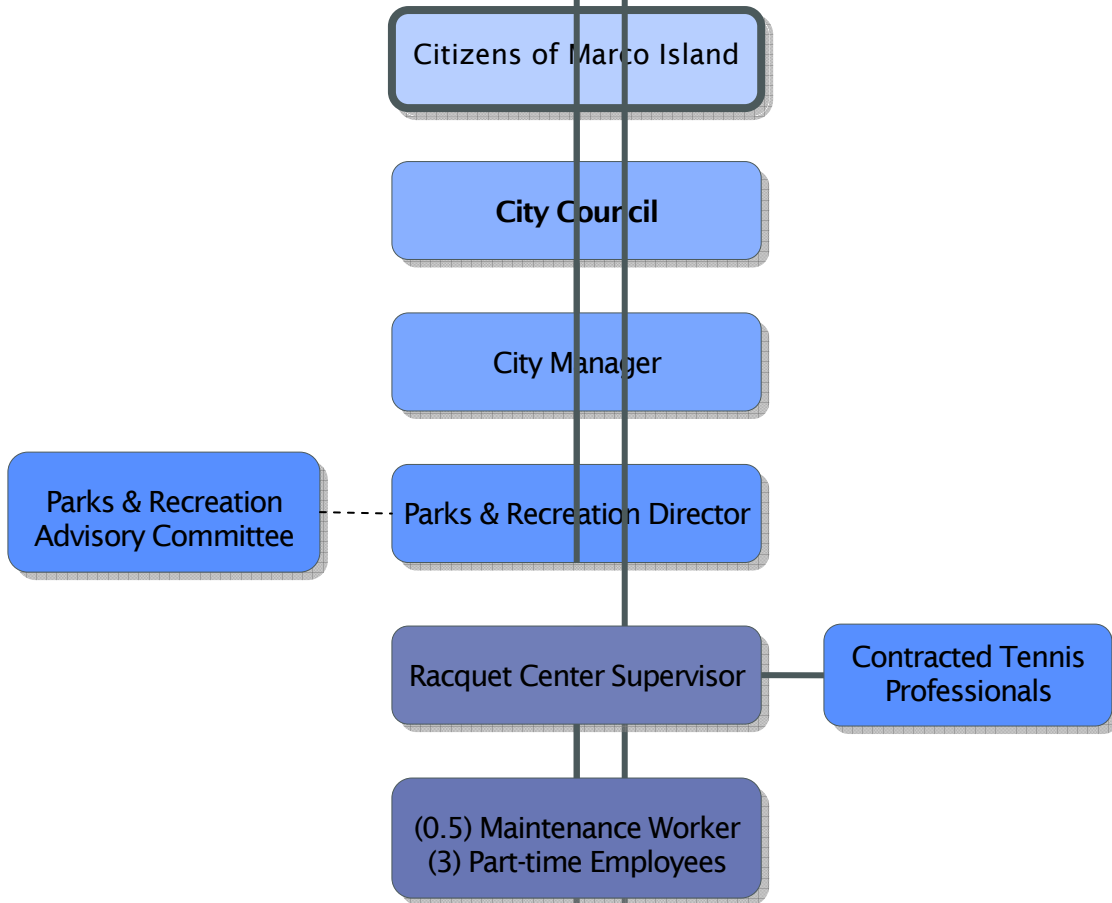
Detail of Capital Purchases

Description	Total Cost
No Capital Purchases	\$0
Total Capital Outlay	\$0

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$95,566
Operating Expenses	84,200
Capital Outlay	0
Total for FY 2007	\$179,766

Racquet Center Organization Chart



RACQUET CENTER
City of Marco Island
Expense Budget - FY 2007

09/26/06
100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
RACQUET CENTER							
9573							
0015731200	WAGES	\$58,402	\$65,749	\$59,800	\$65,000	\$74,282	113%
0015731400	OVERTIME	677	1,000	752	1,000	1,000	100%
0015731500	LONGEVITY PAY	0	2,250	2,250	2,250	0	0%
0015731550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	395	0%
0015732000	BENEFITS	0	0	0	0	11,371	0%
0015732100	FICA TAXES	4,622	5,271	4,632	5,000	6,544	124%
0015732200	RETIREMENT	0	5,848	0	0	1,974	34%
TOTAL PERSONAL SERVICES:		63,701	80,118	67,434	73,250	95,566	119%
0015733100	PROFESSIONAL SERVICES	0	0	0	0	0	0%
0015733400	CONTRACTUAL SERVICES	8,570	14,800	2,780	14,800	15,800	107%
0015733480	RECREATION PROGRAMS CONTRACT SERV	3,478	6,300	2,040	6,000	7,000	111%
0015734000	TRAVEL PER DIEM	0	0	0	0	0	0%
0015734100	TELEPHONE & COMMUNICATIONS	1,688	1,750	2,393	1,750	1,900	109%
0015734300	UTILITIES	26,816	25,600	24,627	25,600	26,700	104%
0015734400	RENTALS & LEASES	1,430	1,500	1,560	1,500	1,500	100%
0015734620	FACILITIES REPAIR & MAINTENANCE	7,294	5,500	4,992	5,500	16,500	300%
0015734630	EQUIPMENT REPAIR & MAINTENANCE	837	2,000	818	1,200	2,000	100%
0015734700	PRINTING	156	1,000	78	500	1,000	100%
0015734901	MISCELLANEOUS EXPENSE	0	0	72	0	0	0%
0015735100	OFFICE SUPPLIES	926	1,500	1,285	1,500	1,500	100%
0015735200	OPERATING SUPPLIES	6,550	9,000	6,514	8,000	9,300	103%
0015735220	UNIFORMS	767	750	88	500	800	107%
0015735230	POSTAGE	0	200	0	100	200	100%
0015735400	PUBLICATIONS & MEMBERSHIPS	25	0	25	25	0	0%
TOTAL OPERATING EXPENSES:		58,536	69,900	47,272	66,975	84,200	120%
0015736100	CAPITAL IMPROVEMENTS-LAND	0	0	0	0	0	0%
0015736200	CAPITAL IMPROVEMENTS-BUILDINGS	0	0	0	0	0	0%
0015736400	EQUIPMENT PURCHASES	0	0	0	0	0	0%
TOTAL CAPITAL OUTLAY:		0	0	0	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		\$122,238	\$150,018	\$114,706	\$140,225	\$179,766	120%

Beautification

Mission Statement

To enhance the quality of life for Marco Island residents and visitors by providing aesthetically pleasing and well-maintained landscaped areas, within medians and public street rights-of-way, that is consistent with the tropical character and natural beauty of Marco Island.

Beautification is one of 4 divisions within the Parks and Recreation Department and maintains over nine miles of landscaped medians and adjacent roadside tree borders along arterial and collector street rights-of-ways and performs selected maintenance at City owned cul-de-sacs.

The Parks and Recreation Department enjoys a collaborative relationship with the City's Beautification Advisory Committee. The Committee continues to advise staff on planting recommendations for future landscape and streetscape projects, improving maintenance techniques, and reviewing annual landscape budget requirements for operational and capital needs.



Areas of Responsibility

- North and South Collier Boulevard.
- Veteran's Memorial Park at North Collier Boulevard / North Barfield Drive.
- Winterberry Drive.
- San Marco Road (Collier Boulevard to Balmoral Court).
- Bald Eagle Drive (San Marco Road to Palm Street).
- North Barfield Drive (Bald Eagle Drive to North Collier Boulevard).
- Intersection of San Marco Road /Barfield Drive.
- South Barfield Drive (South of San Marco Road).
- Jane Hittler Park.
- City gateways at the S.S. Judge Jolley Bridge and SR92.
- Roadside Boarder Landscaping and Cul-de-Sac Improvement projects that are funded through the City's CIP.
- Approximately 311 cul-de-sacs.

Accomplishments

- Developed four cul-de-sac planting designs in collaboration with the Beautification Advisory Committee.
- Completed the Bald Eagle Drive (Phase 2) Planting Project, North Barfield Drive Planting Project and Hurricane Replacement Plantings through the CIP funded Roadside Border Landscaping Program.
- Conducted the City's fourth annual Arbor Day celebration, in collaboration with the Beautification Advisory Committee, through the planting of trees at the Tommie Barfield Elementary School and City Hall.
- Replanted hundreds of trees toppled by Hurricane Wilma and other tropical storm events that affected Marco Island in FY06, preserving the City's investment in public tree plantings.
- Completed transplanting of mature Gumbo Limbo trees, Oak trees and Foxtail Palm trees from North Collier Boulevard to Mackle Park, Tracts C & D, and San Marco Road in collaboration with the Public Works Department prior to demolition of planted medians.

Landscape Maintenance Budgeting

The Beautification Division carries out its landscape maintenance responsibilities exclusively through the use of annual service agreements. A landscape contractor performs all required landscape maintenance/replacement work and a licensed Landscape Architect provides oversight inspection services and also prepares minor designs and support specifications as requested by City staff. City staff inspections are completed by the Parks and Recreation Director and the Parks Superintendent.

For fiscal year 2007, the Beautification Division may transition from the utilization of contract services to a City staff operation for completing landscape and irrigation system maintenance and plant replacements. A contracted Landscape Architect will continue to provide design and inspection services for the division and serve as a consultant to the Beautification Advisory Committee.

Goals & Objectives

Goal	To increase the effectiveness of the relationship with the Beautification Advisory Committee (BAC) by assisting the Committee in achieving the Goals and Objectives approved by City Council.
Objective	To increase the effectiveness of the relationship with the Beautification Advisory Committee by assisting the Committee in achieving the Goals and Objectives approved by City Council in 2006-2007.

Action / Strategies

- Assist the BAC in completing calendar year 2006 goals.
- Assist the BAC in developing attainable draft goals for calendar year 2007.
- Determine staff time commitments to assist the BAC in achieving draft goals.
- Review staff's ability to support BAC in achieving goals with City Manager and Committee.
- Assist the BAC in revising final goals for calendar year 2007.
- Support BAC in achieving goals approved by City Council for calendar year 2007.

Goal	To increase the effectiveness of plant and turf maintenance at City medians and roadside tree borders by transitioning from contractor maintenance to staff operations.
Objective	To increase the effectiveness of plant and turf maintenance at City medians and roadside tree borders by transitioning from contractor maintenance to staff operations in FY07.

Action / Strategies

- Obtain City Council approval to perform median maintenance with City staff during FY07 budget review.
- Formally transition operations from contractor to City staff in October 2007, including the hiring of division staff and purchase of required equipment.
- Train new staff to perform routine maintenance functions.
- Continually assess performance of staff to ensure staff is performing maintenance at desired level.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Beautification Supervisor	0.0	1.0	\$35,000
Parks Maintenance Worker	1.0	5.0	142,029
Pay for Performance Incentives			12,392
Total Full Time Equivalents	1.0	6.0	\$189,421

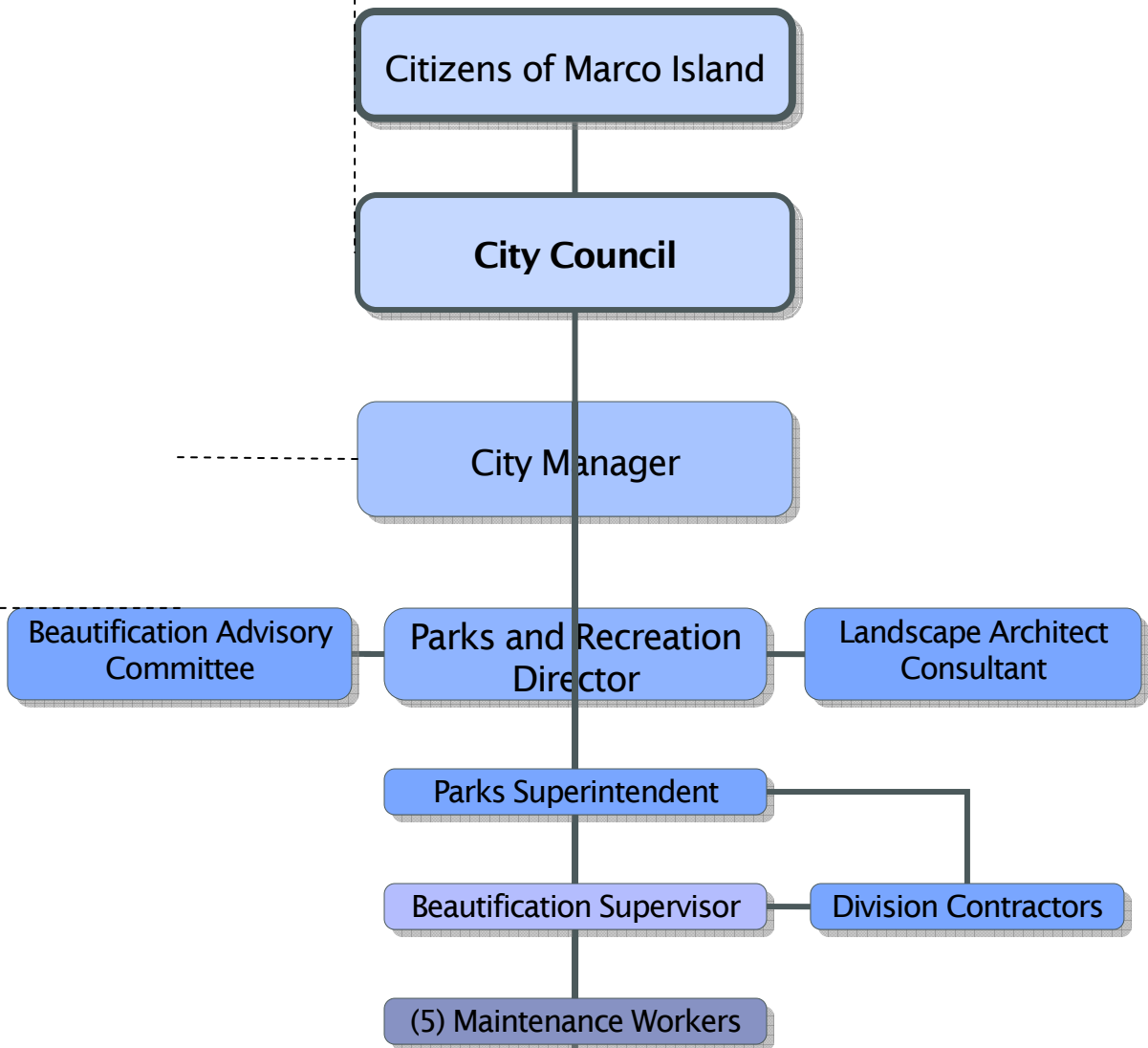
Detail of Capital Purchases

Description	Total Cost
Water Truck Debt Service	\$30,000
1.5 Ton Dump Truck	33,000
Pickup Truck	19,500
(2) 52" Rotary Mowers	13,300
Trailer	8,000
Total Capital Outlay	\$103,800

Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$275,399
Operating Expenses	221,800
Capital Outlay	103,800
Total for FY 2007	\$600,999

Beautification Organization Chart



BEAUTIFICATION
City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
BEAUTIFICATION							
9579							
0015791200	WAGES	\$0	\$29,715	\$25,502	\$29,715	\$30,847	104%
0015791400	OVERTIME	0	500	1,320	600	0	0%
0015791500	LONGEVITY PAY	0	0	0	0	0	0%
0015791550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	308	0%
0015792000	BENEFITS	0	9,129	8,829	9,000	9,026	99%
0015792100	FICA TAXES	0	2,311	2,410	2,000	2,973	129%
0015792200	RETIREMENT	0	0	1,053	600	1,542	0%
TOTAL PERSONNEL		0	41,655	39,115	41,915	44,696	107%
0015793100	PROFESSIONAL SERVICES	12,540	13,500	12,541	13,500	15,000	111%
0015793400	CONTRACTUAL SERVICES	346,733	436,000	360,134	436,000	43,000	10%
0015794100	TELEPHONE & COMMUNICATIONS	0	0	0	0	1,500	0%
0015794300	UTILITIES	16,190	12,700	22,511	18,000	12,700	100%
0015794400	RENTALS & LEASES	0	0	0	0	0	0%
0015794610	VEHICLE REPAIR & MAINTENANCE	10,227	22,600	13,076	22,000	7,000	31%
0015794901	MISCELLANEOUS EXPENSE	(297)	1,300	1,258	1,300	1,300	100%
0015795200	OPERATING SUPPLIES	0	0	0	0	0	0%
0015795210	FUEL	5,723	6,000	6,561	9,000	12,500	208%
0015795220	UNIFORMS	0	0	0	0	3,000	0%
0015795290	SOLID WASTE DISPOSAL	0	0	0	0	20,000	0%
0015795420	TRAINING	0	0	0	0	800	0%
0015799099	CONTINGENCY	0	0	0	0	409,503	0%
TOTAL OPERATING EXPENSES:		391,116	492,100	416,082	499,800	526,303	107%
0015796100	CAPITAL IMPROVEMENTS - LAND	0	0	0	0	0	0%
0015796400	EQUIPMENT PURCHASES	0	0	0	0	30,000	0%
TOTAL CAPITAL OUTLAY:		0	0	0	0	30,000	0%
GRAND TOTAL FOR DEPARTMENT:		\$391,116	\$533,755	\$455,197	\$541,715	\$600,999	113%

RECREATION PROGRAMS FUNDCity of Marco Island
Expense Budget - FY 200709/26/06
100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
RECREATION PROGRAMS FUND							
9585							
REVENUES:							
4053470000	PROGRAM INCOME	\$104,078	\$159,362	\$104,866	\$115,000	\$148,515	93%
4053690000	MISC INCOME	26,130	0	21,739	25,000	0	0%
4053810000	TRANSFER FROM GENERAL FUND	0	0	0	16,000	0	0%
4053810405	USE OF RESERVES	0	0	0	4,000	0	0%
4053894000	DONATIONS	480	0	10,446	13,000	0	0%
4053894010	MEMORIAL BENCHES	0	0	0	0	0	0%
4053894020	"MICKY'S" SAILING FUND	0	0	4,500	6,000	0	0%
4053894030	PLAYGROUND MACKLE PARK	13,897	0	4,120	4,000	0	0%
4053894040	RAQUET CENTER TOURNAMENTS	1,881	0	3,988	4,200	0	0%
TOTAL REVENUE:		\$146,466	\$159,362	\$149,659	\$187,200	\$148,515	93%
EXPENSES:							
4055721200	WAGES	\$0	\$28,392	\$12,220	\$28,000	\$34,297	121%
4055721210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
4055721400	OVERTIME	0	0	249	0	0	0%
4055721500	LONGEVITY PAY	0	0	0	0	0	0%
4055721550	SAFETY-PERFORMANCE AWARDS	0	0	0	0	304	0%
4055722000	BENEFITS	0	8,798	3,803	8,500	9,467	108%
4055722100	FICA TAXES	0	2,172	1,375	2,000	2,928	135%
4055722200	RETIREMENT	0	0	370	1,400	1,519	0%
TOTAL PERSONNEL		0	39,362	18,016	39,900	48,515	123%
4055723400	CONTRACTUAL SERVICES	101,701	90,000	88,162	90,000	90,000	100%
4055724400	RENTALS & LEASES	0	0	255	255	0	0%
4055724630	EQUIPMENT REPAIRS	0	0	1,088	1,000	0	0%
4055724700	PRINTING	0	0	0	0	0	0%
4055724970	MEMORIALS PURCHASED	0	0	400	2,400	0	0%
4055725100	SUPPLIES	3,357	10,000	5,705	8,000	10,000	100%
4055725210	FUEL	69	0	0	0	0	0%
4055725902	DEPRECIATION EXPENSE	1,920	0	0	0	0	0%
4055729099	CONTINGENCY	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		107,047	100,000	95,610	101,655	100,000	100%
4055726400	EQUIPMENT PURCHASES	0	20,000	17,299	10,000	0	0%
TOTAL CAPITAL OUTLAY:		0	20,000	17,299	10,000	0	0%
GRAND TOTAL FOR FUND:		\$107,047	\$159,362	\$130,926	\$151,555	\$148,515	93%

City of Marco Island Annual Budget Summary Fiscal Year 2006 - 2007

Capital Improvements Fund

Fiscal Year Budget 2007

Capital Improvement Revenues:

Water Mgt District Grant - Drainage Improvements	\$ 100,000
FEMA Disaster Response - Bridge Repairs	80,000
Roadway Impact Fees	200,000
Community Park Impact Fees	150,000
Transfer - General Fund	2,866,200

TOTAL REVENUES	\$3,396,200
-----------------------	--------------------

Capital Improvement Expenditures:

Drainage Improvements	475,000
Water Quality Improvements	200,000
Elkcam Circle Outfall Replacement	150,000
Bridge Repairs	462,000
Winterberry Drive / Smokehouse Creek Bridge Repairs	50,000
North Collier Boulevard Reconstruction	400,000
Street Improvements	100,000
Bike Path Shoulder Widening	100,000
Marco Lake Drive Turn Lanes	100,000
Roadside Border Landscaping	150,000
Cul-De-Sac Landscaping Improvements	25,000
Mackle Park Improvements	269,200
Veterans Community Park Improvements	100,000
Leigh Plummer Park Improvements	25,000
Beach Access Development - Marriott	200,000
Library Donation	200,000
Capital Contingency	390,000

TOTAL EXPENDITURES	3,396,200
---------------------------	------------------

CASH FLOW	\$ -
------------------	-------------

Capital Improvements Budget Summary

CIPFiveYearSummary2007

REFERENCE
FISCAL YEAR
2006

PROJ NBR	PROJECT DESCRIPTION	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FISCAL YEAR 2011	FIVE-YEAR TOTAL
-------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	---------------------	--------------------

I. STORMWATER DRAINAGE

	N. Collier/Seaview Drainage	609,271						
	Vacuum Truck	350,000						
	Asset Management	100,000						
1	Drainage Improvements	486,590	475,000	685,000	575,000	400,000	400,000	2,535,000
2	Water Quality Improvements	190,000	200,000	200,000	200,000	200,000	200,000	1,000,000
3	Elkcam Circle Outfall Repl		150,000					150,000
4	Florentine Gardens Outfall				200,000			200,000
5	Swallow Avenue Drainage			225,000				225,000
	SUB-TOTAL	676,590	825,000	1,110,000	975,000	600,000	600,000	4,110,000

II. BEACH & WATERWAYS

	Collier Bay Dredging	111,447						
	Seawall Replacement	40,000						
	SUB-TOTAL	151,447						

