

*City of Marco Island, Florida*

ANNUAL BUDGET  
Fiscal Year 2005 – 2006

PREPARED BY:  
OFFICE OF THE CITY MANAGER  
AND THE FINANCE DEPARTMENT

Cover Art by Jim Foote

The City of Marco Island wishes to express appreciation to the artist  
for permission to use the artwork on the cover of this report.

# *City of Marco Island, Florida*

## ANNUAL BUDGET Fiscal Year 2005 – 2006

### **PRINCIPAL OFFICIALS:**

VICKIE KELBER, CITY COUNCIL CHAIRWOMAN  
JOHN A. ARCERI, COUNCIL VICE-CHAIR  
TERRI DISCIULLO, COUNCILWOMAN  
MICHAEL F. MINOZZI, JR., COUNCILMAN  
S. JEANNETTE K. PATTERSON, COUNCILWOMAN  
WILLIAM D. TROTTER, COUNCILMAN  
E. GLENN TUCKER, COUNCILMAN

A. WILLIAM MOSS, CITY MANAGER  
RICHARD YOVANOVICH, CITY ATTORNEY

WILLIAM P. HARRISON, FINANCE DIRECTOR  
LAURA LITZAN, CITY CLERK  
VINCENT A. CAUTERO, COMMUNITY DEVELOPMENT DIRECTOR  
MICHAEL MURPHY, FIRE CHIEF  
ROGER REINKE, POLICE CHIEF  
DANA SOUZA, PARKS & RECREATION DIRECTOR  
A. RONY JOEL, PUBLIC WORKS DIRECTOR

# City of Marco Island

## Consolidated Budget Summary

Page 2 of 2

Fiscal Year 2004 ACTUAL	Fiscal Year 2005 PROJECTED	Fiscal Year 2006 BUDGET
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### EXPENDITURES:

#### General Fund:

Police Department	\$ 2,555,465	\$ 2,830,504	\$ 3,085,662
Fire Department	2,606,646	2,836,700	2,994,640
Community Dev'l	567,059	672,604	664,983
Public Works	1,168,740	1,242,638	1,048,593
Parks & Rec.	1,531,668	1,601,163	1,740,442
General Gov't	1,905,120	2,964,081	3,649,245
<b>Sub-Total</b>	<b>10,334,698</b>	<b>12,147,690</b>	<b>13,183,565</b>
Less: Admin Allocation	(525,626)	(942,800)	(1,059,477)
<b>Sub-Total</b>	<b>9,809,072</b>	<b>11,204,890</b>	<b>12,124,088</b>

#### Capital Projects Fund:

General Capital	150,291	2,484,200	500,000
Drainage Projects	928,480	1,406,200	1,015,000
Transportation	2,552,894	20,901,300	6,265,000
Waterways	35,748	256,700	40,000
Parks & Recreation	10,164,688	1,955,300	1,009,000
Contingency	-	-	715,000
<b>Sub-Total</b>	<b>13,832,101</b>	<b>27,003,700</b>	<b>9,544,000</b>

#### Debt Service Fund:

631,883                      558,239                      1,325,264

#### Building Services Fund:

1,007,585                      1,070,361                      1,071,638

#### Electric Franchise Enterprise Fund:

Street Lighting	-	-	318,000
Capital Construction	-	1,780,000	4,000,000
Debt Service	-	-	467,200
<b>Sub-Total</b>	<b>-</b>	<b>1,780,000</b>	<b>4,785,200</b>

#### Utility Enterprise Fund:

Water/Wastewater Plants	4,384,938	4,896,090	5,584,721
Collection & Distribution	1,883,900	2,210,134	2,109,198
Administration	959,128	1,655,044	1,796,557
Debt Service	4,225,702	6,590,777	6,592,599
Capital Projects	4,552,612	22,300,019	33,661,300
Acquisition costs	90,661,861	-	-
<b>Sub-Total</b>	<b>106,668,141</b>	<b>37,652,064</b>	<b>49,744,375</b>

#### Recreation Enterprise Fund:

107,472                      100,000                      139,362

#### Emergency Fund:

463,436                      175,000                      -

#### Hideaway Beach Tax District:

-                      2,980,230                      771,597

#### Self-Insurance Fund:

-                      941,900                      786,841

<b>TOTAL EXPENDITURES:</b>	<b>\$ 132,519,690</b>	<b>\$ 83,466,384</b>	<b>\$ 80,292,365</b>
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*City of Marco Island*

**Consolidated Budget Summary**

Updated 9/21/05

Fiscal Year 2004 ACTUAL	Fiscal Year 2005 PROJECTED	Fiscal Year 2006 BUDGET
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**REVENUES:**

<b>General Fund:</b>			
Taxes (1.2925 mils @ 95%)	\$ 11,870,991	\$ 12,145,000	\$ 13,394,300
Intergov't Revenues	2,821,205	2,133,600	2,268,900
Other Revenues	1,389,325	1,162,500	1,042,000
Less: Interfund Trfs	(3,370,988)	(3,016,509)	(7,312,000)
<b>Sub-Total</b>	<b>12,710,533</b>	<b>12,424,591</b>	<b>9,393,200</b>
<b>Capital Projects Fund:</b>			
Intergov't Revenues	1,110,000	4,658,591	1,518,000
Bond Proceeds	9,860,000	6,000,000	4,000,000
Other Revenues	1,810,976	2,275,400	555,000
Transfer from Genl Fund	3,370,988	3,016,509	7,312,000
<b>Sub-Total</b>	<b>16,151,964</b>	<b>15,950,500</b>	<b>13,385,000</b>
<b>Debt Service Fund:</b>			
Taxes (0.095 mils @ 95%)	-	320,000	844,834
Transfer from Genl Fund	-	258,239	480,430
<b>Sub-Total</b>	<b>-</b>	<b>578,239</b>	<b>1,325,264</b>
<b>Building Services Fund:</b>	<b>2,095,263</b>	<b>1,200,000</b>	<b>1,071,638</b>
<b>Electric Franchise Enterprise Fund:</b>			
Franchise Fee Revenues	-	1,305,000	1,405,000
Bond Proceeds	-	-	5,500,000
<b>Sub-Total</b>	<b>-</b>	<b>1,305,000</b>	<b>6,905,000</b>
<b>Utility Enterprise Fund:</b>			
Utility Operating Revenues	16,047,824	18,046,500	19,155,125
Plant Capacity Charges	1,443,296	1,350,000	1,110,000
Grants	-	-	1,200,000
Bond Proceeds	102,791,206	-	28,279,250
<b>Sub-Total</b>	<b>120,282,326</b>	<b>19,396,500</b>	<b>49,744,375</b>
<b>Recreation Enterprise Fund:</b>	<b>136,356</b>	<b>100,000</b>	<b>139,362</b>
<b>Emergency Fund:</b>	<b>463,436</b>	<b>-</b>	<b>-</b>
<b>Hideaway Beach Tax District:</b>	<b>-</b>	<b>2,900,000</b>	<b>859,400</b>
<b>Self-Insurance Fund:</b>	<b>-</b>	<b>941,900</b>	<b>786,841</b>
<b>Use of Reserves:</b>	<b>(19,320,188)</b>	<b>28,669,654</b>	<b>(3,317,715)</b>
<b>TOTAL REVENUES:</b>	<b>\$ 132,519,690</b>	<b>\$ 83,466,384</b>	<b>\$ 80,292,365</b>

AN ORDINANCE DETERMINING AND FIXING THE 2005 TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY VOTER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2005 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Assessed Valuation of Real and Personal Property ... \$9,499,605,800

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

**Sec. 1.** That the operating tax levy and millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 1.2925 mils.

**Sec.2.** That the voted debt service millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 0.0950 mils.

**Sec. 3.** That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Total General Fund Operations 1.2925 mils \$11,664,328

Voted Debt Service 0.0950 mils \$ 857,339

**Sec. 4.** The current year's roll-back rate is 1.2096 mils. The increase in the millage rate over the roll-back rate is 14.71%.

**Sec.5.** The Finance Director is authorized to reserve at October 1, 2005 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2004-05. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

**Sec.6.** The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be subject to audit.

**Sec.7.** The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

**Sec.8. Incorporation, Conflict, and Severability.**

- A. It is the intention of the City Council and it is hereby ordained that the provisions of the Ordinance shall become and be made part of the Code of Ordinances of the City of Marco Island, Florida, and that the section of this Ordinance may be renumbered or relettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection of section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

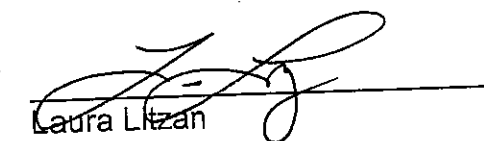
**Sec. 9. Effective Date.**

This Ordinance shall take effect immediately upon adoption at second reading.

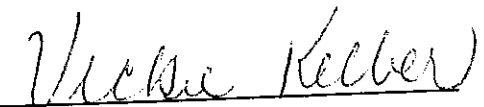
First Reading (Tentatively Adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 6<sup>th</sup> day of September, 2005.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19<sup>th</sup> day of September, 2005.

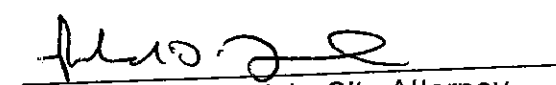
Attest:

  
Laura Litzan  
City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
Vickie Kelber, Chairwoman

Approved as to form and  
legal sufficiency:

  
Richard Yovanovich, City Attorney

ORDINANCE 05- 08

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF THE OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006; PROVIDING FOR BUDGET CONTROL POLICIES, PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City; and

WHEREAS, the City of Marco Island has held several workshops and public hearings on the fiscal year 2005-2006 budget, specifically:

Five-Year Capital Improvement Program Budget and Fiscal Year 2006 Proposed Budget workshop held on April 29 and August 15, 2005; and

WHEREAS, the 2005 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Assessed Valuation of Real and Personal Property ... \$9,499,605,800; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

**Sec. 1.** That the budget for the City of Marco Island, exclusive of Dependent Taxing Districts, a summary of which is attached hereto as Exhibit "A" and made a part hereof, for the fiscal year commencing October 1, 2005 and ending September 30, 2006 is hereby adopted.

**Sec. 2.** That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2006, there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

**Sec. 3.** Annual expenditures of the City of Marco Island are controlled by a Spending Cap in the City Charter.

**A.** Resolution No. 03-03, adopted by the City Council on January 13, 2003, determined that "operating expenditures" would be interpreted on a budget-to-budget basis. The resolution further determined that expenditures funded by the proceeds of municipal debt would not be included in the calculation of expenditures against the Spending Cap; however, all repayment of municipal debt, including principal, interest, costs of issuance, and other related costs, would be included in the calculation of expenditures against the Spending Cap for the life of the indebtedness.

**B.** Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.

**C.** The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self-supporting Enterprise Fund operations were likewise exempt from the Spending Cap.

**Sec. 4.** Budgetary control is maintained at the department level in the General Fund and at the fund level in all other funds. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the City Manager near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

**Sec. 5. Incorporation, Conflict, and Severability.**

(a) It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

(b) All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

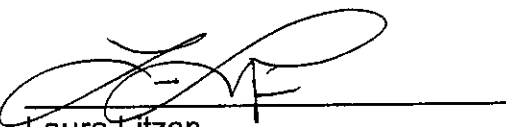
(c) If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

**Sec. 6. Effective Date.**

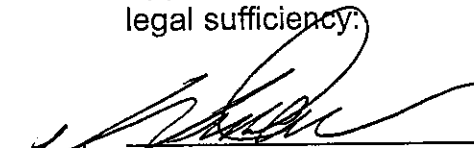
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Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19<sup>th</sup> day of September, 2005.

Attest: CITY OF MARCO ISLAND, FLORIDA  
  
 Laura Litzan  
 City Clerk  
 BY: Vickie Kelber  
 Vickie Kelber, Chairwoman

Approved as to form and legal sufficiency:

  
 Richard Yovanovich  
 City Attorney

**Exhibit "A" to Appropriations Ordinance  
 Annual Budget for the City of Marco Island, Florida  
 for the Fiscal Year 2005-2006**

	General Fund	Debt Service Fund	Capital Projects Fund	Building Services Fund	Utility Fund	Recreation Fund	Electric Franchise Fund	Self-Insurance Fund	Total Budget
Cash Balances	\$ 6,413,397	\$ -	\$ 10,994,565	\$ 2,201,959	\$ 3,604,653	\$ 61,019	\$ -	\$ -	\$ 23,275,593
Revenues	11,664,328	857,339	6,073,000	1,071,638	48,409,325	139,362	6,905,000	100,000	12,521,667
Ad Valorem Property Taxes	5,740,100	-	-	(358,959)	(996,036)	-	-	-	68,438,425
Other Revenues	(7,124,276)	480,430	7,312,000	-	-	-	-	-	-
Interfund transfers	10,280,152	1,337,769	13,385,000	712,679	47,413,289	139,362	6,905,000	786,841	80,960,092
<b>TOTAL REVENUES:</b>	<b>\$ 16,693,549</b>	<b>\$ 1,337,769</b>	<b>\$ 24,379,565</b>	<b>\$ 2,914,638</b>	<b>\$ 51,017,942</b>	<b>\$ 200,381</b>	<b>\$ 6,905,000</b>	<b>\$ 786,841</b>	<b>\$ 104,235,685</b>
<b>TOTAL AVAILABLE:</b>	<b>\$ 16,693,549</b>	<b>\$ 1,337,769</b>	<b>\$ 24,379,565</b>	<b>\$ 2,914,638</b>	<b>\$ 51,017,942</b>	<b>\$ 200,381</b>	<b>\$ 6,905,000</b>	<b>\$ 786,841</b>	<b>\$ 104,235,685</b>
APPROPRIATIONS:	4,074,045	-	-	-	-	-	-	-	4,074,045
General Government	664,983	-	-	-	-	-	-	-	664,983
Community Development	2,994,640	-	-	-	-	-	-	-	2,994,640
Fire/Rescue	3,085,662	-	-	-	-	-	-	-	3,085,662
Police Services	1,048,593	-	-	-	-	-	-	-	1,048,593
Public Works	1,740,442	-	-	-	-	-	-	-	1,740,442
Parks & Recreation	-	-	-	-	-	-	-	-	-
Debt Service	-	1,325,264	9,544,000	712,679	6,592,599	-	336,200	-	7,917,863
Capital Projects	-	-	-	-	32,326,250	-	4,000,000	-	41,870,250
Operating Expenditures	-	-	-	-	8,494,440	139,362	449,000	786,841	9,207,119
APPROPRIATION TOTALS	\$ 13,608,365	\$ 1,325,264	\$ 9,544,000	\$ 712,679	\$ 47,413,289	\$ 139,362	\$ 4,785,200	\$ 786,841	\$ 78,315,000
RESERVES	3,085,184	12,505	14,835,565	2,201,959	3,604,653	61,019	2,119,800	-	25,920,685

Cash Balances

Revenues

Ad Valorem Property Taxes  
 Other Revenues  
 Interfund transfers

TOTAL REVENUES:

TOTAL AVAILABLE:

APPROPRIATIONS:

General Government  
 Community Development  
 Fire/Rescue  
 Police Services  
 Public Works  
 Parks & Recreation

Debt Service  
 Capital Projects  
 Operating Expenditures

APPROPRIATION TOTALS  
 RESERVES

Appropriations &

Reserve Balances

EXHIBIT I

*City of Marco Island, Florida*  
*2006 Spending Cap*

<b>FISCAL YEAR 2005 SPENDING CAP</b>	\$	15,601,372
ADD: 3% Annual Increase		
ADD: 2.7% OCT 2004 C.O.L.A.		
<b>FISCAL YEAR 2006 SPENDING CAP</b>	\$	16,503,287

EXPENDITURES SUBJECT TO SPENDING CAP:

2006 GENERAL FUND:

**ADMINISTRATION:**

Legislative	62,713	
Exec. Administration	452,172	
Finance/Customer Service	1,142,743	
Legal Counsel	165,000	
General Government	372,937	
Contingency	1,453,680	
Transfer:Self-Insurance	424,800	4,074,045

**COMMUNITY DEVELOPMENT:**

Community Development	457,965	
Code Compliance	207,018	664,983

**PUBLIC SAFETY:**

Police Services	(1)	2,913,999	
Fire/Rescue	(2)	2,969,140	5,883,139

**PUBLIC WORKS:**

Streets & Drainage			1,048,593
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**PARKS & RECREATION:**

Recreation	608,030	
Racquet Center	141,920	
Parks Maintenance	456,737	
Beautification	533,755	1,740,442

**LESS: COSTS ALLOCATED:**

Building Svcs Fund	(358,959)	
Water/Sewer Utility Fund	(700,518)	(1,059,477)

2006 GENERAL FUND

12,351,725

(CONTINUED)

*City of Marco Island, Florida*  
*2006 Spending Cap*

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2006 DEBT SERVICE FUND

Factory Bay Bridge bonds	94,728	
Veterans Comm Park bonds	844,834	
2005 Sales Tax bonds - interest only	300,000	1,239,562

OPERATING BUDGET SUBJECT TO SPENDING CAP:

13,591,287

CAPITAL IMPROVEMENTS PROJECTS SUBJECT TO CAP:

2,912,000

**TOTAL 2006 BUDGET SUBJECT TO SPENDING CAP**

16,503,287

- (1) Budget adjusted for new Police union contract plus 5% for 2006 less \$71,663 for grant funding of two officers and less \$100,000 \$100,000 for capital equipment financed by County Grant.
- (2) Budget adjusted for new Fire union contract plus 5% for 2006 Less \$25,500 for capital equipment purchased with impact fees.



October 1, 2005

The Honorable City Council  
City of Marco Island, Florida

Ladies and Gentlemen:

It is with pleasure that we present to you the approved budget for the City of Marco Island for fiscal year 2005-2006. The capital budgets for both the Capital Improvements Fund and the Utilities Fund were reviewed by the City Council at the April 29<sup>th</sup> Capital Budget Workshop and the operating budget was reviewed with the Council at a workshop held August 15<sup>th</sup>. A third budget workshop was held on September 6<sup>th</sup>. Several key policy decisions are incorporated into this budget:

- The City's Ad Valorem tax levy has been reduced by 12% to 1.3875 mils. Not only is this the lowest tax rate in the City's history, it is significantly lower than the pre-incorporation tax rate for local services of 1.8705 mils. Citizens with homestead exemptions are now paying less dollars in absolute terms today than they were prior to incorporation.
- The budget for the Water and Sewer Utility Enterprise Fund includes in the revenue estimates the new block rate water conservation rate schedule approved by the City Council, effective October 1, 2005. This budget also includes the 2006 conversion of base charges for all condominium units served by a master meter from a monthly base charge based on meter size to a flat monthly rate per number of condominium units served at a rate equal to 75% of the base rate for single-family residential and individually-metered condominiums, effective January 2006. In addition, all rates for monthly services have been increased by 3.5% to reflect the recent cost increases for fuel, power, and chemicals.
- Fiscal Year 2006 will be the first year of construction of the program to provide central sewer to all of Marco Island. The Tigertail and South Barfield neighborhoods will be the first areas to be completed, financed by special assessment districts. Property owners will be offered a 6% discount on their assessments for early payment or provided with the option of paying over twenty years on the property tax bills. Hardship provisions will be provided.

- The Capital Improvements budget includes \$4.4 million in emergency expenditures for the replacement of the East Winterberry Drive bridge. During Fiscal Year 2006, re-construction of North Collier Boulevard will start, using funds originally available in the 2005 budget.
- Rapidly increasing housing costs on Marco Island and in Collier County have begun to affect the City's ability to attract and retain top quality employees. Very few single-family residences on the island are available at less than \$400-500,000, housing costs not affordable for public sector employees. The 2006 budget provides funds in General Fund contingency to begin to address these employment issues.

The fiscal year 2006 operating budget is a continuation budget, with limited funds budgeted to expand service levels. A new one-half time position has been budgeted in the Police Department for an Evidence Technician to take on the growing responsibilities of that function. In Parks & Recreation, a new full-time position in Beautification to eliminate the outside contractor now operating the City's water truck and a new full-time Recreation Leader position, entirely funded through the Recreation Enterprise Fund, to manage the growing number of self-supported recreation programs have been approved.

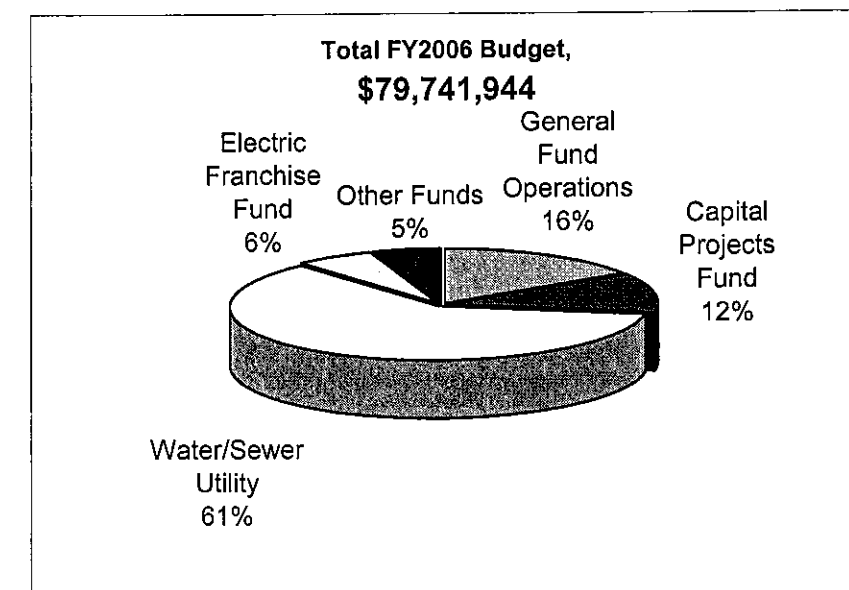
In the Utilities Fund capital budget, City Council has given approval to approximately \$200 million in capital improvements to the utilities system, as well as the septic tank replacement program, over the next ten years. To both provide proper controls over these programs and to avoid the increased costs of using outside consultants for project management, four new full-time positions have been added, paid for by the capital projects under construction:

- 1 – Utility Accountant in the Finance Department
- 1 – Staff Engineer in the Public Works Department
- 1 – Project Manager in the Utilities Department
- 1 – Utilities Inspector in the Utilities Department
- Public Information Services on a contractual basis

Effective January 1, 2005, a new three-year collective bargaining agreement was approved by Police officers represented by the Police Benevolent Association (PBA) and the City Council. Pay increases negotiated under that contract have been included in the Fiscal Year 2006 budget. This summer, we negotiated a new contract with the International Association of Firefighters (IAFF) for the contract expiring on September 30, 2005. Funds have been budgeted in this proposed 2006 operating budget for the costs of that contract.

The approved budget for all funds is:

General Fund Operations	\$11,573,667
Water/Sewer Utility	49,744,375
Capital Projects Fund	9,544,000
Debt Service Fund	1,325,264
Building Services Fund	1,071,638
Electric Franchise Fund	4,785,200
Recreation Enterprise Fund	139,362
Self-Insurance Fund	786,841
Hideaway Beach Tax District	<u>771,597</u>
<b>TOTAL</b>	<b>\$79,741,944</b>



**THE SPENDING CAP**

The Spending Cap for Fiscal Year 2005 was \$15,601,372. With the 3% increase allowed by City Charter and the cost of living increase (C.O.L.A. at September 2004) of 2.7%, the Spending Cap for Fiscal Year 2006 has been determined to be \$16,503,287. This budget is in compliance with that cap:

<b>FISCAL YEAR 2006 SPENDING CAP</b>	<b>\$16,503,287</b>
GENERAL FUND (Less expenditures of Grant And Impact Fee funds)	12,351,725
DEBT SERVICE FUND (Less expenditures Of impact fees for Fire Truck)	1,239,562
CAPITAL IMPROVEMENTS FUND (Less Expenditures of Grant, Gifts, Impact Fees, and Emergency Funds)	2,912,000
<b>EXPENDITURES SUBJECT TO SPENDING CAP</b>	<b>\$16,503,287</b>

The 2.7% C.O.L.A. increase is based on the Federal Government cost of living index for the twelve months ending September 2004. Budget policy is to use the 12 month change in the September index for the year preceding the date of preparation of the annual budget. For Fiscal Year 2006, Building Services has been established as a public service enterprise fund and is exempt from the Spending Cap calculation.

**"NO NET DEBT" POLICY**

City Council has established a policy of "No Net Debt." Under this policy, increases in assessed valuations would be allowed to flow into General Fund unrestricted reserves until a point is reached where funds would allow for the repayment of outstanding debt. As of the end of 2005, the City will have the following debt outstanding, exclusive of enterprise fund debt:

* General Obligation Bonds (Veterans Comm Park)	\$ 9,860,000
* Sales Tax Revenue Bonds, Series 2005	6,000,000
* Florida Bond Pool (Factory Bay Bridge)	780,000
* Fire Truck Lease-Purchase	459,370
<b>TOTAL</b>	<b>\$17,099,370</b>

At the end of Fiscal Year 2010, outstanding bond debt will be reduced to \$12,155,000 with scheduled annual debt service payments. The current operating tax levy of 1.2925 mils will generate approximately \$1 million annually in excess of funds immediately needed to finance operations. The following is the five-year impact on General Fund unrestricted reserves available to fund the "No Net Debt" policy, including the \$1 million annually in revenues available and reducing balances for the \$4.4 million emergency reconstruction of the East Winterberry bridge in 2006:

**GENERAL FUND UNRESTRICTED RESERVES:**

<b>Fiscal Year 2005</b>	<b>\$6,200,000</b>
<b>Fiscal Year 2006</b>	<b>2,800,000</b>
<b>Fiscal Year 2007</b>	<b>3,800,000</b>
<b>Fiscal Year 2008</b>	<b>4,800,000</b>
<b>Fiscal Year 2009</b>	<b>5,800,000</b>
<b>Fiscal Year 2010</b>	<b>6,800,000</b>

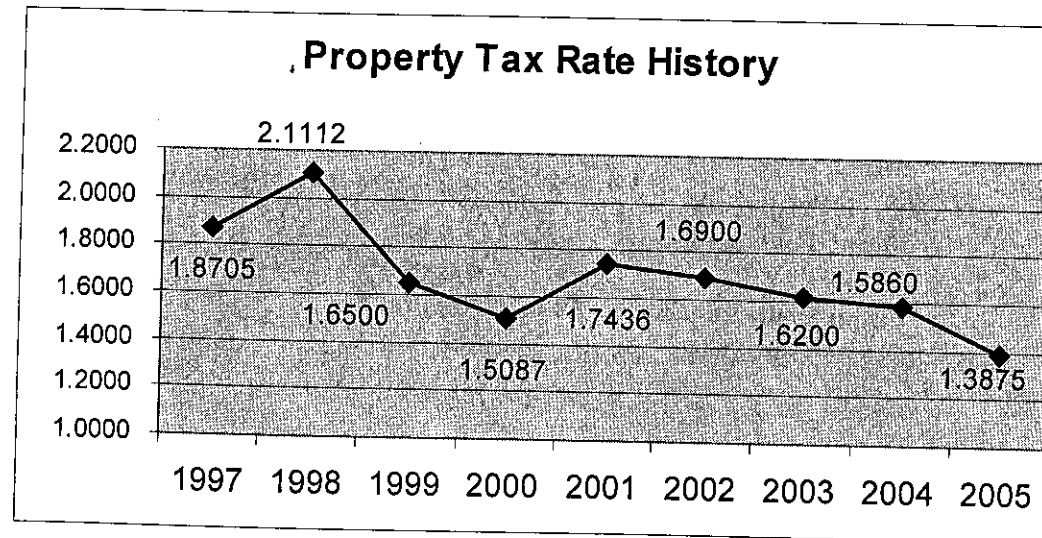
**AD VALOREM RATE FOR GENERAL FUND**

Since 1995, owners of homesteaded properties have been protected against increases in the tax valuations of their homes by the "Save Our Homes" constitutional amendment. That amendment limits the annual increase in tax valuations of homesteaded properties to the lower of the rate of inflation or 3%.