III. BRIDGE IMPROVEMENTS

	Bridge Integrity Study	109,924						
	East Winterberry Bridge	4,608,318						
	Bridge Repairs	2,150						
6	Smokehouse Bay Bridge		462,000	1,060,000				3,467,000
7	Smokehouse Bay Bridge			256,000				3,490,000
8	W'Berry Dr/Smokehouse Creek		50,000		909,000		2,325,000	50,000
	SUB-TOTAL	4,720,392	512,000	1,316,000	909,000	1,945,000	2,325,000	7,007,000

PROJECT DESCRIPTION	REFERENCE	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FIVE-YEAR
	FISCAL YEAR	2006	2007	2008	2009	2010	2011	TOTAL	
IV. ROADWAY IMPROVEMENTS									
S. Collier Reconstruction	3,903,451								
Traffic Signals/Street Signs	417,965								
Elkcam Circle Widening	205,000								
Bald Eagle Turn Lanes	309,272								
N. Collier Reconstruction	11,671,513	400,000							400,000
Street Improvements	150,000	100,000	300,000		280,000	400,000	400,000		1,480,000
Bike Path Shoulder Widening		100,000	100,000	100,000	100,000	100,000	100,000		500,000
Marco Lake Dr Turn Lane		100,000							100,000
SUB-TOTAL	11,821,513	700,000	400,000	400,000	380,000	500,000	500,000	500,000	2,480,000
SUB-TOTAL:									
PUBLIC WORKS	17,369,942	2,037,000	2,826,000	3,045,000	2,264,000	3,425,000	3,425,000	13,597,000	
V. PEDESTRIAN/BIKEWAYS									
Leland Way Pathway/YMCA	293,601								
Bald Eagle Shared Use Path	250,000								
Racquet Ctr/W. W Berry Pathway							500,000		500,000
SUB-TOTAL	250,000	-	-	-	-	-	500,000	500,000	500,000

PROJECT DESCRIPTION	REFERENCE									
	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FISCAL YEAR 2011	FIVE-YEAR TOTAL			
IX. CONTINGENCY										
22 Capital Contingency	630,390	390,000	215,000	600,000	570,000	500,000	2,275,000			
SUB-TOTAL	630,390	390,000	215,000	600,000	570,000	500,000	2,275,000			
TOTAL	25,288,274	3,396,200	3,916,000	4,039,000	4,540,000	5,900,000	21,791,200			

LESS: FUNDING FOR PROJECTS EXEMPT FROM ANNUAL SPENDING CAP

(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
(80,000)	(60,000)	(60,000)	(150,000)	(150,000)	(150,000)	(150,000)
(150,000)	(150,000)	(150,000)	(50,000)	(50,000)	(50,000)	(50,000)
(100,000)	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)

ANNUAL SPENDING CAP

2,866,200	3,200,000	3,200,000	3,639,000	4,140,000	4,500,000	4,500,000
-----------	-----------	-----------	-----------	-----------	-----------	-----------

FUNDS AVAILABLE BY YEAR

2,868,075	3,200,524	3,643,876	4,141,432	4,500,000	4,500,000	18,353,907
-----------	-----------	-----------	-----------	-----------	-----------	------------

CAPITAL PROJECTS FUND REVENUES
 City of Marco Island
 Revenue Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>CAPITAL PROJECTS FUND REVENUES</i>							
9301							
3003319001	FEMA BRIDGE REPAIRS	\$0	\$0	\$0	\$0	\$80,000	0%
3003360000	STATE DOT CONTRIBUTIONS ILOT	2,870,091	248,000	0	148,000	0	0%
3003374000	COLLIER COUNTY TRANSPORTATION GRANT	1,000,000	1,000,000	1,000,000	1,000,000	0	0%
3003375000	SOUTHWEST FL WATER MGMT GRANT	300,000	840,000	570,000	570,000	100,000	12%
INTERGOVERNMENTAL REVENUE:		4,170,091	2,088,000	1,570,000	1,718,000	180,000	9%
3003632400	ROAD IMPACT FEES	200,000	200,000	200,000	200,000	200,000	100%
3003632700	COMMUNITY PARK IMPACT FEES	123,557	150,000	45,556	50,000	150,000	100%
3003639904	SIDEWALK ASSESSMENTS PHASE IV	15,163	0	0	0	0	0%
3003660000	CONTRIBUTIONS FROM PRIVATE SOURCES	1,985,420	205,000	404,435	220,000	0	0%
SPECIAL REVENUES:		2,324,140	555,000	649,991	470,000	350,000	63%
3003810000	TRANSFER FROM GENERAL FUND	0	7,312,000	0	7,312,000	2,866,200	39%
3003840000	DEBT PROCEEDS	6,000,000	4,000,000	4,000,000	4,000,000	0	0%
3003610000	INTEREST EARNED	0	0	0	0	0	0%
3003690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0%
NON-REVENUES:		6,000,000	11,312,000	4,000,000	11,312,000	2,866,200	39%
GRAND TOTAL FOR FUND:		\$12,494,231	\$13,955,000	\$6,219,991	\$13,500,000	\$3,396,200	24%

CAPITAL PROJECTS FUND
City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>CAPITAL PROJECTS FUND</i>							
9530							
3005380020	N COLL/ SEAVIEW STORM SEWER	\$325,469	\$414,382	\$414,382	\$415,000	\$0	0%
3005380101	RECONSTRUCT THROAT INLETS	0	190,000	214,047	190,000	0	0%
3005380200	VACUUM TRUCK	0	350,000	265,570	350,000	0	0%
3005380210	ASSET MANAGEMENT SYSTEM	0	100,000	0	100,000	0	0%
3005380220	ELKCAM CIRCLE OUTFALL	0	0	0	0	150,000	0%
3005380230	WATER QUALITY IMPROVEMENT	0	0	0	0	200,000	0%
3005380096	REPLACE/REPAIR EXISTING OUTFALL	176,249	183,952	188,313	185,000	0	0%
3005380098	RoW SWALE DRAINAGE GRADING	94,019	(117,362)	152,111	155,000	0	0%
3005380099	CITY WIDE DRAINAGE IMPROVEMENT	59,125	150,000	128,728	150,000	575,000	383%
STORMWATER DRAINAGE:		654,863	1,270,972	1,363,149	1,545,000	925,000	73%
3005430001	COLLIER CREEK DREDGING	145,292	111,447	51,242	111,500	0	0%
3005430005	SEAWALL REPLACEMENT	0	40,000	30,923	40,000	0	0%
3005430007	MARINA FEASIBILITY	0	50,000	0	0	0	0%
BEACH AND WATERWAYS:		145,292	201,447	82,165	151,500	0	0%
3005400025	EAST WINTERBERRY BRIDGE REPAIR	434,287	4,608,318	328,084	4,610,000	0	0%
3005400030	BRIDGE PLANNING STUDY	47,076	9,924	3	10,000	0	0%
3005400100	BRIDGE INTEGRITY STUDY	0	100,000	22,400	100,000	0	0%
3005400150	WINTERBERRY SMOKEHOUSE	0	0	0	0	50,000	0%
3005400099	CITY-WIDE BRIDGE REPAIRS	3,538	2,150	2,351	2,500	462,000	9999%
BRIDGE IMPROVEMENTS:		484,901	4,720,392	352,837	4,722,500	512,000	11%
3005410005	SAN MARCO/HEATHWOOD INTERSECTION	247,044	1,235,192	1,110,490	1,275,000	0	0%
3005410020	SAN MARCO/BALD EAGLE INTERSECTION	32,159	2,769	118	2,800	0	0%
INTERSECTIONS:		279,203	1,237,961	1,110,608	1,277,800	0	0%
3005410012	N COLL BLVD/BUTTONWOOD-SAN MARCO	435,431	12,187,405	8,820,080	11,870,000	400,000	3%
3005410014	N COLLIER BLVD/BARFIELD	0	61,000	0	0	0	0%
3005410016	S COLLIER BLVD/WINTERBERRY-SAN MARCO	2,321,091	3,838,451	3,593,304	3,840,000	0	0%
3005410017	S COLL BLVD/SPRUCE-WINTERBERRY	18,218	0	2,055	2,100	0	0%
3005410024	S COLLIER BICYCLE & PEDESTRIAN	10,800	65,000	65,694	65,600	0	0%
3005410100	COMPUTERIZED TRAFFIC SIGNALS	35	232,965	36	233,000	0	0%
3005410101	LIGHTED STREET NAMES	0	185,000	0	185,000	0	0%
3005410103	ELKHAM CIRCLE WIDENING	0	205,000	160,458	205,000	0	0%
3005410104	BALD EAGLE TURN LANES	108,689	427,143	427,534	400,000	0	0%
3005412000	BIKE PATH WIDENING	0	0	0	0	100,000	0%
3005412100	MARCO LAKE DR TURN	0	0	0	0	100,000	0%
3005410021	LOCAL ST/COLLECTOR INTERSECTION IMPRV	0	0	0	0	0	0%
3005415303	ROAD RESURFACING	73,613	150,000	149,326	150,000	0	0%
3005410098	MISC STREET/ALLEY MAINTENANCE	0	0	0	0	200,000	0%
ROADWAYS:		2,967,878	17,351,964	13,218,486	16,950,700	800,000	5%
3005420010	LELAND WAY PATHWAY TO YMCA	35	293,601	390	295,000	0	0%
3005420012	BALD EAGLE PATHWAY	0	250,000	0	250,000	0	0%
PEDESTRIAN/BICYCLE WAYS:		35	543,601	390	545,000	0	0%

CAPITAL PROJECTS FUND
City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
3005790005	BALD EAGLE/ELK CIR LANDSCAPING	0	0	0	40,000	0	0%
3005790008	BALD EAGLE STREETScape	9,422	2,025	1,498	2,000	0	0%
3005790010	JOLLEY BRIDGE LIGHTING	0	59,000	0	59,000	0	0%
3005790000	CUL DE SAC IMPROVEMENTS	0	33,725	11,400	75,000	25,000	74%
3005790004	ROADSIDE BORDER LANDSCAPING	109,688	329,222	329,222	250,000	150,000	46%
	STREETScape IMPROVEMENTS:	119,110	423,972	342,120	426,000	175,000	41%
3005420001	LEIGH PLUMMER PARK SITE IMPROV	0	0	0	0	25,000	0%
3005420020	MACKLE PARK EXPANSION	274,821	1,143,013	9,331	945,000	269,200	24%
3005420021	WINTERBERRY PARK EXPANSION	68,433	200,983	63,320	201,000	0	0%
3005420050	VETERANS PARK PROPERTY PLAN	4,550	102,630	102,630	103,000	100,000	97%
3005420052	RACQUET CENTER IMPROVEMENTS	39,555	310,445	6,467	111,000	0	0%
3005420054	BEACH ACCESS-MARRIOTT	0	10,000	4,720	0	200,000	2000%
3005420056	JANE HITTLER PARK	0	200,000	0	0	0	0%
	PARKS, REC & OPEN SPACE:	387,359	1,967,071	186,468	1,360,000	594,200	30%
3005800065	POLICE SERVICES EXPANSION	91,121	5,582,079	4,662,824	5,375,000	0	0%
	CIVIC FACILITIES:	91,121	5,582,079	4,662,824	5,375,000	0	0%
3005810001	TRANSFER TO GENERAL FUND	5,726,891	0	0	0	0	0%
3005810200	TRANSFERS TO PARK AVE PROP BOND	0	0	0	0	0	0%
3005810203	TRANSFER TO SALES TAX BOND DEBT SERV	18,961	0	0	0	0	0%
3005810204	TRANS TO N COLLIER BANK NOTE DEBT SERV	0	0	0	0	0	0%
3009009099	CAPITAL PROJECTS CONTINGENCY	0	4,210	0	500,000	390,000	9264%
	CONTINGENCY AND OTHER:	5,745,851	4,210	0	500,000	390,000	9264%
	GRAND TOTAL FOR FUND:	\$10,875,613	\$33,303,669	\$21,319,047	\$32,853,500	\$3,396,200	10%

Capital Project Categories and Descriptions

CATEGORY I – STORMWATER DRAINAGE:

The development of the Stormwater Drainage component of the Capital Improvement Program (CIP) is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the Master Drainage Plan (2000).

Comprehensive Plan Goal: “TO PROTECT THE HEALTH AND SAFETY OF THE PUBLIC BY ENSURING THAT STORMWATER MANAGEMENT FACILITIES ARE PROPERLY MAINTAINED, ENVIRONMENTALLY SOUND, COST EFFECTIVE, AND MEET THE COMMUNITY’S PRESENT AND FUTURE DEMANDS.”

Comprehensive Plan Information – The City’s Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Stormwater Drainage Sub-Element as listed above. The Comprehensive Plan Objectives from Part 1 are:

- The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years
- To limit public expenditures for stormwater facilities that would have the effect of directly subsidizing private development
- Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C. for Class II and Class III waters where applicable
- The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity

Part 2 of the Comprehensive Plan, which addresses Stormwater Drainage, is based on information and recommendations contained in the City’s Master Drainage Plan. The City’s Plan consultant reviewed original Deltona design plans, and subjected field-verified conditions to a simulated hydraulic model. The resultant engineering data and findings indicated that the existing surface and sub-surface drainage infrastructure generally has the capacity to convey and discharge runoff occurring from the ten-year (frequency) one-hour (duration) storm event. The Plan emphasizes that some planned outfalls were never constructed, and also states that extensive reconstruction/replacement work is necessary for the stormwater drainage system to function at design capacity.

Master Drainage Plan Recommendations - Drainage improvement needs identified in the Master Drainage Plan fall into seven categories: 1) major intersections; 2) additional outfalls; 3) swale regrading; 4) elimination of swale intersections; 5) replacement of throat structures; 6) sediment removal; and 7) relining/reconstructing storm sewer pipes. The Master Drainage Plan estimated a total construction cost of \$28,000,000 - \$32,000,000, which is planned for an implementation period of approximately fifteen years. In recognition that drainage deficiencies exist throughout the City requiring diverse corrective actions, this CIP and prior CIP’s provided for a multifaceted approach of funding to support various improvement actions. While significant progress has been made with critical

Capital Project Categories and Descriptions

drainage failures addressed in a timely fashion, remaining drainage systems requiring improvements will be perpetuated due to limited capital funds.

Consistency With Adopted Schedule of Capital Improvements – The stormwater drainage expenditures contained in this proposed Five-Year CIP through FY10 promote financial consistency with the adopted Comprehensive Plan.

The Five Year CIP for fiscal years 2006-2010 allocates \$3,065,000 for storm drainage.

Project # 1: Drainage Improvements

Project Goal: “To continue with a repair/replacement program for deficient storm sewer outfalls; right-of-way swale drainage; cul-de-sac outfalls; and North Bald Eagle drainage as recommended in the Master Drainage Plan.”

Project Objectives:

1. To annually repair or replace existing storm sewers to maintain or increase existing storm drainage system capacity.
2. To continue with a long-term repair/replacement program for collapsed or structurally failed storm sewers.
3. To perform swale re-grading activities in a prioritized sequence to address developed areas that receive the most valid public complaints of nuisance ponding that affects multiple properties (cul-de-sac outfalls; North Bald Eagle Drive).
4. To perform swale re-grading activities upstream and/or downstream of new single-family home construction to correct inadequate flow conditions.

Project’s Relationship to Comprehensive Plan:

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity.” (Section IV(c), Objective 1.4)

Project’s Relationship to Master Drainage Plan Recommendations:

- The Master Drainage Plan identified 31 miles of existing storm sewer pipes and outfalls (15 inch to 48-inch diameter) that in the long-term would require various types of repair and replacement throughout the fourteen (14) drainage areas.
- The Master Drainage Plan identifies a need to install 171 additional storm sewer outfalls to achieve adopted LOS standards.

Capital Project Categories and Descriptions

Success Measurement: Repair/replace approximately five (5) existing outfalls in FY07 and the re-grading of 2,000 linear feet of swales along public rights-of-way in FY07.

Project Narrative: The repair or replacement of existing storm sewers is an on-going program necessary to preserve and maintain existing storm drainage capacity. In some instances the repair and/or replacement of existing storm sewers (including outfall pipes and culverts) is more important than adding a new or supplemental outfall since resulting adverse impacts from collapsed or structurally failed storm sewers in residential areas are measurable as negative impacts on public safety and welfare.

Pipe failures are generally not known or monitored in advance. Information is received by notification from affected property owners. Remedial work typically involves partial or full replacement of failed sewer segments with new pipe, or relining existing pipe interiors with high-density polyethylene storm sewer sleeves to achieve equivalent design flows and structural carrying capacity. New pipe materials and construction repair technologies will be evaluated to improve benefit / cost parameters and to minimize real property disruptions during construction.

Annual re-grading of roadside drainage swales is required to minimize nuisance ponding and maintain adequate stormwater drainage along local streets to achieve efficient discharges to receiving water bodies. A typical swale segment exhibits flow restrictions due to sedimentation and improper flow line elevations. Occasionally, driveways need to be reconstructed and associated culverts replaced to achieve positive drainage.

The Master Drainage Plan geographically divides the City into 14 drainage regions or basins (i.e., San Marco-Sunset Region). Within each drainage basin, various types of maintenance and capital improvements are designated. This project primarily accounts for new or additional storm sewers and outfall pipes that are required to eliminate or aid in reducing inundation of streets and private properties along public drainage easements. Citywide drainage improvements include replacement of primary and secondary storm sewer systems along roadways and downstream discharge points due to undersized pipes or a lack of conveyance to final outfalls. Moreover, land development activities in the City over the past two decades have increased runoff rates. Supplemental storm sewers and outfalls that result in additional flow capacity are necessary to maintain an adequate LOS between road rights-of-way and adjacent waterways.

North Bald Eagle Drive is in need of major drainage improvements. Strip mercantile businesses along this corridor of Bald Eagle are at an elevation below the roadway. Parking lots become flooded from roadway runoff. This area, on the most southerly portion, begins at the Riverside Club property line, runs north to the Sunrise Bay Resort, and encompasses adjacent property across the street, at Marco Vista Condos. Improvements made with this project would make this area safe for pedestrians and motorists.

Capital Project Categories and Descriptions

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
575,000	685,000	575,000	400,000	400,000	2,635,000

Funding: \$2,635,000 GF

Project #2: Water Quality Improvements

Project Goal: “To continue with an on-going program to reconstruct throat inlets to maximize capacity and enhance safety and aesthetics at critical locations throughout the City.”

Project Objectives:

1. To continue with a drainage improvement program to reconstruct throat inlets at various locations throughout the City within annual approved CIP budgets for the period FY07-FY11.
2. Install water quality inserts (Suntree type) into storm inlets at various locations within annual approved CIP budget.

Project’s Relationship to Comprehensive Plan:

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity.” (Section IV(c), Objective 1.4)

Project’s Relationship to Master Drainage Plan Recommendations:

- The Master Drainage Plan recommends conversion of throat inlet structures to FDOT ditch bottom inlets.
- Meet regulatory requirements for water quality.

Success Measurement: Reconstruct approximately 25 drainage inlets each year in which funds are allocated.

Project Narrative: Reconstruction of existing throat type drainage inlets is recommended for both safety and maintenance reasons. Existing throat inlets are generally large and protrude one (1) to three (3) feet above the swale bottom, posing a potential hazard to pedestrians and vehicles. The annual allocation of \$50,000 will support replacement of approximately 25 throat inlets utilizing FDOT ditch bottom grate inlets.

Capital Project Categories and Descriptions

There are an estimated 738 throat inlets in the City. Remaining inlet replacement work is scheduled over a 16-year period based on an allocation of \$50,000 per year.

The City has approximately 1,000 stormwater inlets. The South Florida Water Management District (SFWMD) requires that each inlet be retrofitted with a device to capture floatables, such as hydrocarbons, grease, oil, and debris before it enters our waterways. The SFWMD provided the City with a \$140,000 grant in FY06 to install these inlet skimmer boxes. Grant applications have been submitted for FY07.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
200,000	200,000	200,000	200,000	200,000	1,000,000

Funding: **\$300,000** **Grants**
 \$700,000 **GF**

Project #3: Elkcam Circle Outfall

Project Goal: “To repair and replace the Elkcam Circle outfall.”

Project Objectives:

1. To complete repair and replacement of the storm sewer facility to avoid further pipe collapses which would result in property damages and unsafe and hazardous site conditions.

Project’s Relationship to Comprehensive Plan:

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C., for Class II and Class III waters where applicable.” (Section IV(c), Objective 1.3)

Project’s Relationship to Master Drainage Plan Recommendations:

- A recent inspection by staff reveals a failing storm sewer that requires replacement and rerouting.

Capital Project Categories and Descriptions

Success Measurement: Construction is scheduled to begin in FY07.

Project Narrative: The existing outfall has failed between Elkcam Circle and the Rose Court waterway. This outfall serves Elkcam Circle as well as the new utility property to be exchanged with the County.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
150,000	0	0	0	0	150,000
Funding:	\$150,000	GF			

Project #4: Florentine Gardens Outfall

Project Goal: “To repair and replace the Florentine Gardens storm sewer outfall facility.”

Project Objectives:

1. To complete repair and replacement of the storm sewer facility to avoid further pipe collapses which would result in property damages and unsafe and hazardous site conditions. The storm sewer runs under the condominium building.
2. To relocate the storm drain around the building and relocate outfall penetration into the easement between Florentine Gardens and Harbor Boat Club to the west. The existing storm sewer will be abandoned in place and filled with grout.

Project’s Relationship to Comprehensive Plan:

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C., for Class II and Class III waters where applicable.” (Section IV(c), Objective 1.3)

Project’s Relationship to Master Drainage Plan Recommendations:

- A recent inspection by staff reveals a failing storm sewer that requires replacement and rerouting.

Success Measurement: Construction is scheduled to begin in FY09.

Capital Project Categories and Descriptions

Project Narrative: The outfall runs directly under this condominium. This pipe has had a few repairs made to it outside the building. The pipe is approximately 35 years old, and the major focus of this project would be abandoning the pipe in place, filling it with grout and relocating the outfall penetration into the easement between Florentine Gardens and The Harbor Boat Club to the West.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	0	200,000	0	0	200,000
Funding: \$200,000 GF					

Project #5: Swallow Avenue Drainage

Project Goal: “To continue with an on-going drainage improvement program to provide stormwater flow capacity required at critical locations throughout the City.”

Project Objectives:

1. To continue with a citywide drainage improvement program to maintain and increase stormwater flow capacity in existing storm sewers and outfalls at critical locations throughout the City that have structural deficiencies.
2. To continue with a citywide drainage improvement program to provide design flow capacity at critical locations throughout the City that are devoid of storm sewers and outfalls.

Project’s Relationship to Comprehensive Plan:

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity.” (Section IV(c), Objective 1.4)

Project’s Relationship to Master Drainage Plan Recommendations:

- The Master Drainage Plan identifies a need to maintain storm sewers to achieve adopted LOS standards.

Capital Project Categories and Descriptions

Project Narrative: This system consists of two 36" diameter corrugated aluminum pipes. The joints are failing due to dissimilar metals and the method of construction. This storm sewer will be directed to the new Florentine Gardens Outfall, described in Item 4. This project will be undertaken in FY08.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	225,000	0	0	0	225,000

Funding: \$225,000 GF

Capital Project Categories and Descriptions

CATEGORY II – BEACHES AND WATERWAYS:

The development of the Beaches and Waterways Improvement component of the Capital Improvement Program is not derived from any specific recommendations or action strategies set forth in any City plan, but is recognized and included in the Schedule of Capital Improvements, which is an adopted component of the Comprehensive Plan.

Comprehensive Plan Goal: NOT APPLICABLE.

Consistency With Adopted Schedule of Capital Improvements – Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, no funds have been committed to beaches and waterways improvement projects for FY07-11.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	0	0	0	0	0
Funding: \$					

Capital Project Categories and Descriptions

CATEGORY III – BRIDGE IMPROVEMENTS:

The development of the Bridge Improvement component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the City's Bridge Plan.

Comprehensive Plan Goal: "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

Comprehensive Plan Information – The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The applicable Comprehensive Plan Objectives from Part 1 are:

- Incorporation of recommended improvements contained in the Bridge Plan that will enhance bridge safety and capacity into future capital improvement budgets
- The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.

Part 2 of the Comprehensive Plan discusses bridges as a component of the transportation network and references the Bridge Plan, from which the City will implement a capital improvement program to replace and/or renovate deficient bridges.

The State of Florida Department of Transportation (FDOT) is required by federal law to administer annual inspections of bridges statewide. Through contracted consulting services, FDOT conducts annual inspections of the City's fourteen bridges for operational safety and structural integrity. One bridge (low vertical clearance) on Collier Boulevard at Amazon Court has not been inspected by FDOT. An evaluation rating system is employed consisting of four performance factors: (1) structural adequacy and safety; (2) serviceability and functional obsolescence; (3) essentiality for public use; and, (4) special features.

Right-of-Way Master Plan Recommendations: The Right-of-Way Master Plan (2000) discussed the need for special bridge design treatments, and included an overview of traffic concerns, pedestrian facilities, and aesthetic concerns. A total of ten bridges, including Smokehouse Bay Bridge, were identified in the Right-of-Way Master Plan as candidates for enhancements consistent with the design concepts advanced.

Consistency With Adopted Schedule of Capital Improvements: Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, \$6,800,000 as allocated to bridge improvement projects for the prior Five-Year CIP for FY06-FY10. Due to the costs associated with the reconstruction of North and South Collier Boulevard some capital expenditures, including bridge projects, have been deferred to future years or scaled back. Per the City's adopted Comprehensive Plan, bridge improvements

Capital Project Categories and Descriptions

are not subject to Level of Service (LOS) standards. The Five-Year CIP for fiscal years 2007-2011 allocates \$7,007,000 for bridge repairs.

Project #6: Bridge Repairs

Project Goal: “To perform operational, safety and rehabilitative repairs to various bridges to achieve a condition of maintainability.”

Project Objectives:

1. To complete remedial work for the various bridges in FY07 to result in a satisfactory performance rating for operational adequacy, safety, serviceability, and essentiality for public use.

Project’s Relationship to Comprehensive Plan:

- “Incorporation of recommended improvements contained in the various bridge analysis studies will enhance bridge safety and capacity into future capital improvement budgets.” (Section II, Objective 1.6)

Success Measurement: Completion of design and construction stages in FY07 to mid FY08 within the allocated budget.

Project Narrative: The following are the repairs recommended by bridge engineering consultants based on the damages and deterioration caused by Hurricane Wilma and age:

1. Bridge No. 034127 – South Seas Ct. over Tidal Canal – Year Constructed: 1986 (FY07)

The following repairs are recommended:

1. Repair holes and open joints in bulkheads.
2. Replace areas of lost fill behind bulkheads with flowable fill.
3. Repair spall in the bulkhead cap on the northwest corner of the bridge.
4. Repair the undermined approach slabs by placing flowable fill in the undermined areas.

Capital Project Categories and Descriptions

- 2. Bridge No. 034126 – Sandhill Ct. over Tidal Canal – Year Constructed: 1986 (FY07)**
- The following repairs are recommended:
1. Repair holes and open joints in bulkheads.
 2. Replace areas of lost fill behind bulkheads with flowable fill.
 3. Remove existing slope pavement and replace with fabric formed concrete revetment.
 4. Repair the undermined approach slabs by placing flowable fill in the undermined areas.
- 3. Bridge No. 030207 – N. Collier Blvd. over Clam Bay (Flat Bridge) – Year Constructed: 1979 (FY07)**
- The following repairs are recommended:
1. Locate and repair leaking bulkhead joints.
 2. Replace backfill in areas of subsidence.
 3. Repair undermined areas of Approach Slabs.
- 4. Bridge No. 034118 – Hernando Dr. over Clam Bay – Year Constructed: 1972 (FY08)**
- The following repairs are recommended:
1. Repair holes and open joints in bulkheads.
 2. Replace areas of lost fill behind bulkheads with flowable fill.
 3. Remove existing slope pavement and replace with fabric formed concrete revetment.
 4. Repair the undermined approach slabs by placing flowable fill in the undermined areas.
- 5. Bridge No. 034117 – Kendall Dr. (South) over Clam Bay – Year Constructed: 1972 (FY08)**
- The following repairs are recommended:
1. Repair holes and open joints in bulkheads.
 1. Replace areas of lost fill behind bulkheads with flowable fill.
 2. Repair the undermined end bent by placing flowable fill underneath it.
 3. Repair the slope protection with fabric formed concrete.
 4. Repair the undermined approach slab by placing flowable fill in the undermined areas.

Capital Project Categories and Descriptions

6. Bridge No. 034120 – Kendall Dr. (North) over Collier Bay – Year Constructed: 1972 (FY08)

The following repairs are recommended:

1. Repair holes and open joints in bulkheads.
2. Repair bulkhead caps and broken H-piles in the south bulkhead.
3. Replace areas of lost fill behind bulkheads with flowable fill.
4. Re-grade embankment slopes and protect slopes with fabric formed concrete.
5. Repair the undermined approach slabs and end bents by placing flowable fill in the undermined areas.

7. Bridge No. 036001 – N. Barfield over Factory Bay – Year Constructed: 2001 (FY08)

The following repairs are recommended:

1. Repair spalls in sidewalk and curb.
2. Repair bulkhead joints.
3. Repair spall in the face of End Bent 4.

8. Bridge No. 036002 – N. Barfield over Marco River Inlet – Year Constructed: 2004 (FY08)

The following repairs are recommended:

1. Repair crack I the bridge rail curb.
2. Repair cracked slope pavement.
3. Replace fill in areas where it has undermined the slope pavement.
4. Repair cracks located in the MSE wall coping on the Northwest corner of the bridge.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
462,000	1,060,000	0	1,945,000	0	3,467,000
Funding:	\$140,000	FEMA Grant			
	\$3,327,000	GF			

Capital Project Categories and Descriptions

Project #7: Smokehouse Bay Bridge Enhancements

Project Goal: “To perform aesthetic improvements and associated minor repairs to the Smokehouse Bay Bridge.”

Project Objectives:

1. To complete enhancement and associated minor repair work for the Smokehouse Bay Bridge in FY07 concurrently with or separate from the North Collier Boulevard improvement project.

Project's Relationship to Comprehensive Plan:

- “Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets.” (Section II, Objective 1.6)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

Project's Relationship to the Right-of-Way Master Plan:

- This bridge enhancement project is consistent with recommendations set forth in the Right-of-Way Master Plan, and is comprised of streetscape and sidewalk improvements that will result in substantial aesthetic improvements for this unique area of the City. Although the scope of work for this project does not explicitly include widening work or structural related repairs to the existing bridge, minor repairs and maintenance activities will be necessary and are considered to be inherent to accomplishing the beautification / enhancement work.

Success Measurement: Completion of design and construction stages in FY07 within the allocated budget.

Project Narrative: It is expected that initial planning efforts for this project will involve development of alternative aesthetic concepts to complement and maximize architectural benefits anticipated from the current Esplanade mixed use development project. In particular, the sidewalk component of the Smokehouse Bay Bridge enhancements will be designed to functionally and aesthetically integrate with waterfront pedestrian uses by the Esplanade developer. This FY08 project will be funded by previously awarded grants from FDOT. The total grant of \$256,000 consists of a \$100,000 appropriation for landscaping, and \$156,000 for sidewalk construction. In FY09, it is anticipated that the southbound bridge will be redesigned. The new bridge profile will be increased to allow an increase of three to four feet of additional waterway clearance as well as incorporating access under the bridge for pedestrians to allow for a boardwalk connection between the Esplanade and the Winn-Dixie property.

Capital Project Categories and Descriptions

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	256,000	909,000	0	2,325,000	3,490,000

Funding: \$256,000 **FDOT Grant**
 \$3,234,000 **GF**

Project #8: West Winterberry Bridge / Smokehouse Creek

Project Goal: “To repair the bridge surface and provide minor rehabilitation and upgrades to the sidewalk.”

Project Objectives:

1. To repair the bridge before December 2006.

Project’s Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section VIII, Objective 1.1)

Success Measurement: To accomplish this project before the end of this year and not impact our seasonal community.

Project Narrative: This project involves the milling and replacing of the road surface as well as improvement to the sidewalk. Based on budget availability, additional pier mounted low level lights will be added to aid pedestrians using the sidewalks.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
50,000	0	0	0	0	50,000

Funding: \$50,000 **GF**

Capital Project Categories and Descriptions

CATEGORY IV – ROADWAY IMPROVEMENTS:

The development of the Roadway Improvement component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the Right-of-Way Master Plan.

Comprehensive Plan Goal: “TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN AN SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS.”

Comprehensive Plan Information – The City’s Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. Applicable Comprehensive Plan Objectives from Part 1 are:

- Promote a safe, convenient, and energy efficient multimodal transportation system
- Coordinate the transportation system with the Future Land Use Map to ensure population densities, housing and employment patterns, and land uses are consistent with the capabilities and capacities of the transportation network
- Coordination of the City’s Transportation Element with the MPO and FDOT to ensure project/improvement consistency with external plans and programs
- Maintain designed Levels of Service for arterial, collector, and local roads on Marco Island
- Protect and preserve existing and future rights-of-way to prevent structural encroachments and to ensure adequate ultimate roadway widths for maintenance of adopted level of service standards, consistent with this element, the 2020 Collier County MPO Transportation Plan, and the Land Development Code (LDC)

Part 2 of the Comprehensive Plan addressing Transportation Improvements is based on information and recommendations contained in the City’s Right-of-Way Master Plan (2000). Policy 1.1.1 of the Comprehensive Plan sought, “Incorporation of the recommendations contained in the Right-of-Way Master Plan into the five year Capital Improvement Element based on priority of need and availability of fiscal resources.”

Right-of-Way Master Plan Recommendations: The Right-of-Way Master Plan recommended that North and South Collier Boulevard, Bald Eagle Drive, and San Marco Road be designated as capacity and aesthetic improvement projects which have also been included in the Collier County 2025 Transportation Needs Plan.

Capital Project Categories and Descriptions

Consistency With Adopted Schedule of Capital Improvements: The roadway improvement expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan. An amount of \$800,000 was allocated toward roadway improvement projects in FY07.

The Five-Year CIP for fiscal years 2007-2011 allocates \$2,580,000 for Roadway Improvements.

Project #9: North Collier Boulevard Improvements (Buttonwood Court to San Marco Road)

Project Goal: “To reconstruct North Collier Boulevard from a rural roadway to an urban roadway to provide long-term capacity needs, to improve stormwater drainage, to remedy operational safety deficiencies, to create a shared use path for pedestrians and bicyclists, to enhance aesthetics through landscaping and decorative lighting, and to place overhead power lines underground.”

Project Objectives:

1. To commence construction of North Collier Boulevard with inclusion of utility relocation and expansion work as recommended under the City’s Utility Master Plan.
2. To proactively address and resolve design and property impact concerns by City Council and residents during the final design phase, including consensus on access management, Shared Use Paths, drainage improvements, and other community needs.

Project’s Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.4)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

Project’s Relationship to Right-of-Way Master Plan Recommendations:

- The scope of work proposed for North Collier Boulevard (to include reconstruction to an urban typical section, and construction of multimodal facilities and streetscape related improvements) is consistent with recommendations set forth in the Right-of-Way Master Plan.

Success Measurement: To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

Capital Project Categories and Descriptions

Project Narrative: This project involves the reconstruction of North Collier Boulevard from a rural four-lane divided boulevard to an urban four-lane divided boulevard, an approximate distance of 2.5 miles.

North Collier Boulevard lies within an existing right-of-way corridor width of 100 feet. The existing curbed median is not of a sufficient width to provide refuge pavement areas at mid block locations and side street intersections for safe-cross over of vehicles and left turn movements. In conjunction with the preparation of an access management plan to determine optimum locations of median openings, medians will be constructed to enhance operational safety and an increase in service capacity. The planned scope of work includes Shared Use Paths, additional left turn lane bays, storm sewer systems, architectural lighting, streetscape and landscape improvements, major relocation and upgrades of underground and surface utilities, and signalization upgrades or new mast arm systems. The FY05 and FY06 budgets allocated \$11,838,000. This \$400,000 funds the balance of the project.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
400,000	0	0	0	0	400,000
Funding:	\$400,000	GF			

Project #10: Street Improvements

Project Goal: “To reconstruct inverted street intersection areas for resolution of drainage problems and correction of safety deficiencies, including rehabilitation of roadway pavements and sidewalks. To resurface streets and reconstruct failed or deteriorating alley pavements.”

Project Objectives:

1. To complete reconstruction of inverted street intersections in the Five-Year CIP through FY10, resulting in elimination of stormwater ponding and correction of operational safety and maintenance deficiencies.
2. To preserve the structural integrity and load carrying capacity of City streets through an annual resurfacing program.
3. To reduce long-term recurring expenditures for miscellaneous street maintenance and repairs through preservation of pavement conditions by asphalt resurfacing and milling.
4. To annually reconstruct and resurface deteriorated street and alley asphalt pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling.

Capital Project Categories and Descriptions

Project's Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.4)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

Project's Relationship to Right-of-Way Master Plan Recommendations:

- Intersection improvements and resurfacing of streets under this project are consistent with recommendations outlined in the City's Right-of-Way Master Plan as well as the Master Drainage Plan.

Success Measurement: Complete all construction activities in each fiscal year in which funding is allocated per the Five-Year CIP.

Project Narrative: This project involves the partial or full reconstruction of roadway intersection areas to resolve drainage problems, to replace raveled asphalt pavement, to resolve inadequate turning radii, to remedy safety concerns, to alleviate excessive ponding of stormwater, and to construct or reconstruct paved shoulders and sidewalk improvements.

The scope of work may also include reconstruction and resurfacing of deteriorated asphalt pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling. Storm sewer installations may also be required to eliminate drainage problems.

Street and alley improvement projects involve the reconstruction and resurfacing of deteriorated asphalt pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling. Since failed or deteriorated pavement conditions are usually verified upon visual inspection, individual maintenance projects for streets and alleys will not be selected for repair in a prioritized sequence based on a pavement serviceability rating system. However, repair work along alleys may need to be accomplished first due to the extensive loss of pavements and negative economic impacts to commercial business enterprises that depend on alleys for delivery of goods and products. The scope of work may also include some minor reconstruction, widening, and resurfacing of localized failed pavements as well as milling of existing pavements to extend and maximize the pavement design life.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
200,000	300,000	280,000	400,000	400,000	1,580,000
Funding:		\$1,000,000	Road Impact Fees		
	\$580,000		GF		

Capital Project Categories and Descriptions

Project #11: Bike Path Shoulder Widening

Project Goal: “To provide safe riding areas for bicyclists to use on City streets.”

Project Objectives:

1. Provide a shoulder on existing streets to allow for safe bike riding.
2. The annual level of construction will depend on available CIP funds.

Project’s Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.4)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

Project’s Relationship to Right-of-Way Master Plan Recommendations:

- The scope of work proposed is consistent with recommendations set forth in the Right-of-Way Master Plan.

Success Measurement: To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

Project Narrative: The City has identified approximately 30 miles of bike path streets. Most of these do not have a pavement shoulder to allow for off-traffic pavement and riding surface. A three to four foot wide asphalt pavement will be constructed.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
100,000	100,000	100,000	100,000	100,000	500,000
Funding:	\$500,000	GF			

Capital Project Categories and Descriptions

Project #12: Marco Lake Drive Turn Lanes

Project Goal: “To reconstruct North Collier Boulevard from a rural roadway to an urban roadway to provide long-term capacity needs to improve stormwater drainage, to remedy operational safety deficiencies, to create a shared use path for pedestrians and bicyclists, and to enhance aesthetics through landscaping and decorative lighting. To accomplish this goal will require traffic to be redirected onto Bald Eagle Drive. To ensure that traffic flows smoothly, a turning lane will be added at Marco Lake Drive.”

Project Objectives:

1. A turning lane will be added on Bald Eagle Drive at Marco Lake Drive.
2. This project was completed in FY06 with FY07 funds.

Project’s Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.4)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

Project’s Relationship to Right-of-Way Master Plan Recommendations:

- The scope of work proposed for North Collier Boulevard (to include reconstruction to an urban typical section, and construction of multimodal facilities and streetscape related improvements) is consistent with recommendations set forth in the Right-of-Way Master Plan.

Success Measurement: To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

Project Narrative: Turning lanes will be provided onto Marco Lake Drive.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
100,000	0	0	0	0	100,000
Funding:	\$100,000	GF			

Capital Project Categories and Descriptions

CATEGORY V – PEDESTRIAN/BICYCLE WAYS:

The development of the Pedestrian/Bicycle Ways component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations, or action strategies, set forth in the Right-of-Way Master Plan.

Comprehensive Plan Goal: “TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS.”

Comprehensive Plan Information – The City’s Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The relevant Comprehensive Plan Objectives from Part 1 are:

- Promotion of a safe, convenient, and energy efficient multimodal transportation system
- The City shall coordinate future transportation, park and infrastructure improvements to ensure compatibility and appropriateness of adjacent land uses, and to promote the Island’s small town character
- Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities

Part 2 of the Comprehensive Plan addressing the desire to advance a multimodal transportation network is based on information and recommendations contained in the City’s Master Park, Recreation and Open Space Study, and the Right-of-Way Master Plan.

Master Park, Recreation, and Open Space Study Recommendations: In 1999 the City developed the Master Park, Recreation and Open Space Study, which incorporates a review and analysis of the current recreation and open space system, projection of future needs, and a recommended action plan. Discussions included bikeways, trails, and sidewalk systems. The Citywide interconnected system of pedestrian-friendly facilities includes shaded sidewalks in our neighborhoods, safe facilities for bicycle use and improved safety at pedestrian crosswalks. The system of sidewalks and bikeways connect neighborhoods to town centers, parks, public buildings, and natural areas. The benefits of an interconnecting alternative transportation system include:

- Improved safety for pedestrians and cyclists;
- Less reliance on the automobile and other motorized travel;
- Improved air quality; and
- Improved quality of life for residents

Capital Project Categories and Descriptions

Right-of-Way Master Plan Recommendations: Consistent with the proposed improvements in the City's Right-of-Way Master Study, multi-purpose sidewalks are proposed along all major roadways. These walks can accommodate cyclists, walkers and joggers, and rollerbladers. A system of multi-purpose paths for more intensive recreation use, eventually linking to a bike path along CR 92, was proposed for Tracts "C" and "D". The design of these paths should also include "trailheads" consisting of bike racks, water fountains, and possibly a pavilion. The project, identified as the Racquet Center – Mackle Park – Winterberry Pathway was designed in FY05. However, because of increasing construction cost estimates in the CIP and because of the need to provide additional funding for the North Collier Boulevard project, the project was postponed to a future year.

Consistency With Adopted Schedule of Capital Improvements – The Adopted Schedule of Capital Improvements (FY06-010) committed \$250,000 to pedestrian and bicycle improvement projects. The Five-Year CIP for fiscal years 2007-2011 allocates \$500,000 to re-establish the Racquet Center-Mackle Park-Winterberry Pathway project.

Project #13: Racquet Center – Mackle Park – Winterberry Pathway

Project Goal: "To increase the City's park and recreational facilities by constructing the first phase of the new 1.4 mile pathway project".

Project Objectives:

1. Initiate the first phase of construction on the 1.4 mile long 12' wide pathway system.

Project's Relationship to Comprehensive Plan:

- "Promotion of a safe, convenient, and energy efficient multimodal transportation system." (Section VI, Objective 1.3)
- "Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities." (Section V, Policy 1.1.2)
- "Seek enhancement grants through the MPO to fund bicycle and pedestrian improvements." (Section VI, Policy 1.3.5)

Project's Relationship to Master Park, Recreation and Open Space Study Recommendations:

- The Study recommended as a short term action, "Develop a multi-purpose, paved trail loop connecting Mackle Park, YMCA, Racquet Center, Library / Park and Winterberry Ball fields utilizing the power line easement, Tract RB (San Marco Road), Tract Q (Winterberry Drive), and the Sandhill Street or South Barfield Avenue ROW".

Capital Project Categories and Descriptions

Success Measurement: Completion of the first construction phase in FY11 and within budget.

Project Narrative: This new pathway project (project has also been referred to as the “linear park project”, the “multi-purpose path project”, the “Racquet Center Path”) has been designed with funds from previous capital project funding years. As construction estimates escalated for this project and the No. Collier Blvd reconstruction project, the City Council instructed staff to transfer funds from the park/path project to No. Collier Blvd. with the belief that the pathway project would be funded in a future CIP when the need for transportation funding was not as significant. FY11 provides the first opportunity to fund the first construction phase of this project in the amount of \$500,000. Funding will be used to update plans and to construct the first phase of the project. Staff will also requests funds in future years to complete the project.

Once completed, the park/path will extend from the Racquet Club to Tracts “C” and “D”, passing through both Mackle Park and Winterberry Park. The first phase of construction will begin on Tracts C and D (Winterberry Drive) and then work north toward the Racquet Center.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	0	0	0	\$500,000	\$500,000
Funding: \$500,000 GF					

Capital Project Categories and Descriptions

CATEGORY VI – STREETSCAPE IMPROVEMENTS:

The development of the Streetscape Improvement component of the Capital Improvement Program is derived from specific recommendations or action strategies set forth in the Master Park, Recreation, and Open Space Study and the Right-of-Way Master Plan. Additionally, the Transportation Element goal statement suggests aesthetic improvements are a desired component the City's transportation system.