For purposes of comparison, the millage rate prior to incorporation was:

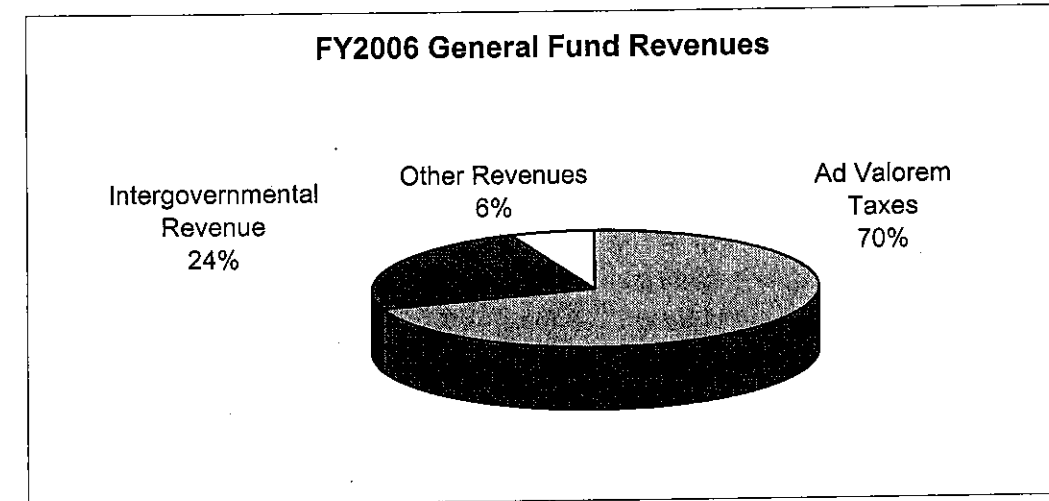
Marco Island Fire Control District	0.8800 mils
Roads MSTU	0.1950 mils
Marco Street Lighting MSTU	0.0564 mils
Marco Beautification MSTU	0.1670 mils
Unincorporated MSTU	0.5721 mils
<b>Total Before Incorporation</b>	<b>1.8705 mils</b>

The property tax rate history, including the adopted millage rate for the year 2005 (fiscal year 2005-06) is as follows:



**REVENUES**

Ad valorem property taxes continue to be the major financing source for operations of the City's General Fund:



The General Fund is heavily dependent on growth in assessed valuations to fund the permissible increase in the Spending Cap on an annual basis. As noted above, property taxes represent 70% of total General Fund revenues; more importantly, that one source represents almost all of our revenue increases. The City receives a distribution based on population of Collier County's one-half percent local option sales tax. Our next largest revenue source in the General Fund, the Communications Service Tax, is projected to be flat, caused by the increasing use of cell phones to replace land lines. Gasoline taxes and Municipal Revenue Sharing and also projected to be flat.

**PERSONNEL**

The General Fund budget for Fiscal Year 2006 includes total personnel services costs of \$8,004,493. That total includes salaries, overtime, the City's portion of social security, and allowances for fringe benefits. This budgeted amount is based on the following assumptions:

1. Wages and Benefits paid to the members of the Police Benevolent Association are based on the collective bargaining agreement currently in force. The current agreement, ratified by the union membership and the City Council, went into effect on January 1, 2005 and will run to January 1, 2008.

2. The City and the International Association of Firefighters have reached agreement on a new three-year labor contract effective on October 1, 2005. Funds have been provided in this budget to provide for wage increases resulting from these negotiations.
3. For all non-bargaining positions, an average pay for performance increase of 5% has been included in each department's budget.
4. Vacant and new positions are budgeted at the projected starting salary for the position, consistent with the City Pay and Classification Plan.

City Council has adopted Personnel Rules and Regulations to provide for a classification and pay plan. A "class" is a group of positions similar in duties and responsibilities that justify common treatment in selection, compensation, and other employment processes. Each class is assigned a range for the minimum, mid-point, and maximum salary that is payable for work in a specific position. Periodic studies are performed to analyze assigned duties and responsibilities that may be used to determine the proper classification of each position.

It is the City's policy to provide a "pay for performance" system for its non-union employees. The performance appraisal is used to determine pay for performance, or salary increases for each employee based on an objective evaluation of performance.

A classification and compensation study was first performed in March 1999 by DMG-Maximus, Inc., a nationally recognized municipal consultant. That report was updated in the spring of 2005 by the Archer Company, formerly a part of DMG-Maximus; the latest pay and classification listing is attached to this memorandum. The firm conducted a comprehensive classification and compensation study for the purpose of providing a position classification system with a recommended salary schedule. They reviewed the job description of each employee and conducted a job evaluation to determine the relative worth of each position to the City (internal equity). After the analysis and evaluation, wage and salary survey data was gathered and analyzed to determine the City's position in the surrounding labor market (external equity). From the data derived from the wage and salary survey, and the job evaluation process, selected benchmark averages were regressed against appropriate job evaluation points for the purpose of determining the proper pay structure for the City. The analysis led to a recommended pay schedule for each of the City's positions. The pay grade represents a way of defining the relative value of each job to the City. Theoretically, all jobs with the same pay grade are of the same relative value to the City. Those with higher or lower pay grades are of greater or lower value to the City and thus have pay ranges equal to that value. The plan is the product of an independent analytical process, and it provides a defensible basis for which to compensate employees.

The amount that each employee receives for a "pay for performance" following a performance appraisal will depend on a matrix developed for each budget year. Salary increase will depend on the placement of the numerical score from the performance appraisal within the matrix. For instance, an employee meeting expectations for the position may receive a 5% increase in salary, while an employee working below the expectation may receive a 2% increase, or nothing at all. An employee who has exceeded the expectations may receive a 6% increase.

The fiscal year 2006 budget provides for 175.41 full-time equivalent positions. The following is a listing of employee positions by department, including part-time positions and positions for elected officials. Significant changes in positions have been highlighted for review:

**City of Marco Island, Florida  
Employee Position Summary**

Department	Authorized Positions 2004	Authorized Positions 2005	Authorized Positions 2006
<b>GENERAL FUND:</b>			
<b>Executive Administration:</b>			
City Manager	1.00	1.00	1.00
City Clerk	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00
Administrative Support	2.00	2.00	2.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

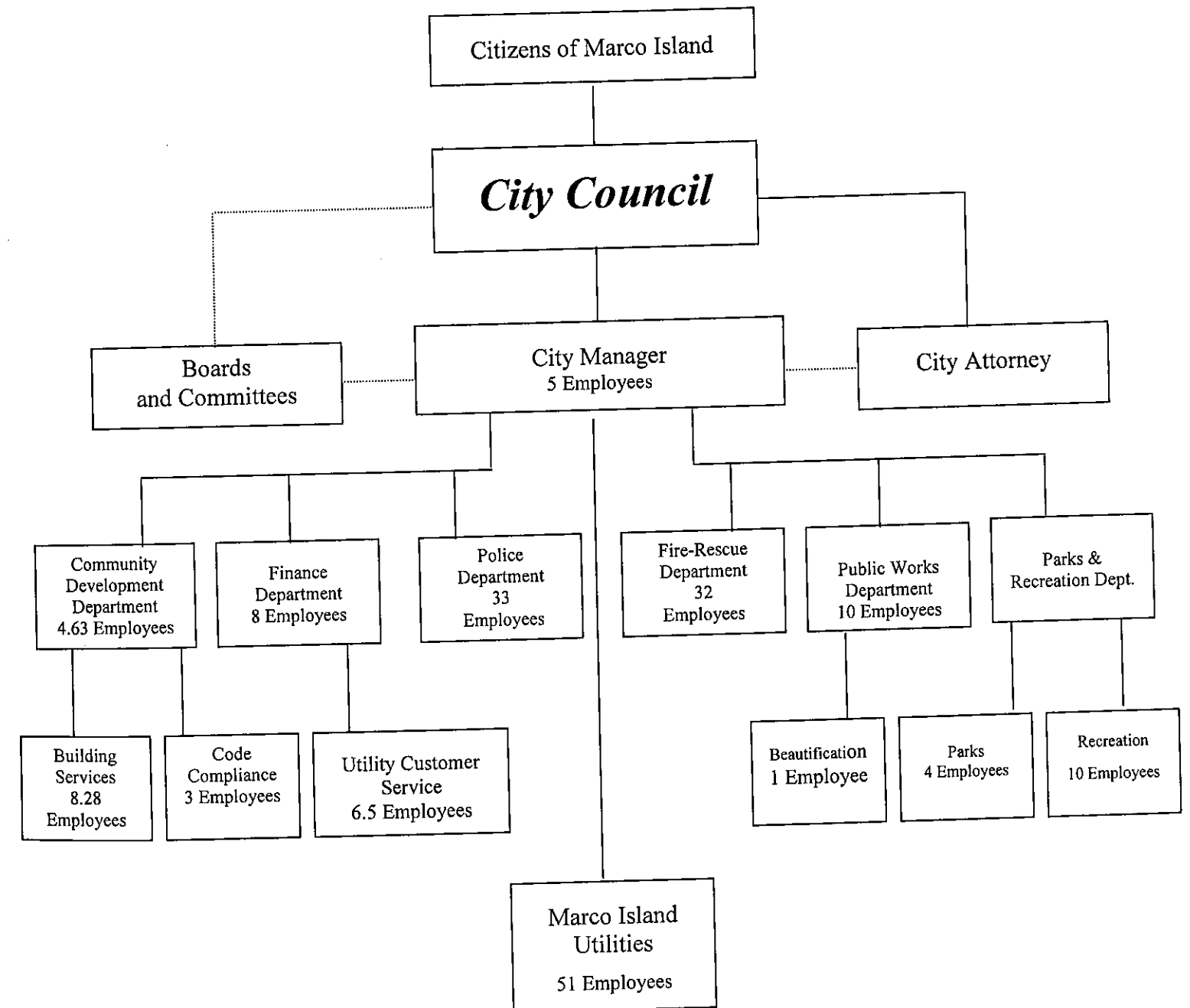
Department	Authorized Positions 2004	Authorized Positions 2005	Authorized Positions 2006
<b>Finance:</b>			
Finance Director	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00
Accounting Clerks	3.00	3.00	3.00
Info Tech Coordinator	1.00	1.00	1.00
Purchasing/Contracts Mgr.	1.00	1.00	1.00
Utility Accountant	0.00	0.00	1.00
<b>Utility Customer Service:</b>			
Office Manager	1.00	1.00	1.00
Customer Service Reps	2.00	2.00	2.00
Meter Technician	1.00	1.00	1.00
Meter Reader	2.00	2.00	2.00
Accounting Clerk	0.50	0.50	0.50
<b>Total</b>	<b>13.50</b>	<b>13.50</b>	<b>14.50</b>
<b>Community Development:</b>			
Community Development Director	1.00	1.00	1.00
City Planner	1.00	1.00	1.00
Zoning Administrator	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Environmental Technician	0.63	0.63	0.63
<b>Total</b>	<b>4.63</b>	<b>4.63</b>	<b>4.63</b>
<b>Code Compliance:</b>			
Chief of Code Compliance	1.00	1.00	1.00
Code Officer	1.00	1.00	1.00
Code/Plan & Zoning Tech	1.00	1.00	1.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>Fire/Rescue:</b>			
Fire Chief	1.00	1.00	1.00
Deputy Chief / Fire Marshal	1.00	1.00	1.00
Division Chiefs	3.00	3.00	3.00
Fire Captains	6.00	6.00	6.00
Firefighters	18.00	18.00	18.00
Plans Examiner	1.00	1.00	1.00
Fire Inspector	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
<b>Total</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>

Department	Authorized Positions 2004	Authorized Positions 2005	Authorized Positions 2006
<b>Police:</b>			
Chief of Police	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00
Police Lieutenants	4.00	4.00	4.00
Police Officers	24.00	24.00	24.00
Crime Victim Advocate	0.50	0.50	0.50
Secretary	1.00	1.00	1.00
Records Clerk	1.00	1.00	1.00
Evidence Technician	0.00	0.00	0.50
<b>Total</b>	<b>32.50</b>	<b>32.50</b>	<b>33.00</b>
<b>Public Works:</b>			
Public Works Director	1.00	1.00	1.00
Public works Superintendent	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00
Construction Inspector	0.00	1.00	1.00
Engineer	0.00	0.00	1.00
Streets & Drainage Coordinator	1.00	1.00	1.00
Streets & Drainage Inspector	0.00	1.00	1.00
Secretary	1.00	1.00	1.00
Maintenance Workers	2.00	1.00	1.00
<b>Total</b>	<b>7.00</b>	<b>8.00</b>	<b>9.00</b>
<b>Recreation:</b>			
Parks & Recreation Director	1.00	1.00	1.00
Recreation Supervisor	0.70	0.70	0.70
Recreation Attendants	1.30	1.30	1.30
Mackle Park Supervisor	1.00	1.00	1.00
Recreation Leader	2.50	2.50	2.50
Maintenance Workers	1.50	1.50	1.50
Secretary	0.00	1.00	1.00
<b>Total</b>	<b>8.00</b>	<b>9.00</b>	<b>9.00</b>
<b>Parks Maintenance:</b>			
Parks Superintendent	1.00	1.00	1.00
Parks Maintenance Worker	3.00	3.00	3.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

Department	Authorized Positions 2004	Authorized Positions 2005	Authorized Positions 2006
<b>Beautification:</b>			
Maintenance Worker	0.00	0.00	1.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>
<b>TOTAL GENERAL FUND</b>	<b>109.63</b>	<b>111.63</b>	<b>115.13</b>
<b>BUILDING SERVICES FUND:</b>			
Chief of Building Services	1.00	1.00	1.00
Electrical Inspector	1.00	1.28	1.28
Plumbing-Mechanical Inspector	1.00	1.00	1.00
Structural Inspector	1.00	1.00	1.00
Permit Clerks	3.00	4.00	4.00
<b>Total</b>	<b>7.00</b>	<b>8.28</b>	<b>8.28</b>
<b>RECREATION ENTERPRISE FUND:</b>			
Recreation Leader	0.00	0.00	1.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>
<b>UTILITY ENTERPRISE FUND:</b>			
<b>Administration:</b>			
Utility Director	1.00	1.00	1.00
Utility Engineer	1.00	1.00	1.00
Project Manager	0.00	0.00	1.00
Utility Inspector	0.00	0.00	1.00
Administrative Assistant	1.00	1.5	2.00
<b>Collection &amp; Distribution:</b>			
Collection / Distribution Manager	1.00	1.00	1.00
Collection / Distribution Supervisor	1.00	1.00	1.00
Electrician	1.00	1.00	1.00
Lead Technician	4.00	4.00	4.00
Utility Technicians	11.00	14.00	14.00
Utility Maintenance	5.00	6.00	6.00
<b>Water / Wastewater Plants:</b>			
Plant Supervisors	2.00	2.00	2.00
Water Operators	8.00	9.00	9.00
Wastewater Operators	8.00	7.00	7.00
<b>Total:</b>	<b>44.00</b>	<b>48.50</b>	<b>51.00</b>
<b>GRAND TOTAL</b>	<b>160.91</b>	<b>168.41</b>	<b>175.41</b>

**ORGANIZATIONAL CHART**

*Proposed Positions*



**BUDGET SUMMARY BY DEPARTMENT****EXECUTIVE**

The City Manager is responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership, and management of all departmental activities. The City Manager is appointed by, and serves at the pleasure of City Council, and is responsible for executing laws and ordinances and implementing City Council policies.

The City Manager is committed to open and honest communication with City Council and intends to provide sound advice as policies are formulated. The manager intends to encourage and lead the organization, to be responsive to City Council, and to provide the best service possible to the people of Marco Island. The manager intends to build the organization's capacity to provide quality services with a focus on customer satisfaction. The City Manager will pursue the goals and objectives established by City Council.

There are currently five positions approved for the Executive Department. No changes are proposed. The Executive Department provides City Clerk activities, recording/transcribing and secretarial services for boards and commissions, City Hall reception and general clerical support, property management, Human Resources, and management.

The City will continue with a small number of executive positions in the City's organization. The organization is structured to meet City Council's objective of providing a government with a small, flat organization that provides a non-bureaucratic, efficient, and effective service to the community and to City Council. The workload expected of City Council and its administration is projected to continue to be at a high level.

**FINANCE DEPARTMENT**

The primary function of the Finance Department is to oversee the receiving, disbursement, and safekeeping of the City's financial resources. The Department performs these numerous tasks through the use of an integrated computer network, with financial software specifically designed for municipalities. The Department is responsible to the City Manager for the sound financial management and integrity of the finance system. The Department provides for all accounting activities, accounts payable, and payroll processing. The Department develops the annual budget, provides the budgetary control system, prepares reports comparing actual revenues and expenditures, and monitors the multi-year capital improvement program. The Department issues a monthly financial report to management and City Council as a guide to monitoring compliance with the legally established budget. The Department is required to obtain the best possible return on all cash investments of the City, maintain high standards of accounting practices consistent with accepted standards for local government accounting, and will assist the independent public accounting firm who

performs an annual audit and publicly issues an opinion as to the accuracy and completeness of our financial records. The Department is also responsible for the City's insurance and risk management functions, debt management, and purchasing activities. A major challenge over the next several years will be the financing and financial control of an extensive capital program for the water and wastewater utilities and the septic tank replacement program. For 2006, the existing Accountant position has been upgraded to Project Manager, supervising the information services programs and a new position of Utility Accountant. Costs associated with these two changes have been included in the costs of capital projects with no impact on the operating budget.

The Finance Department is also responsible for the budgeting, control, and monitoring of several other funds of the City:

**DEBT SERVICE FUND:** Under accounting rules, each debt issue is accounted for in a separate fund. The 2000 loan from the State of Florida Loan Pool to finance the construction of the Factory Bay bridge is financed by an annual transfer of funds from the General Fund. The 2004 General Obligation bond issue was approved by the voters to be financed by ad valorem taxes. The 2005 Lease-Purchase of the new fire apparatus is partially financed by Fire Impact Fees and partially financed by use of other General Fund non-ad valorem revenues. The 2005 Sales Tax Revenue Bonds, to be issued in the summer of 2005 to finance construction of the Barfield Drive bridge at Tarpon Waterway, a portion of the costs of re-construction of South Collier Boulevard, and construction of the new Police building, will be financed with existing sales tax revenues.

**ELECTRIC FRANCHISE ENTERPRISE FUND:** In the fall of 2004, City Council approved a franchise agreement with Lee County Electric Co-operative (LCEC). The franchise agreement includes the provision for a five percent (5%) franchise fee on electric sales on Marco Island. Those funds are used to finance the undergrounding of electric lines on the island, purchase of lighting fixtures, and operating costs of street lighting.

**SELF-INSURANCE FUND:** Beginning in Fiscal Year 2005, the City elected to self-insure property, liability, and workers' compensation loss exposures to control escalating premium costs for the purchase of insurance. Loss exposure is limited with the purchase of specific and aggregate excess insurance. Costs for insurance are prorated between the General Fund and the Utilities Fund.

**HIDEAWAY BEACH FUND:** In the summer of 2004, voters in the Hideaway Beach neighborhood voted to tax themselves for beach renourishment. Collier County agreed to pay for the costs of the installation of T-groins to contain future beach erosion, financed through the County's tourist tax. Limited General Obligation bonds were issued to finance the costs of the beach renourishment. The Hideaway Beach Fund accounts for tax



revenues from the Hideaway Beach neighborhood, used to repay debt and provide funds for the ongoing monitoring and maintenance of the beach.

**GENERAL GOVERNMENT**

The General Government Department is used to account for those expenses that are not allocated to individual department. Examples of these types of expenses are maintenance and utilities for City Hall, general office supplies and postage, and telephone charges.

The General Fund contingency is budgeted in General Government. \$1,453,680 has been provided in the 2006 budget. As noted above, a primary use of these funds will be to keep the City competitive in attracting and retaining quality employees. Contingency funds may only be used with the express approval of the City Council.

**COMMUNITY DEVELOPMENT**

The Community Development Department is responsible for all City services relating to growth, development, and redevelopment. The Department is responsible for the short and long-range planning, and two divisions – Code Compliance and Building Services. The Department provides staff support to the Planning Board, the Codes Enforcement Board, and the Beach Advisory Committee.

The Community Development Department has four full-time positions and a part-time position. The positions of Director, City Planner, and Zoning Administrator/GIS Coordinator are partially funded by an administrative allocation to the Building Services Fund.

**BUILDING SERVICES**

Florida State Statutes require that revenues from building permit fees be used only to support the operations of the City's Building Department. To more accurately monitor and account for building-related revenues and expenses, Building Services was established as a special revenue fund in 2003 and then reclassified as a public service enterprise fund in 2006.

The Building Services Division is charged with providing a full range of services to the development community and the citizens. The Division currently functions with 8.28 positions.

**CODE COMPLIANCE**

The Code Compliance Division is responsible for the enforcement of codes and ordinances that directly impact the appearance and public welfare of the community. The Division is responsible for field investigations and enforcement procedures, including those assigned to the Codes Enforcement Board and Circuit Court. One of the City Council's five goals is "preservation of our residential character; through build out and redevelopment." Three of the components of this goal include: increased code enforcement; balance of residents and business to residents; and preservation of property values for residences. This goal reflects input City Council has received regarding the importance of fair and responsible code enforcement in this community.

**FIRE-RESCUE DEPARTMENT**

The Fire-Rescue Department provides fire suppression and life safety services. Personnel support and augment emergency medical services. The Department protects and preserves life, health, safety, and property. A significant program is the partnership agreement with Collier County EMS. A Marco Island apparatus is equipped as an Advanced Life Support (ALS) engine. Qualified Marco Island personnel staff the apparatus/ALS unit with Collier County EMS personnel.

The Fire-Rescue Department has authorized staffing of 32 full-time personnel. This provides for department management and administration and provides for 9 firefighters for each 24-hour shift: one Division Chief, two Captains, and six Firefighters. No changes to personnel are requested in this 2006 budget.

**POLICE DEPARTMENT**

The Police Department is responsible for providing protection of persons and property, the preservation of public peace and order, and the enforcement of the laws of the City and the State of Florida. For 2006, the City of Marco Island Police Department has authorized staffing for certified officers of 23 Police Officers, 4 Lieutenants, 1 Captain, and a Chief of Police. Police officer positions include two new officers hired under a federal grant in 2004. Support staff includes a Secretary, a Records Clerk, and a one-half time Victim Advocate. A new one-half time Evidence Technician has been approved for 2006 to address the growing responsibilities in that area.

**PUBLIC WORKS DEPARTMENT  
(Streets & Drainage)**

The primary function of the Public Works Department is to maintain roads, bridges, sidewalks, public rights-of-way, including landscaped medians, storm drainage system, and the transportation system, including Island waterways. The Department provides engineering review of site development plans and right-of-way permitting services. As in

previous years, the majority of construction and maintenance activities will be outsourced. A new staff engineer position has been approved for 2006. That position will oversee capital construction projects and will be funded as part of the costs of these projects.

**PARKS & RECREATION DEPARTMENT**

The establishment of a Parks & Recreation Department completed another important step in the City's organizational development. Management of the Parks Maintenance Division was transferred from the Public Works Department, while Recreation was transferred from the Finance Department. In fiscal year 2005, Beautification was transferred to Parks & Recreation to begin to achieve the cost effectiveness of having all landscape maintenance, either on our roadways or in our parks, under common supervision. For 2006, a new position will bring the watering of all public greenspace under direct department control.

**RECREATION**

The Recreation Division is staffed with nine full-time positions, providing management for the Parks & Recreation Department and providing recreation programming at the Mackle Park Community Center, the Winterberry Park and baseball field, and the Tommie Barfield Elementary School ball field.

**RECREATION ENTERPRISE FUND**

The Recreation Enterprise Fund accounts for the receipt of recreation fees for the new programs administered by the City and associated costs of the programs. Each new program is designed to be run on a "break-even" basis, with participants paying all of the direct costs of the programs. For 2006, a new position of Recreation Leader will be funded through recreation fees charged for self-supporting programs.

**PARKS MAINTENANCE**

The Parks Maintenance Division maintains six of the seven park properties owned by the City of Marco Island. The total land area of park facilities owned by the City is 53 acres. In 2004, based on authorization from the voters, the City of Marco Island acquired 6.85 acres in the Town Center area for future development as park facilities and open space for the community, re-named by the City Veterans' Community Park.. In fiscal year 2004, the transition was made from outside service contracts for maintenance of City parks to an in-house maintenance crew. That transition has been favorable, with a higher work effort dedicated to parks maintenance with no increase in costs.

**BEAUTIFICATION**

Prior to incorporation, maintenance of right-of-way medians was funded by the Marco Island Beautification MSTU approved by referendum with a maximum of .25 mills. In 1998, management of beautification funds was transferred from Collier County to the City. Nearly all maintenance services are being outsourced to private contractors. A landscape architect is on retainer to provide consulting services. Enhancement grants are submitted to the Metropolitan Planning Organization (MPO) for streetscape and landscape improvements.

**WATER & SEWER UTILITY ENTERPRISE FUND**


This 2006 proposed budget for the Water & Sewer Fund is the first budget that we have been able to prepare based on a full year of actual operations of the utility. The Public Works Director has been assigned responsibility for this fund and has thoroughly analyzed operations to prepare this recommended budget. The budget reflects reductions in controllable costs of 9.6% from last year's budget. A series of uncontrollable costs have contributed to increases in the budget this year: LCEC energy prices have gone up 25% in the last twelve months; mandated changes in sludge hauling have more than doubled costs in that area; and, new programs mandated by the Florida Department of Environmental Protection have required dedicating two full-time employees to those programs. In addition to these costs, approximately \$10,000,000 annually is required to fund debt service requirements and deposits to capital funds required by bond covenants.

**CONCLUSION**

The proposed budget provides for a continuation of the current service levels provided to the community. The major challenges over the next several years will be improvements to the water and wastewater infrastructure to be able to serve the community well into the future, continuing efforts to upgrade the City's roadways and bridges in light of the serious fiscal constraints of the Spending Cap, and addressing the immediate issue of housing costs on employee salaries.

The City Manager extends his appreciation to the management team and staff for their contributions in the preparation of this proposed budget, and to City Council for their extensive and time-consuming involvement in the budget process.

Sincerely,

  
 A. William Moss  
 City Manager

*City of Marco Island, Florida*  
*2006 Spending Cap*

<b>FISCAL YEAR 2005 SPENDING CAP</b>	<b>\$ 15,601,372</b>
ADD: 3% Annual Increase	
ADD: 2.7% OCT 2004 C.O.L.A.	
<b>FISCAL YEAR 2006 SPENDING CAP</b>	<b>\$ 16,503,287</b>

**EXPENDITURES SUBJECT TO SPENDING CAP:**

**2006 GENERAL FUND:**

**ADMINISTRATION:**

Legislative	62,713	
Exec. Administration	452,172	
Finance/Customer Service	1,142,743	
Legal Counsel	165,000	
General Government	372,937	
Contingency	1,453,680	
Transfer:Self-Insurance	424,800	4,074,045

**COMMUNITY DEVELOPMENT:**

Community Development	457,965	
Code Compliance	207,018	664,983

**PUBLIC SAFETY:**

Police Services	(1) 2,913,999	
Fire/Rescue	(2) 2,969,140	5,883,139

**PUBLIC WORKS:**

Streets & Drainage		1,048,593
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**PARKS & RECREATION:**

Recreation	608,030	
Racquet Center	141,920	
Parks Maintenance	456,737	
Beautification	533,755	1,740,442

**LESS: COSTS ALLOCATED:**

Building Svcs Fund	(358,959)	
Water/Sewer Utility Fund	(700,518)	(1,059,477)

**2006 GENERAL FUND**

**12,351,725**

(CONTINUED)

*City of Marco Island, Florida*  
*2006 Spending Cap*

PAGE 2

**2006 DEBT SERVICE FUND**

Factory Bay Bridge bonds	94,728	
Veterans Comm Park bonds	844,834	
2005 Sales Tax bonds - interest only	300,000	1,239,562

**OPERATING BUDGET SUBJECT TO SPENDING CAP:** 13,591,287

**CAPITAL IMPROVEMENTS PROJECTS SUBJECT TO CAP:** 2,912,000

**TOTAL 2006 BUDGET SUBJECT TO SPENDING CAP** 16,503,287

- (1) Budget adjusted for new Police union contract plus 5% for 2006  
less \$71,663 for grant funding of two officers and less \$100,000  
\$100,000 for capital equipment financed by County Grant.
- (2) Budget adjusted for new Fire union contract plus 5% for 2006  
Less \$25,500 for capital equipment purchased with impact fees.

# City of Marco Island Revenue Budget Report

## *General Fund*

Updated 9/21/05

Actual Fiscal Year 2003	Actual Fiscal Year 2004	Budget Fiscal Year 2005	Projected Fiscal Year 2005	Budget Fiscal Year 2006
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### *General Fund Revenues*

Ad Valorem Taxes (1.2925 mils)	9,150,389	9,919,609	10,415,000	10,415,000	11,664,300
Delinquent Ad Valorem Taxes	7,668	13,523	2,000	5,000	5,000
Local Option Gas Tax	727,991	880,900	725,000	825,000	825,000
Communications Service Tax	890,388	1,056,959	900,000	900,000	900,000
<b>Taxes</b>	<b>10,776,436</b>	<b>11,870,991</b>	<b>12,042,000</b>	<b>12,145,000</b>	<b>13,394,300</b>
County Occupational Licenses	29,983	29,851	25,000	25,000	25,000
Beach Vendor Permits	2,750	4,000	3,000	3,000	3,000
Special Fire Permits	950	800	0	0	0
<b>Licenses &amp; Permits</b>	<b>33,683</b>	<b>34,651</b>	<b>28,000</b>	<b>28,000</b>	<b>28,000</b>
FEMA Grant	30,105	-	0	0	0
Law Enforcement Block Grant	10,000	20,506	0	0	0
Dept of Justice Grants	58,311	167,159	64,000	80,000	60,000
Fire Act Grant	25,637	0	0	0	0
FL Marine turtle Grant	5,544	1,386	0	1,500	1,500
Municipal Revenue Sharing	313,452	417,181	300,000	300,000	300,000
1/2 Percent Sales Tax	1,664,210	1,970,494	1,700,000	1,800,000	1,800,000
Firefighters' Supplemental	5,400	4,354	5,000	5,000	5,000
C.O.P.S. More Grant	0	180,763	0	0	0
Fire: Fees-in-Lieu Taxes	56,564	56,564	56,600	56,600	102,400
Traffic Signal Grant	0	2,798	0	0	0
State R.O.W. Mowing	8,172	0	8,000	0	0
<b>Intergovernmental Revenue</b>	<b>2,177,395</b>	<b>2,821,205</b>	<b>2,133,600</b>	<b>2,243,100</b>	<b>2,268,900</b>

# City of Marco Island Revenue Budget Report

## General Fund

(Continued)

Actual Fiscal Year 2003	Actual Fiscal Year 2004	Budget Fiscal Year 2005	Projected Fiscal Year 2005	Proposed Fiscal Year 2006
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Certification & Copying	2,060	2,294	2,000	2,500	2,000
Land Use Fees	69,225	60,671	50,000	50,000	50,000
Haz-Mat Cost Recovery	4,143	0	0	0	0
Fire Prevention Fees	207,534	372,730	200,000	150,000	150,000
Racquet Club Fees	94,276	85,919	80,000	85,000	85,000
Public Education Classes	2,407	1,330	0	0	0

<b>Charges for Services</b>	<b>379,645</b>	<b>522,944</b>	<b>332,000</b>	<b>287,500</b>	<b>287,000</b>
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Court Fines	49,375	40,663	30,000	40,000	40,000
Violations of Local Ordinances	6,900	850	2,000	2,000	2,000
Code Compliance Service Fees	74,143	49,765	30,000	150,000	30,000
Criminal Justice Education	326	516	0	0	0

<b>Fines &amp; Forfeitures</b>	<b>130,744</b>	<b>91,794</b>	<b>62,000</b>	<b>192,000</b>	<b>72,000</b>
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Interest Earned	348,672	347,976	350,000	500,000	500,000
Police Impact Fees	49,955	89,535	50,000	30,000	30,000
Fire Impact Fees	129,778	201,746	150,000	75,000	75,000
Miscellaneous Revenues	105,346	100,679	25,000	50,000	50,000

<b>Impact Fees &amp; Misc Revenues</b>	<b>633,751</b>	<b>739,936</b>	<b>575,000</b>	<b>655,000</b>	<b>655,000</b>
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<b>GRAND TOTAL</b>	<b>14,131,654</b>	<b>16,081,521</b>	<b>15,172,600</b>	<b>15,550,600</b>	<b>16,705,200</b>
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Budget2006GenIFundRev

09/22/05

City of Marco Island  
GENERAL FUND  
REVENUE BUDGET REPORT

Page 1

92% Yr Complete

DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>GENERAL FUND REVENUES</b>						
9101						
0013110000	AD VALOREM TAXES	9,919,609	10,415,000	10,551,023	10,415,000	112 %
0013110022	M.I.F.C.D AD VALOREM TAXES	0	0	0	0	0 %
0013112000	DELINQUENT AD VALOREM TAXES	13,523	2,000	3,101	5,000	250 %
0013113000	EXCESS FEES	0	0	0	0	0 %
0013124000	LOCAL OPTION GAS TAX	880,900	725,000	699,123	825,000	114 %
0013135000	CABLE FRANCHISE FEES	0	0	0	0	0 %
0013150000	COMMUNICATIONS SERV TAX	1,056,959	900,000	889,307	900,000	100 %
<b>TAXES:</b>						
		11,870,991	12,042,000	12,142,554	12,145,000	13,394,300
0013210000	COUNTY OCCUPATIONAL LICENSES	29,851	25,000	24,198	25,000	25,000
0013210020	BEACH VENDOR PERMITS	4,000	3,000	4,000	3,000	3,000
0013220000	BUILDING PERMIT FEES	0	0	0	0	0 %
0013290000	SPECIAL FIRE PERMITS	800	0	1,800	0	0 %
0013291000	SOLICITATION PERMITS	75	0	75	0	0 %
<b>LICENSES &amp; PERMITS:</b>						
		34,726	28,000	30,073	28,000	28,000
0013312001	BULLETPROOF VEST FEDERAL GRANT	0	0	0	0	0 %
0013312002	DOT DUI GRANT	20,506	0	4,623	0	0 %
0013312003	TRAFFIC SAFETY GRANT	0	0	0	0	0 %
0013312005	EMERGENCY MGMT GRANT	0	0	0	0	0 %
0013312006	FIRE ACT GRANT	0	0	0	0	0 %
0013312007	C.O.P.S. MORE GRANT EQUIP	180,763	0	4,123	0	0 %
0013312009	BJA BULLET PROOF VEST GRANT	0	0	2,025	0	0 %
0013313000	FEMA-FIREFIGHTER GRANT	0	0	0	0	0 %
0013313009	FEDERAL EQUITABLE SHARING AGRE	0	0	39,722	0	0 %
0013315000	FEMA DISASTER RELIEF	0	0	0	0	0 %
0013317001	NAT'L URBAN & COMM FORESTRY GR	0	0	0	0	0 %
0013341010	STATE DCA GRANT FOR COMP PLAN	0	0	0	0	0 %
0013342000	VICTIMS OF CRIME GRANT	0	0	0	0	0 %
0013342100	ISLAND DRUG REDUCTION GRANT	7,320	0	0	0	0 %
0013347000	STATE MARINE TURTLE EDUCATION	1,386	0	2,356	1,500	1,500
0013348000	WMD FIRE EQUIP SUSTAINMENT GRA	0	30,000	27,005	0	0 %
0013351100	MUNICIPAL CIGARETTE TAX	0	0	0	0	0 %
0013351200	MUNICIPAL REVENUE SHARING PROC	417,181	300,000	341,798	300,000	300,000
0013351800	HALF-CENT SALES TAX	1,970,494	1,700,000	1,665,892	1,800,000	1,800,000
0013352000	FIREFIGHTER'S SUPPLEMENTAL COM	4,354	5,000	5,259	5,000	5,000
0013360000	STATE R-O-W MOWING CONTRIBUTIO	0	8,000	0	0	0 %
0013361000	STATE TRAFF SIGNAL MAINT	2,798	0	3,843	0	0 %
0013372000	C.O.P.S. FEDERAL GRANT REVENUE	159,839	64,000	48,642	80,000	60,000
0013373010	COUNTY MITIGATION GRANT	0	0	0	0	0 %
0013390000	FIRE SERVICE FEES IN LIEU OF T	56,564	56,600	56,564	56,600	102,400
0013390010	COUNTY FUNDS FOR BEAUTIFICATIO	0	0	0	0	0 %
0013390020	COUNTY FUNDS FOR BEACH RENOURI	0	0	0	0	0 %
0013390030	COUNTY FUNDS FOR LIGHTING DIST	0	0	0	0	0 %
<b>INTERGOVERNMENTAL REVENUE:</b>						
		2,821,205	2,163,600	2,201,852	2,243,100	2,268,900
0013411000	CERTIFICATION & COPYING	2,294	2,000	3,949	2,500	2,000
0013413000	LAND USE FEES	60,671	50,000	61,177	50,000	50,000
0013422000	HAZ-MAT COST RECOVERY	0	0	0	0	0 %
0013425000	FIRE PREVENTION FEES	372,730	200,000	196,381	150,000	150,000
0013472000	RACQUET CLUB FEES	85,919	80,000	76,312	85,000	85,000
0013479000	PUBLIC EDUCATION CLASSES	1,330	0	1,275	0	0 %
<b>CHARGES FOR SERVICES:</b>						
		522,944	332,000	339,094	287,500	287,000
0013510000	COURT FINES	40,663	30,000	59,871	40,000	40,000
0013541000	VIOLATIONS OF LOCAL ORDINANCES	850	2,000	3,387	2,000	2,000
0013541010	CODE COMPLIANCE SERVICE FEES	49,765	30,000	191,747	150,000	30,000
0013590001	CRIMINAL JUSTICE EDUCATION FIN	516	0	1,990	0	0 %

Community Development

Public Safety

Public Works

City Administration

92% Yr Complete

DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>FINES &amp; FORFEITURES:</b>	91,794	62,000	256,994	192,000	72,000	116 %
0013610000 INTEREST EARNED	507,434	350,000	846,795	500,000	500,000	143 %
0013612000 INTEREST ON AD VALOREM TAXES	2,670	0	6,633	0	0	0 %
0013612200 INTEREST ON IMPACT FEES	10,873	0	18,411	0	0	0 %
0013613000 NET INC/DECR IN FV OF INV	(91,720)	0	0	0	0	0 %
0013613001 NET INC/DEC IN FV OF S-T GOVMT	(10,123)	0	(11,455)	0	0	0 %
0013621000 EMS FACILITY RENTAL FEES	0	0	0	0	0	0 %
0013632200 FIRE IMPACT FEES	201,746	150,000	63,197	75,000	75,000	50 %
0013632300 POLICE IMPACT FEES	89,535	50,000	38,844	30,000	30,000	60 %
0013632400 ROAD IMPACT FEES	0	0	0	0	0	0 %
0013632700 COMMUNITY PARK IMPACT FEES	0	0	0	0	0	0 %
0013640000 OTHER FIN SOURCE-SALE OF CAP A	0	250,000	0	0	0	0 %
0013640010 INSURANCE CLAIM PROCEEDS	90	0	0	0	0	0 %
0013660000 DONATIONS	21,325	0	19,050	0	0	0 %
0013660001 INVENTORY CONTRIBUTED BY COUNT	0	0	0	0	0	0 %
0013660005 MISC GRANTS & GIFTS	0	0	0	0	0	0 %
0013660022 POLICE DONATIONS	10,820	0	6,395	0	0	0 %
0013670000 GAIN/LOSS ON SALE OF INV	(71,158)	0	(31,993)	0	0	0 %
0013690000 MISCELLANEOUS REVENUE	63,955	25,000	42,874	50,000	50,000	200 %
0013690021 POLICE MISCELLANEOUS REVENUE	1,700	0	654	0	0	0 %
0013690022 FIRE MISCELLANEOUS REVENUE	232	0	50	0	0	0 %
0013690072 RECREATION MISCELLANEOUS REVEN	2,557	0	0	0	0	0 %
<b>MISCELLANEOUS REVENUE:</b>	739,937	825,000	999,455	655,000	655,000	79 %
0013800000 ENCUMBRANCES CARRIED FORWARD	0	0	0	0	0	0 %
0013810000 TRANSFER TO CAPITAL PROJECTS F	0	0	0	0	0	0 %
0013810010 USE OF RESERVES	0	(200,000)	0	0	0	0 %
0013810022 FIRE IMPACT FUND BAL TRANSFER-	0	0	0	0	0	0 %
0013810099 TAX REDUCTION RESERVE TRANSFER	0	0	0	0	0	0 %
0013812000 GENERAL FUND BAL TRANSFER-IN	0	0	0	0	0	0 %
0013840000 CAPITAL LEASE PROCEEDS FIRE TR	0	536,292	536,292	0	0	0 %
<b>NON-REVENUES:</b>	0	336,292	536,292	0	0	0 %
<b>GRAND TOTAL FOR FUND:</b>	16,081,597	15,788,892	16,506,313	15,550,600	16,705,200	106 %

City of Marco Island, Florida

General Fund Revenues

Total General Fund revenues budgeted for fiscal year 2006 are \$16,705,200.

Each revenue source is described as follows:

Ad Valorem Taxes..... \$11,664,300  
Delinquent Ad Valorem Taxes..... \$ 5,000

Chapter 166, Florida Statutes, provides for the levy of Ad Valorem taxes on real and tangible personal property. The definition in Section 192.001 states, "The term 'property tax' may be used interchangeably with the term 'Ad Valorem tax'." The Florida Constitution limits local governments to a maximum of 10 mils of Ad Valorem taxation.

Revenue from property taxes is the City's primary source of income, and accounts for 70% of General Fund revenue.

Residential property with a Homestead Exemption is covered by the "Save Our Homes" constitutional amendment. This limits the increase in taxable value to the lower of 3% or the cost of living increase. When a residence with a Homestead Exemption is sold, the taxable assessed value is raised to market value.

Truth In Millage (TRIM) State of Florida legislation requires that we budget ad valorem tax revenues at 95%. This is done to allow for uncollectible revenue from prompt payment discounts of up to 4%, and other adjustments in accordance with Florida Statutes. An additional \$5,000 is expected to be received from prior years' delinquent ad valorem taxes.

Local Option Gas Tax..... \$825,000

Local governments are authorized, pursuant to Section 206.41(1)(e) and Section 206.87(1)(c), Florida Statutes, to levy up to 11 cents of local option fuel taxes in the form of two separate levies. The first is a tax of one to six cents on every net gallon of motor and diesel fuel sold in the County, pursuant to Section 336.025(1)(a), Florida Statutes. Collier County adopted a tax of six cents in March 1987. The proceeds may be used to fund transportation expenditures. County Ordinance 99-40 extended the six-cent local option fuel tax to August 31, 2015. In 1999, Collier County entered into an agreement with the City of Naples to provide for a distribution formula for all municipalities. The agreement, effective 9/1/99 to 8/31/03, provides that Marco Island will receive 4.97% of the gas tax. That agreement has been extended for an additional five years.

The second tax is a one to five cent levy upon every net gallon of motor fuel sold in a County, pursuant to Section 366.025(1)(b), Florida Statutes. Diesel fuel is not subject to this tax. This additional tax was adopted by Collier County effective January 1994. The City of Marco Island currently receives 5.26% of the total tax for the County. These funds must be used to meet the capital element of the comprehensive plan.

Local Option Gas Tax is one of the three taxes which combine to provide the City with State Revenue Sharing. The formula for calculating Gas Tax is provided by the Florida Department of Revenue annually.

**Communications Services Tax.....\$900,000**

The City had previously collected revenue under franchise fee agreements equal to 5% of revenues from Comcast and Marco Island Cable. Beginning in fiscal year 2002 the Communications Services Tax (CST) legislation replaces franchise fee revenue. The City authorized a levy of a 5.3% tax rate effective October 1, 2001.

**County Occupational Licenses .....\$25,000**

In 1972, the Legislature amended Chapter 205, F.S. to allow a local occupational license tax. Tax revenues collected in all areas of the County are apportioned to municipalities and the unincorporated areas of the County according to a population-based ratio.

In 1993, new occupational license tax statutes were enacted. The distribution method was changed so that counties were no longer required to share County occupational license tax revenues collected in unincorporated areas with municipalities if the County established a new rate structure. Collier County did not establish a new rate structure. The City is entitled to 8% of occupational license tax revenues collected.

**Beach Vendor Permits.....\$3,000**

An annual permit fee is charged to authorized vendors who operate businesses on the beach.

**Department of Justice Grants.....\$60,000**

The Police Department received their second Highway Safety Grant in 2004, with two new police officers hired mid-year. For fiscal year 2005, the grant will reimburse the City for 50% of the salaries and benefits for these two officers.

**Florida Marine Turtle Grant.....\$1,500**

The City receives grant revenue from the State of Florida for turtle monitoring and educational programs.

**Municipal Revenue Sharing Proceeds.....\$300,000**

Chapter 72-360, Laws of Florida, created the Revenue Sharing Act of 1972, providing for general revenue sharing. This Act was amended in 1999 to substitute sales taxes for two

cigarette taxes. Approximately 36.2% of Revenue Sharing proceeds are derived from the Municipal Fuel Tax.

Municipal Revenue Sharing is one of three taxes that combine to provide the City with State Revenue Sharing proceeds. The estimate of receipts for Municipal Revenue Sharing is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue. Future receipts from Municipal Revenue Sharing Proceeds are expected to decrease over time as each share becomes smaller with the addition of newly incorporated cities.

**Half-Cent Sales Tax .....\$1,800,000**

Chapter 82-154, Laws of Florida, created the local government half-cent sales tax program. The primary purpose of the tax was to provide relief from Ad Valorem taxes in addition to providing counties and municipalities with revenues for local programs. Current revenues for this fund come from 9.653% of the state sales tax (which is shared by both counties and cities). The distribution formulas are population-oriented but not directly proportional to population increase. Municipalities can use these funds for municipal-wide programs. These funds can also be pledged towards repayment of bonds or used for capital projects.

Half-Cent Sales Tax is one of three taxes that combine to provide the City with State Revenue Sharing proceeds. The estimate of receipts for Half-Cent Sales Tax is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue.

**Firefighter's Supplemental Compensation.....\$5,000**

The state requires municipalities to compensate firefighters with the payment of an educational incentive of \$600 per year upon attainment of an Associate Degree. Payment is reimbursed by the State of Florida.

**Fire Service Fees in Lieu of Taxes.....\$102,400**

The City and Collier County entered into a Fire Protection Agreement where the City will provide fire protection services to the unincorporated area of Goodland. The grant amount from Collier County amount is calculated based on the number of runs to Goodland as a percentage of total runs and includes a 30% factor for the additional distance to Goodland.

**Certification and Copying.....\$2,000**

These fees are charged to produce copies of City documents, including the City council agenda.



**Land Use Fees.....\$50,000**

Fees are charged to offset expenses associated with processing land use petitions.

**Fire Prevention Fees .....\$150,000**

The City charges for inspections of the construction of new multi-family dwellings and businesses. These inspections are performed by Building Services and Fire/Rescue personnel. The revenue assumes City Council will adopt a new Fire Prevention Fee.

**Racquet Center Fees .....\$85,000**

The Marco Island Racquet Center offers tennis, handball, and racquetball facilities. User fees partially offset the operating costs.

**Court Fines .....\$40,000**

Fines from traffic violations provide local governments with additional revenue as per Chapters 316 and 318 of the Florida Statutes. This revenue may be distributed to municipalities as provided in Section 318.21, Florida Statutes.

**Violations of Local Ordinances.....\$2,000**

In addition to funds received from violations of State Statutes, the City receives a portion of the Collier County Court fines for violations of local ordinances.

**Code Compliance Service Fees .....\$30,000**

To enforce the overgrowth of vegetation on vacant lots, the City will enter into contracts with licensed firms to mow lots in violation. The City intends to recapture all out-of-pocket expenses through fines and penalties paid by the violator. This revenue source offsets the contracted expense in the Code Compliance Division.

**Interest Earned .....\$500,000**

The City earns interest on daily cash balances under a contract with Fifth Third Bank and funds are invested in several short-term investment funds operating similar to a money market fund. The City maintains an investment portfolio of U.S Government Treasury and Agency securities to earn market rates of interest on the available cash balances.

**Police Impact Fees.....\$30,000**

A 2002 ordinance established a Police Impact Fee. Fees are assessed on new development built within the City limits. Police Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.

**Fire Impact Fees .....\$75,000**

These fees are assessed on new development built within the City limits. Ordinance revised 2002. Fire impact fees may only be spent on equipment and capital facilities necessary to provide services caused by new development. This revenue is currently being used to offset the capital lease for the fire department building and minor capital equipment purchases.

**Miscellaneous Revenues.....\$50,000**

General Fund revenues not otherwise classified.

**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*General Fund*

Fiscal Year 2006  
Annual Budget

**CITY ADMINISTRATION  
EXPENDITURES:**

Legislative	62,713
Executive Administration	452,172
Finance	1,142,743
Legal Counsel	165,000
General Government	1,826,617
Administrative Transfer Allocation Transfer from Other Funds	(1,059,477)

**TOTAL EXPENDITURES**

\$ 2,589,768

**MISSION STATEMENT**

*To uphold the upscale residential community atmosphere, with sufficient commercial development to serve the needs of the residents, to enhance its natural beauty, to promote architectural harmony, and to provide for the safety and welfare of its residents, through cost-effective government, with prompt and courteous service to all.*

**DESCRIPTION**

Marco Island operates under a council-manager form of government in accordance with its Charter. Legislative authority is vested in a seven (7) member City Council elected at-large and on a non-partisan basis. Members of Council serve a term of four years on a staggered basis. The Council elects a chairman, who shall preside, and a vice-chairman. The chairman and vice-chairman serve in that capacity for one (1) year.

The Council, as the legislative body of the City, determines policy and appoints a City Manager, who is responsible for administration of that policy and managing the City's departments and services. The Council also appoints a City Attorney. The Council is responsible for legislation and policies of the City.

**GOALS AND OBJECTIVES**

- GOAL:** A financially sound government with quality services.
- OBJECTIVE:** To manage City budget within the Cap.
- To maintain or reduce the current millage rate.
- To follow fiscal policies for management of debt and capital improvements.
- GOAL:** Quality infrastructure and amenities.
- OBJECTIVE:** To implement a septic tank replacement program, including adoption of a citywide master plan and implementation schedule.
- To achieve specific milestones for FY2006 as established in the Utility Capital Improvement Plan.

To complete construction of the South Collier Boulevard project and initiate construction of the North Collier Boulevard project. To implement year one of the Five-year Capital Improvement Program.

- GOAL:** A safe community for the people of Marco Island.
- OBJECTIVE:** To maintain our low crime rate index of 17.86 and reduce it if possible.
- To continue to reduce response time for fire and rescue incidents.
- To monitor and invest in infrastructure needs (e.g., roads, bridges) to maintain desired levels of service.
- GOAL:** Citizens involved as active partners with the City.
- OBJECTIVE:** To explore alternatives for improvement in communications with citizens.
- To improve communications with advisory boards and other community groups.
- GOAL:** Preservation of our residential character through build out and redevelopment.
- OBJECTIVE:** To implement Valuation and Appraisal Report amendments to the LDC and Master Plan.
- To reduce density.
- To implement redevelopment amendments to the LDC.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Council Chair	1.0	1.0	\$9,000
Council Members	6.0	6.0	36,000
<b>Total</b>	<b>7.0</b>	<b>7.0</b>	<b>\$45,000</b>

**DETAIL OF CAPITAL PURCHASES**

Description	Total Cost
No Capital Requests	\$0
<b>Total Capital Outlay</b>	<b>\$0</b>

**BUDGET SUMMARY**

Council Stipend Expenditures	\$48,443
Operating Expenses	14,270
Capital Outlay	0
<b>Total for FY2006</b>	<b>\$62,713</b>

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>LEGISLATIVE</b>							
<b>9511</b>							
0015111100	COUNCIL STIPENDS	45,000	45,000	41,250	45,000	45,000	100 %
0015112100	FICA TAXES	3,443	3,443	3,156	0	3,443	100 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>48,443</b>	<b>48,443</b>	<b>44,406</b>	<b>45,000</b>	<b>48,443</b>	<b>100 %</b>
0015113100	PROFESSIONAL SERVICES	0	0	0	0	0	0 %
0015113490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
0015114000	TRAVEL & PER DIEM	3,814	8,750	2,190	5,000	8,750	100 %
0015114100	TELEPHONE AND COMMUNICATIONS	3,634	3,000	3,777	3,000	3,000	100 %
0015114630	EQUIPMENT REPAIR & MAINTENANCE	0	0	339	0	0	0 %
0015114700	PRINTING	0	0	0	0	0	0 %
0015114901	MISCELLANEOUS EXPENSE	0	0	274	0	0	0 %
0015115100	OFFICE SUPPLIES	960	1,500	376	1,500	1,500	100 %
0015115220	UNIFORMS	0	0	19	0	0	0 %
0015115230	POSTAGE	0	0	0	0	0	0 %
0015115400	PUBLICATIONS & MEMBERSHIPS	539	0	0	0	0	0 %
0015115420	TRAINING & EDUCATION	4,269	1,020	1,525	1,020	1,020	100 %
0015119099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>13,217</b>	<b>14,270</b>	<b>8,501</b>	<b>10,520</b>	<b>14,270</b>	<b>100 %</b>
0015116400	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>61,660</b>	<b>62,713</b>	<b>52,907</b>	<b>55,520</b>	<b>62,713</b>	<b>100 %</b>

**MISSION STATEMENT**

*To be responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership and management of all departmental activities, and to strive for excellence in the provision of City services at a reasonable cost with an organization committed to good customer service for the citizens we serve.*

**DESCRIPTION**

Section 4.01 of the City Charter provides that there shall be a City Manager who shall be the chief administrative officer of the City. The City Manager shall be responsible to the City Council for the administration of all City affairs placed in the Manager's charge by the City Charter. The City Manager is appointed by, and serves at the pleasure of the City Council, and is directly responsible for executing laws and ordinances and implementing City Council policies. The City Manager appoints all employees of the City with the exception of the City Attorney.