Comprehensive Plan Goal: "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

Comprehensive Plan Information: The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The relevant Comprehensive Plan Objectives from Part 1 are:

- Promote a safe, convenient, and energy efficient multimodal transportation system
- The City shall coordinate future transportation, park and infrastructure improvements to ensure compatibility and appropriateness of adjacent land uses, and to promote the Island's small town character

Part 2 of the Comprehensive Plan addressing the desire to advance a multimodal transportation network that reflects aesthetic expectations of the community is based on information and recommendations contained in the City's Master Park, Recreation and Open Space Study, and the Right-of-Way Master Plan.

Master Park, Recreation and Open Space Study Recommendations: The Citywide interconnected system of pedestrian-friendly facilities include landscaped sidewalks borders in our neighborhoods, safe facilities for bicycle use and improved safety at pedestrian crosswalks. The system of sidewalks and bikeways connect neighborhoods to town centers, parks, public buildings, and natural areas. The benefits of an interconnecting alternative transportation system include:

- Improved safety for pedestrians and cyclists;
- Less reliance on the automobile and other motorized travel;
- Improved air quality; and
- Improved quality of life for residents

Right-of-Way Master Plan Recommendations: Although the City's Right-of-Way Master Study is primarily a transportation-planning document that focuses on capacity and system preservation improvements to bridges and arterial, collector, and local streets, the document also provides evaluations and recommendations for aesthetic designs within roadway right-of-way. At the outset, the

Capital Project Categories and Descriptions

planning document clearly announces a citizen-supported goal that future transportation infrastructure improvements be balanced with elements of streetscape aesthetics.

Section Six of the Right-of-Way Master Plan is devoted solely to streetscape improvements, and provides recommendations for street furniture and elements, street signage, lighting and landscaping.

Streetscape improvements generally include roadside and median landscaping. Also included are associated street level amenities such as benches, architectural lighting and signing, brick paver designs, linear parks, aesthetic mast arm traffic signals, decoratively designed newspaper arbors, sidewalks, bicycle facilities and other landscape architecture elements servicing the needs of pedestrians and bicyclists.

Optimally, streetscape improvements are designed concurrently with transportation engineering projects to achieve maximum benefits in first costs and perpetual maintenance. However, in instances of limited funds or different program time lines whereby roadway expansion projects follow initial streetscape improvements consisting of basic landscaping elements, design strategies need to be employed to minimize future loss or relocation of constructed streetscape improvements.

Consistency With Adopted Schedule of Capital Improvements – Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, \$800,000 has been committed to streetscape improvement projects for the prior Five-Year CIP for FY06-FY10. The streetscape expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan.

The Five-Year CIP for fiscal years 2007-2011 allocates \$875,000 for streetscape improvement projects.

PROJECT #14: Roadside Border Landscaping

Project Goal: “To increase the number of trees planted along streets, within the rights-of-way, that serve to improve the landscape quality and character of Marco Island.”

Project Objectives:

1. To increase the number of trees planted along North Collier Blvd. between Rose Ct. and the Jolley Bridge and to begin tree replacements in planted medians that were damaged or destroyed by the 2004 and 2005 hurricanes in FY07.

Capital Project Categories and Descriptions

Project's Relationship to Comprehensive Plan:

- "Incorporation of the recommendations contained in the Master Right-of-Way Plan into the five year Capital Improvement Elements based on priority of need and availability of fiscal resources" (Section II, Policy 1.1.1)

Project's Relationship to Master Right-of-Way Plan:

- "Due to the high temperature and intense sunlight the island experiences in a year, citizens want to maximize the amount of shade available within the roadway pedestrian corridors. The new roadway cross section has been prepared to maximize room within the right of way for meandering sidewalks and increased amounts of shade trees." (Section 5, Roadway Shade/Lighting, pages 3 & 4)
- "Due to extensive overhead power lines along the majority of the project area, the small tree acts as the staple street tree on the island. Because of their smaller size, more trees would be planted to permit the desired shade and streetscape effect. No understory planting is recommended, except to accent proposed pedestrian nodes." (Section 6, Streetscaping, page 10)
- "Landscape Palette provides recommendations for suitable species." (Section 6, Streetscaping, pages 14-31)
- "Establish a tree-planting program that targets individual corridors for improvements." (Section 4, page 5, #5)

Success Measurement: Completion of the FY07, FY08, FY09, FY10 and FY11 planting projects within the approved budget and within the fiscal year.

Project Narrative: Marco Island is a beautiful City. The landscape character sets the City apart from many other Florida communities and is a significant enhancement to both the physical beauty of the island and the quality of life for residents. To further enrich the beauty of the Island, planting street trees along major roadways has been a priority for the last three fiscal years. A combination of palms, shade trees, flowering trees, and shrubbery have been used to improve the visual quality of Winterberry Drive (FY02), Bald Eagle Drive (FY03), San Marco Road (FY04), Bald Eagle Drive Phase 2 (FY05), and North Barfield Drive (FY06).

Using the plant recommendations from the Right-of-Way Master Plan (1999), staff has worked with the Beautification Advisory Committee and consultants to design the first three phases of the "Roadside Border Landscaping" project. This collaboration will continue in FY07 as North Collier Boulevard, between Rose Court and the Jolley Bridge is planted. Remaining funds will be used to begin median tree replacements on South Barfield Drive. Projects in FY08-FY11 will continue roadside beautification in areas targeted through the Right-of-Way Master Plan, MPROSS, and as recommended by the Beautification Advisory Committee. All projects are supported in the MPROSS, The Master Right-of-Way Plan and the Comprehensive Plan. Recommended funding for FY11 has been included.

Capital Project Categories and Descriptions

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Funding:	\$750,000	GF			

Project #15: Cul-de-Sac Tree and Landscaping Installations

Project Goal: “To continue with an annual citywide Cul-de-Sac program by installing plant material per the “standard” design as recommended by the City’s Beautification Advisory Committee.”

Project Objectives:

1. To maintain cul-de-sacs in accordance with the “standard” design as recommended by the Beautification Advisory Committee.
2. To encourage resident maintenance of cul-de-sacs.

Project’s Relationship to Comprehensive Plan:

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section VI, Objective 1.3)
- “Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities.” (Section V, Policy 1.1.2)

Project’s Relationship to Master Park, Recreation and Open Space Study Recommendations:

- This project is primarily intended to provide street trees and ground cover plantings at local street cul-de-sacs to provide aesthetic benefits to residents such as high visual impact and shade.

Project’s Relationship to the Right-of-Way Master Plan Recommendations:

- This tree installation and ground cover landscaping program for local street Cul-de-Sacs is consistent with recommendations set forth in the Right-of-Way Master Plan, as further elaborated and recommended by the City’s Beautification Advisory Committee.

Capital Project Categories and Descriptions

Success Measurement: Complete all annual tree installation and landscape work by September 30 of each ending fiscal year programmed in the Five-Year CIP.

Project Narrative: Through review of the Cul-de-sac program with the Beautification Advisory Committee, a “standard” design has been developed for cul-de-sacs not planted and maintained by residents. This “standard” design will be installed by the City at cul-de-sacs without resident maintenance agreements over a period of time and as funding allows. This effort will be coordinated with the LCEC as they place electrical utilities underground as approved by City Council.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
25,000	25,000	25,000	25,000	25,000	125,000

Funding: \$125,000 GF

Capital Project Categories and Descriptions

CATEGORY VII – PARKS, RECREATION, AND OPEN SPACE

The development of the Parks, Recreation and Open Space element of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations, or action strategies, set forth in the Master Parks, Recreation and Open Space Study.

Comprehensive Plan Goal: “TO ENHANCE MARCO ISLAND’S OPEN SPACE AND RECREATIONAL OPPORTUNITIES WHILE MAINTAINING ITS TROPICAL, SMALL TOWN CHARACTER.”

Comprehensive Plan Information - The City’s Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Parks and Open Space Element as listed above. The Comprehensive Plan Objectives from Part 1 are:

- Establishment of minimum Level of Service (LOS) standards for community parklands and regional parkland acreages per 1,000 residents
- To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites
- Promotion of a safe, convenient, and energy efficient multimodal transportation system
- The City will actively seek and cooperatively pursue partnerships with Island entities for enhanced and expanded recreational and civic use facilities

Part 2 of the Comprehensive Plan also states: “To gain a better understanding of our park, recreation and open space needs and opportunities, the City commissioned the creation of a Park an Open Space Study in 1999. That Study provides critical information and guidance as to how the City should address open space and recreational needs of the community through build-out. It also provides benchmark data and analysis to facilitate development of this Comprehensive Plan element.” Since the Master Parks, Recreation and Open Space Study (MPROSS) is given great weight in the Comprehensive Plan and, since it provides a more detailed examination of parks and recreation facilities along with more detailed improvement recommendations, the MPROSS serves as the foundation for the CIP recommendations. The approved CIP projects serve as the action strategies that will fulfill the Comprehensive Plan’s goal and objectives.

Master Parks, Recreation and Open Space Study Objective: The City’s Master Parks, Recreation and Open Space Study (MPROSS) stated objective is, “to develop a long-range, visionary, yet practical parks and open space vision that: has broad-based public consensus, identifies open space needs in ‘new’ areas, identifies opportunities for linkages and partnerships, provides recreation opportunities for all residents, includes a comprehensive variety of facility types, creates opportunities for recreation programs, accommodates changing demographics, respects individual neighborhood needs, develops an implementation strategy and establishes priorities for land acquisition and park development.”

Capital Project Categories and Descriptions

MPROSS Information – The City’s MPROSS is comprised of four sections: 1 – Introduction; 2 – Physical Characteristics of Marco Island; 3 – Needs Analysis and; 4 – The Future of Parks, Recreation and Open Space System. The specific recommendations provided in Section 4, The Future of Parks, Recreation and Open Space System, serve as the basis for CIP recommendations.

Consistency With Adopted Schedule of Capital Improvements: For FY06 Five-Year CIP, the City Council approved \$3,344,200 for Parks, Recreation and Open Space program. The FY07 proposed Five-Year Capital Improvement strategy recommends \$4,344,200 for Parks, Recreation, and Open Space projects through fiscal year 2011.

Significant Changes from the FY06 budget to the FY07 recommended budget include:

FY07

- Mackle Park Improvements - \$200,000 reduction from FY06 approval to fund Beach Access project.
- Beach Access – Marriott - \$200,000 to construct pedestrian beach access.

FY08

- Mackle Park Improvements - \$300,000 reduction to accommodate other CIP needs.

FY11

- Mackle Park Master Plan - \$1,300,000 has been recommended to continue Master Plan implementation.

(Note: The changes in funding for Mackle Park Improvements have altered the elements to be constructed in each implementation phase)

Project #16: Mackle Park Improvements

Project Goal: “To increase Mackle Park’s ability to meet the needs of the community through phased implementation of the Mackle Park Master Plan.”

Project Objectives:

1. To expand the pathway to a width of twelve-feet (12’) per the Mackle Park Master Plan
2. To develop and construct pedestrian connections between the park and surrounding neighborhoods per the Mackle Park Master Plan

Capital Project Categories and Descriptions

3. To install pathway lighting conduit for future installation of path lighting
4. To construct Sitting Circle per the Mackle Park Master Plan in the south-east corner of the park
5. To install new trees and landscaping in the project area

Project's Relationship to Comprehensive Plan:

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)
- "Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island" (Section VI, Policy 1.2.5) (Completed during the Master Plan development).
-

Project's Relationship to MPROSS:

- "Renovate and expand Mackle Park: Develop a final master plan and construction documents for the proposed improvements to Mackle Park" (Section 4, page 43, #7)

Success Measurement: Completion of FY07 construction projects within the approved budget.

Project Narrative: Mackle Park is the primary public space in the City's park system. It offers a unique blend of passive and active recreation and serves as the host site for a majority of the city's community events, public and organizational meetings, concerts, and dances. It also hosts the island's only publicly owned community center, which is heavily used throughout the year. A comprehensive Master Plan for the park, in accordance with the MPROSS, was completed in 2004 and approved by the City Council on February 22, 2005. The plan provides the framework for investing CIP funding, defines long and short term improvement priorities, provides cost estimates for these priorities, graphically illustrate the future park, explains user patterns, documents development chronology and eliminates or mitigates current conflicts between users.

Implementation of the Master Plan began with the construction of Kids' Cove playground. The projects described above represent Phase III improvements as discussed with the City Council during the February 7, 2005 workshop on the Mackle Park Master Plan. The recommendations for FY07-FY11 are also consistent with the construction phases discussed with the City Council on February 7, 2005. The City will seek grants to assist with park development.

The Five-Year CIP period spanning fiscal years 2005-2008, as identified in the FY04 budget, has been amended for Mackle Park to the following schedule. All projects are supported in the MPROSS and the Comprehensive Plan. Anticipated spending for FY11 has been included.

Capital Project Categories and Descriptions

- **Fiscal Year 2008:** Phase IV improvements, relocate soccer field, install path lighting, construct entry arbors, install new park signage, install border landscaping and irrigation.
- **Fiscal Year 2009:** Phase V improvements, new basketball courts, expand parking lot, install park lighting, south parking lot construction, install site furniture, install landscaping.
- **Fiscal Year 2010:** Phase VI improvements, design community center, plaza and overlook areas through construction documents.
- **Fiscal Year 2011:** Phase VII improvements, construct plaza and other overlooks.
- **Funding** needs beyond FY11 are estimated at \$4.6 million to construct new community center and picnic area.

Five-Year Funding Recommendation:

	FY07	FY08	FY09	FY10	FY11	Total
	269,200	600,000	1,000,000	350,000	1,300,000	3,519,200
Funding:	\$3,519,200	GF & Park Impact Fees				

Project #17: Racquet Center Improvements

FY08 Project Goal: “To replace under-court irrigation at courts 3 and 4”

Project Objectives:

1. To replace under-court irrigation at courts 3 and 4 to improve water conservation and player safety.

Project’s Relationship to Comprehensive Plan:

- “To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites” (Section VI, Objective 1.2)

Project’s Relationship to MPROSS:

- “All parks and facilities must be maintained to be clean, safe, well-lit, attractive, comfortable and uniform in appearance” (Section 4, page 63, #5)

Capital Project Categories and Descriptions

Success Measurement: Completion of FY08 construction project within the approved budget.

FY08 Project Narrative: Funding allows for the replacement of inefficient under-court irrigation system on courts 3 and 4. The existing system uses a significant amount of water compared to the systems installed on courts 5, 6, 7 and 8. Because the existing system is inefficient in how it distributes water to the clay surface, dry areas frequently develop on the court surfaces which is unsafe for players. To create a safe surface, staff must increase the water used on these courts.

The Five-Year CIP period spanning fiscal years 2005-2008, as identified in the FY04 budget, has been amended for the Racquet Center to the following schedule. All projects are supported in the MPROSS and the Comprehensive Plan. Anticipated spending for FY09' has been included.

- **Fiscal Year 2008:** Replace under-court irrigation on courts 3 and 4.
- **Fiscal Year 2010:** Building repairs.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	\$100,000	0	\$100,000	0	\$200,000
Funding:	\$200,000	GF			

Project #18: Winterberry Park Improvements

Project Goal: "To increase Winterberry Park's ability to meet the needs of the community through implementing the Winterberry Park Improvement Plan"

Project Objectives:

1. To increase Winterberry Park's ability to meet the needs of the community through the construction of parking improvements, a perimeter walk, install site furniture, relocate field lighting and install additional landscaping.

Project's Relationship to Comprehensive Plan:

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)

Capital Project Categories and Descriptions

Project's Relationship to MPROSS:

- “Develop a Master Development Plan and Construction Documents for Winterberry which creates an urban” facility capable of supporting multiple uses” (Section 4, page 44, #8, bullet 1)
- “Implement improvements including construction of new ball field facilities, reconfiguration of the parking lots and pedestrian walks” (Section 4, page 44, #8, bullet 1)

Success Measurement: Completion of FY10 construction project within the approved budget.

FY10 Project Narrative: An Improvement Plan for Winterberry Park was developed in FY03-04 in accordance with the MPROSS. The plan will be presented to the public for comment during the current year. The improvement plan makes long term recommendations for the improvement of the park. Like the plan developed for Mackle Park, it must be implemented in phases.

- **Fiscal Year 2010:** Improvements per the Improvement Plan, parking improvements, construct perimeter walk, construct small playground, install site furniture, relocate field lighting, landscaping.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
0	0	0	\$300,000	0	\$300,000
Funding: \$300,000 GF					

Project #19: Veterans Community Park

Project Goal: “To increase the amount of park land available to residents through the development of the Veterans Community Park.”

Project Objectives:

1. To increase the amount of park land available to residents by first developing a Comprehensive Master Plan, in FY07, that provides the framework for developing the Veterans Community Park with strong community support.
2. Construct small, early action projects with remaining funds.

Capital Project Categories and Descriptions

Project's Relationship to Comprehensive Plan:

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)
- "Within one year of the Plan's effective date, the City will investigate and negotiate, if feasible, the purchase of vacant property on Marco Island that is suitable for future parks/or community/cultural center" (Section VI, Policy 1.2.1)
- "Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island" (Section VI, Policy 1.2.5)

Project's Relationship to MPROSS:

- "The collection of 6 undeveloped lots along Elkoam Circle, in the southwest quadrant of downtown, presents the opportunity for the development of the signature civic space of Marco Island. This space could begin as a public gathering space, complete with plazas fronting the water, and green space to accommodate festivals." (Section 4, page 58, paragraph 3)
- "Develop and implement a Master Site Plan for the town Center gathering space or 'green'" (Section 4, page 58, #3)

Success Measurement: Completion of the FY06 planning project within the approved budget and within the fiscal year.

Project Narrative: As stated in the introduction of this section, voters approved a referendum in 2003 to purchase the 6.85 acres known as the "Glon Property". Acquiring the land and developing the park is supported in both the Comprehensive Plan and the MPROSS. Developing a Master Plan for the new park was originally planned for FY05, however, with guidance from City Council (March 21, 2005), the FY05 funds are being used to reconstruct the seawall on the waterfront lots. FY07 funding allows for the Master Plan to be developed. The planning process will include several opportunities for public participation during the design development stage. The completed plan will serve as the foundation for capital projects in future years. The City will seek grant funds for construction projects in the years when the City is able to provide matching funds. After completing the Master Plan, FY07 remaining funds will be used to complete a minor project. Fiscal Year 2007: Develop a Comprehensive Master Plan, complete minor construction project.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
\$100,000	0	0	0	0	\$100,000

Funding: \$100,000 GF

Capital Project Categories and Descriptions

Project #20: Leigh Plummer Park Improvements

Project Goal: “To increase Leigh Plummer Park’s ability to meet the needs of the community.”

Project Objectives:

1. To increase Leigh Plummer Park’s ability to meet the needs of the community by developing an Improvement Plan, in FY07, that provides the framework for renovating the park and that has community support.

Project’s Relationship to Comprehensive Plan:

- “To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites.” (Section VI, Objective 1.2)
- “Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island.” (Section VI, Policy 1.2.5)

Project’s Relationship to MPROSS:

- “Improve existing Neighborhood Parks according to the specific needs of surrounding residents (e.g. Leigh Plummer Park).” (Section 4, page 47, #4)

Success Measurement: Completion of the FY07 planning project within the approved budget and within the fiscal year.

Project Narrative: Leigh Plummer Park is an important facility in the makeup of the City’s open space resources; however, it is grossly underutilized. In its current state, it serves primarily as a passive park for walking and sitting and provides an outdoor respite for contractors during lunchtime. While many options for development have been suggested by residents and staff, an Improvement Plan should be developed to ensure that investment in the park is done in accordance with resident needs, as set forth in the MPROSS. If funded, the project would allow the administration to develop an Improvement Plan for Leigh Plummer Park that will serve as the foundation to transform this underutilized space into a valuable community resource.

The original Leigh Plummer Park development program, from the MPROSS suggests:

1. Monument/Garden
2. Multi-Purpose Open Space
3. Playground with Benches
4. New Parking

Capital Project Categories and Descriptions

- 5. Gazebo
- 6. New Crosswalks

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
\$25,000	0	0	0	0	\$25,000
Funding:	\$25,000	GF			

Project #21: Beach Access - Marriott

Project Goal: “To increase locations where the public has pedestrian access to Marco Island’s beach.”

Project Objectives:

1. To increase locations where the public has pedestrian access to Marco Island’s beach, by constructing a pedestrian walkway from the west side of No. Collier Boulevard to the beach at the Marriott easement location.

Project’s Relationship to Comprehensive Plan:

- “To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites.” (Section VI, Objective 1.2)

Project’s Relationship to MPROSS:

- “Improve existing Neighborhood Parks according to the specific needs of surrounding residents (e.g. Leigh Plummer Park).” (Section 4, page 54, #5 and 10)

Success Measurement: Completion of the FY07 planning project within the approved budget and within the fiscal year.

Project Narrative: Increasing the number of locations where the public has access to Marco Island’s beach has been the subject of debate for many years. In 2001, the City negotiated a 15 foot wide easement on the northern boundary line of the “Marco Beach Resort PUD” to accommodate a pedestrian beach access. The City Council decided that the access should be opened when the construction of the resort

Capital Project Categories and Descriptions

project is completed. The resort project is expected to be completed in 2006 allowing for the access to be constructed during FY07. The project will provide pedestrian access only and there will be no restroom or parking facilities included in this project.

Once constructed, the beach access will be managed by the Parks and Recreation Department.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
\$200,000	0	0	0	0	\$200,000
Funding:	\$200,000	GF			

Capital Project Categories and Descriptions

CATEGORY IX – CIP CONTINGENCY:

PROJECT ID #22: Capital Projects Contingency

An annual budget allocation for a contingency account is proposed for each year of the Five-Year CIP. Unless otherwise approved by City Council, use and expenditure of each year's contingency budget is strictly limited to authorized capital projects listed in the adopted Five-Year CIP. Contingency amounts are transferred to individual capital projects for expenditure as part of a budget amendment process approved by the City Manager. Contingency funds are set aside amounts for unforeseen or unplanned expenditures during the planning, design, permitting, and construction stages of capital projects.