The City Manager is responsible for providing and exercising overall supervision of administrative and operating departments in order to provide the level of service and capital improvement programs approved by City Council. The City Manager prepares the annual budget for review and adoption by City Council, develops and recommends alternative solutions to community problems, and plans and implements programs to meet the health, safety, and welfare needs of the community.

The City Manager may represent City Council before other governmental agencies, provides public information, and advances policy initiatives of City Council. The City Manager provides organizational leadership which fosters teamwork and builds the organization's capacity to provide quality City services, prepares for the City's future through strategic planning and sound financial management, encourages all employees to maintain a focus on customer satisfaction, and works to ensure that those directly affected by our decisions have an opportunity to participate in the decision making process.

There are no proposed changes in personnel or programs for fiscal year 2006. The Secretary/Receptionist provides clerical support services to the Public Works Department. During fiscal year 2005, this department provided leadership to the City organization and assisted City Council toward the achievement of their goals.

These included:

- A budget, within the provisions of the spending cap, a lower millage rate, expanded services, an aggressive capital improvement program, and, consistent with the zero net debt policy, increased capital reserves.
- Collected revenues that were 105% of budget, and General Fund expenditures that were 96% of budget.
- Received an unqualified audit, produced an annual financial report, and earned the Certificate of Achievement for Financial Reporting.
- Created the Hideaway Beach Special Tax District and issued tax-exempt bonds to fund a beach renourishment project.
- Prepared 83 ordinances and resolutions to advance Council's public policies, variances, or boat dock extensions.
- Finalized the Marco Island Utilities Business Plan with the adoption of a Utility Master Plan and a Ten-year Capital Improvement Program.
- Developed a \$27 million five-year Capital Improvement Program in ten program categories.
- Reduced crime and fire-rescue response time. Expanded community outreach and fire prevention inspections.
- Prepared agendas for 33 City Council meetings, organized public information workshops for all capital projects, master planning processes, and other policy initiatives.
- Utilized and coordinated the activities of seven citizen advisory committees. Produced a new Handbook for Citizen Advisory Committees and held training sessions with each Committee.
- Prepared and adopted an Evaluation and Appraisal Report and submitted to DCA.
- Initiated revisions for architectural standards, redevelopment, and mixed-use development.
- Successfully annexed Key Marco.

- Responded to significant growth demands with the issuance of over 220 single-family building permits, more than 5000 new construction and remodeling permits, and conducted an average of 275 alleged code compliance violations per month.
- Developed a septic tank replacement program and established the first two assessment districts.
- Met with five state agencies, five conservation organizations, and The Deltona Corporation to propose an amendment to The Deltona Settlement Agreement to allow for the development of a 50-acre mangrove site for utilities.
- Worked with the Waterways Advisory Committee and stakeholders to develop a new waterways policy.
- Initiated negotiations with Collier County to transfer the Goodland Water District to the City and the bulk purchase of sanitary waste and potable water services from Collier County to serve Marco Shores.
- Prepared a balanced budget and reduced the millage rate to ensure that homesteaded properties paid the same property tax as the prior year.
- Developed a Water Conservation Program, developed a Water Conservation Brochure, and guided consideration of a Conservation Rate Structure for water usage.
- Managed hurricane preparation activities for four hurricanes and successfully managed recovery from Hurricane Charley.
- Complete update and reprint of City Code of Ordinances.
- Complete Update of City's Wage and Compensation Study.
- Established "Computer Technology Committee to review and implement technology enhancements.
- Implement a "Better Places" complaint tracking program (currently under construction.)

**GOALS AND OBJECTIVES**

**GOAL:** Prepare and administer a budget to finance desired programs, services, and capital improvements that best meets the needs of a diverse citizen constituency with adequate reserves to offset outstanding debt.

**OBJECTIVE:** Continue to reduce millage rates each year.

**ACTION/STRATEGIES:**

- Continue to review available revenue alternatives in lieu of the property tax.
- Seek state and federal grants to offset local revenue requirements.
- Explore options to eliminate or transfer specific services to other agencies.
- Review new legislative initiatives that may allow additional revenue sources.
- Explore cost-effective out-sourcing through contractual services.
- Review options for internal reorganization of responsibilities to maximize strengths within the organization.

**OBJECTIVE:** To increase the knowledge of citizens' expectations by establishing benchmarks to measure quality and preferences of municipal services through a scientific survey.

**ACTION/STRATEGIES:**

- Develop strategy for independent, scientific survey to assess citizen needs, expectations, and opinions regarding municipal services.
- Identify firm with public survey experience.
- Select firm and jointly develop valid survey questionnaire by February 1.
- Authorize firm to conduct scientific telephone survey of a sample population that will provide a plus or minus 5% validity.
- Publish results.

**OBJECTIVE:** To increase the General Fund Reserves to advance a "zero net debt" policy.

**ACTION/STRATEGIES:**

- Recommend millage rate required to increase reserve balance to achieve "zero net debt" within ten years.
- Identify efficiencies in the operations to reduce or contain expenditures.

**GOAL:** To implement business plan for the Marco Island Utilities.

**OBJECTIVE:** To evaluate revenue sufficiency and identify opportunities for reduction and expenditures.

**ACTION/STRATEGIES:**

- Identify opportunities for automation and equipment improvements to reduce operating expenditures.
- Develop strategy for replacement of inefficient water meters and consider a radio-transmitted remote reader system.
- Compare and analyze expenditures and debt service payments and determine revenue sufficiency to maintain bond covenant.

**OBJECTIVE:** To increase the availability of raw and potable water to meet projected demands for 20 years.

**ACTION/STRATEGIES:**

- Implement FY06 capital program to provide a long-term water source and increase water storage and production capacity.

**OBJECTIVE:** To maintain the quality of waterways and expand the use of private property through improved wastewater collection and discharge.

**ACTION/STRATEGIES:**

- Complete citywide master plan for the septic tank replacement program.
- Complete construction of Phase I and II Assessment Districts.
- Initiate Phase III Sewer Assessment Program.

**OBJECTIVE:** To reduce capital expenditures and operating expenses for the Marco Island Utilities by closing the water and wastewater plants of Marco Shores and negotiating a bulk service agreement with Collier County.

**ACTION/STRATEGIES:**

- Pursue additional meetings with Collier County to advance exchange.
- Conduct due diligence and "replacement cost new less depreciation" of Goodland system.

- Negotiate bulk purchase agreement for water and wastewater.
- Construct connection lines from Marco Shores to Collier County facilities by September 30.

**GOAL:** To implement communications and the sharing of information with the citizens of Marco Island.

**OBJECTIVE:** To continue and expand communication of public policy and initiatives.

**ACTION/STRATEGIES:**

- Conduct public meetings for all capital projects.
- Provide quarterly brochures with current City activities.
- Write a minimum of six contributing articles on current activities.
- Conduct minimum of twelve public presentations to area organizations or groups of citizens.
- Maintain daily contact with local news media.
- Promote internet access of City Council agenda issues.
- Expand use of Code Red System for public emergencies.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
City Manager	1.0	1.0	\$134,270
City Clerk	1.0	1.0	52,691
Executive Secretary	1.0	1.0	39,354
Secretary	1.0	1.0	28,000
Secretary/Receptionist	1.0	1.0	26,208
Pay for Performance Incentives			14,026
<b>Total Full Time Equivalents</b>	<b>5.0</b>	<b>5.0</b>	<b>\$294,549</b>

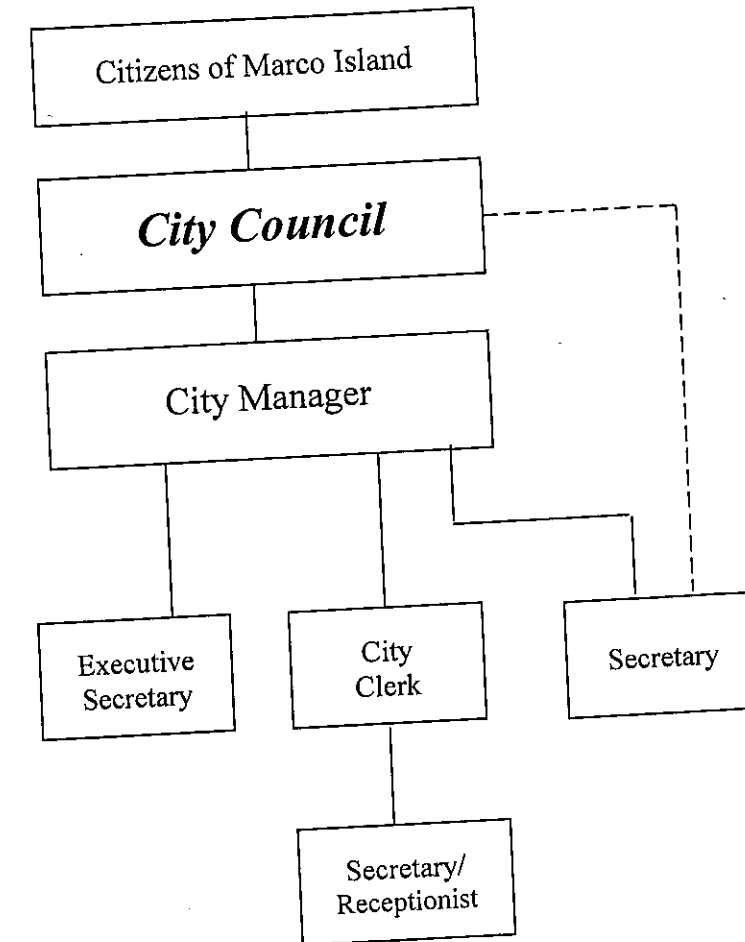
**BUDGET SUMMARY**

Description	Total Cost
Personnel Services Expenditures	\$431,297
Operating Expenses	16,375
Capital Outlay	4,500
<b>Total for FY2006</b>	<b>\$452,172</b>

General Fund Revenues

City Administration

**ORGANIZATIONAL CHART**





ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>EXECUTIVE ADMINISTRATION</b>							
<b>9512</b>							
0015121200	WAGES	286,549	279,412	262,818	279,000	294,549	105 %
0015121400	OVERTIME	1,187	1,200	194	500	1,200	100 %
0015122000	BENEFITS	99,452	117,616	94,712	115,000	114,678	98 %
0015122100	FICA TAXES	19,452	21,479	18,776	20,000	20,870	97 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>406,640</b>	<b>419,707</b>	<b>376,499</b>	<b>414,500</b>	<b>431,297</b>	<b>103 %</b>
-----							
0015123100	PROFESSIONAL SERVICES	0	0	0	0	0	0 %
0015123400	CONTRACTUAL SERVICES	0	0	0	0	0	0 %
0015124000	TRAVEL & PER DIEM	2,843	7,670	3,861	5,000	7,670	100 %
0015124100	TELEPHONE & COMMUNICATIONS	1,298	1,500	461	750	1,320	88 %
0015124300	UTILITIES	0	0	0	0	0	0 %
0015124400	RENTALS & LEASES	0	0	0	0	0	0 %
0015124630	EQUIPMENT REPAIR & MAINTENANCE	0	0	420	0	0	0 %
0015124700	PRINTING	0	0	0	0	0	0 %
0015124901	MISCELLANEOUS EXPENSE	0	0	193	0	0	0 %
0015124909	HURRICANE EMERGENCY	0	0	0	0	0	0 %
0015125100	OFFICE SUPPLIES	0	0	1,979	0	0	0 %
0015125220	SUPPLIES	481	2,000	2,265	2,000	2,000	100 %
0015125230	POSTAGE	0	0	0	0	0	0 %
0015125400	PUBLICATIONS & MEMBERSHIPS	2,764	2,935	3,020	2,935	3,035	103 %
0015125420	TRAINING	1,357	2,350	1,730	1,500	2,350	100 %
0015129099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>8,743</b>	<b>16,455</b>	<b>13,930</b>	<b>12,185</b>	<b>16,375</b>	<b>100 %</b>
-----							
0015126200	CAPITAL IMPROVEMENTS - BUILDIN	0	0	0	0	0	0 %
0015126400	EQUIPMENT PURCHASES	1,149	4,500	0	4,500	4,500	100 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>1,149</b>	<b>4,500</b>	<b>0</b>	<b>4,500</b>	<b>4,500</b>	<b>100 %</b>
-----							
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>416,532</b>	<b>440,662</b>	<b>390,429</b>	<b>431,185</b>	<b>452,172</b>	<b>103 %</b>
=====							

City of Marco Island, Florida

MISSION STATEMENT

To advise the City Manager in the administration, development, and monitoring of the operating and capital budgets, to offer technical support within the City of Marco Island government structure, to assist the general public and citizen groups with information requests and to make recommendations to City Council, City Manager and Advisory Committees on all financial and budgetary policies.

The members of the Finance Department shall demonstrate and be dedicated to the highest ideals of honor and integrity in all public and personal relationships to merit the respect, trust, and confidence of governing officials, other public officials, employees, and of the public. The members of the Finance Department shall demonstrate integrity in the issuance and management of information.

DESCRIPTION

The Finance Department is the central fiscal control and accounting agency. The Director of Finance serves as the Chief Financial Officer for the City.

The Finance Department deals with daily finance/accounting activities including purchasing and accounts payable, payrolls and audits, preparation of operating and capital budgets, preparation of comprehensive financial reports, investments, debt management, assessment administration, and cash management. The Finance Department provides financial information to the public, state agencies, grantors, auditors, City Council, and City Manager. In addition to managing the financial functions of the City, the Director also oversees the following activities for the City:

- Risk Management, claims management, and administration of the City's self-insured comprehensive insurance program.
- Information Systems Management, computer network installation, maintenance and support to City Hall end-users.
- Utility Customer Service, meter reading, billing, and customer relations.
- Centralized Purchasing for the City.
- Code Compliance billing, collections and liens, and customer relations.
- Administration of payroll and employee benefits.
- Collective bargaining.
- Special City Manager issues and projects.

**ACCOMPLISHMENTS**

- Worked effectively with outside advisors to complete the financing for the renourishment of the beaches at Hideaway Beach. Property taxes in Hideaway Beach will pay for the debt service on these bonds.
- Negotiated a comprehensive self-insurance program for property, liability, and workers' compensation coverages. Self-insurance, coupled with an aggressive risk management program, will contain costs of insurance over the long term.
- Worked with Lee County Electric Co-Operative on a franchise agreement and 5% franchise fee to cover the costs of undergrounding electric power lines along Collier Boulevard and along residential streets. Build-out of the program will be over five to six years.
- Sales Tax Revenue Bonds were issued in the summer of 2005 to finance costs of the Barfield Drive Bridge at Tarpon Waterway, some of the costs associated with the rebuilding of Collier Boulevard, and the construction of a new Police station.

**RESTRUCTURING OF THE FINANCE DEPARTMENT**

Over the next decade, we will be expending in the range of \$200 million to both expand and renovate the current water and wastewater systems and to implement the septic tank replacement program. Significant savings are available from the direct purchase of equipment as part of a construction contract, saving the 6% sales tax. A new position of Utility Accountant has been created to monitor this program and manage the assessment program to finance the septic tank replacement program, financed by savings from the direct purchase program and charges to assessments. The existing Accountant position in the Finance Department has been upgraded to Senior Projects Manager to both directly supervise the work of the new Utility Accountant and to coordinate the computer technology programs of the City.

**GOALS & OBJECTIVES**

**GOAL:** To maintain compliance with the Spending Cap mandated by the City Charter.

**OBJECTIVE:** To comply with the fiscal year 2006 Spending Cap of \$16,503,287.

**ACTION/STRATEGIES:**

- Work effectively with the City Manager and City Council to develop the fiscal year 2006 budget within the Spending Cap.
- Approve the annual budget at public hearings in September 2005 with a spending appropriations ordinance.
- Prepare monthly financial summaries monitoring actual expenditures against appropriations and identify variances.
- Prepare budget amendments as required to maintain compliance with both the Spending Cap and legal appropriations.
- Report on compliance with the Spending Cap as part of the City's Comprehensive Annual Financial Report (CAFR).

**GOAL:** To increase income from the investment of funds not needed immediately for operations to a level above the established benchmarks.

**OBJECTIVE:** Invest the City's funds to exceed the greater of the annualized rate of return on 90-day Treasury Bills and State of Florida Board of Administration investment funds.

**ACTION/STRATEGIES:**

- Monitor available cash balances and establish cash flow requirements for year.
- Invest available funds in compliance with Investment Policy established by finance to ensure the safety and liquidity of funds.
- Maximize investment earnings on the portfolio while assuring the safety of the funds invested and protecting against declines in asset values from rising interest rates.
- Report on the structure of the investment portfolio on a monthly basis.
- On an annual basis, report the results of investment operations for the fiscal year, comparing results to benchmarks.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
<b>FINANCE:</b>			
Director of Finance	1.0	1.0	\$83,000
Project Manager	1.0	0.8	48,000
Accounting Clerk	3.0	3.0	89,818
Info Tech Coordinator	1.0	1.0	57,610
Purchasing/Contracts Mgr	1.0	1.0	48,000
Utility Accountant	0.0	1.0	0
<b>UTILITY CUSTOMER SERVICE:</b>			
Office Manager	1.0	1.0	42,100
Customer Service Reps	2.0	2.0	56,784
Meter Technician	1.0	1.0	36,809
Meter Reader	2.0	2.0	58,738
Accounting Clerk	0.5	0.5	14,387
<i>Pay for Performance Incentives</i>			<u>26,612</u>
<b>Total Full Time Equivalent</b>	<b>13.5</b>	<b>14.3</b>	<b>\$561,859</b>

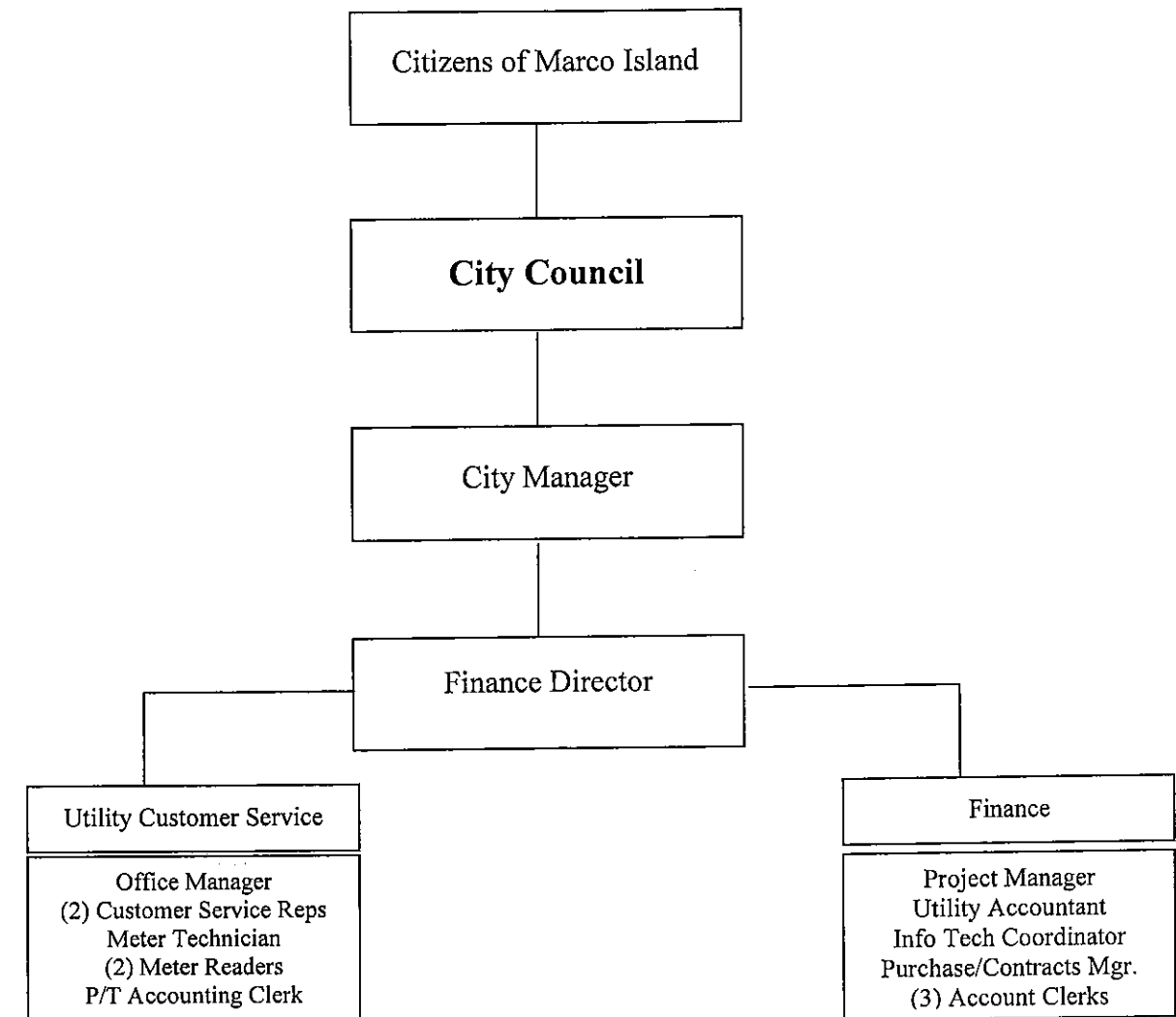
**DETAIL OF CAPITAL PURCHASES**

Description	Total Cost
Computer System Upgrades	\$25,000
<b>Total Capital Outlay</b>	<b>\$25,000</b>

**BUDGET SUMMARY**

Personnel Services Expenditures	\$826,928
Operating Expenses	290,815
Capital Outlay	<u>25,000</u>
<b>Total for FY2006</b>	<b>\$1,142,743</b>

**ORGANIZATIONAL CHART**



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>FINANCE</b>							
9513							
0015131200	WAGES	209,327	543,883	455,241	510,000	561,859	103 %
0015131400	OVERTIME	12,852	18,000	16,530	16,000	16,000	89 %
0015132000	BENEFITS	67,747	183,575	136,480	175,000	194,094	106 %
0015132100	FICA TAXES	19,094	52,573	41,002	52,000	54,975	105 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>309,021</b>	<b>798,031</b>	<b>649,252</b>	<b>753,000</b>	<b>826,928</b>	<b>104 %</b>
0015133100	PROFESSIONAL SERVICES	600	10,000	5,814	5,000	8,000	80 %
0015133200	AUDITING SERVICES	22,500	40,000	43,400	42,100	36,000	90 %
0015133400	CONTRACTUAL SERVICES	41,464	79,700	106,531	80,000	59,000	74 %
0015133490	COLLIER COUNTY SERVICES	1,384	1,650	1,452	1,400	1,650	100 %
0015134000	TRAVEL & PER DIEM	3,728	6,000	3,037	6,000	7,500	125 %
0015134100	TELEPHONE & COMMUNICATIONS	538	23,680	14,063	23,700	23,680	100 %
0015134300	UTILITIES	0	1,800	0	0	0	0 %
0015134400	RENTALS & LEASES	0	19,800	19,732	18,000	18,000	91 %
0015134500	INSURANCE	0	0	0	0	0	0 %
0015134610	VEHICLE REPAIR & MAINTENANCE	0	1,500	2,226	5,000	1,500	100 %
0015134620	BUILDING REPAIR & MAINTENANCE	0	11,100	10,721	11,000	11,100	100 %
0015134630	EQUIPMENT REPAIR & MAINTENANCE	0	5,500	7,062	5,000	2,500	45 %
0015134700	PRINTING	3,458	6,000	6,946	6,000	6,000	100 %
0015134900	BANK FEES	34,764	57,700	52,722	37,700	48,000	83 %
0015134901	MISCELLANEOUS EXPENSE	0	0	41	0	0	0 %
0015135100	OFFICE SUPPLIES	1,891	6,500	15,833	6,500	6,500	100 %
0015135200	OPERATING SUPPLIES	0	0	1,377	500	0	0 %
0015135210	FUEL	0	6,000	6,736	6,000	8,000	133 %
0015135230	POSTAGE	0	40,000	34,089	40,000	40,460	101 %
0015135400	PUBLICATIONS & MEMBERSHIPS	974	3,625	1,630	1,000	3,125	86 %
0015135420	TRAINING	951	7,800	5,894	7,800	9,800	126 %
0015139099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>112,252</b>	<b>328,355</b>	<b>339,306</b>	<b>302,700</b>	<b>290,815</b>	<b>89 %</b>
0015136400	EQUIPMENT PURCHASES	1,082	40,000	15,767	25,000	25,000	63 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>1,082</b>	<b>40,000</b>	<b>15,767</b>	<b>25,000</b>	<b>25,000</b>	<b>63 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>422,355</b>	<b>1,166,386</b>	<b>1,004,325</b>	<b>1,080,700</b>	<b>1,142,743</b>	<b>98 %</b>

City of Marco Island, Florida

MISSION STATEMENT

To serve as the Chief Legal Advisor to the City Council, the City Manager, and the City's boards and commissions and to represent the City in legal proceedings by providing fair, honest, creative, and practical legal services.

DESCRIPTION

The office of City Attorney was created by Section 4.04 of the City Charter. In May 2005, City Council renewed a contract with the law firm of Goodlette, Coleman & Johnson to provide primary legal services through May 2006.

The City Attorney provides legal advice and services in the following areas:

- Drafting or review of contracts.
- Litigation not covered by insurance.
- Drafting or review of ordinances.
- Legal advice on all public policy issues and administrative issues.
- Legal advice on land use and building matters.
- Legal advisor to the Planning Board.
- Legal advisor to the Code Enforcement Board.

The firms of Allen, Norton & Blue, P.A. of Tampa, Florida and Roetzel & Andress of Naples, Florida provide legal counsel for matters pertaining to labor issues and collective bargaining. The firm of Lewis, Longman & Walker, P.A. of Tallahassee, Florida, provides legal counsel for matters pertaining to employee pensions. Bond counsel is provided by the firm of Bryant, Miller & Olive, P.A. of Tampa, Florida. Rose, Sundstrom, and Bentley, LLP provides legal services related to the Marco Island Utilities.

OBJECTIVES

- To provide the City with sound legal advice on policy and administrative issues.
- To represent the City in litigation and to assist the City Council, staff, and boards in managing litigation risks.
- To provide legal advice to the City's boards and commissions.

- To provide specialized legal counsel for labor related, utility, and pension matters.

**ACCOMPLISHMENTS**

- Provided responsive legal services to City Council, staff, and boards.

**DETAIL OF PERSONNEL SERVICES**

All legal counsel is provided by a contractual arrangement.

**DETAIL OF CAPITAL PURCHASES**

None

**BUDGET SUMMARY**

Operating Expenses	<u>\$165,000</u>
<b>Total for FY2006</b>	<b>\$165,000</b>

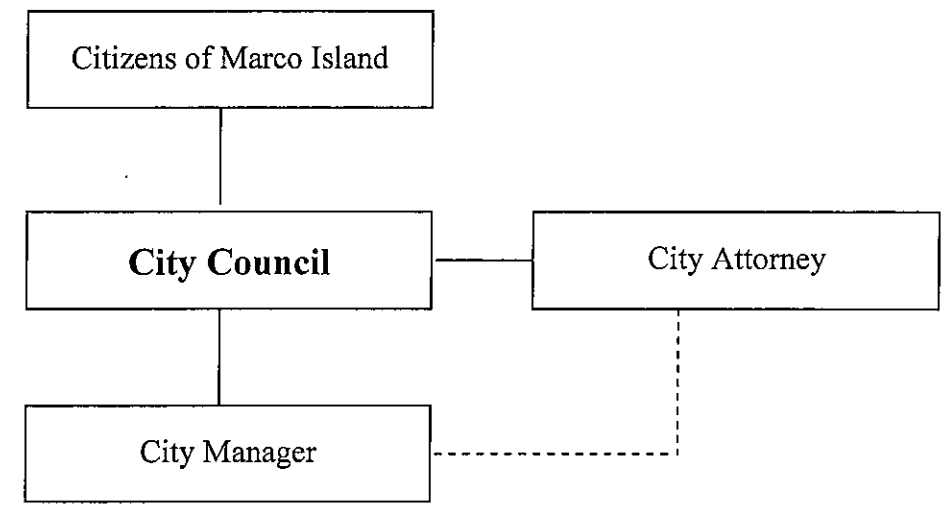
City of Marco Island  
LEGAL DEPARTMENT  
EXPENSE BUDGET

92% Yr Complete

City of Marco Island, Florida

Legal Counsel

ORGANIZATIONAL CHART



01/22/05

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
LEGAL COUNSEL							
9514							
0015143100	PROFESSIONAL SERVICES	140,777	165,000	123,417	160,000	165,000	100 %
0015143400	CONTRACTUAL SERVICES	0	0	0	0	0	0 %
0015144920	LEGAL ADVERTISING	0	0	0	0	0	0 %
0015149099	CONTINGENCY	0	0	0	0	0	0 %
TOTAL OPERATING EXPENSES:		140,777	165,000	123,417	160,000	165,000	100 %
GRAND TOTAL FOR DEPARTMENT:		140,777	165,000	123,417	160,000	165,000	100 %

**MISSION STATEMENT**

*The General Government account provides for the charges for City overhead expenses, such as the City Hall building, computer maintenance, and insurance expenses.*

*This account provides for payment of services not available through City departments, or those charges not easily split or allocated to the various departments. Additionally, this account budgets monies for studies, projects, or consultants that affect the entire City.*

**DESCRIPTION**

The Division maintains expense accounts for the following:

- Office supplies and copy paper.
- General Liability, Property, Errors and Omissions, Workers' Compensation Insurance and Health Insurance.
- Expenses to maintain the City's computer and telephone networks.
- Legal advertising and public notices for all departments.
- Utilities, maintenance, and custodial services for City Hall.
- Expenses for personnel recruiting and the Human Resources function.
- Expenses for the City's drug-free workplace and safety programs.
- Election expenses.
- Newsletters, brochures, and telephone communications.
- Other expenses related to the operations for the City not specifically accounted for elsewhere.
- Contingency for reasonably expected expenditures not specifically budgeted in departmental accounts.

For fiscal year 2006 this account provides \$1,453,680 in General Fund contingency for unanticipated expenditures. City Council has identified employee recruitment and retention as a key focus for this year.

**GOALS AND OBJECTIVES**

**GOAL:** Efficient, cost-effective general government operations.

**OBJECTIVE:** To maintain efficiency of general operations by evaluation and incorporation of technological advancements and resource management.

**ACTION/STRATEGIES:**

- Review City's website for additional opportunities to better service our residents and visitors.
- Review and monitor the "Better Places" complaint tracking software installed to facilitate and track citizen's complaints.
- Explore and evaluate computer technology enhancements to create centralized records database for minutes, ordinances, and resolutions for installation in FY2006-2007.
- Provide all permits and forms via the City's website.
- Target building permitting process for evaluation and correction of any inefficiency.
- Attend quarterly meetings of Computer Technology Committee.

**OBJECTIVE:** To reduce costs of the General Government Budget.

**ACTION/STRATEGIES:**

- Initiate review of vendor contracts to secure preferred pricing.
- Continue to reduce storage needs through records management process.
- Increase variance fees to offset the cost of legal advertising.
- Amend ordinance to eliminate the requirement for certified mail.
- Annually bid insurance providers for health insurance coverage.
- Evaluate liability and property insurance alternatives (self-insurance).
- Conduct quarterly safety meetings to reduce employee accidents and injuries.

**GOAL:** Seek to hire the most qualified personnel.

**OBJECTIVE:** To maintain hiring and recruitment standards and practices.

**ACTION/STRATEGIES:**

- Implement updated wage and compensation study.
- Review and update Personnel Rules and Regulations Manual.
- Create website link for "employees only" to allow on-line access to benefits information, health insurance information, and other "human resource" materials.
- Define and implement "retiree" rules and regulations.
- Develop partnerships with local organizations to assist in developing pool of potential high quality job applicants.

- Conduct background checks, physicals, and drug screens on 100% of candidates for employment.
- Continue participation in the Southwest Florida Employers Association.
- Participate in one local job fair.
- Attend one seminar on fair labor practices.

**GOAL:** Ensure the professional conduct of local elections.

**OBJECTIVE:** To increase voter participation at local elections.

**ACTION/STRATEGIES:**

- Conduct one voter registration drives in conjunction with the Supervisor of Elections.
- Participate in voter awareness campaign conducted by the Supervisor of Elections.
- Qualify candidates for 2006 City Council mail ballot election.
- Assist at the polls on election days.

**DETAIL OF PERSONNEL SERVICES**

No personnel services are funded through this account.

**BUDGET SUMMARY**

<b>Description:</b>	<b>Total Cost:</b>
Personnel Services Expenditures	\$ 0
Operating Expenses	1,826,617
Capital Outlay	0
<b>Total for FY2006</b>	<b>\$1,826,617</b>



City of Marco Island  
OTHER GENERAL GOVMT DEPT  
EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
GENERAL GOVERNMENT							
9519							
0015193100	PROFESSIONAL SERVICES	3,400	8,000	7,878	10,500	8,000	100 %
0015193400	CONTRACTUAL SERVICES	61,093	41,733	35,160	41,733	42,660	102 %
0015194100	TELEPHONE & COMMUNICATIONS	29,912	26,382	21,889	26,382	26,382	100 %
0015194300	UTILITIES	30,162	27,600	26,306	27,600	32,450	118 %
0015194400	RENTALS & LEASES	6,506	6,700	4,580	6,700	6,700	100 %
0015194500	INSURANCE	493,193	0	19,590	0	0	0 %
0015194620	BUILDING REPAIR & MAINTENANCE	15,222	25,000	7,609	25,000	25,000	100 %
0015194630	EQUIPMENT REPAIR & MAINTENANCE	301	4,000	1,758	4,000	4,000	100 %
0015194700	PRINTING	14,470	22,000	34,414	25,000	22,000	100 %
0015194790	ELECTION EXPENSE	19,486	0	0	0	30,000	0 %
0015194810	GOODWILL	63,768	70,000	70,853	70,000	70,000	100 %
0015194811	GOODWILL - PIPING PLOVING COMM	0	0	0	0	0	0 %
0015194900	CITY PERSONNEL EXPENSES	22,765	19,300	22,392	19,300	21,800	113 %
0015194901	MISCELLANEOUS EXPENSE	0	0	89	0	0	0 %
0015194920	LEGAL ADVERTISING	45,301	37,325	38,178	37,325	41,450	111 %
0015195100	OFFICE SUPPLIES	28,387	16,000	12,174	15,000	16,000	100 %
0015195220	UNIFORMS	0	0	0	0	0	0 %
0015195230	POSTAGE	19,729	23,500	17,332	20,000	23,500	100 %
0015195290	SOLID WASTE DISPOSAL	0	0	0	0	0	0 %
0015195400	PUBLICATIONS & MEMBERSHIPS	2,747	2,780	3,495	2,780	2,995	108 %
0015199099	CONTINGENCY	0	127,200	0	0	1,453,680	1,143 %
0015199100	TRANSFER TO SELF-INSURANCE FUN	0	0	0	0	0	0 %
0015199101	TRANSFER TO CIP FUND	0	0	0	0	0	0 %
TOTAL OPERATING EXPENSES:		856,444	457,520	323,698	331,320	1,826,617	399 %
0015196200	CAPITAL IMPROVEMENTS - BUILDIN	0	0	0	0	0	0 %
0015196400	EQUIPMENT PURCHASES	28,451	0	30,746	0	0	0 %
TOTAL CAPITAL OUTLAY:		28,451	0	30,746	0	0	0 %
GRAND TOTAL FOR DEPARTMENT:		884,895	457,520	354,443	331,320	1,826,617	399 %

General Fund Revenues

City Administration

**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*General Fund*

Fiscal Year 2006  
Annual Budget

**COMMUNITY DEVELOPMENT  
EXPENDITURES:**

Community Development 457,965

Code Compliance 207,018

**TOTAL EXPENDITURES \$ 664,983**

**MISSION STATEMENT**

*To offer Marco Island a thoughtful, professional staff who will provide current and long-range planning services, who will act in a prompt and courteous manner when addressing community needs and City business, and who will endeavor to utilize local resources and encourage community participation to develop a sound, innovative planning program that will complement and enhance the natural, social and economic environment of the Island throughout build-out.*

**DESCRIPTION**

The Community Development Department is charged with providing both current and long-range planning services. Planning staff works with the development community on proposed projects, site plan review, staff analysis of land use petitions and variance requests, interpretation and enforcement of the Land Development Code, and staff services to the Planning Board and City Council. Long-range planning efforts focus on implementing policies contained in the adopted Comprehensive Plan and the review and critique of the Land Development Code for changes consistent with the Comprehensive Plan. The Administrative section of the Department is currently comprised of four full time salaried positions and one part-time position. The Director also manages the Code Compliance and Building Services Divisions.

Additionally, the Community Development Department is involved with several special projects/planning activities including:

- Monitoring, updating, amending, and implementing the Comprehensive Plan
- Continued development and implementation of a Geographic Information System (GIS)
- Bi-monthly water quality testing
- Review and issuance of annual beach vendor licenses
- Active participation on the MPO Technical Advisory Committee
- Development of planning options and opportunities for the Elkcam Circle area including architectural design guidelines and parking criteria.

**ACCOMPLISHMENTS**

- Successful completion of Large-scale amendments to the Future Land Use and Capital Improvement Elements of the Comprehensive Plan.
- Reviewed and approved seven site development plans for new commercial development, one off street parking agreements, one rezoning request, 6

conditional use petitions, and issued two official interpretations. Also reviewed and approved 28 construction trailer permits, 160 temporary use permits, 118 home occupation applications, 188 special use permits, 109 commercial occupation licenses, one flood variance, one temporary extension for a model home, one street vacation, 17 variances, 23 boat dock extensions, 19 demolition sales permits, and one conditional use extension.

- Provided in-house environmental services to address a multitude of issues involving water resources, exotic species, and ecological management.

**GOALS & OBJECTIVES**

**GOAL:** To comply with State mandates for comprehensive planning.

**OBJECTIVE:** To maintain compliance with State mandates for comprehensive planning within required timeframes and within budget.

**ACTION/STRATEGIES:**

- Prepare for adoption-required changes to the Evaluation and Appraisal Report (EAR) before March 1, 2006.
- Prepare for adoption required 10-Year Potable Water Supply Plan in 2006 amendment cycle.
- Develop proposed Potable Water, Conservation and Coastal Management, Intergovernmental, and Capital Improvement Element amendments based on the findings of the 10-Year Water Supply Plan in 2006 amendment cycle.
- Implementation of year four activities identified in the adopted Comprehensive Plan.
- Prepare for adoption 2006 Annual Level of Service Report before May 1, 2006.

**GOAL:** To develop appropriate regulations to guide future development/redevelopment.

**OBJECTIVE:** To increase the review and amendment of development regulations addressing density and intensity for future development.

**ACTION/STRATEGIES:**

- Recommend, as deemed necessary, appropriate changes to Mixed Use project development standards in all commercial zoning districts by September 14, 2005.

**GOAL:** To exceed citizen expectations for professional planning services.

**OBJECTIVE:** To increase the delivery of professional planning services through enhanced communication and technology.

**ACTION/STRATEGIES:**

- Continue to expand and infuse GIS mapping into reports and presentations.
- Improve the range of options and information provided, including downloadable GIS maps, within the Community Development Department's portion of the City's website.
- Continue to provide education and receive feedback from organizations impacted by planning and development regulations.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Director	1.0	1.0	\$83,000
City Planner	1.0	1.0	60,835
Zoning Administrator/GIS Mgr.	1.0	1.0	65,100
Executive Secretary	1.0	1.0	35,689
Environmental Tech.	0.63	0.63	26,130
Pay for Performance Incentives			<u>13,644</u>
<b>Total Full Time Equivalents</b>	<b>4.63</b>	<b>4.63</b>	<b>\$284,398</b>

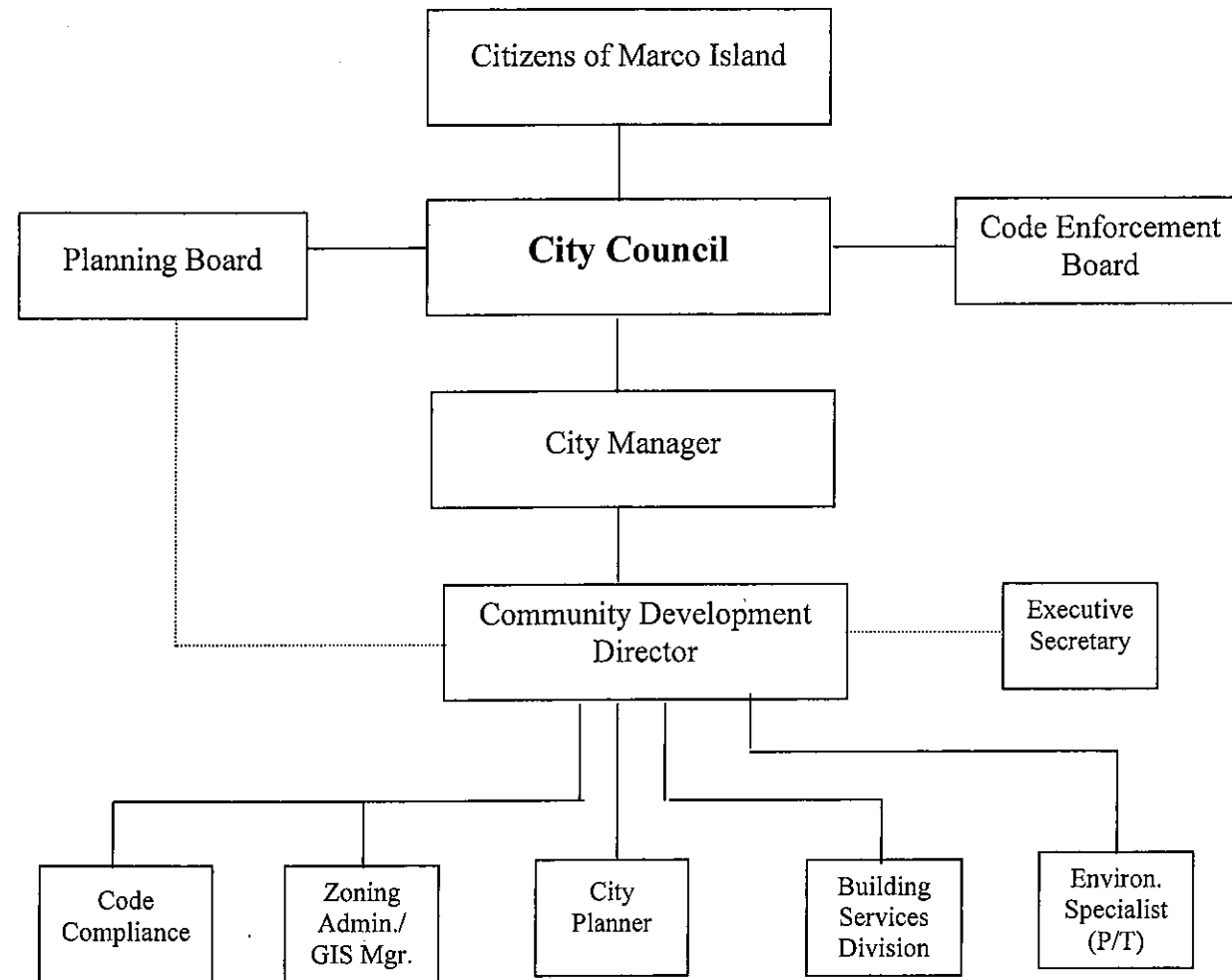
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
Software Upgrade	\$6,000
<b>Total for FY2006</b>	<b>\$6,000</b>

**BUDGET SUMMARY**

Personnel Services Expenditures	\$398,305
Operating Expenses	53,660
Capital Outlay	<u>6,000</u>
<b>Total for FY2006</b>	<b>\$457,965</b>

ORGANIZATIONAL CHART



09/22/05

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>COMMUNITY DEVELOPMENT</b>							
<b>9515</b>							
0015151200	WAGES	258,584	272,200	253,954	272,000	284,398	104 %
0015151400	OVERTIME	279	500	375	500	500	100 %
0015152000	BENEFITS	67,618	84,498	64,092	80,000	86,961	103 %
0015152100	FICA TAXES	22,437	24,789	21,815	24,000	26,446	107 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>348,918</b>	<b>381,987</b>	<b>340,237</b>	<b>376,500</b>	<b>398,305</b>	<b>104 %</b>
<b>OPERATING EXPENSES</b>							
0015153100	PROFESSIONAL SERVICES	7,965	45,000	0	22,500	22,500	50 %
0015153400	CONTRACTUAL SERVICES	0	0	3,614	0	0	0 %
0015153480	WATER QUALITY TESTING	5,363	7,200	6,460	8,000	8,000	111 %
0015153490	COLLIER COUNTY SERVICES	0	1,000	0	1,000	1,000	100 %
0015154000	TRAVEL PER DIEM	2,001	4,300	1,467	4,300	4,300	100 %
0015154100	TELEPHONE & COMMUNICATIONS	0	0	0	0	0	0 %
0015154400	RENTALS & LEASES	0	0	0	0	0	0 %
0015154500	INSURANCE	0	0	0	0	0	0 %
0015154610	VEHICLE REPAIR & MAINTENANCE	288	620	11	620	620	100 %
0015154630	EQUIPMENT REPAIR & MAINTENANCE	0	500	1,851	3,000	1,000	200 %
0015154700	PRINTING	605	1,000	863	1,000	1,000	100 %
0015154900	TURTLE GRANT EXPENSES	0	5,000	0	5,000	5,000	100 %
0015154901	MISCELLANEOUS EXPENSE	0	0	165	0	0	0 %
0015155100	OFFICE SUPPLIES	7,097	2,500	2,774	6,000	2,500	100 %
0015155210	FUEL	714	600	486	1,000	1,020	170 %
0015155220	UNIFORMS	0	200	275	350	300	150 %
0015155230	POSTAGE	96	250	85	250	300	120 %
0015155400	PUBLICATIONS & MEMBERSHIPS	2,543	2,510	1,832	2,510	2,620	104 %
0015155420	TRAINING	1,692	3,500	1,728	3,500	3,500	100 %
0015159099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>28,364</b>	<b>74,180</b>	<b>21,609</b>	<b>59,030</b>	<b>53,660</b>	<b>72 %</b>
<b>CAPITAL OUTLAY</b>							
0015156400	EQUIPMENT PURCHASES	4,348	5,000	7,493	5,000	6,000	120 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>4,348</b>	<b>5,000</b>	<b>7,493</b>	<b>5,000</b>	<b>6,000</b>	<b>120 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>381,630</b>	<b>461,167</b>	<b>369,338</b>	<b>440,530</b>	<b>457,965</b>	<b>99 %</b>

**MISSION STATEMENT**

*To provide Marco Island with prompt, courteous service in response to code compliance violations, to recognize violations in a proactive manner and seek swift resolution, to thoughtfully pursue the abatement of non-conformities, and to strive to enhance the appearance of the community through sound enforcement practices that meet due process requirements.*

**DESCRIPTION**

The Code Compliance Division is charged with enforcing various codes and ordinances that directly impact the appearance and public welfare of the community. The Division addresses their duties through proactive observations and in response to complaints received. The Division also reviews existing codes and propose changes that are deemed necessary to further enhance the well being of the community. The Code Compliance Division currently has three salaried positions: the Chief of Code Compliance, Code Compliance Officer, and Planning and Zoning Technician.

**ACCOMPLISHMENTS**

- Investigated an average of 275 alleged violations per month.
- On going monitoring of active construction sites resulting in a substantial decrease in nuisance (litter and debris) complaints and illegal dumping violations.
- Assisted the Environmental Specialist with Notice of Violations for illegal removal of vegetation and enforcement of protected species ordinances.
- Quick response to sidewalk violations that pose a threat to the safety of residents, visitors, and businesses.
- Successful prosecution of eleven cases before the Code Enforcement Board resulting in Findings of Fact against the respondents, and corrective actions for compliance totaling \$128,800 in fines.

**GOALS & OBJECTIVES**

**GOAL:** To ensure compliance with City codes.

**OBJECTIVE:** Continue to maintain compliance with adopted City codes through proactive monitoring, inspections, and investigations.

**ACTION/STRATEGIES:**

- Provide prompt (within 24 hours) initial response to complaints from residents and businesses.
- Continue to focus pro-active activities that impact the appearance of the community, including:
  - Litter and debris at construction sites;
  - Commercial equipment/vehicles within residential districts; and
  - Sign violations within public rights-of-ways.
- Enforcement of irrigation system violations with assistance from other City Departments.
- Preparation of sound cases before the Code Enforcement Board to facilitate a finding of violation and appropriate corrective action(s).