Five-Year Funding Recommendation:

FY07	FY08	FY09	FY10	FY11	Total
390,000	215,000	600,000	570,000	500,000	2,275,000
Funding: \$2,275,000 GF					

**City of Marco Island
Annual Budget Summary
Fiscal Year 2006 - 07**

Building Services Fund

Fiscal Year Budget 2007

Building Services Revenues

Building Permit Fees	\$ 1,465,830
----------------------	--------------

TOTAL REVENUES	\$ 1,465,830
-----------------------	---------------------

Building Services Expenditures

Personal Services	737,008
Collier County Services	80,000
Other Operating Expenses	118,775
Central Administration	405,058
Self-Insurance	50,235
Capital Outlay	74,754

TOTAL EXPENDITURES	1,465,830
---------------------------	------------------

CASH FLOW	\$ -
------------------	-------------

NOTE: By action of the City Council, Building Services established as a self-supporting Enterprise Fund in the 2006 Budget. Fund is exempt from calculation of Spending Cap expenditures.

Building Services

Mission Statement

To provide Marco Island property owners a permitting and plan review process that is responsive to the needs of the development community and residents. This includes assuring that trained professionals adhere to strict compliance with building codes; generate sufficient revenues through the collection of reasonable fees to fully support the Building Division; and to promote the general health, welfare, and appearance of Marco Island through diligent plan review and inspection services.

The Building Services Division is charged with providing a full range of services to the development community and the citizens of Marco Island. Services include the issuance of permits, the review of plans, and field inspections of projects.

The Division reviews and inspects all projects requiring a permit. The City strives to assemble and maintain a team of well-qualified personnel. The head of the Building Services Division is state certified as a Building Official. All three building inspectors are certified inspectors in their respective disciplines.

The Building Services Division receives staff support from the Community Development Administration and Public Works staff. This support involves site plan and project review and right-of-way permitting. The Building Fund is utilized to offset costs associated with this external support to the Building Services Division.

For Fiscal Year 2006, Building Services was defined as a self-supporting Enterprise Fund. Under Florida Statutes, building permit revenues may only be used to support the operations of the Building Division of the municipality. Functionally, the Building Services Division operates as a division of the Community Development Department.



Accomplishments

- Permitted 110 new single-family homes.
- Issued 4,618 permits for new construction and remodeling projects
- Performed 18,406 inspections for permitted projects.
- Collected over \$3,200,000 in total fees (including impact fees).

Goals & Objectives

Goal	To provide optimum professional services allowing the staff unit to be recognized as one of the best in Southwest Florida.
Objective	Implementation of cost effective services and programs that allow for a streamlined, but thorough, plan review and inspection system.

Action / Strategies

- To maintain Inspectors' certifications by obtaining appropriate continuing education.
- Upgrade software programs as appropriate to increase efficiency.
- Continue implementation of a sensible, cost-effective strategy for records/plan storage and recovery.
- Review building permit fee schedule and determine if justifiable rate increases are needed.
- Revise damage assessment procedures and certificates of occupancy checklists.
- Initiate a sustainable customer service program by assuring that quality control is performed in the areas of interpretations; streamlined permit forms, impact fee assessments; and communications with customers.

Objective	To achieve a class 6 rating from the Community Rating System.
------------------	---

Action / Strategies

- Participate in community outreach programs (speaking engagements, flood news flyers, maintain CEU's, and maintain a Certified Floodplain Manager).
- Attend Emergency Management Institute training sessions.

Detail of Personnel Services

Position	FY 2006 Budget	FY 2007 Budget	Salary
Building Official	1.00	1.00	\$65,000
Deputy Building Official	0.00	1.00	50,000
Electrical Inspector	1.28	1.00	45,999
Plumbing/Mechanical Inspector	1.00	1.00	45,999
Structural Inspector	1.00	1.00	46,253
Customer Service Supervisor	0.00	1.00	45,000
Permit Clerk	3.00	3.00	107,765
Administrative Technician	1.00	1.00	31,445
Pay for Performance Incentives			30,622
Total Full Time Equivalents	8.28	10.0	\$468,083

Detail of Capital Purchases

Description	Total Cost
(5) Inspector Vehicles	\$70,755
Computer Equipment	3,999
Total Capital Outlay	\$74,754

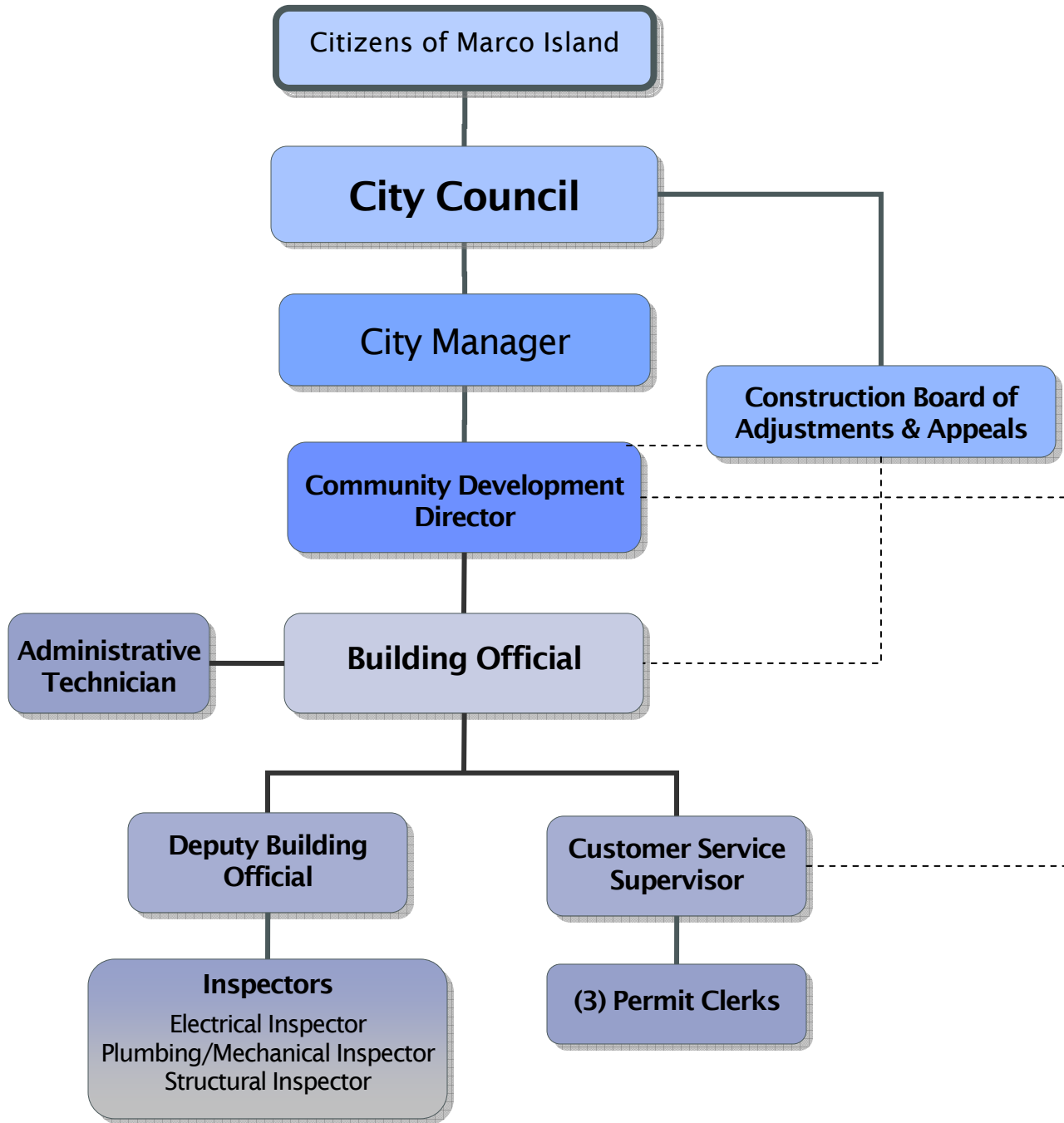
Budget Summary

Description	Total Cost
Personnel Services Expenditures	\$737,008
Operating Expenses	249,010
Allocated Administration	405,058
Capital Outlay	74,754
Total for FY 2007	\$1,465,830

Revenue Summary

Description	Total Cost
Building Permits	\$1,465,830
Total for FY 2007	\$1,465,830

Building Services Organization Chart



BUILDING SERVICES FUND REVENUES

City of Marco Island
Revenue Budget

Page i

09/26/06
100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
BUILDING SERVICES FUND REVENUES							
9201							
1013220000	BUILDING PERMIT FEES	\$1,191,347	\$1,105,368	\$1,145,807	\$1,130,000	\$1,465,830	133%
1013610000	INTEREST EARNED	49,680	0	0	0	0	0%
1013690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0%
1013810000	USE OF RESERVES	0	7,500	0	0	0	0%
GRAND TOTAL FOR FUND:		\$1,241,027	\$1,112,868	\$1,145,807	\$1,130,000	\$1,465,830	132%

BUILDING SERVICES FUND
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>BUILDING SERVICES FUND</i>							
9501							
1015241200	WAGES	\$333,973	\$348,450	\$364,760	\$340,000	\$468,083	134%
1015241400	OVERTIME	17,731	43,000	42,101	35,000	25,000	58%
1015241500	LONGEVITY PAY	0	8,000	8,000	6,000	0	0%
1015241550	SAFETY/PERFORMANCE AWARDS	0	3,485	3,485	3,500	4,681	134%
1015242000	BENEFITS	108,668	125,921	127,580	115,000	168,331	134%
1015242100	FICA TAXES	31,340	33,703	37,798	33,700	47,509	141%
1015242200	RETIREMENT	0	11,755	13,063	13,000	23,404	199%
TOTAL PERSONNEL SERVICES:		491,713	574,314	596,786	546,200	737,008	128%
1015243100	PROFESSIONAL FEES	22,975	10,000	10,000	10,000	10,000	100%
1015243400	CONTRACTUAL SERVICES	51,070	74,000	50,541	74,000	24,250	33%
1015243490	COLLIER COUNTY SERVICES	58,957	80,000	24,404	75,000	80,000	100%
1015244000	TRAVEL PER DIEM	3,009	6,000	4,103	6,000	7,300	122%
1015244100	TELEPHONE & COMMUNICATIONS	8,088	10,000	12,479	13,000	11,500	115%
1015244400	RENTALS & LEASES	3,461	4,200	5,371	5,000	9,220	220%
1015244610	VEHICLE REPAIR & MAINTENANCE	772	2,480	4,290	3,750	2,480	100%
1015244630	EQUIPMENT REPAIR & MAINTENANCE	339	500	400	600	500	100%
1015244700	PRINTING	1,048	2,000	905	2,000	2,000	100%
1015244901	MISCELLANEOUS EXPENSE	0	0	360	0	0	0%
1015245100	OFFICE SUPPLIES	12,793	17,500	23,427	17,500	15,000	86%
1015245210	FUEL	4,401	3,700	8,040	4,700	4,800	130%
1015245220	UNIFORMS	831	1,000	799	1,500	1,000	100%
1015245230	POSTAGE	343	500	44	300	500	100%
1015245400	PUBLICATIONS & MEMBERSHIPS	2,000	2,225	1,108	2,225	2,225	100%
1015245420	TRAINING	1,844	2,000	2,452	2,000	3,000	150%
1015249099	CONTINGENCY	0	0	0	0	25,000	0%
1015249900	CENTRAL ADM ALLOCATION	342,840	358,959	358,956	358,959	405,058	113%
1015249910	CONTRIBUTION TO LIABILITY INSURANCE FUNE	0	0	0	0	50,235	0%
TOTAL OPERATING EXPENSES:		514,771	575,064	507,680	576,534	654,068	114%
1015246400	EQUIPMENT PURCHASES	4520	3,000	76,033	0	74,754	2492%
TOTAL CAPITAL OUTLAY:		4,520	3,000	76,033	0	74,754	2492%
GRAND TOTAL FOR FUND:		\$1,011,004	\$1,152,378	\$1,180,499	\$1,122,734	\$1,465,830	127%

City of Marco Island
Building Services Fund
Cost Allocation

Allocation Percentage	2006 Costs Allocated
--------------------------	----------------------------

PERSONAL SERVICES:

Community Development Director	50.0%	57,364
City Planner	50.0%	42,977
Zoning Administrator	50.0%	45,989
Planning/Zoning Technician	35.0%	19,600
Public Works Director	30.0%	39,053
Public Works Superintendent	40.0%	30,070
Public Works Maint. Worker	30.0%	13,321
Administration (2):		
City Council	4.7%	3,095
City Manager	4.7%	20,614
Finance	4.7%	16,291
City Attorney	4.7%	8,143

SUB-TOTAL

296,517

OPERATIONS & MAINTENANCE:

City Hall Operations (1):			
Contract Services	33.3%	25,279	
Utilities	33.3%	10,201	
Repair	33.3%	10,047	
Insurance	4.7%	20,240	
Other Costs:			
Right-of-Way Surveys	100.0%	16,275	82,042
SUB-TOTAL			378,559
ADD 7% FOR 2007			26,499
TOTAL			\$ 405,058

- (1) Allocated on City Hall square footage
(2) Allocated on percentage of operating budget
(not including Water/Sewer Fund)

City of Marco Island

Water/Sewer Fund Summary

UPDATED 9/14/06

Fiscal Year 2007

REVENUES:

Marco Island Water	13,825,000
Marco Island Sewer	4,580,000
Marco Shores Water	300,000
Marco Shores Sewer	450,000
Re-Use Water Sales	250,000
Connection Charges	215,000
Other Revenues	300,000
OPERATING REVENUES	19,920,000
Plant Capacity Charges	1,110,000
Water Management Grants	1,000,000
Bond Proceeds	29,264,874
CAPITAL REVENUES	31,374,874

TOTAL REVENUES:	\$ 51,294,874
------------------------	----------------------

EXPENDITURES:

OPERATING EXPENDITURES:	
Marco Island North Water Plant	2,279,189
Marco Island South Water Plant	2,078,816
Marco Island Sewer	1,522,607
Marco Shores Water	181,772
Marco Shores Sewer	175,696
Collection & Distribution	1,554,525
Utility Maintenance Operations	819,660
Administration	542,068
TOTAL OPERATING EXPENDITURES:	9,154,333
OTHER EXPENDITURES:	
Debt Service: 2003 Utility Revenue Bonds	6,593,577
Debt Service: 2006 Wastewater MBR Phase I	379,500
Reimbursed Administration	749,554
Transfer: Self-Insurance Fund	439,220
Bond Amortization	69,730
Contingency Fund	140,886
TOTAL OTHER EXPENDITURES:	8,372,467
RESERVE FOR CAPITAL IMPROVEMENTS:	
Renewal & Replacement Fund (8.5% of Operating Revenues less \$500,000 available reserves)	1,193,200
Capital Reserve Fund	1,200,000
TOTAL CAPITAL RESERVES	2,393,200
EXPENDITURES PAYABLE FROM RATE BASE:	19,920,000
Capital Projects Financed by Bonds & Grants	30,264,874
Capital Projects Financed by Capacity Fees	1,110,000

TOTAL EXPENDITURES:	\$ 51,294,874
----------------------------	----------------------

UTILITY FUND REVENUES

City of Marco Island
Revenue Budget

09/26/06

100% Year Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND REVENUES</i>							
9401							
<i>OPERATING REVENUES-MARCO ISLAND</i>							
4003401000000	SEWER UTILITY FEES	\$4,182,996	\$4,502,250	\$4,000,043	\$4,250,000	\$4,580,000	102%
4003401000100	WATER UTILITY FEES	12,029,831	13,282,175	12,833,646	13,300,000	13,825,000	104%
4003401000200	EFFLUENT SERVICE	181,949	165,500	181,064	165,500	185,500	112%
40036310000010	SEWER MAIN EXTENSION CHARGES	57,228	70,000	16,112	20,000	70,000	100%
40036310000030	SEWER SERVICE INSTALLATION CHARGES	12,604	20,000	11,508	10,000	20,000	100%
40036310000040	SEWER PLANT CAPACITY CHARGES	326,343	150,000	198,052	200,000	150,000	100%
40036310000050	ENGINEERING SEWER PLAN REVIEW	150	0	587	0	0	0%
40036310000060	SEWER INITIAL CONNECTION CHARGES	20,145	20,000	25	0	0	0%
40036310001000	SEPTIC TANK/SEWER HOOKUP	0	0	-479	0	0	0%
40036310001010	WATER MAIN EXTENSION CHARGES	117,419	100,000	39,436	40,000	100,000	100%
40036310001020	WATER METER INSTALLATION CHARGES	19,717	10,000	9,321	10,000	10,000	100%
40036310001030	WATER SERVICE INSTALLATION CHARGES	26,238	15,000	13,731	15,000	15,000	100%
40036310001040	WATER PLANT CAPACITY CHARGES	492,340	360,000	203,777	200,000	360,000	100%
40036310001050	ENGINEERING WATER PLAN REVIEW	1,770	0	812	0	0	0%
40036310001060	WATER INITIAL CONNECTION CHARGES	4,524	0	1,550	0	0	0%
40036310002000	METER CHANGE OUT / INSTALLATION	6,643	0	13,522	0	0	0%
TOTAL OP REVENUES-MARCO ISLAND:		17,479,895	18,694,925	17,522,707	18,210,500	19,315,500	103%
<i>OPERATING REVENUES-MARCO SHORES</i>							
40034010500000	SEWER UTILITY FEES	420,324	418,200	421,087	420,000	450,000	108%
40034010501000	WATER UTILITY FEES	261,829	238,925	283,136	260,000	300,000	126%
40034010502000	EFFLUENT SERVICE	43,757	31,500	77,389	65,000	64,500	205%
40036310500010	SEWER MAIN EXTENSION CHARGES	56,640	0	640	0	0	0%
40036310500030	SEWER SERVICE INSTALLATION CHARGES	0	0	548	0	0	0%
40036310500040	SEWER PLANT CAPACITY CHARGES	343,380	400,000	0	0	400,000	100%
40036310500050	ENGINEERING SEWER PLAN REVIEW	0	0	0	0	0	0%
40036310500060	SEWER INITIAL CONNECTION CHARGES	15	0	0	0	0	0%
40036310501000	SEWER ASSESSMENTS	0	0	0	0	0	0%
40036310501010	WATER MAIN EXTENSION CHARGES	52,628	0	0	0	0	0%
40036310501020	WATER MAIN INSTALLATION CHARGES	528	0	4,067	0	0	0%
40036310501030	WATER SERVICE INSTALLATION CHARGES	335	0	0	0	0	0%
40036310501040	WATER PLANT CAPACITY CHARGES	212,400	200,000	-143	0	200,000	100%
40036310501050	ENGINEERING WATER PLAN REVIEW	750	0	0	0	0	0%
40036310501060	WATER INITIAL CONNECTION CHARGES	50	0	25	0	0	0%
40036310502000	METER CHANGE OUT / INSTALLATION	0	0	5,904	0	0	0%
TOTAL OP REVENUES-MARCO SHORES:		1,392,635	1,288,625	792,652	745,000	1,414,500	110%
<i>OTHER REVENUE</i>							
40036110000000	INTEREST EARNINGS	306,738	200,000	396,339	400,000	200,000	100%
40036410000000	DISPOSITION OF FIXED ASSETS	0	0	0	0	0	0%
40036910000000	MISCELLANEOUS REVENUE	97,233	81,575	57,156	60,000	100,000	123%
40038110000000	USE OF RESERVES	0	0	0	0	0	0%
40038110000400	USE OF RESERVES	0	4,589,678	0	0	0	0%
40038410000000	BOND PROCEEDS	0	28,279,250	453,464	0	29,264,874	103%
40038910000000	NON-OPERATING REVENUE	0	0	0	0	0	0%
40038940000000	GRANTS	0	1,200,000	1,400,000	1,200,000	1,000,000	83%
40039010000000	DEPRECIATION OF FIXED ASSETS CONTRIBUTED	0	0	0	0	0	0%
40038110000000	USE OF RESERVES	0	0	0	0	0	0%
TOTAL OTHER REVENUE:		403,971	34,350,503	2,306,958	1,660,000	30,564,874	89%
GRAND TOTAL FOR FUND:		\$19,276,501	\$54,334,053	\$20,622,318	\$20,615,500	\$51,294,874	94%

NORTH WATER PLANT
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>NORTH WATER PLANT</i>							
<i>9532</i>							
40053310001200	WAGES	\$271,382	\$257,944	\$329,027	\$289,000	\$393,576	153%
40053310001210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053310001400	OVERTIME	81,750	99,800	92,651	95,000	15,000	15%
40053310001500	LONGEVITY PAY	0	2,400	2,000	2,000	0	0%
40053310001550	SAFETY/PERFORMANCE AWARDS	0	0	0	200	3,936	0%
40053310002000	BENEFITS	49,017	41,116	87,735	80,000	102,451	249%
40053310002100	FICA TAXES	25,516	25,453	35,951	32,000	36,967	145%
40053310002200	RETIREMENT	0	10,686	15,530	13,000	19,679	184%
40053310002900	CAPITALIZABLE PESONNEL COSTS	0	0	0	0	0	0%
TOTAL PERSONNEL SERVICES:		427,664	437,399	562,894	511,200	571,609	131%
40053310003100	PROFESSIONAL SERVICES	0	0	0	0	30,000	0%
40053310003400	OTHER CONTRACTUAL SERVICES	167,238	185,000	172,775	142,550	185,000	100%
40053310003410	SLUDGE HAULING	134,139	170,000	159,302	141,318	170,000	100%
40053310003430	TRASH / DUMPSTER SERVICES	5,566	6,500	3,951	4,674	6,000	92%
40053310004000	TRAVEL PER DIEM	1,561	1,875	1,283	1,283	8,500	453%
40053310004020	SAFETY	1,393	2,400	1,575	2,359	2,400	100%
40053310004100	TELEPHONE & COMMUNICATIONS	12,111	12,000	10,098	11,944	14,000	117%
40053310004110	RADIO & PAGER	0	0	0	0	0	0%
40053310004300	ELECTRICITY-LIME PLANT	319,423	396,270	345,424	376,532	400,000	101%
40053310004305	ELECTRICITY-RAW WATER	240,145	315,000	210,711	246,252	300,000	95%
40053310004310	OTHER UTILITIES	0	0	0	0	0	0%
40053310004400	RENTALS AND LEASES	1,087	2,900	6,600	6,600	2,900	100%
40053310004610	VEHICLE REPAIRS & MAINTENANCE	815	500	1,297	818	1,000	200%
40053310004620	BUILDING REPAIRS & MAINTENANCE	3,639	1,000	4,615	3,519	1,000	100%
40053310004630	EQUIPMENT REPAIR & MAINTENANCE	31,730	25,000	56,520	29,447	25,000	100%
40053310004690	OTHER REPAIR & MAINTENANCE	4,698	5,000	6,404	6,346	5,000	100%
40053310004695	EMERGENCY REPAIRS	0	0	(23,663)	11,478	0	0%
40053310004698	R & R REPAIRS	0	0	26,648	24,518	0	0%
40053310004900	MISC CHARGES	102	0	0	0	0	0%
40053310005100	OFFICE SUPPLIES	0	0	0	0	0	0%
40053310005200	OPERATING SUPPLIES	12,934	7,200	19,466	10,332	10,000	139%
40053310005220	UNIFORMS	2,253	2,400	3,281	2,551	3,630	151%
40053310005250	JANITORIAL SUPPLIES	812	500	1,178	1,178	0	0%
40053310005255	SMALL TOOLS	0	0	0	0	500	0%
40053310005270	CHEMICALS-LIME PLANT	461,500	410,000	424,512	454,894	485,000	118%
40053310005275	CHEMICALS-RAW WATER	12,625	6,000	27,000	23,749	8,300	138%
40053310005280	FUEL	10,709	4,355	20,113	17,659	23,000	528%
40053310005400	PUBLICATIONS & MEMBERSHIP	0	0	240	340	400	0%
40053310005420	TRAINING	440	1,450	2,660	3,225	5,950	410%
40053310005900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053310009000	OTHER OPERATING EXPENSES-NORTH PLANT	100	0	100	0	0	0%
40053310009005	OTHER OPERATING EXPENSES-RAW WATER	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		1,425,021	1,555,350	1,482,091	1,523,566	1,687,580	109%
40053310006200	BLGS & BLG IMPROVEMENT PURCHASES	0	0	9,660	0	0	0%
40053310006400	EQUIPMENT PURCHASES	0	0	33,672	0	0	0%
40053310006431	RENEWAL & REPLACEMENT	0	300,000	284,198	300,000	300,000	100%
TOTAL CAPITAL OUTLAY:		0	300,000	327,530	300,000	300,000	100%
GRAND TOTAL FOR DEPARTMENT:		\$1,852,685	\$2,292,749	\$2,372,515	\$2,334,766	\$2,559,189	112%