**GOAL:** To educate the community on common code issues to advance voluntary compliance.

**OBJECTIVE:** Increase community outreach activities to inform and educate the community on common code issues

**ACTION/STRATEGIES:**

- Expand information base of Code Compliance Division’s portion of the City’s website including but not limited to, frequently asked questions; description of most common violations; forms, phone numbers, and other contact information and complaint and inquiry forms.
- Participation in at least four community forums (e.g., Board of Realtor’s “brown bags”) to educate the community on code related issues.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Proposed	Salary
Chief of Code Compliance	1.0	1.0	\$45,000
Code Compliance Officer	1.0	1.0	36,519
Code/Plan & Zone Tech	1.0	1.0	35,000
Pay for Performance Incentives			<u>5,826</u>
<b>Total Full Time Equivalents</b>	<b>3.0</b>	<b>3.0</b>	<b>\$122,345</b>

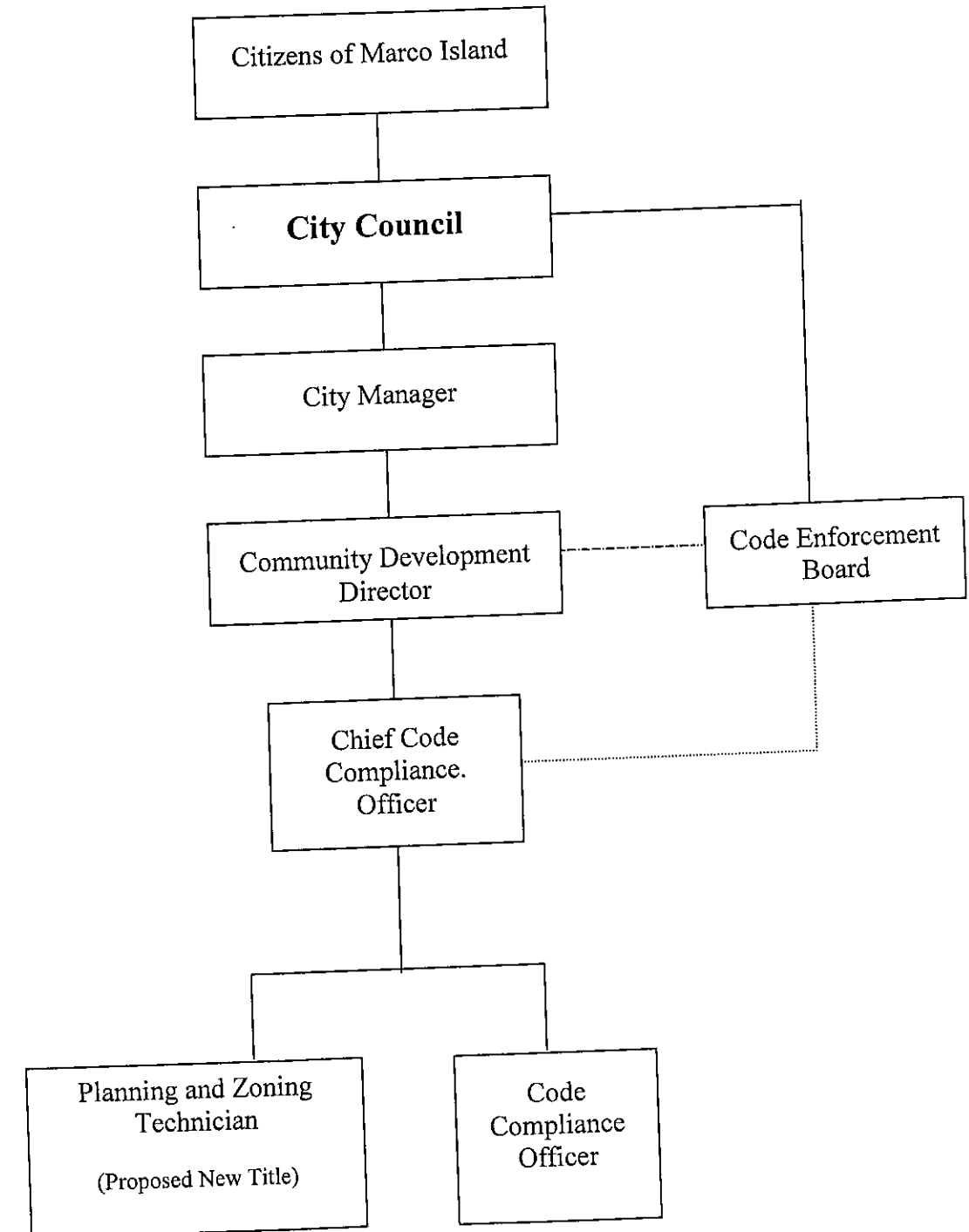
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
No Capital	0
<b>Total for FY2006</b>	<b>0</b>

**BUDGET SUMMARY**

Description	Total Cost
Personnel Services Expenditures	\$174,718
Operating Expenses	32,300
Capital Outlay	<u>0</u>
<b>Total for FY2006</b>	<b>\$207,018</b>

**ORGANIZATIONAL CHART**



City of Marco Island  
 CODE ENFORCEMENT DEPARTMENT  
 EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
-----							
CODE COMPLIANCE							
9520							
0015201200	WAGES	117,628	126,156	65,090	100,000	122,345	97 %
0015201400	OVERTIME	2,110	2,000	2,133	2,000	2,000	100 %
0015202000	BENEFITS	36,220	40,507	18,060	30,000	38,674	95 %
0015202100	FICA TAXES	10,677	11,919	6,131	9,000	11,699	98 %
-----							
TOTAL PERSONNEL SERVICES:		166,636	180,582	91,414	141,000	174,718	97 %
-----							
0015203100	PROFESSIONAL SERVICES	8,554	5,000	1,373	5,000	5,000	100 %
0015203400	CONTRACTUAL SERVICES	7,632	15,000	13,129	15,000	15,000	100 %
0015203490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
0015204000	TRAVEL PER DIEM	157	1,500	0	1,500	1,500	100 %
0015204100	TELEPHONE & COMMUNICATIONS	0	0	0	0	0	0 %
0015204400	RENTALS & LEASES	0	0	0	0	0	0 %
0015204500	INSURANCE	0	0	0	0	0	0 %
0015204610	VEHICLE REPAIR & MAINTENANCE	2,036	0	950	1,000	1,000	0 %
0015204630	EQUIPMENT REPAIR & MAINTENANCE	0	1,860	556	2,000	2,000	108 %
0015204700	PRINTING	1,880	1,000	959	2,500	1,000	100 %
0015204901	MISCELLANEOUS EXPENSE	0	0	0	0	0	0 %
0015205100	OFFICE SUPPLIES	2,189	1,800	1,472	1,800	1,800	100 %
0015205210	FUEL	605	1,200	651	1,200	1,200	100 %
0015205220	UNIFORMS	183	225	182	250	500	222 %
0015205230	POSTAGE	0	100	0	100	100	100 %
0015205400	PUBLICATIONS & MEMBERSHIPS	73	670	75	670	700	104 %
0015205420	TRAINING	805	2,500	116	2,500	2,500	100 %
0015209099	CONTINGENCY	4,000	0	0	0	0	0 %
-----							
TOTAL OPERATING EXPENSES:		28,115	30,855	19,463	33,520	32,300	105 %
-----							
0015206400	EQUIPMENT PURCHASES	1,083	0	0	0	0	0 %
-----							
TOTAL CAPITAL OUTLAY:		1,083	0	0	0	0	0 %
-----							
GRAND TOTAL FOR DEPARTMENT:		195,834	211,437	110,877	174,520	207,018	98 %
=====							



**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*General Fund*

Fiscal Year 2006  
Annual Budget

**PUBLIC SAFETY  
EXPENDITURES:**

Police Services 3,085,662

Fire/Rescue 2,994,640

**TOTAL EXPENDITURES \$ 6,080,302**

**MISSION STATEMENT**

*The mission for each member of the Marco Island Police Department is to consistently seek and find ways to affirmatively promote, preserve, and deliver a feeling of security, safety, and quality services to all persons within the City of Marco Island.*

**DESCRIPTION**

The Police Department is responsible for providing protection of persons and property, the delivery of emergency medical services in conjunction with Marco Island Fire-Rescue and Collier County EMS, the preservation of public peace and order, the prevention, detection and investigation of crimes, the apprehension of offenders, and enforcement of the laws of the state and the ordinances of the City. The members of the Police Department desire to add value to our community by maintaining a low crime rate, a high crime clearance rate and safe streets. They want to be valued in the community by providing excellent service to our residents and visitors.

The Police Department continues to provide professional police services while maintaining a ratio of police officers below the state average for similar sized cities. The current approved staffing level is 30 certified law enforcement officers, not accounting for any seasonal population influx. This results in a ratio of approximately two officers per thousand permanent population and compares to a state average of 2.57 officers per thousand in cities having a population between 15,000 and 20,000 residents. For an additional comparison the City of Naples has a ratio of 3.31 officers per thousand.

The Police Department support staff consists of one secretary, one records clerk and a part-time (20 hours per week) victim advocate. In FY 2006 an additional part-time position of property/evidence technician (20 hours per week) is being requested. The duties of the person assigned to this position would include the receipt, identification, recording, processing, storage, custody and disposal of items of evidence and custodial property that the Police Department becomes responsible for. A certified officer currently performs these duties and, as the demand for police service increases, the time available to perform property and evidence duties decreases. We prioritize answering calls for service by our citizens above the property/evidence functions. Ultimately this results in a delay in the disposal of items that are no longer needed and exacerbates a growing problem of space for storage. The problem is greater during the winter months corresponding with the large influx of seasonal residents. The addition of this position will allow us to dedicate all of our sworn officers to providing police services and dedicate 20 hours per week to property/evidence issues. I am anticipating filling this position at a pay rate of \$14.50 per hour. This is much less than the current hourly rate at which these tasks are being performed (\$22.50). There will be an additional savings on

benefits by utilizing a part-time employee. The alternative of authorizing overtime to complete the required tasks is even less cost effective.

Our mobile video equipment, which currently uses VCR technology, will be transitioned to digital video stored on a computer hard drive. This technology is more efficient, provides for improved video quality, reduces maintenance costs and reduces storage space requirements. We will purchase the required digital video server, software, download equipment, and camera equipment for six of our police patrol vehicles.

This budget provides for increases in marine maintenance, reflecting the additional hours spent on marine patrol, for significant fuel cost increases necessary in the operation of our fleet and the replacement of three police patrol vehicles, continuing our three-year replacement schedule.

The Florida Department of Law Enforcement has not released the official crime data for calendar year 2004. Preliminary data indicate that 293 FBI index crimes were committed in Marco Island in 2004. This is an increase from the 274 index crimes committed in 2003 but remains significantly lower than the 398 index crimes committed in 2000. One individual was arrested and believed to be responsible for at least 12 of these crimes himself, he became known in the local press as the "condo hobo".

**ACCOMPLISHMENTS**

- The crime clearance rate in 2004 increased from 15.3% to 18.1%.
- Traffic warnings increased from 1427 in 2003 to 1733 in 2004. Traffic citations issued decreased from 2127 in 2003 to 1824 in 2004. Traffic crashes increased from 357 to 368.
- Continued operation of the Neighborhood Accountability Board in conjunction with the State Attorney's Office, the Department of Juvenile Justice and Florida Gulf Coast University. The Board consists of City residents who hear and decide the appropriate penalty for minor first time juvenile offenders.
- Cooperated with numerous community organizations to assist with special events and improve the quality of life in our City. These organizations and events include:
  - Parks and Recreation Department - Safety City and other events.
  - Tommie Barfield Elementary School and Charter Middle School - Numerous events.
  - Marco Island Chamber of Commerce - Leadership Marco.
  - Christmas Island Style - Christmas events.

- Marco Island Civic Association – Various special events.
- Marco Police Foundation – Neighborhood Watch.
- Local Banks – Robbery prevention training.

**GOALS AND OBJECTIVES**

**GOAL:** To prevent crime.

**OBJECTIVE:** To maintain a crime rate less than similar Florida cities (Naples, Punta Gorda, Sanibel, Venice).

**ACTION/STRATEGIES:**

- Maintain proactive, visible patrol throughout our entire City.
- Communicate with the residents, businesses and visitors in the City to keep all informed about current crime trends.
- Convey crime prevention strategies to the residents, businesses and visitors in our community with both incident specific communications and with general crime prevention information.
- Continue bi-weekly information sharing meetings with the Collier County Sheriff and Naples Police Department.
- Continue drug abatement strategies including highway interdiction, waterway interdiction, and cooperative efforts with the United States Drug Enforcement Administration, United States Customs, United States Coast Guard, Collier County Sheriff, the Charter Middle School and Tommie Barfield Elementary School.
- Assign a police officer to coordinate the efforts of our Neighborhood Watch group.

**GOAL:** To find the persons responsible for crime and hold them accountable for their actions.

**OBJECTIVE:** To increase the clearance rate, as measured by the Uniform Crime Reports, to 20%.

**ACTION/STRATEGIES:**

- Staff two full-time investigator positions.
- Continue bi-weekly information sharing meetings with the Collier County Sheriff and Naples Police Department.
- Increase community awareness about the importance of reporting suspicious activities to the police.

- Provide additional training to police officers regarding effective interview techniques.

**GOAL:** To facilitate the safe and efficient movement of people and vehicles on our sidewalks, roadways and waterways.

**OBJECTIVE:** To reduce traffic crashes and maintain safe waterways.

**ACTION/STRATEGIES:**

- Regularly assign officers to focus on traffic enforcement, including speeding, at a variety of locations on the City roads, with instructions to issue warnings and citations during the enforcement of traffic laws.
- Continue to deploy our radar/message sign trailer to educate drivers and raise their awareness regarding speed limits and their vehicle speed.
- Equip all new police patrol vehicles with radar speed detection devices.
- Provide training necessary to obtain “radar/laser certification” for all newly hired officers.
- Provide standardized sobriety field test training to all officers.
- Provide continuing education in advanced traffic crash investigation training for three officers.
- Partner with the Fire Department and the Parks and Recreation Department to sponsor safe driving classes and safe bicycling classes.
- Continue to communicate with the Public Works Department to improve traffic safety.
- Provide 2000 man-hours of marine patrol.

**GOAL:** To encourage crime reduction through community education and citizen involvement.

**OBJECTIVE:** To increase community involvement in the Police Department by increasing volunteer participation, accepting student interns, and supporting Neighborhood Watch.

**ACTION/STRATEGIES:**

- Expand our Community Service Volunteer program to three individuals.
- Seek qualified individuals to become unpaid reserve officers.
- Maintain the assignment of a police officer to coordinate activities of Police Foundation volunteers.
- Provide traffic control training to Community Service Volunteers and Police Foundation volunteers.

- Recruit two Marco residents from Lely High School to serve as student interns.
- Continue to communicate and collaborate with other City Departments, including the Fire Department and the Community Emergency Response Team (CERT).
- Continue to collaborate with our residents, the State Attorney's Office and the Department of Juvenile Justice in the operation of a Neighborhood Accountability Board.
- Continue to collaborate with other community organizations such as the Chamber of Commerce, the YMCA, Tommie Barfield Elementary, Charter Middle School, etc.
- Present at least two school assembly presentations at Tommie Barfield Elementary and the Charter Middle School.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Chief of Police	1.0	1.0	\$83,000
Secretary	1.0	1.0	30,368
Records Clerk	1.0	1.0	27,500
Police Captain	1.0	1.0	62,729
Police Lieutenants	4.0	4.0	237,005
Police Officers	24.0	24.0	1,027,121
Crime Victim Advocate	0.5	0.5	14,698
Evidence Technician	0.0	0.5	15,080
<i>Pay for Performance Incentives</i>			<u>74,803</u>
<b>Total Full Time Equivalents</b>	<b>32.5</b>	<b>33.0</b>	<b>\$1,572,304</b>

**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
Vehicle Video Camera Outfit	\$ 18,000
Mobile Laptop Computer	2,000
900 MHz System Sites	3,000
Portable Radios	2,500
Mobile Radio	2,000
Vehicle Video Server & Software	12,000
AEDs	3,000
Replacement Vehicles (3)	76,500
Equipment for Replacement Vehicles	34,000
FCIC Router	3,000
Video System	<u>100,000</u>
<b>Total Capital Outlay</b>	<b>\$256,000</b>

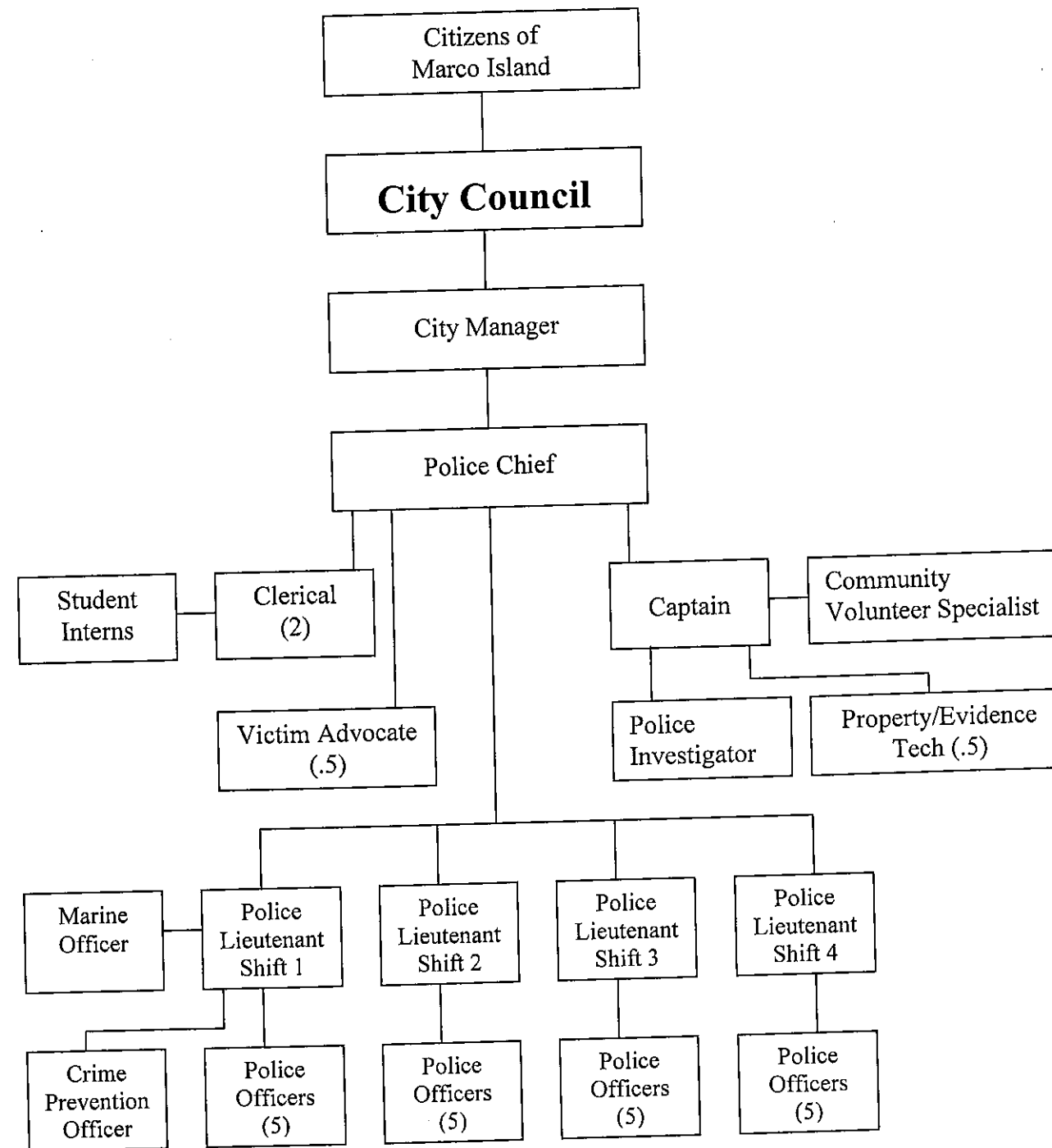
**BUDGET SUMMARY**

Description	Total Cost
Personnel Services Expenditures	\$2,297,152
Operating Expenses	532,510
Capital Outlay	256,000
<b>Total for FY2006</b>	<b>\$3,085,662</b>

**FUNDING SOURCES TO FINANCE PROGRAM**

Description	Total
General Fund	\$3,013,999
C.O.P.S. Federal Grant	71,663
<b>Total</b>	<b>\$3,085,662</b>

**ORGANIZATIONAL CHART**



Community Development

Public Safety

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>POLICE SERVICES</b>							
<b>9521</b>							
0015211100	SUPERVISOR SALARIES	77,627	142,816	136,341	143,000	152,963	107 %
0015211201	POLICE OFFICER WAGES	1,097,106	1,175,694	1,150,243	1,225,000	1,235,334	105 %
0015211202	C.O.P.S. GRANT PERSONNEL	64,688	73,500	68,592	0	77,175	105 %
0015211300	SUPPORT STAFF WAGES	69,032	76,731	59,899	65,000	92,010	120 %
0015211400	OVERTIME	60,029	76,850	50,747	70,000	70,000	91 %
0015212000	BENEFITS	416,477	478,758	442,663	470,000	514,919	108 %
0015212100	FICA TAXES	121,594	151,495	132,997	151,000	154,751	102 %
0015212500	UNEMPLOYMENT COMPENSATION	0	0	0	0	0	0 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>1,906,554</b>	<b>2,175,844</b>	<b>2,041,483</b>	<b>2,124,000</b>	<b>2,297,152</b>	<b>106 %</b>
<b>PROFESSIONAL SERVICES</b>							
0015213100	PROFESSIONAL SERVICES	5,211	13,000	2,181	9,000	13,000	100 %
0015213400	CONTRACTUAL SERVICES	19,990	28,750	21,143	25,750	30,000	104 %
0015213490	COLLIER COUNTY SERVICES	180,000	191,000	180,000	180,000	191,000	100 %
0015213500	INVESTIGATIONS	4,036	8,000	6,252	10,000	10,000	125 %
0015214000	TRAVEL PER DIEM	6,205	15,500	14,277	15,000	15,000	97 %
0015214100	TELEPHONE & COMMUNICATIONS	33,556	40,000	27,101	40,000	40,000	100 %
0015214300	UTILITIES	8,955	9,000	9,897	9,000	11,400	127 %
0015214400	RENTALS & LEASES	8,725	10,000	16,200	18,000	13,500	135 %
0015214500	INSURANCE	1,066	0	0	0	0	0 %
0015214610	VEHICLE REPAIR & MAINTENANCE	29,238	34,000	33,725	35,000	36,000	106 %
0015214620	BUILDING REPAIR & MAINTENANCE	1,743	4,500	5,959	4,000	4,000	89 %
0015214630	EQUIPMENT REPAIR & MAINTENANCE	8,138	10,500	4,398	9,000	7,700	73 %
0015214660	MARINE EXP-REPAIRS/MAINT	2,594	8,000	11,589	10,000	10,550	132 %
0015214700	PRINTING	1,319	4,000	960	2,000	2,000	50 %
0015214810	PUBLIC EDUCATION & GOODWILL	2,079	3,600	3,655	3,500	3,700	103 %
0015214900	BANK FEES OR MISC. CHARGES	0	0	0	0	0	0 %
0015214901	MISCELLANEOUS EXPENSE	0	0	0	0	0	0 %
0015214910	VOCA GRANT EXPENSES	0	0	0	0	0	0 %
0015214920	DOT DUI GRANT EXPENSES	67,726	0	0	0	0	0 %
0015214950	DRUG AWARENESS PROGRAMS	0	0	0	0	0	0 %
0015214960	COPS MORE GRANT	71,025	0	797	0	0	0 %
0015214970	ISLAND DRUG REDUCTION GRANT	9,033	0	2,708	0	0	0 %
0015214990	FEDERAL EQUITABLE SHARING AGRE	0	0	0	0	0	0 %
0015215100	OFFICE SUPPLIES	21,050	13,000	10,009	13,000	14,000	108 %
0015215200	OPERATING SUPPLIES	29,365	21,900	16,805	21,900	26,750	122 %
0015215210	FUEL	41,912	35,000	48,389	38,000	44,000	126 %
0015215220	UNIFORMS	15,674	21,000	24,268	25,000	22,000	105 %
0015215230	POSTAGE	981	1,500	579	1,000	1,000	67 %
0015215280	MARINE EXPENSE-FUEL	1,392	4,000	5,048	6,000	10,000	250 %
0015215290	SOLID WASTE DISPOSAL	1,244	3,500	1,246	3,500	2,500	71 %
0015215400	PUBLICATIONS & MEMBERSHIPS	3,356	4,410	3,771	4,400	4,410	100 %
0015215420	TRAINING	8,568	23,500	10,144	18,000	20,000	85 %
0015219099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>584,182</b>	<b>507,660</b>	<b>461,101</b>	<b>501,050</b>	<b>532,510</b>	<b>105 %</b>
<b>CAPITAL IMPROVEMENTS - LAND</b>							
0015216100	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
0015216400	EQUIPMENT PURCHASES	103,764	184,000	112,372	140,000	256,000	139 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>103,764</b>	<b>184,000</b>	<b>112,372</b>	<b>140,000</b>	<b>256,000</b>	<b>139 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>2,594,499</b>	<b>2,867,504</b>	<b>2,614,955</b>	<b>2,765,050</b>	<b>3,085,662</b>	<b>108 %</b>

City of Marco Island, Florida

Fire-Rescue Department

MISSION STATEMENT

The mission of the Marco Island Fire-Rescue Department is to exceed your expectations of fire suppression and life safety services, to augment and provide emergency medical services, and deliver safe and quality emergency and prevention services to all persons within the City of Marco Island. As a Team, We Have, We Currently Are and We Will Continue to, Dedicate our lives to preserve your:

- Life
- Health
- Safety and
- Property

Saving lives and property in paradise since 1965.

DESCRIPTION:

The Fire-Rescue Department is entering its 41<sup>st</sup> year of service to Marco Island residents. The Departments' personnel have a long history of dedication to the community and a desire to provide the best service possible. However, the department like the city faces growth demand issues. In 1985 the fire department consisted of 24 personnel and by 1997 had increased to 31 personnel. In the 21 years since 1985, the department staffing has increased by eight personnel and since 1996/97 has increased by only 1 person yet the Islands infrastructure and service demands have increased dramatically.

Marco Island Fire Rescue Departments' primary purpose consists of fire suppression, fire prevention, emergency medical services, hazardous materials response, boat and dive rescue. The department has taken leaps and bounds in saving lives by increasing emergency medical services capabilities on the island by effective utilization of our own trained firefighter/paramedics in conjunction with Collier County EMS. The result is that unlike many other areas of Collier County, on Marco Island paramedics arrive and provide life saving medical care from all City Fire Rescue vehicles. This program has showed documented saving of lives from fire trucks. In addition there have been recent state and federal rules, regulations and many advances and demands within fire suppression, hazardous materials, terrorism response and the other service deliveries that the department and its' personnel have tried to keep up with. Customer service surveys show a 99.9% positive response to service inquiries for service provision

Marco Island presents unique problems in firefighting and medical rescue. Marco Island is not a single family home residential community. There are over 473 mid or

high-rise residential structures, with 78 over seven stories and 21 of those still are partially or not sprinklered. High-rise structures represent high life hazard and very labor-intensive firefighting operations and medical calls. The fire service utilizes ISO and the National Fire Protection Association standard 1710 as a benchmark of safe service provision. NFPA 1710 guidelines identify minimum standards as the arrival of 4 personnel on the first arriving company within four minutes and the full assignment arrival of fifteen to seventeen personnel within eight minutes. The current department staffing and equipment is below those recommendations and we rely totally upon mutual aid from neighboring departments, this places our personnel and citizens at risk. The department currently provides one Commander, one Engine and one Ladder Company as initial arriving units. We do provide the critical command structure for necessary decision making.

**ACCOMPLISHMENTS**

- Fire-Rescue trained 300 citizens in the use of CPR and 150 in the use of an AED. All 8th grade students at the Charter Middle School were trained in CPR, first aid, and the use of AED.
- Fire Rescue trained ten citizens to serve on the Community Emergency Response Team (CERT). The team now consists of 60 full time members who volunteer numerous hours in service to the community. CERT activations included hurricane shelter staffing, hurricane evacuation, traffic control, and a lost children search.
- Fire Rescue participated in the Marco Island YMCA Water Wise program teaching 309 third grade students water safety, pool safety, and basic first aid awareness. Participating schools are Tommie Barfield Elementary and Manatee Elementary.
- Fire Rescue coordinated the training and placement of AED's in 10 public assembly facilities.
- The City of Marco Island and the Fire Rescue Department hosted an annual Hurricane Conference presenting hurricane preparedness information.
- Fire-Rescue responded to 2,358 calls for service, which reflects a 12.5% increase in calls from 2003. Medical emergencies account for 1,496 of these incidents.
- Maintained an overall 73.4% response to calls in less than six minutes.
- Provided 5,757 hours of fire-rescue training to personnel. A large portion of these hours involved Paramedic and Hazardous Materials / WMD training.

- Fire Rescue responded as a task force providing Fire Rescue / EMS services and incident command operations to Charlotte County, Punta Gorda and Cape Coral following Hurricane Charley.
- The Fire Rescue Department hosted a Regional Exercise to evaluate the State Emergency Response Commissions team typing procedure for state hazardous materials teams. Ten regional and state agencies participated in the exercise.
- The Fire Prevention Division completed 2,575 new construction inspections, 475 existing building inspections including all restaurants, issued 6 fireworks permits, conducted 12 public education speaking engagements, and coordinated the Fire Rescue Department Open House and Fire Prevention Week.
- Participated and assisted national and state homeland security initiatives through the Florida Domestic Security Task Force and should receive over \$109,000 in grants in 2005/06.

**GOALS & OBJECTIVES**

**GOAL:** To minimize fire damage to property.

**OBJECTIVE:** To increase inspections and decrease fire emergency equipment response times.

**ACTION/STRATEGIES:**

- Complete 100% of annual existing business inspections for entire city.
- Expedite plan review and new construction inspections.
- Provide fire safety education to condo managers/management companies as well as association board members to reduce re-inspections and risk of damaged property.
- Analyze zone response times and make appropriate adjustments of apparatus.
- Conduct specialized operational training and utilize the aerial platform for better utilization of community needs.
- Implement new communication system and procedures to improve call intake and dispatch methods.
- Attempt integration of CAD mobile data terminals in fire rescue apparatus.
- Increase inter-agency fire training by 25%.
- Increase response times below six minutes within zones to 80% from 73.4%
- Answer 70% of all fire calls within four minutes.

- Increase training hours from 5,757 to over 6,000.
- Reduce alarm malfunctions to below 300.
- Obtain 95% citizen satisfaction with fire rescue service.
- Increase customer satisfaction through the reduction of processing time for fire inspection paperwork.

**GOAL:** To increase health safety of residents.

**OBJECTIVE:** Increase effectiveness of emergency medical services and citizen awareness.

**ACTION/STRATEGIES:**

- Provide paramedic contact at patient side 65% of the time within six minutes.
- Increase automatic external defibrillators in condos/public buildings by ten.
- Obtain 95% customer satisfaction response to medical calls.
- Continue public education contacts to 2,500 people.
- Maintain training 400 individuals in CPR annually.
- Resuscitate over 50% of non breathing viable patients through implementation of new cardiac arrest protocol and equipment.
- Through agreement with Collier County EMS, increase utilization of department paramedics to maximum capability.
- Utilize 2004/05 data on medical emergencies to initiate campaigns of wellness and accident prevention.
- Evaluate effectiveness of the emergency medical delivery system to the residents and visitors.
- Public campaign for increasing automatic external defibrillators in condominiums and public buildings.
- Continue alliance and partnership with NCH and Cleveland Clinic on public education programs.
- Evaluate the need for a third paramedic to staff rescue transport units for serious advanced life support patients.

**GOAL:** To evaluate future needs of the fire rescue service.

**OBJECTIVE:** Creation of a strategic plan for future fire service needs.  
*(This goal is moved from FY05 to FY06)*

**ACTION/STRATEGIES:**

- Gather informational data concerning recognized standards.
- Obtain comparative information from cities within Florida.
- Analyze Fire/EMS hazards on the Island.
- Evaluate NFPA response standards for Fire/EMS.
- Prepare analysis of cost of service per capita/structure.
- Gather historical data concerning local provision of service.
- Evaluate all revenue sources for Fire/EMS.
- Develop a strategic planning session format.
- Hold strategic planning session.

**GOAL:** Evaluation of the Fire Rescue Departments facilities.

**OBJECTIVE:** Conduct a comprehensive analysis of the condition, utilization, and maintenance needs of the facilities operated by the Fire Rescue Department.

**ACTION/STRATEGIES**

- Complete an evaluation of the facilities current status.
- Evaluate hurricane protection capabilities of department facilities.
- Outline improvement needs of Training Tower/Station 51 on Elkcam Circle.
- Improve equipment storage capabilities.
- Determine the presence of any immediate life safety and health situations within the facilities.
- Research grant opportunities for equipment to reduce the exposure of the facilities to apparatus diesel fumes.
- Evaluate condition of all apparatus bay overhead doors.
- Develop replacement specifications of the breathing air cascade system which is 16 years old.
- Evaluate Fire Station restroom facilities for male and female personnel
- Create a facility improvement plan.



**DETAIL OF PERSONNEL SERVICES**

<b>Position</b>	<b>FY2005 Budget</b>	<b>FY2006 Proposed</b>	<b>Salary</b>
Fire Chief	1.0	1.0	\$ 83,000
Deputy Chief	1.0	1.0	65,000
Secretary	1.0	1.0	31,768
Division Chiefs	3.0	3.0	183,886
Captains	6.0	6.0	361,362
Driver Engineers	6.0	6.0	325,426
Plans Examiner/Investigator	1.0	1.0	39,639
Firefighters/Paramedics/EMTS	12.0	12.0	481,150
Fire Inspector	1.0	1.0	33,000
<i>Pay for Performance Incentives</i>			<u>80,113</u>
<b>Total Full Time Equivalent</b>	<b>32.0</b>	<b>32.0</b>	<b>\$1,684,344</b>

**DETAIL OF CAPITAL OUTLAY**

<b>Description</b>	<b>Total Cost</b>
Portable Radios (3) / Pagers (3)	\$ 12,500
LDH Appliances	5,650
Vehicle Extrication tool / T 50	11,000
MDT / CAD Computer Software	10,000
Level A Flash Suit	8,000
SRU Commercial Bed Cap	2,000
Station 50 & 51 Improvements	9,700
Training Tower Improvements	<u>20,000</u>
<b>Total Capital Outlay</b>	<b>\$ 78,850</b>

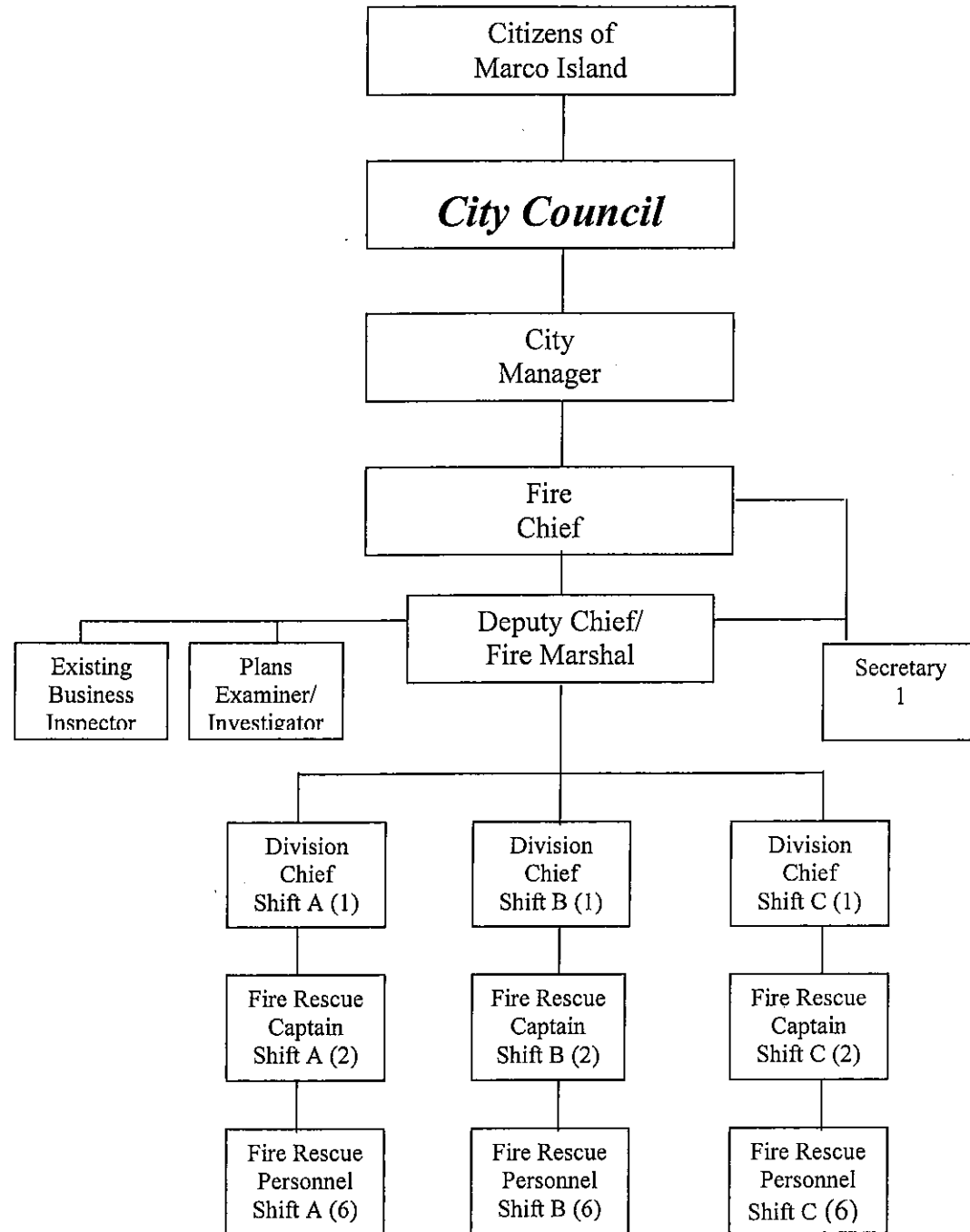
**BUDGET SUMMARY**

Personnel Services	\$2,592,515
Operating Expenses	323,275
Capital Outlay	<u>78,850</u>
<b>Total for FY2006</b>	<b>\$2,994,640</b>

**FUNDING SOURCE TO FINANCE PROGRAM**

General Fund	\$2,969,140
Fire Impact Fee Funds	<u>25,500</u>
<b>Total</b>	<b>\$2,994,640</b>

ORGANIZATIONAL CHART



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>FIRE/RESCUE</b>							
<b>9522</b>							
0015221100	SUPERVISOR SALARIES	203,736	168,169	120,413	160,000	306,573	182 %
0015221200	FIREFIGHTER WAGES	1,346,456	1,472,411	1,342,820	1,400,000	1,465,757	100 %
0015221300	SUPPORT STAFF WAGES	32,133	101,813	81,899	100,000	33,356	33 %
0015221400	OVERTIME	85,166	100,000	99,379	75,000	100,000	100 %
0015222000	BENEFITS	327,194	328,398	311,809	325,000	324,837	99 %
0015222100	FICA TAXES	134,288	135,628	131,874	135,000	153,836	113 %
0015222200	RETIREMENT	167,348	170,309	137,836	170,000	208,156	122 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>2,296,321</b>	<b>2,476,728</b>	<b>2,226,031</b>	<b>2,365,000</b>	<b>2,592,515</b>	<b>105 %</b>
0015223100	PROFESSIONAL SERVICES	16,750	20,965	3,738	20,965	23,700	113 %
0015223400	CONTRACTUAL SERVICES	3,425	6,550	1,680	6,550	7,050	108 %
0015223490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
0015224000	TRAVEL & PER DIEM	6,518	12,400	8,405	12,400	10,000	81 %
0015224100	TELEPHONE & COMMUNICATIONS	22,600	24,200	16,373	24,200	24,200	100 %
0015224300	UTILITIES	22,103	20,052	21,276	20,052	24,120	120 %
0015224400	RENTALS & LEASES	159	1,040	200	1,040	1,040	100 %
0015224500	INSURANCE	1,066	0	0	0	0	0 %
0015224610	VEHICLE REPAIR & MAINTENANCE	74,883	54,000	49,765	59,000	55,700	103 %
0015224620	BUILDING REPAIR & MAINTENANCE	15,690	20,050	18,598	22,050	20,050	100 %
0015224630	EQUIPMENT REPAIR & MAINTENANCE	12,530	19,650	18,374	19,650	19,650	100 %
0015224700	PRINTING	738	3,850	455	3,850	3,850	100 %
0015224810	PUBLIC EDUCATION & GOODWILL	9,395	11,750	8,563	11,750	9,750	83 %
0015224901	MISCELLANEOUS EXPENSE	0	0	354	0	0	0 %
0015225100	OFFICE SUPPLIES	10,088	8,000	7,035	9,500	8,000	100 %
0015225200	OPERATING SUPPLIES	30,493	39,000	24,357	34,000	39,000	100 %
0015225210	FUEL	15,235	14,000	16,297	14,000	17,000	121 %
0015225220	UNIFORMS	18,488	16,665	11,594	16,665	16,665	100 %
0015225225	BUNKER GEAR	14,275	12,500	8,580	11,500	12,500	100 %
0015225230	POSTAGE	376	900	371	900	900	100 %
0015225265	MEDICAL SUPPLIES	1,557	5,000	3,749	5,000	5,000	100 %
0015225290	SOLID WASTE DISPOSAL	1,813	2,500	1,246	2,500	2,500	100 %
0015225400	PUBLICATIONS & MEMBERSHIPS	2,050	3,500	2,365	3,000	3,000	86 %
0015225420	TRAINING	14,713	19,600	10,087	17,600	19,600	100 %
0015229099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>294,944</b>	<b>316,172</b>	<b>233,461</b>	<b>316,172</b>	<b>323,275</b>	<b>102 %</b>
0015226100	CAPITAL IMPROVEMENTS - LAND	0	9,700	5,050	9,700	29,700	306 %
0015226200	CAPITAL IMPROVEMENTS - BUILDIN	0	0	2,437	0	0	0 %
0015226400	EQUIPMENT PURCHASES	71,993	960,392	679,974	930,392	49,150	5 %
0015226401	FEMA-FF GRANT- EQUIPMENT	0	0	0	0	0	0 %
0015227100	DEBT SERVICE PRINCIPAL	0	0	0	0	0	0 %
0015227200	DEBT SERVICE INTEREST	0	0	0	0	0	0 %
0015227300	LEASE ISSUANCE COSTS	0	0	3,500	0	0	0 %
0015227320	AMORTIZATION LEASE ISSUANCE CO	0	0	0	0	0	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>71,993</b>	<b>970,092</b>	<b>690,961</b>	<b>940,092</b>	<b>78,850</b>	<b>8 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>2,663,257</b>	<b>3,762,992</b>	<b>3,150,453</b>	<b>3,621,264</b>	<b>2,994,640</b>	<b>80 %</b>

**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*General Fund*

**Fiscal Year 2006  
Annual Budget**

**PUBLIC WORKS  
EXPENDITURES:**

Streets & Drainage

**1,048,593**

**TOTAL EXPENDITURES**

**\$ 1,048,593**

**MISSION STATEMENT**

*To provide infrastructure maintenance and construction services to the City of Marco Island in the most cost-effective and timely manner, resulting in the safe and efficient public use of roads, bridges, traffic signals, streetlights, sidewalks, and related facilities.*

**DESCRIPTION**

The Public Works Department is responsible to plan, design, construct, operate, and maintain all public infrastructure and related facilities for the City of Marco Island. Principal infrastructure under the jurisdiction of the City includes:

- 383 roads (254 lane miles);
- 8 signalized intersections;
- 525 stop-controlled intersections;
- 2,000 streetlights;
- 100 miles of waterways;
- 15 bridges within the City;
- Underground and surface drainage systems;
- Public sidewalk network;
- Right-of-way maintenance (roadway pavements, safety, swales, etc.).

The Public Works Department is comprised of three Divisions (Streets and Drainage, Capital Projects, and Marco Island Utilities) that are charged with the responsibility to provide fiscally sound and technically responsive services to the citizens of Marco Island.

Essential maintenance, construction, and related services provided by the Streets and Drainage Division staff include:

- Roadway and bridge repairs, street resurfacing, right-of-way debris removal, pavement rehabilitation, and sidewalk repairs;
- Replacement of failed storm sewer pipes and drainage inlets, installation of additional storm sewer outfalls, de-silting pipe networks, and regrading drainage swales;
- Traffic control and roadway safety improvements, replacing informational and regulatory roadway signs, installing new street name signs, repairing streetlights and traffic signals, and replacing waterway markers; and

- Right-of-way permitting activities, Site Development Plan reviews and an array of other incidental tasks in response to public requests.

The majority of infrastructure work and related support services are out-sourced through annual construction agreements. Qualified contractors help ensure that infrastructure construction and maintenance objectives are achieved cost-effectively, in a timely manner, and at minimal risk to the City. Contractual services provide major roadway and bridge rehabilitation projects, maintenance functions for traffic signals, roadway pavement markings, buoy and channel marker replacements, drainage repairs, new storm sewer installations, and miscellaneous utility repairs.

Expanded or new services for fiscal year 2006 include activities under the professional service and contractual service categories. The Department plans to outsource the following primary services:

**Professional Services**  
 Signal Warrant Analysis  
 Engineering / Surveying Services  
 Maintenance Engineering Designs  
 Road Condition Survey Services  
 Traffic Counts

**Contractual Services**  
 Storm Sewer Clean Out Services  
 Street Sweeping Contract  
 Streetlight Repairs  
 Tree / Hazards Removal  
 Roadway Pavement Markings  
 Traffic Signal Repairs and Upgrades  
 Debris Pick Up / Mowing of ROW  
 Electrical Services  
 Janitorial Services  
 Temporary Worker Support Services  
 Miscellaneous Drainage Repairs  
 Roadway / Right-of-Way Repairs

**ACCOMPLISHMENTS**

- Supported the City's needs during four hurricanes and managed the clean up of 300 tons of hurricane debris and vegetation.
- Provided engineering support services to the Community Development Department. Completed detailed design reviews of numerous Site Development Plan proposals.
- Secured additional sponsors for the Adopt-A-Road program for litter pick-up.
- Initiated quarterly capital project status report (PSR) identifying the status and issues associated with each capital project.

- Trained existing staff in project management tools and critical path method scheduling program.
- Developed a standard form of Agreements for engineering design services.
- Performed 660 Right-of-way (ROW) inspections (220 reinspections and 440 regular), final inspections for Certificates of Occupancy, and ROW modifications (i.e., driveway grades and culverts).
- Installed Bridge Height Gauges on all City bridges (navigational aids to boaters).
- Completed all budgeted drainage projects within the Capital Improvement Program, including reconstruction of swale throat inlets, replacement of failed storm sewers, regrading of restricted drainage swales, installation of new outfalls, and various storm sewer capacity improvements.
- Completed construction of the North Barfield Drive Bridge over Marco River Inlet.
- Redeveloped the traffic flow concept for roadway, drainage and landscape/streetscape improvements at the San Marco Road/Bald Eagle Drive and San Marco Road/Heath wood Drive intersections.
- Provided responsible and responsive customer services for streetlight and traffic signal outages, stop sign replacements, right-of-way debris/tree removal, swale grading, and various minor roadway and drainage repairs.
- Completed miscellaneous roadway repairs, including reconstruction and resurfacing of approximately nine miles utilizing micro surfacing technology.
- Participated in and provided staff support for the Waterways Advisory Committee, and the Technical Advisory Committee of the Collier County Metropolitan Planning Organization.
- Awarded numerous maintenance repair and reconstruction contracts during fiscal year 2005 through annual agreements and work orders.
- Finalized the redesign of the Collier Bay dredging project and resubmitted amended environmental permit applications to State agencies.

- Secured two grants totaling \$100,000 from the South Florida Water Management District for repair/replacement of existing storm sewer outfalls.
- Secured a \$200,000 grant from Big Cypress Basin for water quality improvements for the North Collier Boulevard and Seaview Court Drainage Improvement project.
- Continued with final designs for improvements to North and South Collier Boulevard, including numerous presentations to City Council and citizens.
- Commenced construction of the South Collier Boulevard Improvements.

**STAFFING**

- The 2005 staffing level stands at eight (8) persons. In 2006, we plan on adding a project engineer to assist the department in delivering various roadway projects (San Marco-Heathwood) and Bridge projects (Eat Winterberry). The majority of the cost associated with this person will be born by the Capital project managed by the engineer.

**GOALS & OBJECTIVES**

- GOAL:** To plan and establish an asset management system for public works infrastructure.
- OBJECTIVE:** To increase management of infrastructure through an asset management computer program in conjunction with a Geographical Information System. The program will provide an inventory of infrastructure for effective database management of capital projects, maintenance activities, street lighting, roadway regulatory signs, waterway markers and buoys, sidewalks, and other public works functions.

**ACTION/STRATEGIES:**

- Purchase an asset management program and complete training of staff before June 1, 2006.
- Convert public works office paper functions to the asset management database by the end of fiscal year 2006, including annual FDOT bridge inspections, quarterly traffic signal and roadway sign inspections, semi-annual highway lighting inspections, semi-annual channel marker

inspections, roadway serviceability surveys, construction contract administration functions, and public requests for information and assistance.

- Complete an inventory of public works infrastructure such as roadways, sidewalks, streetlights, street regulatory signs, waterway markers and buoys before September 30, 2006 and convert data to the asset management computer program and Geographical Information System.

**GOAL:** To plan and manage capital projects within appropriated budgets and schedule and quality targets.

**OBJECTIVE:** To maintain the public works capital project schedule to ensure commitment or completion of all capital projects.

**ACTION/STRATEGIES:**

- Train additional new staff during fiscal year 2006 to plan and execute projects utilizing critical path method scheduling programs with emphasis on managing timelines and achieving milestones.
- Submit periodic project status report and scope of work reports to City Council at no less than quarterly intervals.

**GOAL:** To respond to citizen questions and concerns.

**OBJECTIVE:** To maintain an open and honest dialog with the public.

**ACTION/STRATEGIES:**

- Respond to every citizen inquiry within 24 hours.
- Prepare public information documents to keep the public aware of Public Works activities.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Proposed	Salary
Public Works Director	1.0	1.0	\$ 90,000
Public Works Superintendent	1.0	1.0	53,206
Project Manager	1.0	1.0	60,000
Streets/Drainage Coordinator	1.0	1.0	50,000
Project Engineer (25%)	0.0	1.0	8,750
Administrative Assistant	1.0	1.0	35,700
Streets and Drainage Inspector	1.0	1.0	31,429
Maintenance Worker	1.0	1.0	28,205
Construction Inspector	1.0	1.0	0
Pay for Performance Incentives			<u>17,152</u>
<b>Total Full Time Equivalents</b>	<b>8.0</b>	<b>9.0</b>	<b>\$368,293</b>

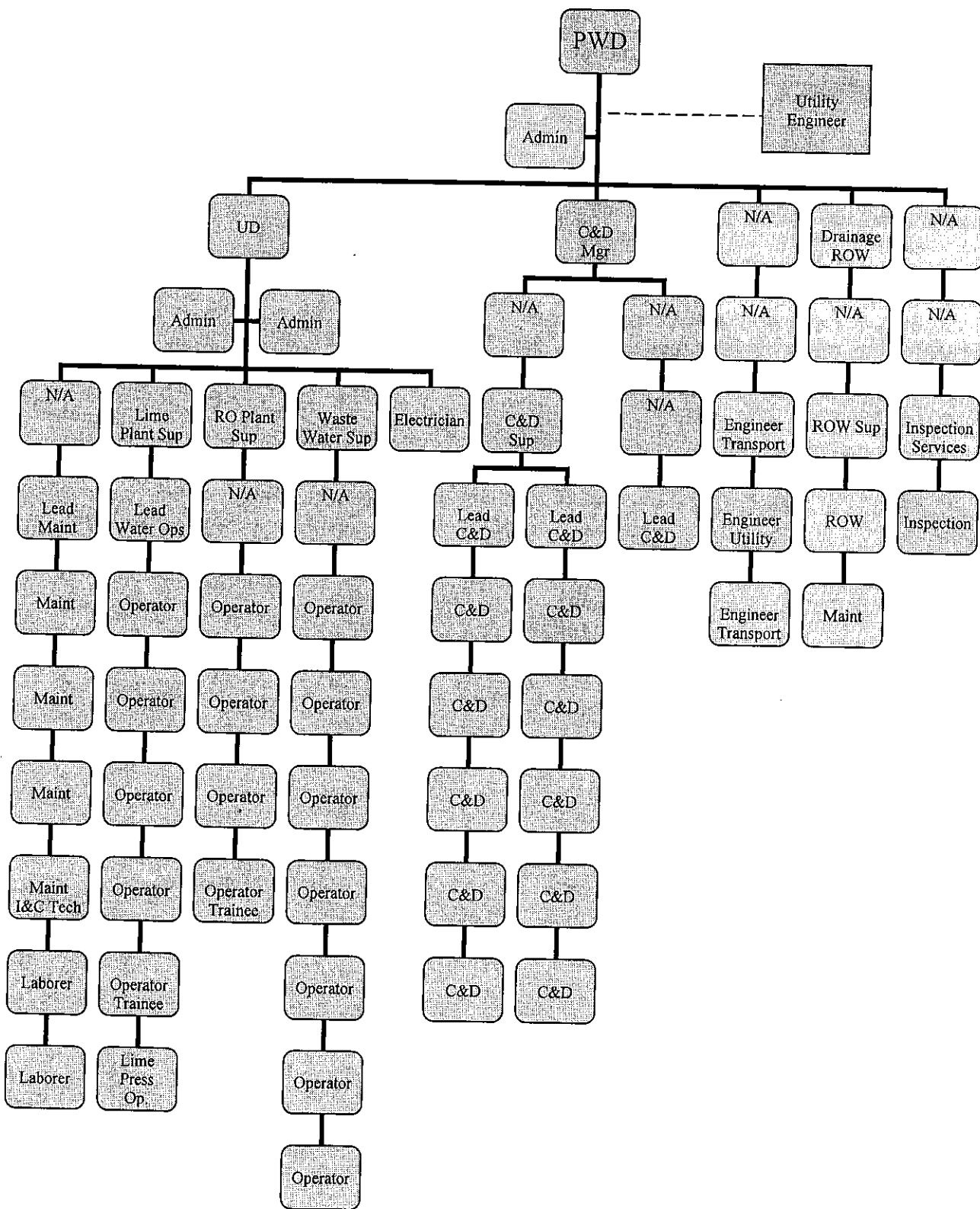
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
Equipment Purchase	<u>\$5,000</u>
<b>Total Capital Outlay</b>	<b>\$5,000</b>

**BUDGET SUMMARY**

Personnel Services Expenditures	\$ 532,193
Operating Expenses	511,400
Capital Outlay - None	<u>5,000</u>
<b>Total for FY2006</b>	<b>\$1,048,593</b>

ORGANIZATIONAL CHART



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>PUBLIC WORKS</b>							
<b>9541</b>							
0015411200	WAGES	362,737	335,708	337,883	335,000	368,293	110 %
0015411400	OVERTIME	10,055	15,000	3,099	5,000	15,000	100 %
0015412000	BENEFITS	96,369	105,150	106,013	105,000	112,464	107 %
0015412100	FICA TAXES	32,381	36,629	30,472	30,000	36,436	99 %
<b>TOTAL PERSONNEL SERVICES:</b>		<b>501,542</b>	<b>492,487</b>	<b>477,468</b>	<b>475,000</b>	<b>532,193</b>	<b>108 %</b>
<b>OPERATING EXPENSES</b>							
0015413100	PROFESSIONAL SERVICES	8,919	20,000	18,019	20,000	25,000	125 %
0015413400	CONTRACTUAL SERVICES	325,095	349,000	324,614	349,000	360,500	103 %
0015413490	COLLIER COUNTY SERVICES	831	7,000	12,496	7,000	7,000	100 %
0015414000	TRAVEL PER DIEM	1,129	1,200	5,011	3,000	2,500	208 %
0015414100	TELEPHONE & COMMUNICATIONS	6,726	8,000	9,713	8,000	10,000	125 %
0015414300	UTILITIES	225,964	240,900	214,162	240,000	0	0 %
0015414400	RENTALS & LEASES	0	2,000	685	0	2,000	100 %
0015414500	INSURANCE	0	0	0	0	0	0 %
0015414610	VEHICLE REPAIR & MAINTENANCE	4,654	12,000	7,955	12,000	12,000	100 %
0015414620	BUILDING REPAIR & MAINTENANCE	773	3,000	1,843	3,000	3,000	100 %
0015414630	EQUIPMENT REPAIR & MAINTENANCE	60	4,000	740	4,000	4,000	100 %
0015414700	PRINTING	219	1,000	1,080	1,000	1,000	100 %
0015414900	WATERWAYS EXPENSES	10,118	20,000	16,788	22,000	20,000	100 %
0015414901	MISCELLANEOUS EXPENSE	0	0	3,790	1,000	0	0 %
0015415100	OFFICE SUPPLIES	5,776	5,000	11,247	10,000	10,000	200 %
0015415200	ROADS & STREETS MATERIALS	30,779	35,000	25,131	35,000	35,000	100 %
0015415210	FUEL	5,349	4,385	8,458	5,000	5,000	114 %
0015415220	UNIFORMS	3,318	4,266	4,259	4,500	4,500	105 %
0015415230	POSTAGE	609	400	1,152	500	400	100 %
0015415290	SOLID WASTE DISPOSAL	3,918	3,000	540	3,000	3,000	100 %
0015415400	PUBLICATIONS & MEMBERSHIPS	835	1,500	3,156	2,000	1,500	100 %
0015415420	TRAINING & EDUCATION	6,394	3,500	5,664	3,500	5,000	143 %
0015419099	CONTINGENCY	761	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>642,227</b>	<b>725,151</b>	<b>676,502</b>	<b>733,500</b>	<b>511,400</b>	<b>71 %</b>
<b>CAPITAL EXPENDITURES</b>							
0015416100	CAPITAL IMPROVEMENTS - LAND	0	0	0	0	0	0 %
0015416200	CAPITAL IMPROVEMENTS - BUILDING	0	25,000	0	20,000	0	0 %
0015416400	EQUIPMENT PURCHASES	35,473	0	9,592	5,000	5,000	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>35,473</b>	<b>25,000</b>	<b>9,592</b>	<b>25,000</b>	<b>5,000</b>	<b>20 %</b>
<b>DEBT SERVICE</b>							
0015417100	DEBT SERVICE PRINCIPAL	0	0	0	0	0	0 %
0015417200	DEBT SERVICE INTEREST	0	0	0	0	0	0 %
<b>TOTAL DEBT SERVICE:</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>1,179,243</b>	<b>1,242,638</b>	<b>1,163,561</b>	<b>1,233,500</b>	<b>1,048,593</b>	<b>84 %</b>

**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*General Fund*

Fiscal Year 2006  
Annual Budget

**PARKS & RECREATION  
EXPENDITURES:**

Recreation	608,030
Racquet Center	141,920
Parks Maintenance	456,737
Beautification	533,755

**TOTAL EXPENDITURES** \$ 1,740,442

*Recreation Enterprise Fund*

Enterprise Fund \$ 139,362



**MISSION STATEMENT**

*To enhance the quality of life for Marco Island residents and visitors by providing high quality recreational programs and facilities for athletics, the arts, socialization, and life long learning experiences.*

**DESCRIPTION**

The Parks and Recreation Department is comprised of four divisions:

1. **Beautification:** Includes grounds and landscape maintenance of all planted Medians and Roadside Borders, and Capital Project management.
2. **Park Maintenance:** Includes grounds and landscape maintenance at all Parks, Athletic Fields, City Hall, Fire Station, the Racquet Center, and Capital Project management.
3. **Racquet Center:** Includes programming and management of the Racquet Center.
4. **Recreation:** Includes management of Mackle Park, Athletic Field scheduling, Recreation Programming, the Recreation Enterprise Fund, and Capital Project management.