SOUTH WATER PLANT
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>SOUTH WATER PLANT</i>							
<i>9533</i>							
40053310201200	WAGES	5232,961	5284,253	5186,135	5184,800	5292,918	103%
40053310201210	UNCOMPENSATED ABSENCES	0	0	0	0	0	0%
40053310201400	OVERTIME	94,640	97,200	79,547	85,000	15,000	15%
40053310201500	LONGEVITY PAY	0	7,200	6,000	6,000	4,000	56%
40053310201550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	2,929	0%
40053310202000	BENEFITS	32,983	45,394	18,395	20,000	63,659	140%
40053310202100	FICA TAXES	21,506	15,413	20,315	22,000	26,034	169%
40053310202200	RETIREMENT	0	7,595	8,224	7,000	14,646	193%
40053310202900	CAPITALIZABLE PERSONNEL COSTS	0	0	0	0	0	0%
<i>TOTAL PERSONNEL SERVICES:</i>		<i>382,090</i>	<i>457,055</i>	<i>318,616</i>	<i>324,800</i>	<i>419,186</i>	<i>92%</i>
40053310203100	PROFESSIONAL SERVICES	0	630	0	0	0	0%
40053310203400	OTHER CONTRACTUAL SERVICES	114,305	100,000	149,991	98,034	100,000	100%
40053310203410	SLUDGE HAULING	0	0	0	0	0	0%
40053310203430	TRASH / DUMPSTER SERVICES	1,188	1,500	2,193	1,331	1,700	113%
40053310204000	TRAVEL PER DIEM	785	2,460	258	2,258	4,200	171%
40053310204020	SAFETY	431	500	206	500	500	100%
40053310204100	TELEPHONE & COMMUNICATIONS	3,792	4,000	4,791	4,729	6,000	150%
40053310204110	RADIO & PAGER	0	0	0	0	0	0%
40053310204300	ELECTRICITY	881,024	1,113,440	900,165	1,114,020	1,250,000	112%
40053310204310	OTHER UTILITIES	0	0	0	0	0	0%
40053310204400	RENTALS AND LEASES	180	350	0	350	350	100%
40053310204610	VEHICLE REPAIRS & MAINTENANCE	1,082	500	1,017	1,330	1,000	200%
40053310204620	BUILDING REPAIRS & MAINTENANCE	988	2,100	2,635	2,206	2,100	100%
40053310204630	EQUIPMENT REPAIR & MAINTENANCE	37,960	85,000	66,485	63,411	85,000	100%
40053310204690	OTHER REPAIR & MAINTENANCE	5,882	14,400	3,008	6,529	14,400	100%
40053310204695	EMERGENCY REPAIRS	0	0	(750)	84,331	0	0%
40053310204698	R & R REPAIRS	0	0	2,533	2,403	0	0%
40053310204900	MISC CHARGES	60	0	0	0	0	0%
40053310205100	OFFICE SUPPLIES	164	0	91	91	0	0%
40053310205200	OPERATING SUPPLIES	13,560	12,000	36,049	26,947	22,000	183%
40053310205220	UNIFORMS	2,033	2,200	3,807	0	2,110	96%
40053310205250	JANITORIAL SUPPLIES	282	500	553	553	0	0%
40053310205255	SMALL TOOLS	0	0	0	0	500	0%
40053310205270	CHEMICALS	129,809	154,000	152,568	144,374	165,000	107%
40053310205280	FUEL	720	1,150	2,461	2,500	2,500	217%
40053310205400	PUBLICATIONS & MEMBERSHIPS	25	100	80	100	270	270%
40053310205420	TRAINING	580	2,020	1,505	1,995	2,000	99%
40053310205900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053310209000	OTHER OPERATING EXPENSE	50	0	50	0	0	0%
<i>TOTAL OPERATING EXPENSES:</i>		<i>1,194,901</i>	<i>1,496,850</i>	<i>1,329,693</i>	<i>1,557,992</i>	<i>1,659,630</i>	<i>111%</i>
40053310206400	EQUIPMENT PURCHASES	0	0	235,146	0	0	0%
40053310206431	RENEWAL & REPLACEMENT	0	222,668	81,865	250,000	222,668	100%
<i>TOTAL CAPITAL OUTLAY:</i>		<i>0</i>	<i>222,668</i>	<i>317,011</i>	<i>250,000</i>	<i>222,668</i>	<i>100%</i>
<i>GRAND TOTAL FOR DEPARTMENT:</i>		<i>\$1,576,991</i>	<i>\$2,176,573</i>	<i>\$1,965,320</i>	<i>\$2,132,792</i>	<i>\$2,301,484</i>	<i>106%</i>

WATER PRODUCTION-MARCO SHORES
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>WATER PRODUCTION-MARCO SHORES</i>							
9534							
40053310501200	WAGES	\$50,667	\$47,130	\$47,313	\$45,000	\$40,061	85%
40053310501210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053310501400	OVERTIME	38,696	30,000	36,587	33,000	30,000	100%
40053310501500	LONGEVITY PAY	0	0	0	0	0	0%
40053310501550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	401	0%
40053310502000	BENEFITS	6,036	7,070	8,746	5,400	19,027	269%
40053310502100	FICA TAXES	6,717	3,605	6,400	6,000	6,730	187%
40053310502200	RETIREMENT	0	1,683	1,769	1,500	2,003	119%
40053310502900	CAPITALIZABLE PERSONNEL COSTS	0	0	0	0	0	0%
TOTAL PERSONNEL SERVICES:		102,116	89,488	100,816	90,900	98,222	110%
40053310503100	PROFESSIONAL SERVICES	0	0	0	0	0	0%
40053310503400	OTHER CONTRACTUAL SERVICES	23,286	80,000	20,366	20,084	45,075	56%
40053310503430	TRASH / DUMPSTER SERVICES	141	160	197	196	200	125%
40053310504000	TRAVEL PER DIEM	0	0	0	0	0	0%
40053310504020	SAFETY	62	0	0	0	0	0%
40053310504100	TELEPHONE & COMMUNICATIONS	1,742	2,000	2,315	2,021	1,650	83%
40053310504110	RADIO & PAGER	0	0	0	0	0	0%
40053310504300	ELECTRICITY	25,192	23,100	24,048	26,312	18,000	78%
40053310504310	OTHER UTILITIES	0	0	0	0	0	0%
40053310504400	RENTALS AND LEASES	0	500	-223	277	250	50%
40053310504610	VEHICLE REPAIRS & MAINTENANCE	0	0	164	99	0	0%
40053310504620	BUILDING REPAIRS & MAINTENANCE	0	0	1,159	159	0	0%
40053310504630	EQUIPMENT REPAIR & MAINTENANCE	2,573	2,000	27,183	5,200	2,250	113%
40053310504690	OTHER REPAIR & MAINTENANCE	95	0	271	219	0	0%
40053310504695	EMERGENCY REPAIRS	0	0	151	151	0	0%
40053310504698	R & R REPAIRS	0	0	0	0	0	0%
40053310504900	MISC CHARGES	0	0	0	0	0	0%
40053310505100	OFFICE SUPPLIES	13	0	0	0	0	0%
40053310505200	OPERATING SUPPLIES	418	1,000	667	1,679	750	75%
40053310505220	UNIFORMS	0	0	1,000	0	0	0%
40053310505250	JANITORIAL SUPPLIES	0	300	64	64	0	0%
40053310505255	SMALL TOOLS	0	0	0	0	375	0%
40053310505270	CHEMICALS	11,144	13,650	17,800	3,600	15,000	110%
40053310505280	FUEL	296	0	3,089	300	0	0%
40053310505400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	0	0%
40053310505420	TRAINING	140	0	0	0	0	0%
40053310505900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053310509000	OTHER OPERATING EXPENSES	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		65,101	122,710	98,252	60,361	83,550	68%
40053310506400	EQUIPMENT PURCHASES	0	0	1,284	0	0	0%
40053310506431	RENEWAL & REPLACEMENT	0	20,000	0	0	15,000	75%
TOTAL CAPITAL OUTLAY:		0	20,000	1,284	0	15,000	75%
GRAND TOTAL FOR DEPARTMENT:		\$167,217	\$232,198	\$200,352	\$151,261	\$196,772	85%

WATER DISTRIBUTION & COLLECTION

City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>WATER DISTRIBUTION & COLLECTION</i>							
9535							
40053320001200	WAGES	\$753,072	\$906,914	\$845,000	\$757,200	\$689,368	76%
40053320001210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053320001400	OVERTIME	108,146	120,000	127,176	100,000	70,800	59%
40053320001500	LONGEVITY PAY	0	14,400	16,000	12,000	2,000	14%
40053320001550	SAFETY/PERFORMANCE AWARDS	0	0	0	1,000	6,894	0%
40053320002000	BENEFITS	159,996	176,469	188,565	162,400	167,884	95%
40053320002100	FICA TAXES	65,524	87,260	78,187	72,000	64,598	74%
40053320002200	RETIREMENT	0	29,257	40,047	30,000	34,468	118%
40053320002900	CAPITALIZABLE PERSONNEL COSTS	(7,444)	0	(59,999)	(20,000)	(107,600)	0%
TOTAL PERSONNEL SERVICES:		1,079,293	1,334,300	1,234,976	1,114,600	928,412	70%
40053320003100	PROFESSIONAL SERVICES	5,711	4,500	0	6,000	6,000	133%
40053320003400	OTHER CONTRACTUAL SERVICES	339,870	347,000	144,986	300,000	150,000	43%
40053320003430	TRASH / DUMPSTER SERVICES	14,657	15,000	12,164	9,492	15,000	100%
40053320004000	TRAVEL PER DIEM	2,239	7,000	5,344	5,880	13,250	189%
40053320004020	SAFETY	2,999	2,900	7,685	5,847	5,000	172%
40053320004100	TELEPHONE & COMMUNICATIONS	3,332	2,200	13,007	10,570	11,150	507%
40053320004110	RADIO & PAGER	0	0	0	0	0	0%
40053320004120	FAX & MODEMS	0	0	0	0	0	0%
40053320004300	ELECTRICITY	20,624	0	36,410	33,065	35,000	0%
40053320004400	RENTALS AND LEASES	15,478	25,000	22,557	4,327	20,000	80%
40053320004610	VEHICLE REPAIRS & MAINTENANCE	17,934	13,000	23,525	19,641	23,194	178%
40053320004620	BUILDING REPAIRS & MAINTENANCE	1,798	1,000	3,229	1,963	2,500	250%
40053320004630	EQUIPMENT REPAIR & MAINTENANCE	44,319	94,000	40,279	60,000	65,000	69%
40053320004680	ROAD REPAIRS	12,966	16,600	22,707	15,500	18,760	113%
40053320004690	OTHER REPAIR & MAINTENANCE	67,408	70,000	97,687	76,000	65,173	93%
40053320004695	EMERGENCY REPAIRS	0	0	17,332	0	0	0%
40053320004698	R & R REPAIRS	0	0	87,724	0	0	0%
40053320004900	MISC CHARGES	43	0	191	157	0	0%
40053320005100	OFFICE SUPPLIES	1,416	0	0	0	0	0%
40053320005200	OPERATING SUPPLIES	79,864	88,500	84,692	60,000	56,434	64%
40053320005220	UNIFORMS	11,591	9,500	18,458	11,300	13,152	138%
40053320005225	OTHER CLOTHING	0	0	254	254	0	0%
40053320005240	NEW INSTALLATIONS SUPPLY	59	0	0	0	0	0%
40053320005250	JANITORIAL SUPPLIES	1,312	1,000	1,125	1,000	1,000	100%
40053320005255	SMALL TOOLS	0	0	0	0	0	0%
40053320005260	REPAIR SUPPLIES	68,111	75,000	71,139	73,200	75,000	100%
40053320005270	CHEMICALS	3,538	7,000	0	7,000	0	0%
40053320005280	FUEL	44,302	30,000	52,465	44,800	40,000	133%
40053320005400	PUBLICATIONS & MEMBERSHIPS	253	455	394	455	500	110%
40053320005420	TRAINING	2,080	7,400	9,457	10,300	10,000	135%
40053320005900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053320009000	OTHER OPERATING EXPENSES	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		761,905	817,055	772,811	756,751	626,113	77%
40053320006400	EQUIPMENT PURCHASES	0	0	77,147	0	0	0%
40053320006431	RENEWAL & REPLACEMENT	0	300,000	61,947	300,000	300,000	100%
TOTAL CAPITAL OUTLAY:		0	300,000	139,094	300,000	300,000	100%
GRAND TOTAL FOR DEPARTMENT:		\$1,841,198	\$2,451,355	\$2,146,880	\$2,171,351	\$1,854,525	76%

WASTEWATER TREATMENT-MARCO ISLAND
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>WASTEWATER TREATMENT-MARCO ISLAND</i>							
9536							
40053510001200	WAGES	\$322,240	\$317,917	\$342,768	\$327,300	\$362,505	114%
40053510001210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053510001400	OVERTIME	37,126	40,000	52,961	45,000	25,000	63%
40053510001500	LONGEVITY PAY	0	9,600	8,000	8,000	0	0%
40053510001550	SAFETY/PERFORMANCE AWARDS	0	0	0	1,000	3,625	0%
40053510002000	BENEFITS	66,292	47,658	74,176	64,500	98,377	206%
40053510002100	FICA TAXES	24,760	30,506	29,431	27,000	33,985	111%
40053510002200	RETIREMENT	0	11,987	18,812	15,000	18,125	151%
40053510002900	CAPITALIZABLE PERSONNEL COSTS	0	0	0	0	0	0%
TOTAL PERSONNEL SERVICES:		450,418	457,668	526,148	487,800	541,617	118%
40053510003100	PROFESSIONAL SERVICES	0	0	12	0	0	0%
40053510003400	CONTRACTUAL SERVICES	115,678	205,000	98,056	153,682	177,720	87%
40053510003410	CONTRACTUAL SERVICES-SLUGE HAULING	228,027	300,000	328,065	277,750	200,000	67%
40053510003430	TRASH / DUMPSTER SERVICES	0	400	5,809	5,481	6,000	1500%
40053510003450	CONSTRUCTION SERVICE-SEPTIC/SEWER	0	0	0	0	0	0%
40053510003490	COLLIER COUNTY SERVICES	0	0	0	0	0	0%
40053510004000	TRAVEL PER DIEM	1,965	1,600	2,737	2,974	7,100	444%
40053510004020	SAFETY	1,574	5,400	3,353	3,300	6,610	122%
40053510004100	TELEPHONE & COMMUNICATIONS	689	2,040	2,637	2,680	6,000	294%
40053510004110	RADIO & PAGER	0	0	0	0	0	0%
40053510004300	ELECTRICITY	196,981	217,540	193,983	218,557	228,000	105%
40053510004310	OTHER UTILITIES	0	0	0	0	0	0%
40053510004400	RENTALS AND LEASES	0	500	0	0	500	100%
40053510004500	INSURANCE	0	0	0	0	0	0%
40053510004610	VEHICLE REPAIRS & MAINTENANCE	1,276	2,400	3,936	2,536	5,000	208%
40053510004620	BUILDING REPAIRS & MAINTENANCE	1,683	500	2,986	1,073	10,000	2000%
40053510004630	EQUIPMENT REPAIR & MAINTENANCE	40,940	56,000	55,379	31,867	56,000	100%
40053510004660	MECHANICAL INTEGRITY TESTING	48,422	0	0	0	0	0%
40053510004690	OTHER REPAIR & MAINTENANCE	3,094	6,000	3,200	12,806	6,000	100%
40053510004695	EMERGENCY REPAIRS	0	0	13,784	21,556	25,000	0%
40053510004698	R & R REPAIRS	0	0	3,293	0	0	0%
40053510004900	MISC CHARGES	446	0	0	0	0	0%
40053510004980	HAZARDOUS WASTE DISPOSAL	0	0	0	0	500	0%
40053510005100	OFFICE SUPPLIES	2,128	500	236	450	0	0%
40053510005200	OPERATING SUPPLIES	16,044	16,500	28,200	19,722	23,000	139%
40053510005220	UNIFORMS	3,545	3,300	5,804	4,005	3,250	98%
40053510005250	JANITORIAL SUPPLIES	219	100	522	135	0	0%
40053510005255	SMALL TOOLS	0	500	207	500	500	100%
40053510005270	CHEMICALS	18,035	37,500	84,981	73,408	191,000	509%
40053510005280	FUEL	8,091	3,775	30,708	22,785	23,000	609%
40053510005400	PUBLICATIONS & MEMBERSHIPS	537	240	157	257	360	150%
40053510005420	TRAINING	1,415	1,600	2,549	3,419	5,450	341%
40053510005900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053510009000	OTHER OPERATING EXPENSES	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		690,790	861,395	870,593	858,943	980,990	114%
40053510006400	EQUIPMENT PURCHASES	0	0	22,532	0	0	0%
40053510006431	RENEWAL & REPLACEMENT	0	100,000	33,662	100,000	100,000	100%
TOTAL CAPITAL OUTLAY:		0	100,000	56,194	100,000	100,000	100%
GRAND TOTAL FOR DEPARTMENT:		\$1,141,208	\$1,419,063	\$1,452,935	\$1,446,743	\$1,622,607	114%

WASTEWATER TREATMENT-MARCO SHORES
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>WASTEWATER TREATMENT-MARCO SHORES</i>							
9537							
40053510501200	WAGES	\$45,614	\$45,479	\$46,767	\$45,000	\$49,460	109%
40053510501210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053510501400	OVERTIME	8,262	10,000	4,174	36,000	10,000	100%
40053510501500	LONGEVITY PAY	0	2,400	2,000	2,000	0	0%
40053510501550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	495	0%
40053510502000	BENEFITS	10,156	6,822	9,731	9,000	8,919	131%
40053510502100	FICA TAXES	3,653	3,456	3,543	3,500	4,685	136%
40053510502200	RETIREMENT	0	1,700	3,201	2,500	2,537	149%
40053510502900	CAPITALIZABLE PERSONNEL COSTS	0	0	0	0	0	0%
TOTAL PERSONNEL SERVICES:		67,684	69,857	69,417	98,000	76,096	109%
40053510503100	PROFESSIONAL SERVICES	0	0	0	0	0	0%
40053510503400	CONTRACTUAL SERVICES	15,330	50,000	25,489	24,234	40,000	80%
40053510503410	CONTRACTUAL SERVICES-SLUDGE HA	1,375	5,000	0	0	0	0%
40053510503430	TRASH / DUMPSTER SERVICES	1,609	600	2,029	1,862	2,400	400%
40053510503490	COLLIER COUNTY SERVICES	0	0	0	0	0	0%
40053510504000	TRAVEL PER DIEM	0	0	0	0	0	0%
40053510504020	SAFETY	0	0	0	0	0	0%
40053510504100	TELEPHONE & COMMUNICATIONS	171	3,100	589	1,211	2,200	71%
40053510504110	RADIO & PAGER	0	0	0	0	0	0%
40053510504300	ELECTRICITY	18,396	16,500	20,300	20,740	25,000	152%
40053510504310	OTHER UTILITIES	0	0	0	0	0	0%
40053510504400	RENTALS AND LEASES	0	0	172	0	0	0%
40053510504500	INSURANCE	0	0	0	0	0	0%
40053510504610	VEHICLE REPAIRS & MAINTENANCE	0	0	74	74	0	0%
40053510504620	BUILDING REPAIRS & MAINTENANCE	38	0	463	155	0	0%
40053510504630	EQUIPMENT REPAIR & MAINTENANCE	5,545	5,000	19,236	4,207	5,000	100%
40053510504690	OTHER REPAIR & MAINTENANCE	2	0	879	870	0	0%
40053510504695	EMERGENCY REPAIRS	0	0	1,326	1,326	0	0%
40053510504698	R & R REPAIRS	0	0	0	0	0	0%
40053510504900	MISC CHARGES	26	0	0	0	0	0%
40053510504980	HAZARDOUS WASTE DISPOSAL	0	0	0	0	0	0%
40053510505100	OFFICE SUPPLIES	0	0	30	0	0	0%
40053510505200	OPERATING SUPPLIES	1,735	1,500	1,311	1,439	1,500	100%
40053510505220	UNIFORMS	0	0	1,000	0	0	0%
40053510505250	JANITORIAL SUPPLIES	0	0	50	50	0	0%
40053510505255	SMALL TOOLS	0	0	0	0	500	0%
40053510505270	CHEMICALS	10,678	10,000	15,000	11,866	20,000	200%
40053510505280	FUEL	426	500	2,953	1,514	3,000	600%
40053510505400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	0	0%
40053510505420	TRAINING	0	0	0	0	0	0%
40053510505900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053510509000	OTHER OPERATING EXPENSES	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		55,331	92,200	90,901	69,548	99,600	108%
40053510506400	EQUIPMENT PURCHASES	0	0	16,910	0	0	0%
40053510506431	RENEWAL & REPLACEMENT	0	50,000	1,358	50,000	50,000	100%
TOTAL CAPITAL OUTLAY:		0	50,000	18,268	50,000	50,000	100%
GRAND TOTAL FOR DEPARTMENT:		\$123,015	\$212,057	\$178,586	\$217,548	\$225,696	106%

UTILITY MAINTENANCE OPERATIONS
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>UTILITY MAINTENANCE OPERATIONS</i>							
9563							
40053630001200	WAGES	\$0	\$0	\$0	\$0	\$446,290	0%
40053630001210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0%
40053630001400	OVERTIME	0	0	0	0	49,200	0%
40053630001500	LONGEVITY PAY	0	0	0	0	0	0%
40053630001550	SAFETY/PERFORMANCE AWARDS	0	0	0	0	4,463	0%
40053630002000	BENEFITS	0	0	0	0	116,277	0%
40053630002100	FICA TAXES	0	0	0	0	42,805	0%
40053630002200	RETIREMENT	0	0	0	0	22,315	0%
40053630002900	CAPITALIZABLE PERSONNEL COSTS	0	0	0	0	0	0%
TOTAL PERSONAL SERVICES:		0	0	0	0	681,350	0%
40053630003100	PROFESSIONAL SERVICES	0	0	0	0	0	0%
40053630003400	OTHER CONTRACTUAL SERVICES	0	0	0	0	6,000	0%
40053630003430	TRASH / DUMPSTER SERVICES	0	0	0	0	0	0%
40053630004000	TRAVEL PER DIEM	0	0	0	0	4,650	0%
40053630004020	SAFETY	0	0	0	0	6,400	0%
40053630004100	TELEPHONE & COMMUNICATIONS	0	0	0	0	6,960	0%
40053630004110	RADIO & PAGER	0	0	0	0	0	0%
40053630004120	FAX & MODEMS	0	0	0	0	0	0%
40053630004300	ELECTRICITY	0	0	0	0	0	0%
40053630004400	RENTALS AND LEASES	0	0	0	0	4,960	0%
40053630004610	VEHICLE REPAIRS & MAINTENANCE	0	0	0	0	8,000	0%
40053630004620	BUILDING REPAIRS & MAINTENANCE	0	0	0	0	0	0%
40053630004630	EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0	5,850	0%
40053630004680	ROAD REPAIRS	0	0	0	0	0	0%
40053630004690	OTHER REPAIR & MAINTENANCE	0	0	0	0	0	0%
40053630004695	EMERGENCY REPAIRS	0	0	0	0	0	0%
40053630004698	R & R REPAIRS	0	0	0	0	0	0%
40053630004900	MISC CHARGES	0	0	0	0	0	0%
40053630005100	OFFICE SUPPLIES	0	0	0	0	0	0%
40053630005200	OPERATING SUPPLIES	0	0	0	0	18,500	0%
40053630005220	UNIFORMS	0	0	0	0	3,040	0%
40053630005225	OTHER CLOTHING	0	0	0	0	0	0%
40053630005240	NEW INSTALLATIONS SUPPLY	0	0	0	0	0	0%
40053630005250	JANITORIAL SUPPLIES	0	0	0	0	0	0%
40053630005255	SPECIAL TOOLS	0	0	0	0	27,800	0%
40053630005260	REPAIR SUPPLIES	0	0	0	0	0	0%
40053630005270	CHEMICALS	0	0	0	0	0	0%
40053630005280	FUEL	0	0	0	0	33,900	0%
40053630005400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	250	0%
40053630005420	TRAINING	0	0	0	0	12,000	0%
40053630005900	DEPRECIATION EXPENSE	0	0	0	0	0	0%
40053630009000	OTHER OPERATING EXPENSES	0	0	0	0	0	0%
TOTAL OPERATING EXPENSES:		0	0	0	0	138,310	0%
40053630006400	EQUIPMENT PURCHASES	0	0	0	0	0	0%
40053630006431	RENEWAL & REPLACEMENT	0	0	0	0	0	0%
TOTAL CAPITAL OUTLAY:		0	0	0	0	0	0%
GRAND TOTAL FOR DEPARTMENT:		0	0	0	0	\$819,660	0%

UTILITY ADMINISTRATION
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
UTILITY FUND							
UTILITY ADMINISTRATION							
9538							
40053690001200	WAGES	\$317,985	\$312,647	\$390,471	\$351,000	\$374,255	120%
40053690001210	UNPAID COMPENSATED ABSENCES	46,841	0	0	0	0	0%
40053690001400	OVERTIME	68	1,000	162	100	1,000	100%
40053690001500	LONGEVITY PAY	0	2,000	2,000	2,000	2,000	100%
40053690001550	SAFETY/PERFORMANCE AWARDS	0	23,222	24,967	22,000	3,743	16%
40053690002000	BENEFITS	83,330	78,162	108,481	97,100	107,134	137%
40053690002100	FICA TAXES	25,961	27,148	33,279	31,500	36,323	134%
40053690002200	RETIREMENT	0	12,135	16,625	13,000	18,713	154%
40053690002900	CAPITALIZABLE PERSONNEL COSTS	(14,669)	0	(57,609)	(35,000)	(181,700)	0%
TOTAL PERSONNEL SERVICES:		459,515	456,314	518,376	481,700	361,468	79%
40053690003050	ENGINEER PLAN REVIEW FEE	0	0	0	0	0	0%
40053690003100	PROFESSIONAL SERVICES	44,447	12,000	62,610	16,371	12,000	100%
40053690003110	OUTSIDE COUNSEL	0	0	2,670	0	0	0%
40053690003400	OTHER CONTRACTUAL SERVICES	16,762	14,300	12,105	11,364	14,300	100%
40053690003420	AUDIT EXPENSES	0	0	0	0	0	0%
40053690003800	PAYMENT IN LIEU OF TAXES	0	0	0	0	0	0%
40053690004000	TRAVEL PER DIEM	4,451	7,150	11,670	8,999	8,900	124%
40053690004020	SAFETY	0	0	481	451	800	0%
40053690004100	TELEPHONE & COMMUNICATIONS	38,821	37,000	20,578	27,984	37,000	100%
40053690004120	FAX & MODEMS	0	0	0	0	0	0%
40053690004300	ELECTRICITY	1,492	1,000	649	1,300	1,700	170%
40053690004310	OTHER UTILITIES	0	0	0	0	0	0%
40053690004400	RENTALS & LEASES	2,288	2,100	2,704	2,288	2,500	119%
40053690004410	BUILDING RENTAL	45,430	52,700	47,394	46,937	52,700	100%
40053690004610	VEHICLES REPAIRS & MAINTENANCE	1,738	2,000	1,119	1,701	2,000	100%
40053690004620	BUILDING REPAIRS & MAINTENANCE	1,361	5,000	1,477	2,344	1,500	30%
40053690004630	EQUIPMENT REPAIR & MAINTENANCE	0	0	0	0	0	0%
40053690004690	OTHER REPAIR & MAINTENANCE	1,191	0	0	0	0	0%
40053690004700	PRINTING	8,312	7,000	4,038	2,585	5,000	71%
40053690004710	ADVERTISING	0	0	0	0	0	0%
40053690004720	DUPLICATING	477	0	96	96	0	0%
40053690004900	MISCELLANEOUS EXPENSE	5,708	4,000	6,568	4,179	4,000	100%
40053690005100	OFFICE SUPPLIES	19,561	8,000	12,784	11,839	16,400	205%
40053690005200	OPERATING SUPPLIES	4,068	2,500	386	1,248	250	10%
40053690005220	UNIFORMS	962	250	1,852	749	600	240%
40053690005230	POSTAGE	6,748	4,000	11,097	9,030	8,000	200%
40053690005280	FUEL	5,197	3,000	3,722	4,157	5,000	167%
40053690005400	PUBLICATIONS & MEMBERSHIPS	1,897	2,200	1,636	1,548	1,700	77%
40053690005420	TRAINING	4,699	4,200	6,308	5,772	6,250	149%
40053690009000	OTHER OPERATING EXPENSES	10,201	12,000	0	0	0	0%
TOTAL CONTROLLABLE OPER EXP:		225,812	180,400	211,945	160,942	180,600	100%
40053690004910	BOND CLOSING COSTS	0	0	1,240	0	0	0%
40053690004920	BAD DEBT EXPENSE	10,082	10,500	412	10,500	10,500	100%
40053690004500	INSURANCE	0	0	0	0	0	0%
40053690005900	DEPRECIATION EXPENSE	3,867,168	0	0	0	0	0%
40053690009099	OPERATING CONTINGENCY	0	7,891	0	0	140,886	1785%
40053690009900	CENTRAL ADMINISTRATION ALLOCATION	599,964	700,518	700,512	700,518	749,554	107%
40053690009910	CONTRIBUTION TO LIABILITY INSURANCE FUND	317,100	273,796	273,794	273,796	439,220	160%
OTHER OPERATING EXPENSES:		4,794,313	992,705	975,958	984,814	1,340,160	135%
TOTAL OPERATING EXPENSES:		5,020,125	1,173,105	1,187,903	1,145,756	1,520,760	130%
40053690006300	CAPITAL IMPROVEMENTS ALLOCATION	0	0	0	0	0	0%
40053690006400	EQUIPMENT PURCHASES	0	0	3,349	0	0	0%
TOTAL CAPITAL OUTLAY:		0	0	3,349	0	0	0%
40053690007104	DEBT SERVICE PRINCIPAL	0	1,950,000	1,950,000	1,950,000	1,990,000	102%
40053690007204	DEBT SERVICE INTEREST	4,680,777	4,642,599	4,642,578	4,642,600	4,983,078	107%
40053690007209	DEBT SERVICE INTEREST-BOND PREMIUM	(40,704)	0	0	0	0	0%
40053690007310	INTEREST ON DEPOSITS	6,987	0	7,022	0	0	0%
40053690007320	AMORTIZATION	76,069	69,730	0	69,730	69,730	100%
40053690007321	CURRENT YEAR BOND EXPENSE	0	0	0	0	0	0%
OTHER NON-OPERATING EXPENSES:		4,723,130	6,662,329	6,599,600	6,662,330	7,042,808	106%
GRAND TOTAL FOR DEPARTMENT:		\$10,202,771	\$8,291,748	\$8,309,228	\$8,289,786	\$8,925,036	108%

UTILITY CAPITAL PROJECTS
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY FUND</i>							
<i>UTILITY CAPITAL PROJECTS</i>							
9939							
40053615336401	SULFURIC ACID FEED SYSTEM	\$0	\$0	\$51,063	\$0	\$0	0%
	<i>WATER PRODUCTION:</i>	0	0	51,063	0	0	0%
<i>Water:</i>							
40053695336350	ROOF REPAIRS	0	75,000	48,072	75,000	0	0%
40053695336351	FACILITY SECURITY	0	344,227	197,300	345,000	104,244	30%
40053695336430	SCADA SYSTEM	0	30,761	4,450	31,000	10,424	34%
40053695336431	RENEWAL & REPLACEMENT	0	0	10,263	215,000	0	0%
40053695336432	INOPERATIVE VALVE REPLACEMENT	0	141,400	0	141,400	72,971	52%
40053695336433	DEAD END FLUSHING	0	201,879	40,935	202,000	0	0%
40053695336436	METER REPLACEMENT PROGRAM	0	765,000	272,115	765,000	0	0%
40053695336437	CAUSTIC TANK	0	60,000	436	60,000	0	0%
40053695336475	HIGH SERVICE PUMPS	0	477,077	170,250	480,000	0	0%
40053695336477	LEAK DETECTION	0	0	0	0	100,000	0%
40053695336510	WINTERBERRY BRIDGE LINE REPLACEMENT	0	0	4,708	2,000	0	0%
<i>Wastewater:</i>							
40053695336301	UTILITY RELOCATION	0	217,215	0	0	0	0%
40053695336434	RENEWAL & REPLACEMENT	0	0	4,523	249,000	52,122	0%
	<i>RENEWAL & REPLACEMENT:</i>	0	2,312,559	753,052	2,565,400	339,761	15%
<i>Water:</i>							
40053695336356	UPGRADE US 41/951 LINE TO 30 INCH	0	637,500	206,445	637,500	0	0%
40053695336362	NORTH PLANT SITE PREPARATION	0	0	0	0	250,000	0%
40053695336450	POTABLE WATER LINES	0	1,310,723	114,297	1,190,000	0	0%
40053695336460	RO MEMBRANE REPLACEMENT	0	280,500	3,625	281,000	348,175	124%
40053695336464	STANDBY GENERATOR WELL HEAD HOOKUP	0	306,000	289,249	0	0	0%
40053695336465	RO WELLS CONTROL PANEL ELEVATION	0	180,000	45,587	180,000	0	0%
40053695336472	REHAB-LIME SOFTENING CLARIFIER	0	390,915	3,204	390,915	0	0%
40053695336478	CAPITAL EQUIPMENT	0	20,000	0	20,000	105,000	525%
40053695336479	RAW WATER GENERATOR	0	0	0	0	100,000	0%
40053695336481	REPLACE/UPGRADE DEGASIFIER	0	0	0	0	41,698	0%
<i>Wastewater:</i>							
40053695336360	WING WALL	0	15,000	0	15,000	0	0%
40053695336452	DIGESTER BLOWER	0	20,000	469	20,000	0	0%
40053695336454	HOFFMAN BLOWER REPLACEMENT	0	0	4,250	0	0	0%
40053695336455	SCADA DATA MANAGEMENT	0	292,911	46,714	295,000	0	0%
40053695336462	W/W COLLECTION REHAB	0	204,000	908	204,000	0	0%
40053695336466	DIGESTER 1&2	0	700,000	92	700,000	0	0%
40053695336483	WASTEWATER EQUIPMENT	0	0	0	0	65,000	0%
	<i>CAPITAL RESERVE:</i>	0	4,357,549	714,841	3,933,415	909,873	21%
40053695336456	S COLLIER UTILITY EXPANSION-WATER	0	382,306	339,715	385,000	0	0%
40053695336457	FINISHED WATER STORAGE	0	0	744,568	0	854,377	0%
40053695336473	EMERGENCY CAPITAL EQUIPMENT	0	75,000	78,685	75,000	275,000	367%
	<i>WATER IMPACT FEES:</i>	0	457,306	1,162,968	460,000	1,129,377	247%
40053695336458	S COLLIER UTILITY EXPANSION-SEWER	0	401,769	350,869	402,000	0	0%
40053695336471	N COLLIER BLVD DESIGN-SEWER	0	1,116,315	858,890	1,116,400	860,013	77%
	<i>SEWER IMPACT FEES:</i>	0	1,518,084	1,209,760	1,518,400	860,013	57%
GRAND TOTAL FOR FUND:		\$0	\$8,645,498	\$3,891,684	\$8,477,215	\$3,239,024	37%

WASTEWATER ASSESSMENT FUND

City of Marco Island
Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
WASTEWATER ASSESSMENT FUND							
9950							
40253605356316	S COLLIER SEWER MAIN UPGRADE	\$0	\$961,962	\$511,187	\$962,000	\$0	0%
40253605356317	N COLLIER SEWER MAIN UPGRADE	0	2,429,591	2,867,858	2,430,000	2,866,710	118%
40253605356318	WWTP: DESIGN/BUILD MBNR	0	7,257,412	7,202,171	5,940,000	5,731,350	79%
40253605356480	EXISTING SEWER UPGRADE	0	1,275,000	665	1,275,000	0	0%
40253605356484	DESIGN/BUILD EQUIPMENT TANKS	0	0	0	0	338,793	0%
40253605356485	DEEP WELL INJECTION	0	0	0	0	521,220	0%
40253605356903	MASTER PLAN SEWER SYSTEM	0	2,320,230	1,244,391	2,320,000	0	0%
WASTEWATER TREATMENT:		0	14,244,195	11,826,272	12,927,000	9,458,073	66%
GRAND TOTAL FOR FUND:		\$0	\$14,244,195	\$11,826,272	\$12,927,000	\$9,458,073	66%

UTILITY CONSTRUCTION FUND NEW BONDS
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>UTILITY CONST FUND NEW BONDS</i>							
9951							
40353695336354	N COLLIER RELOC & UPGR-WATER	\$0	\$1,116,315	\$1,256,482	\$1,116,315	\$860,013	77%
40353695336355	UPGRADE RAW WATER SUPPLY TO 30 INCH	0	382,500	120,160	382,500	0	0%
40353695336360	RAW WATER TO ISLAND	0	300,000	0	300,000	0	0%
40353695336407	DEGASIFIER REHABILITATION	0	40,000	37,128	40,000	0	0%
40353695336408	STORAGE TANK ISOLATION VALVES	0	60,000	0	60,000	0	0%
40353695336463	ASR WELL 7	0	1,500,000	1,207,975	1,500,000	0	0%
40353695336476	CONVERSION: ACID/ANTISCALANT	0	80,000	33,776	112,700	0	0%
40353695336487	FILTER UPGRADES-NORTH PLANT	0	0	0	0	217,945	0%
40353695336903	STORAGE TANK SITE PLAN	0	90,000	33,679	90,000	0	0%
40353695336953	ASSET MANAGEMENT SYSTEM	0	275,400	17,899	275,400	0	0%
40353695336955	REGULATORY MONITORING	0	150,000	70,511	150,000	0	0%
WATER BOND ISSUE PROJECTS:		0	3,994,215	2,777,610	4,026,915	1,077,958	27%
40353695356358	CONVERSION OF WWTP TO MBNR	0	3,951,000	5,178,657	5,151,000	0	0%
40353695356361	MARCO SHORES WWTP	0	100,000	25,325	100,000	0	0%
40353695356486	CAPITAL EQUIPMENT	0	100,000	0	100,000	0	0%
40353695356488	N COLLIER BLVD GRAVITY SEWER UPGRADE	0	1,200,000	565,450	0	0	0%
WASTEWATER BOND ISSUE PROJECTS:		0	5,351,000	5,769,432	5,351,000	0	0%
GRAND TOTAL FOR FUND:		\$0	\$9,345,215	\$8,547,041	\$9,377,915	\$1,077,958	12%

UTILITY CONSTRUCTION FUND
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
UTILITY CONSTRUCTION FUND							
9940							
40153615336402	REVERSE OSMOSIS (3 WELLS)	\$0	\$173,563	\$82,062	\$175,000	\$0	0%
40153615336403	ASR WELLS 4,5,6	0	1,866,217	1,791,053	1,870,000	0	0%
40153615336406	RO MEMBRANE REPLACEMENT	0	81,241	113	81,300	0	0%
40153615336910	SITE PLANS	0	338,263	305,485	340,000	0	0%
40153615336916	YELLOWBIRD PIPELINE DESIGN	0	50,000	41,199	50,000	0	0%
40153615336918	MARCO SHORES BULK WATER	0	2,401,717	1,471,686	2,400,000	0	0%
WATER PROJECTS:		0	4,911,001	3,691,597	4,916,300	0	0%
40153625336310	N COLLIER-N OF SAN MARCO UTIL	0	0	3,588	0	0	0%
WASTEWATER PROJECTS:		0	0	3,588	0	0	0%
40153695336902	UTILITY LAND SWAP	0	1,500,000	1,467,765	1,500,000	0	0%
ADMINISTRATION:		0	1,500,000	1,467,765	1,500,000	0	0%
GRAND TOTAL FOR FUND:		\$0	\$6,411,001	\$5,162,950	\$6,416,300	\$0	0%

City of Marco Island
Marco Island Utilities Fund
Cost Allocation

UtilitiesCostAlloc2007

Allocation Percentage	2006 Costs Allocated
--------------------------	----------------------------

PERSONAL SERVICES:

Customer Service Office Manager	100.0%	42,100
(2) Customer Service Rep's	100.0%	56,784
Meter Technician	100.0%	36,809
(2) Meter Readers	100.0%	58,738
(1.5) Accounting Clerks	100.0%	40,560
Information Tech Coordinator	50.0%	28,805
Finance Project Manager	50.0%	24,000
Purchasing/Contracts Manager	50.0%	24,000
Public Works Director	50.0%	46,069

SUB-TOTAL **357,865**

Overtime	12,000
Add: 25% Benefits Allowance	89,686
Add: 5% Increase for 2006	22,422
Add: 7.65% Social Security	34,305

SUB-TOTAL **158,413**

OPERATIONS & MAINTENANCE:

Annual Audit	18,000
Software Maintenance	5,000
Utility Bill Mailings	70,460
Customer Service Phone System	6,000
Customer Service Cell phones	4,980
Internet Banking Services	6,000
Bank Lockbox Services	30,000
Travel & Training	2,500
Building Rent & Maint	29,100
Vehicle Maint & Fuel	7,500
Operating Expenses	4,700

SUB-TOTAL **184,240**

TOTAL **\$ 700,518**

INCREASE BY 7% FOR FISCAL YEAR 2007 **\$ 749,554**

City of Marco Island, Florida Debt Service Schedule

Florida Municipal Bond Pool, Series 2000B
Factory Bay Bridge
\$985,000

Bond Date: November 15, 2000
Outstanding Principal Balance September 30, 2006: \$725,000
Interest Rate: 5.02%
Final Maturity: November 1, 2015
Revenue Pledged: Non-Ad Valorem Revenues

Fiscal Year	Payment Date	Principal	Interest	Expenses	Total Payment
2007	1-Nov-06	60,000.00	18,452.50	779.17	79,231.67
	1-May-07		17,087.50	749.17	17,836.67
2008	1-Nov-07	60,000.00	17,087.50	749.17	77,836.67
	1-May-08		15,707.50	719.17	16,426.67
2009	1-Nov-08	65,000.00	15,707.50	719.17	81,426.67
	1-May-09		14,196.25	686.67	14,882.92
2010	1-Nov-09	65,000.00	14,196.25	686.67	79,882.92
	1-May-10		12,668.75	654.17	13,322.92
2011	1-Nov-10	70,000.00	12,668.75	654.17	83,322.92
	1-May-11		11,006.25	702.50	11,708.75
2012	1-Nov-11	75,000.00	11,006.25	702.50	86,708.75
	1-May-12		9,187.50	665.00	9,852.50
2013	1-Nov-12	75,000.00	9,187.50	665.00	84,852.50
	1-May-13		7,331.25	627.50	7,958.75
2014	1-Nov-13	80,000.00	7,331.25	627.50	87,958.75
	1-May-14		5,031.25	587.50	5,618.75
2015	1-Nov-14	85,000.00	5,031.25	587.50	90,618.75
	1-May-15		2,587.50	545.00	3,132.50
2016	1-Nov-15	90,000.00	2,587.50	545.00	93,132.50
TOTALS		725,000.00	208,060.00	12,652.53	945,712.53

NOTE: Payments due to Wachovia Bank by 20th of month preceding due date.

**City of Marco Island, Florida
Debt Service Schedule**

**General Obligation Bonds, Series 2004
Veterans Park Property Acquisition
\$9,860,000**

**Bond Date: March 1, 2004
Outstanding Principal Balance September 30, 2006: \$9,315,000
Interest Rate: 3.3001%
Final Maturity: July 1, 2020
Revenue Pledged: Ad Valorem Tax**

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2007	1-Jan-07	-	144,466.88	144,466.88
	1-Jul-07	555,000.00	144,466.88	699,466.88
2008	1-Jan-08	-	138,916.88	138,916.88
	1-Jul-08	565,000.00	138,916.88	703,916.88
2009	1-Jan-09	-	133,266.88	133,266.88
	1-Jul-09	580,000.00	133,266.88	713,266.88
2010	1-Jan-10	-	127,466.88	127,466.88
	1-Jul-10	590,000.00	127,466.88	717,466.88
2011	1-Jan-11	-	118,616.88	118,616.88
	1-Jul-11	610,000.00	118,616.88	728,616.88
2012	1-Jan-12	-	109,466.88	109,466.88
	1-Jul-12	625,000.00	109,466.88	734,466.88
2013	1-Jan-13	-	100,091.88	100,091.88
	1-Jul-13	645,000.00	100,091.88	745,091.88
2014	1-Jan-14	-	90,416.88	90,416.88
	1-Jul-14	665,000.00	90,416.88	755,416.88
2015	1-Jan-15	-	80,026.25	80,026.25
	1-Jul-15	685,000.00	80,026.25	765,026.25
2016	1-Jan-16	-	68,895.00	68,895.00
	1-Jul-16	705,000.00	68,895.00	773,895.00
2017	1-Jan-17	-	56,557.50	56,557.50
	1-Jul-17	730,000.00	56,557.50	786,557.50
2018	1-Jan-18	-	43,782.50	43,782.50
	1-Jul-18	760,000.00	43,782.50	803,782.50
2019	1-Jan-19	-	30,007.50	30,007.50
	1-Jul-19	785,000.00	30,007.50	815,007.50
2020	1-Jan-20	-	15,485.00	15,485.00
	1-Jul-20	815,000.00	15,485.00	830,485.00
TOTALS		9,315,000.00	2,514,927.58	11,829,927.58

**City of Marco Island, Florida
Debt Service Schedule**

Fire Truck Lease-Purchase
\$536,292

Lease Date: February 8, 2005
Outstanding Principal Balance September 30, 2006: \$389,396.15

Interest Rate: 3.56%

Final Maturity: August 8, 2011

Revenue Pledged: Non-ad Valorem Revenue

Fiscal Year	Payment Date	Principal	Interest	Total Payment
PAYABLE FROM FIRE IMPACT FEES:				
2007	8-Feb-07	35,923.07	6,927.25	42,850.32
	8-Aug-07	36,562.19	6,288.19	42,850.38
2008	8-Feb-08	11,163.77	1,691.33	12,855.10
PAYABLE FROM GENERAL FUND NON-AD VALOREM SOURCES:				
2008	8-Feb-08	26,048.79	3,946.43	29,995.22
	8-Aug-08	37,874.56	4,975.76	42,850.32
2009	8-Feb-09	38,548.34	4,301.98	42,850.32
	8-Aug-09	39,234.10	3,616.22	42,850.32
2010	8-Feb-10	39,932.07	2,918.25	42,850.32
	8-Aug-10	40,642.45	2,207.87	42,850.32
2011	8-Feb-11	41,365.47	1,484.85	42,850.32
	8-Aug-11	42,101.34	748.98	42,850.32
TOTALS		389,396.15	39,107.11	428,503.26

**City of Marco Island, Florida
Debt Service Schedule**

**Sales Tax Revenue Bonds, Series 2005
\$6,000,000**

**Bond Date: July 1, 2005
Outstanding Principal Balance September 30, 2006: \$6,000,000
Interest Rate: 3.6385%
Final Maturity: November 1, 2020
Revenue Pledged: Local Option 1/2% Sales Tax**

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2007	1-Nov-06	-	106,655.00	106,655.00
	1-May-07	-	106,655.00	106,655.00
2008	1-Nov-07	345,000.00	106,655.00	451,655.00
	1-May-08	-	101,480.00	101,480.00
2009	1-Nov-08	350,000.00	101,480.00	451,480.00
	1-May-09	-	95,792.50	95,792.50
2010	1-Nov-09	365,000.00	95,792.50	460,792.50
	1-May-10	-	89,861.25	89,861.25
2011	1-Nov-10	375,000.00	89,861.25	464,861.25
	1-May-11	-	83,298.75	83,298.75
2012	1-Nov-11	390,000.00	83,298.75	473,298.75
	1-May-12	-	76,473.75	76,473.75
2013	1-Nov-12	400,000.00	76,473.75	476,473.75
	1-May-13	-	69,473.75	69,473.75
2014	1-Nov-13	415,000.00	69,473.75	484,473.75
	1-May-14	-	62,211.25	62,211.25
2015	1-Nov-14	430,000.00	62,211.25	492,211.25
	1-May-15	-	54,686.25	54,686.25
2016	1-Nov-15	445,000.00	54,686.25	499,686.25
	1-May-16	-	46,787.50	46,787.50
2017	1-Nov-16	460,000.00	46,787.50	506,787.50
	1-May-17	-	38,507.50	38,507.50
2018	1-Nov-17	480,000.00	38,507.50	518,507.50
	1-May-18	-	29,627.50	29,627.50
2019	1-Nov-18	495,000.00	29,627.50	524,627.50
	1-May-19	-	20,346.25	20,346.25
2020	1-Nov-19	515,000.00	20,346.25	535,346.25
	1-May-20	-	10,432.50	10,432.50
2021	1-Nov-20	535,000.00	10,432.50	545,432.50
TOTALS		6,000,000.00	1,877,922.50	7,877,922.50

**City of Marco Island, Florida
Debt Service Schedule**

**Capital Improvements Revenue Note
\$4,000,000**

**Dated: May 16, 2006
Outstanding Principal Balance September 30, 2006: \$4,000,000
Interest Rate: 4.39%
Final Maturity: August 1, 2010
Revenue Pledged: Non-ad Valorem Revenue**

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2007	1-Feb-07	-	124,383.33	124,383.33
	1-Aug-07	1,000,000.00	87,800.00	1,087,800.00
2008	1-Feb-08	-	65,850.00	65,850.00
	1-Aug-08	1,000,000.00	65,850.00	1,065,850.00
2009	1-Feb-09	-	43,900.00	43,900.00
	1-Aug-09	1,000,000.00	43,900.00	1,043,900.00
2010	1-Feb-10	-	21,950.00	21,950.00
	1-Aug-10	1,000,000.00	21,950.00	1,021,950.00
TOTALS		4,000,000.00	475,583.33	4,475,583.33

**City of Marco Island
Annual Budget Summary
Fiscal Year 2006**

Electric Franchise Fee Fund

Fiscal Year Budget 2006

Electric Franchise Revenues:

LCEC Franchise Fees	\$ 1,700,000
Bond Proceeds (1)	7,000,000

TOTAL REVENUES	\$ 8,700,000
-----------------------	---------------------

Electric Franchise Expenditures:

Annual Debt Service	875,000
Bond Issuance Costs	150,000
Street Lighting	350,000
Underground Utilities - Neighborhood Streets	5,000,000

TOTAL EXPENDITURES	6,375,000
---------------------------	------------------

CASH FLOW	\$ 2,325,000
------------------	---------------------

The City of Marco Island entered into a franchise agreement with the Lee County Electric Co-operative, Inc. (LCEC) through Ordinance 04-18, approved on October 4, 2004. The agreement calls for a five percent (5%) franchise fee to be collected by LCEC and remitted quarterly to the City of Marco Island. The City Council has restricted expenditure of franchise proceeds to capital programs to underground power lines and install new street light fixtures, and payment of street lighting costs.

(1) Bond financing will include Phase I construction of neighborhood underground as well as reimbursement of North Collier Blvd power project.

ELECTRIC ENTERPRISE REVENUES
 City of Marco Island
 Revenue Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
ELECTRIC ENTERPRISE REVENUES							
9404							
4043131000	FRANCHISE FEE REVENUES	\$1,528,721	\$1,400,000	\$1,367,681	\$1,700,000	\$1,700,000	121%
4043610000	INTEREST INCOME	0	5,000	0	0	0	0%
4043690000	MISC INCOME	3,136	0	0	0	0	0%
4043840000	PROCEEDS OF BOND ISSUE	0	5,500,000	0	0	7,000,000	127%
TOTAL REVENUES TO DATE:		\$1,531,857	\$6,905,000	\$1,367,681	\$1,700,000	\$8,700,000	126%

ELECTRIC ENTERPRISE PROJECTS
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>ELECTRIC ENTERPRISE PROJECTS</i>							
9504							
4045316301	S COLLIER BLVD IMPROVEMENT	\$0	\$230,000	\$315,112	\$230,000	\$0	0%
4045316302	N COLLIER BLVD IMPROVEMENT	0	4,500,000	4,166,717	3,500,000	0	0%
4045316303	NEIGHBORHOOD UNDERGROUND	0	1,000,000	0	300,000	5,000,000	500%
4045316304	STREET LIGHTING	0	318,000	230,319	350,000	350,000	110%
4045316305	SAN MARCO / HEALTHWOOD	0	0	40,100	40,000	0	0%
4045317100	DEBT SERVICE	0	336,200	0	0	875,000	260%
4045317300	BOND ISSUANCE COSTS	0	131,000	0	0	150,000	115%
TOTAL EXPENSES TO DATE:		\$0	\$6,515,200	\$4,752,248	\$4,420,000	\$6,375,000	98%

**City of Marco Island
Annual Budget Summary
Fiscal Year 2006 - 2007**

Hideaway Beach Fund

Fiscal Year Budget 2007
--

Hideaway Beach Revenues:

Ad Valorem Property Tax @ 1.6000 mils	\$ 893,800
Earnings on Investments	5,000

TOTAL REVENUES	\$ 898,800
-----------------------	-------------------

Hideaway Beach Expenditures:

Annual Debt Service	514,881
Professional Services	2,000
Monitoring Services	60,000
Travel, Per Diem & Misc Services	2,000
Storm Event Reserve	200,000

TOTAL EXPENDITURES	778,881
---------------------------	----------------

CASH FLOW	\$ 119,919
------------------	-------------------

During 2003, voters in the Hideaway Beach neighborhood voted to establish a special taxing district as the financing mechanism for beach renourishment of their beaches. Limited general obligation bonds were issued and will be repaid from proceeds of ad valorem taxes collected from properties within the taxing district.

HIDEAWAY BEACH SPECIAL TAX DISTRICT
 City of Marco Island
 Revenue Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>HIDEAWAY BEACH REVENUES</i>							
9450							
1503110000	AD VALOREM PROPERTY TAXES	\$0	\$854,400	\$872,906	\$854,400	\$893,800	105%
1503610000	INTEREST EARNED	0	5,000	1,095	0	5,000	100%
1503810150	USE OF RESERVES	0	180,000	0	0	0	0%
GRAND TOTAL FOR FUND:		\$0	\$1,039,400	\$874,001	\$854,400	\$898,800	86%

HIDEAWAY BEACH SPECIAL TAX DISTRICT
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>HIDEAWAY BEACH SPECIAL TAX DISTRICT EXPENSES</i>							
9550							
1505376100	BEACH RENOURISHMENT	\$2,658,182	\$230,000	\$227,708	\$227,708	\$0	0%
1505377100	ANNUAL DEBT SERVICE-PRINCIPAL	64,673	507,597	430,000	430,000	450,000	89%
1505377200	ANNUAL DEBT SERVICE-INTEREST	0	0	78,528	77,597	64,881	0%
1505377300	BOND ISSUANCE COSTS	0	0	0	0	0	0%
1505377320	AMORTIZATION	3,355	0	0	0	0	0%
TOTAL CAPITAL EXPENSES:		2,726,210	737,597	736,236	735,305	514,881	70%
1505373100	PROFESSIONAL SERVICES	21,743	6,000	826	2,000	2,000	33%
1505373110	MONITORING SERVICES	0	0	0	0	60,000	0%
1505373200	AUDITING SERVICES	0	2,000	0	0	0	0%
1505374000	TRAVEL & PER DIEM & MISC EXPENSES	8,375	6,000	1,312	2,000	2,000	33%
1505374500	INSURANCE	0	0	0	0	0	0%
1505374690	OTHER REPAIR & MAINTENANCE	0	0	6,905	0	0	0%
1505379900	STORM EVENT RESERVE	0	200000	0	200000	200000	100%
TOTAL OPERATING EXPENSES:		30,118	214,000	9,043	204,000	264,000	123%
GRAND TOTAL FOR FUND:		\$2,756,328	\$951,597	\$745,279	\$939,305	\$778,881	82%

City of Marco Island, Florida Debt Service Schedule

Hideaway Beach Tax District
Beach Renourishment
\$2,900,000

Bond Date: February 14, 2005
Outstanding Principal Balance September 30, 2006: \$2,470,000
Interest Rate 2.89%
Final Maturity: January 1, 2011
Revenue Pledged: Ad Valorem Tax

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2007	Jan 1 2007	450,000.00	35,692.00	485,692.00
	July 1 2007	-	29,189.00	29,189.00
2008	Jan 1 2008	470,000.00	29,189.00	499,189.00
	July 1 2008	-	22,398.00	22,398.00
2009	Jan 1 2009	490,000.00	22,398.00	512,398.00
	July 1 2009	-	15,317.00	15,317.00
2010	Jan 1 2010	520,000.00	15,317.00	535,317.00
	July 1 2010	-	7,803.00	7,803.00
2011	Jan 1 2011	540,000.00	7,803.00	547,803.00
TOTALS		2,470,000.00	185,106.00	2,655,106.00

DebtSvcHideaway2007

ORDINANCE 06-12

AN ORDINANCE DETERMINING AND FIXING THE 2006 TAX LEVY AND MILLAGE RATE FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS OF THE SPECIAL TAXING DISTRICT, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE SPECIAL TAXING DISTRICT TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY VOTER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2006 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property ... \$ 588,085,135

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the operating tax levy and millage rate for the Hideaway Beach Special Taxing District hereby is fixed and determined to be 1.6000 mils.

Sec. 2. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Hideaway Beach Special Taxing District 1.6000 mils \$ 893,800

Sec. 3. The current year's roll-back rate is 1.5519 mils. The increase in the millage rate over the roll-back rate is 3.10%.

Sec.3.Incorporation, Conflict, and Severability.

(a) It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

(b) All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

(c) If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

Sec. 4. Effective Date.


This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (Tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this ___5th___ day of September, 2006.


Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this ___18th___ day of September, 2006.

Attest:

CITY OF MARCO ISLAND, FLORIDA

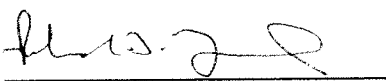


Laura Litzan
City Clerk

BY: 

Terri DiSciullo, Chairwoman

Approved as to form and
legal sufficiency:



Richard Yovanovich
City Attorney

ORDINANCE 06-14

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, AND FOR CONTRIBUTING TO THE SINKING FUND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF BONDS AND OTHER FIXED OBLIGATIONS OF THE TAXING DISTRICT, FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007, PROVIDING FOR BUDGET CONTROL POLICIES, PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Special Taxing Districts; and

WHEREAS, the City of Marco Island held an operating budget workshop on the fiscal year 2006-2007 budget on August 8, 2006 and reviewed the 2006-2007 budget for the Hideaway Beach Special Taxing District as proposed by the Tax District Board at the Hideaway Beach Special Taxing District Board Meeting held on July 20, 2006; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the budget for the Hideaway Beach Special Taxing District for the fiscal year commencing October 1, 2006 and ending September 30, 2007 is hereby adopted:

HIDEAWAY BEACH SPECIAL TAXING DISTRICT \$ 778,881

Sec. 2. That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2007, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach Special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

SPECIAL REVENUE FUND:	
Hideaway Beach Special Taxing District	\$ 778,881

Sec. 3. Budgetary control is maintained at the fund level in all funds except for the General Fund. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

Sec.4. The Finance Director is authorized to reserve at October 1, 2006 the unpaid purchase orders, outstanding contracts, and other commitments of Fiscal Year 2005-06. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Sec.5. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective account. Such ledgers and financial records shall be subject to audit.

Sec.6. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Sec.7. Incorporation, Conflict, and Severability.

A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this

Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

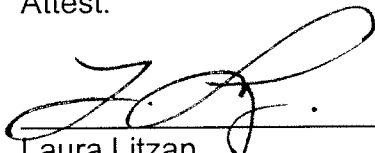
Sec.8. Effective Date.

This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (Tentatively Adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 5th day of September, 2006.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 18th day of September, 2006.

Attest:



Laura Litzan
City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY: 

Terri DiSciullo, Chairwoman

Approved as to form and
legal sufficiency:



Richard Yovanovich, City Attorney

City of Marco Island Annual Budget Summary Fiscal Year 2006 - 07

Self-Insurance Fund

Fiscal Year Budget 2007

Self-Insurance Fund Revenues:

Transfer - General Fund	\$ 415,245
Transfer - Utilities Fund	439,220
Transfer - Building Services	50,235
Available Reserves	100,000

TOTAL REVENUES	\$ 1,004,700
-----------------------	---------------------

Self-Insurance Fund Expenditures:

Premiums - Excess Insurance	649,700
State of Florida Work Comp Pool	48,000
Claims Loss Pool	250,000
Contract Services - Claims Administrator	14,000
Contract Services - Plan Consultant	18,000
Sidewalk Repairs	25,000

TOTAL EXPENDITURES	1,004,700
---------------------------	------------------

CASH FLOW	\$ -
------------------	-------------

Effective with Fiscal Year 2005, the City has elected to self-insure property, liability, and workers' compensation coverages. Risk has been limited with the purchase of specific excess and aggregate excess insurance. Costs are allocated proportionally to the General and Utilities Funds.

LIABILITY INSURANCE FUND
 City of Marco Island
 Revenue Budget -FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACTUAL FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>LIABILITY INSURANCE REVENUES</i>							
9405							
5003412000	INTERNAL FEES & CHARGES	\$0	\$0	\$0	\$0	\$0	0%
5003610000	INTEREST EARNED	0	0	0	0	0	0%
5003690000	MISCELLANEOUS REVENUE	1,753	0	18,715	20,000	0	0%
5003810001	CONTRIBUTIONS FROM GENERAL FUND	624,800	337,651	337,651	337,651	415,245	123%
5003810400	CONTRIBUTIONS FROM UTILITY FUND	317,100	273,796	273,794	273,796	439,220	160%
5003810450	CONTRIBUTIONS FROM BLG SERV FUND	0	0	0	0	50,235	0%
5003810500	USE OF RESERVES	0	275,394	0	86,553	100,000	36%
GRAND TOTAL FOR FUND:		\$943,653	\$886,841	\$630,160	\$718,000	\$1,004,700	113%

LIABILITY INSURANCE FUND
 City of Marco Island
 Expense Budget - FY 2007

ACCOUNT #	DESCRIPTION	ACTUAL FY2005	BUDGET FY2006	YTD ACT/ENC FY2006	PROJECTED FY2006	BUDGET FY2007	% OF FY2006
<i>LIABILITY INSURANCE EXPENSES</i>							
9505							
5005193400	CONTRACTUAL SERVICES - TPA	\$14,000	\$14,000	\$0	\$14,000	\$14,000	100%
5005193401	CONTRACTUAL SERVICES-CONSULTANT	18,000	18,000	32,000	18,000	18,000	100%
5005194501	INSURANCE PREMIUMS	491,612	579,841	530,817	530,000	697,700	120%
5005194502	INSURANCE CLAIMS PAID	69,552	250,000	88,866	75,000	250,000	100%
5005194600	REPAIRS & MAINTENANCE	700	0	74,443	50,000	0	0%
5005194670	SIDEWALK REPAIRS	25,143	25,000	15,808	25,000	25,000	100%
5005194900	BANK FEES OR MISCELLANEOUS EXPENSE	1,593	0	5,829	6,000	0	0%
GRAND TOTAL FOR FUND:		\$620,599	\$886,841	\$747,763	\$718,000	\$1,004,700	113%

City of Marco Island
Self-Insurance Fund
Cost Allocation

InsuranceAlloc2007

UPDATED 6/28/06

	2006 COST	GENERAL FUND PERCENT	UTILITIES FUND PERCENT	TO GENERAL FUND	TO UTILITIES FUND
Property (40% increase)	\$ 413,000	15%	85%	\$ 61,950	\$ 351,050
Crime Policy	1,000	100%		1,000	-
Public Officials Liability	20,200	80%	20%	16,160	4,040
Law Enforcement Liability	9,200	100%		9,200	-
General Liability	26,700	90%	10%	24,030	2,670
Auto Liability	29,000	65%	35%	18,850	10,150
Auto Physical Damage	15,800	65%	35%	10,270	5,530
Workers' Compensation	61,400	65%	35%	39,910	21,490
Flood Insurance - General	21,700	100%		21,700	-
Flood Insurance - Utilities	6,800		100%	-	6,800
Pollution Insurance	14,000		100%	-	14,000
2007: +15% (excluding Property)	30,900			23,175	7,725
INSURANCE PREMIUMS	649,700			226,245	423,455
Third Party Administrator Fees	14,000	75%	25%	10,500	3,500
Consultant Fees	18,000	75%	25%	13,500	4,500
State of Florida Taxes	48,000	75%	25%	36,000	12,000
SUB-TOTAL	729,700			286,245	443,455
CLAIMS POOL	250,000	75%	25%	187,500	62,500
SIDEWALK REPAIRS	25,000	50%	50%	12,500	12,500
TOTAL	\$ 1,004,700			\$ 486,245	\$ 518,455
5% to Building Services	50,235			(25,000)	(25,235)
LESS: AVAIL RESERVES				(46,000)	(54,000)
TRANSFER FROM FUNDS				\$ 415,245	\$ 439,220