**Recreation**

Division staff works with other City departments, private agencies, recreation service contractors, Collier County Schools, and the Parks and Recreation Advisory Committee in carrying out the Division mission. Administration for the Parks and Recreation Department is budgeted in the Recreation Division.

The responsibilities of the Recreation Division include:

- Managing the Mackle Park Community Center.
- Managing use at City athletic fields.
- Developing and delivering Recreation Programs with City staff and recreation service contractors.
- Publishing quarterly City Brochure and Recreation Program Guide.
- Maintaining existing and developing new partnerships with other agencies for the delivery of recreation programs.
- Develop policy options for City Manager and City Council consideration.
- Managing contracts for the delivery of recreation programs.

- Managing capital projects.
- Special Event development and delivery.

**ACCOMPLISHMENTS**

- Improved quality of quarterly Recreation Program Guides and integrated resident information from other City department into a new “City Brochure and Recreation Guide.” The brochure is mailed to residents.
- Successfully utilized the Recreation Enterprise Fund to deliver recreation programs at no cost to City taxpayers.
- Managed the construction of Kid’s Cove Playground in collaboration with the Mackle Park Playground Committee.
- Managed the drainage improvements at the Racquet Center.
- Developed, with the Parks and Recreation Advisory Committee, a Parks Rules Ordinance.
- Expanded the MICKY’S youth sailing program to include a racing program.
- Developed a partnership with the Art League of Marco Island that developed and delivered the Artists Visiting Kids program in 2005.
- Developed Standard Operating Procedures and Staff Handbooks.
- Developed and delivered Summer Sports Program and Youth Safety Camp in response to resident requests.
- Completed the Mackle Park Master Plan development in collaboration with the Parks and Recreation Advisory Committee and the Mackle Park Master Plan Committee.
- Managed sea wall improvements at Veteran’s Memorial Park.
- Managed the Winterberry Park Improvement Plan development and the Field Renovation capital project.
- Completed a report in collaboration with the Parks and Recreation Advisory Committee on an Off-Leash Dog Park.

**GOALS & OBJECTIVES**

**GOAL:** To increase the amount of financial assistance received directly by low income Marco Island residents for recreation programs.

**OBJECTIVE:** To increase the amount of financial assistance received directly by low income Marco Island residents for recreation programs by reviewing current practices, family income levels, and cost of programs at public and private organizations. Redirect use of City funds, if necessary, to adequately serve low-income resident families during 2005-2006.

**ACTION/STRATEGIES:**

- Work with the Parks and Recreation Advisory Committee to review current practices for providing financial assistance to low income island residents for recreation programs, review income levels in the City, and review cost of programs at public and private organizations.
- Determine if City funds are being used to best assist low-income families who require financial assistance to participate in recreation programs.
- Recommend redirection of City funds if determined that low-income families are not receiving the necessary assistance to participate in recreation programs.
- Complete review and recommendations during 2005-2006 and implement if possible.

**GOAL:** To increase the amount of funding available for Park and Recreation Capital Projects through the award of grant funding.

**OBJECTIVE:** To increase the amount of funding available for Park and Recreation Capital Projects through the award of grant funding from the Florida Recreation Development Assistance Program in 2005-2006.

**ACTION/STRATEGIES:**

- Meet with grant writing consultants to determine application process and submission schedule.

- Identify project that may receive the highest point total from granting agency.
- Collaborate with the Parks and Recreation Advisory Committee and hold public meetings that may be required.
- Obtain internal approvals for grant application as may be required.
- Submit grant application to the Florida Department of Environmental Protection.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Director	1.0	1.0	\$ 83,000
Secretary	1.0	1.0	32,347
Mackle Park Supervisor	1.0	1.0	35,824
Recreation Leader	2.50	2.50	69,498
Maintenance Workers	1.0	1.0	28,205
<i>Pay for Performance Incentives</i>			<u>12,219</u>
<b>Total Full Time Equivalents</b>	<b>6.50</b>	<b>6.50</b>	<b>\$261,093</b>

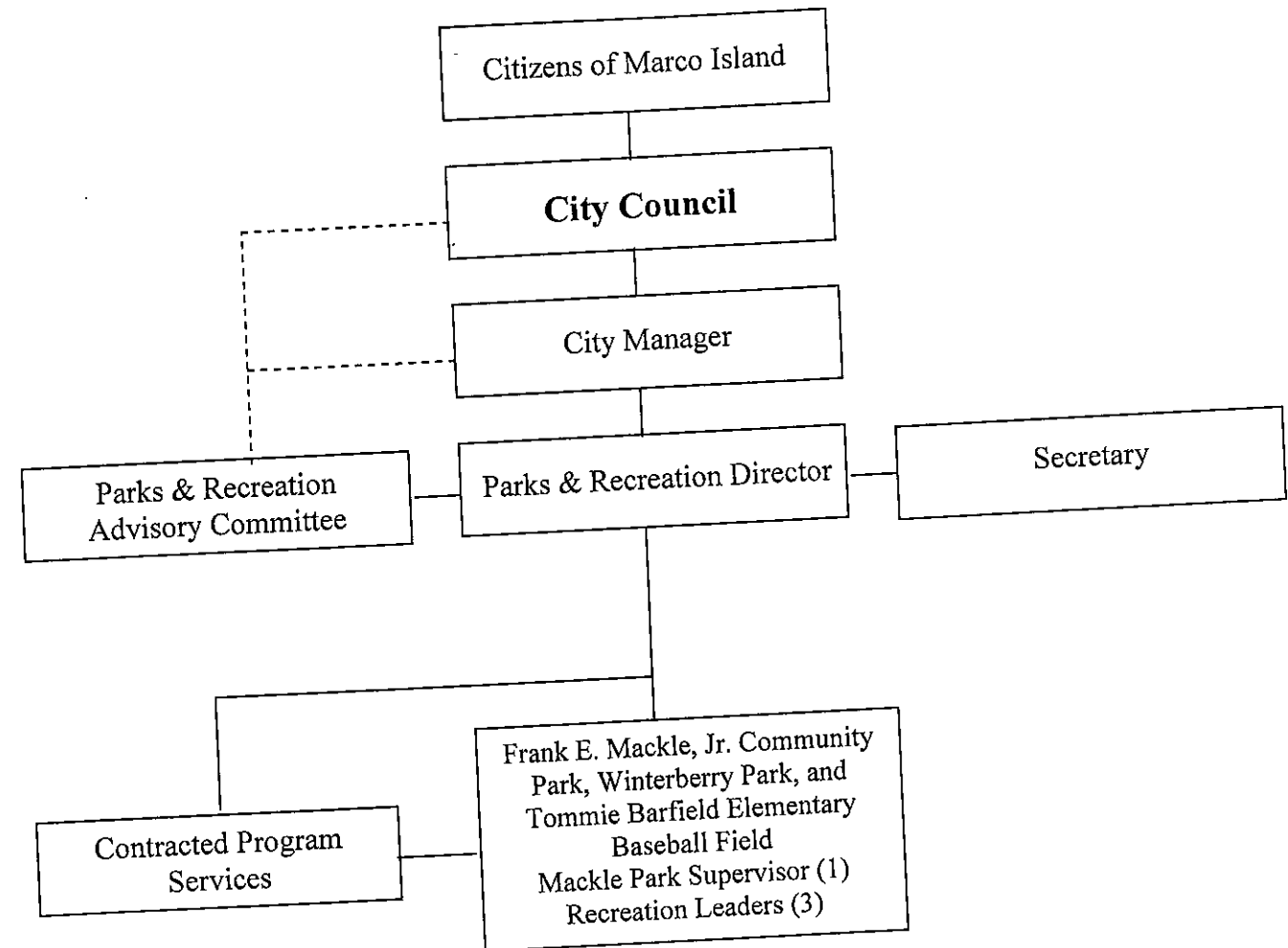
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
No Capital Required	-0-
<b>Total Capital Outlay</b>	<b>-0-</b>

**BUDGET SUMMARY**

Personnel Services Expenditures	\$374,230
Operating Expenses	233,800
Capital Outlay	<u>0</u>
<b>Total for FY2006</b>	<b>\$608,030</b>

**ORGANIZATIONAL CHART**



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>RECREATION</b>							
<b>9572</b>							
0015721200	WAGES	216,023	255,407	232,151	250,000	261,093	102 %
0015721400	OVERTIME	6,128	6,250	3,249	6,250	6,600	106 %
0015722000	BENEFITS	61,299	78,259	60,242	68,000	81,476	104 %
0015722100	FICA TAXES	19,993	23,193	19,987	22,000	25,061	108 %
<b>TOTAL PERSONAL SERVICES:</b>		<b>303,443</b>	<b>363,109</b>	<b>315,629</b>	<b>346,250</b>	<b>374,230</b>	<b>103 %</b>
0015723100	PROFESSIONAL SERVICES	0	0	0	0	0	0 %
0015723400	CONTRACTUAL SERVICES	3,183	3,000	3,231	3,000	2,100	70 %
0015723480	REC PROGRAMS CONTRACT SERVICES	59,318	96,600	111,346	96,000	109,600	113 %
0015724000	TRAVEL PER DIEM	538	3,000	0	3,000	3,000	100 %
0015724100	TELEPHONE & COMMUNICATIONS	4,662	5,000	4,480	5,000	5,300	106 %
0015724300	UTILITIES	4,212	19,300	15,196	19,300	23,600	122 %
0015724400	RENTALS & LEASES	5,619	9,000	7,646	9,000	10,000	111 %
0015724610	VEHICLE REPAIR & MAINTENANCE	0	1,000	1,466	1,000	1,100	110 %
0015724620	FACILITIES REPAIR & MAINTENANC	6,034	23,500	17,644	23,500	25,000	106 %
0015724630	EQUIPMENT REPAIR & MAINTENANCE	1,306	2,000	1,288	2,000	2,000	100 %
0015724700	PRINTING	5,397	9,400	8,671	9,400	23,300	248 %
0015724901	MISCELLANEOUS EXPENSE	84	0	481	0	0	0 %
0015724910	FRIENDS OF THE PARK EXP	0	0	0	0	0	0 %
0015725100	OFFICE SUPPLIES	4,326	6,300	5,693	6,000	6,600	105 %
0015725200	OPERATING SUPPLIES	14,977	17,400	26,156	18,000	18,300	105 %
0015725210	FUEL	0	800	97	800	900	113 %
0015725220	UNIFORMS	879	1,200	942	1,200	1,400	117 %
0015725230	POSTAGE	148	800	232	850	800	100 %
0015725290	SOLID WASTE DISPOSAL	0	0	0	0	0	0 %
0015725400	PUBLICATIONS & MEMBERSHIPS	708	800	856	800	800	100 %
0015725420	TRAINING	350	0	350	0	0	0 %
0015729099	CONTINGENCY	964	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>112,706</b>	<b>199,100</b>	<b>205,774</b>	<b>198,850</b>	<b>233,800</b>	<b>117 %</b>
0015726100	CAPITAL IMPROVEMENTS - LAND	0	0	0	0	0	0 %
0015726200	CAPITAL IMPROVEMENTS - BUILDIN	0	0	0	0	0	0 %
0015726400	EQUIPMENT PURCHASES	44,641	0	1,295	0	0	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>44,641</b>	<b>0</b>	<b>1,295</b>	<b>0</b>	<b>0</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>460,790</b>	<b>562,209</b>	<b>522,698</b>	<b>545,100</b>	<b>608,030</b>	<b>108 %</b>

City of Marco Island, Florida

Racquet Center

MISSION STATEMENT

To enhance the quality of life for Marco Island residents and visitors by providing high quality tennis and racquetball facilities, professional instruction, league play, and recreational programming for all ages.

DESCRIPTION

The Parks and Recreation Department is comprised of four divisions:

- Beautification:** Includes grounds and landscape maintenance of all planted Medians and Roadside Borders, and Capital Project management.
- Park Maintenance:** Includes grounds and landscape maintenance at all Parks, Athletic Fields, City Hall, Fire Station, the Racquet Center, and Capital Project management.
- Racquet Center:** Includes programming and management of the Racquet Center.
- Recreation:** Includes management of Mackle Park, Athletic Field scheduling, Recreation Programming, the Recreation Enterprise Fund, and Capital Project management.

Racquet Center

Division staff works with tennis professionals to provide quality programming and lessons for customers. All staff members are part-time.

The responsibilities of the Racquet Center Division include:

- Managing the use of courts, including the Tommie Barfield Courts.
- Maintaining tennis courts, racquetball courts, and office.
- Managing use at City athletic fields.
- Developing and delivering the City Kids Tennis Program and other instructional programs for customers of all ages.
- Developing and delivering the annual tennis tournament.

**ACCOMPLISHMENTS**

- Managed drainage improvement project.
- Managed refinishing of racquetball court floors and clay court resurfacing.
- Completed development of Standard Operating Procedures and Staff Handbooks.
- Managed a new Turkey Shoot Tournament in November 2005.

**GOALS & OBJECTIVES**

**GOAL:** To increase the number of social activities at the Racquet Center.

**OBJECTIVE:** To increase the number of social activities at the Racquet Center by developing one new adult tennis tournament and one youth tennis tournament in 2005-2006.

**ACTION/STRATEGIES:**

- Determine the best time of year to offer a third tournament for Racquet Center Players for adults and a tournament for youth.
- Seek cooperation of other island facilities if needed.
- Seek volunteer participation to manage event.
- Develop budget and manage finances through the Recreation Enterprise Fund.
- Deliver successful tournaments during 2005-2006.

**OBJECTIVE:** To increase the number of social activities at the Racquet Center by developing one racquetball tournament in 2005-2006.

**ACTION/STRATEGIES:**

- Determine the best time of year to offer a racquetball tournament.
- Seek volunteer participation to manage event.
- Develop budget and manage finances through the Recreation Enterprise Fund.
- Deliver successful tournaments during 2005-2006.

**GOAL:** To increase staff's ability to manage league play in an efficient and customer friendly manner.

**OBJECTIVE:** To increase staff's ability to manage league play in an efficient and customer friendly manner by thoroughly reviewing policies and procedures related to league play in 2005-2006.

**ACTION/STRATEGIES:**

- Review current practices for establishing and managing league play.
- Establish the maximum number of leagues that can be managed based on the size of the facility.
- Hold public meeting to solicit input from league players.
- Collaborate with the Parks and Recreation Advisory Committee on the establishment of new league management policies.
- Solicit feedback from facility users on any proposed changes.
- Develop SOP Manual on league management.
- Successfully implement any proposed changes in league management.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Maintenance Workers	0.5	0.5	\$ 10,920
Racquet Center Supervisor	0.7	0.7	25,284
Racquet Center Attendants	1.3	1.3	26,264
Pay for Performance Incentives			<u>3,281</u>
<b>Total Full Time Equivalents</b>	<b>2.5</b>	<b>2.5</b>	<b>\$ 65,749</b>

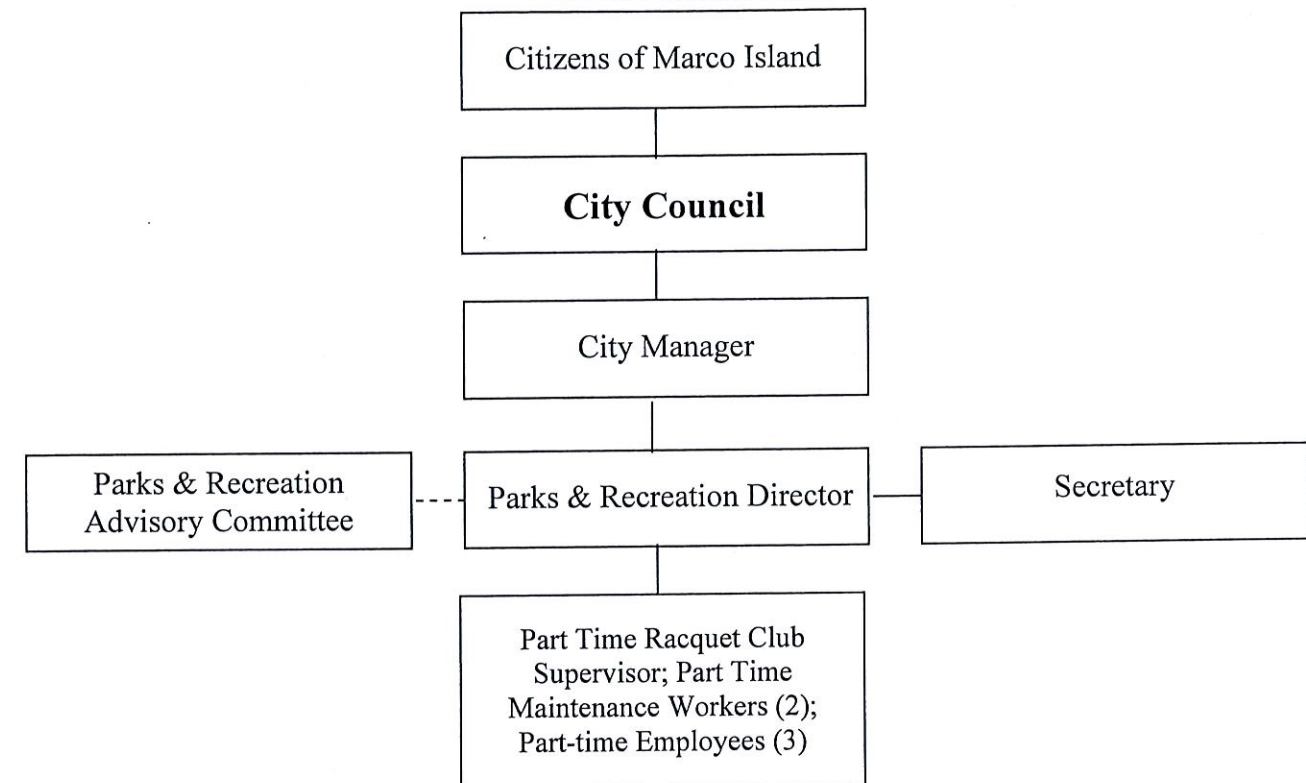
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
No Capital Required	-0-
<b>Total Capital Outlay</b>	<b>-0-</b>

**BUDGET SUMMARY**

Personnel Services Expenditures	\$ 72,020
Operating Expenses	69,900
Capital Outlay	<u>0</u>
<b>Total for FY2006</b>	<b>\$141,920</b>

**ORGANIZATIONAL CHART**



City of Marco Island  
RACQUET CENTER DEPARTMENT  
EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>RACQUET CENTER</b>							
9573							
0015731200	WAGES	56,521	64,317	53,182	60,000	65,749	102 %
0015731400	OVERTIME	777	1,000	677	1,000	1,000	100 %
0015732000	BENEFITS	0	0	0	0	0	0 %
0015732100	FICA TAXES	4,539	5,020	4,222	5,000	5,271	105 %
<b>TOTAL PERSONAL SERVICES:</b>		<b>61,837</b>	<b>70,337</b>	<b>58,081</b>	<b>66,000</b>	<b>72,020</b>	<b>102 %</b>
<b>PROFESSIONAL SERVICES</b>							
0015733100	PROFESSIONAL SERVICES	0	0	0	0	0	0 %
0015733400	CONTRACTUAL SERVICES	18,194	11,200	8,570	11,200	14,800	132 %
0015733480	R/C PROGRAMS CONTRACT SERV	1,367	6,000	3,478	6,000	6,300	105 %
0015734000	TRAVEL PER DIEM	0	0	0	0	0	0 %
0015734100	TELEPHONE & COMMUNICATIONS	1,647	1,680	1,688	1,600	1,750	104 %
0015734300	UTILITIES	24,597	21,700	27,075	23,000	25,600	118 %
0015734400	RENTALS & LEASES	650	1,560	1,560	1,100	1,500	96 %
0015734610	VEHICLE REPAIR & MAINTENANCE	0	0	0	0	0	0 %
0015734620	FACILITIES REPAIR & MAINT	2,247	4,400	9,206	8,500	5,500	125 %
0015734630	EQUIPMENT REPAIR & MAINT	2,965	2,000	837	1,000	2,000	100 %
0015734700	PRINTING	416	1,000	156	1,000	1,000	100 %
0015734901	MISCELLANEOUS EXPENSE	30	0	0	0	0	0 %
0015735100	OFFICE SUPPLIES	948	1,500	896	1,500	1,500	100 %
0015735200	OPERATING SUPPLIES	7,486	9,100	6,598	9,000	9,000	99 %
0015735210	FUEL	0	0	0	0	0	0 %
0015735220	UNIFORMS	201	700	767	700	750	107 %
0015735230	POSTAGE	50	200	0	50	200	100 %
0015735290	SOLID WASTE DISPOSAL	0	0	0	0	0	0 %
0015735400	PUBLICATIONS & MEMBERSHIPS	25	0	25	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>60,821</b>	<b>61,040</b>	<b>60,855</b>	<b>64,650</b>	<b>69,900</b>	<b>115 %</b>
<b>CAPITAL IMPROVEMENTS</b>							
0015736100	CAPITAL IMPROVEMENTS-LAND	7,050	0	0	0	0	0 %
0015736200	CAPITAL IMPROVEMENTS-BLDGS	0	0	0	0	0	0 %
0015736400	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>7,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>129,708</b>	<b>131,377</b>	<b>118,936</b>	<b>130,650</b>	<b>141,920</b>	<b>108 %</b>

City of Marco Island, Florida

Parks Maintenance

MISSION STATEMENT

To enhance the quality of life for Marco Island residents and visitors by providing safe, clean, and beautiful parks and athletic fields.

DESCRIPTION

The Parks and Recreation Department is comprised of four divisions:

- 1. Beautification:** Includes grounds and landscape maintenance of all planted Medians and Roadside Borders, and Capital Project management.
- 2. Park Maintenance:** Includes grounds and landscape maintenance at all Parks, Athletic Fields, City Hall, Fire Station, the Racquet Center, and Capital Project management.
- 3. Racquet Center:** Includes programming and management of the Racquet Center.
- 4. Recreation:** Includes management of Mackle Park, Athletic Field scheduling, Recreation Programming, the Recreation Enterprise Fund, and Capital Project management.

Parks Maintenance

Division staff works with other City departments, Recreation Division staff, maintenance contractors, Collier County Schools, facility users, and the Parks and Recreation Advisory Committee in carrying out the Division's mission.

The responsibilities of the Parks Maintenance Division include:

- Performing grounds and landscape maintenance at all Parks, City Hall, Fire Department, the Racquet Center, Tommie Barfield baseball and tennis facilities, and Athletic Fields.
- Performing required maintenance on playgrounds, fencing, athletic courts, and recreation equipment.
- Performing required (minor) preventative maintenance on grounds equipment.
- Managing contractors assisting with facilities, grounds and landscape management, and completing capital improvements.
- Assisting with the Beautification Division projects as required.

- Assisting with the delivery of Special Events managed by the Recreation Division and park users.

**ACCOMPLISHMENTS**

- Assisted significantly with the construction of Kid's Cove Playground.
- Successfully maintained City park and recreation facilities with low number of customer complaints.
- Managed the transplanting of trees from the South Collier Boulevard project to Mackle Park.
- Assisted with the design of parks, recreation, and beautification capital projects including the Mackle Park Master Plan.
- Managed the field reconstruction at Winterberry Park.
- Managed the control of fire ants through preventative practices using new equipment.
- Managed turf fertilization based on soil samples.
- Assisted with the removal of debris from 2004 hurricanes/storms.
- Managed the replanting of roadside tree plantings and median plantings following the 2004 hurricanes/storms.

**GOALS & OBJECTIVES**

**GOAL:** To increase staff's ability to efficiently and systematically perform maintenance and respond to atypical situations with the least impact on maintenance routine.

**OBJECTIVE:** To increase staff's ability to efficiently and systematically perform maintenance and respond to atypical situations with the least impact on maintenance routine in 2005-06 through the development of Standard Operating Procedures and position specific Staff Manuals.

**ACTION/STRATEGIES:**

- Review existing maintenance tasks and procedures with staff.
- Review efficiency of equipment as it relates to maintenance tasks.
- Review and discuss with staff the atypical tasks that must be performed that may impact the performance of routine tasks.
- Develop draft SOP Manual and position-specific Staff Manuals that addresses all tasks, procedures, safety and equipment to maintain division efficiency.
- Seek feedback on manuals from City staff and the Parks and Recreation Advisory Committee.
- Develop final SOP Manual and position-specific Staff Manuals.
- Develop time-specific review of manuals to continually improve service to the public.



**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Parks Superintendent	1.0	1.0	\$ 56,430
Parks Maintenance Worker	3.0	3.0	86,701
Pay for Performance Incentives			<u>7,157</u>
<b>Total Full Time Equivalents</b>	<b>4.0</b>	<b>4.0</b>	<b>\$150,288</b>

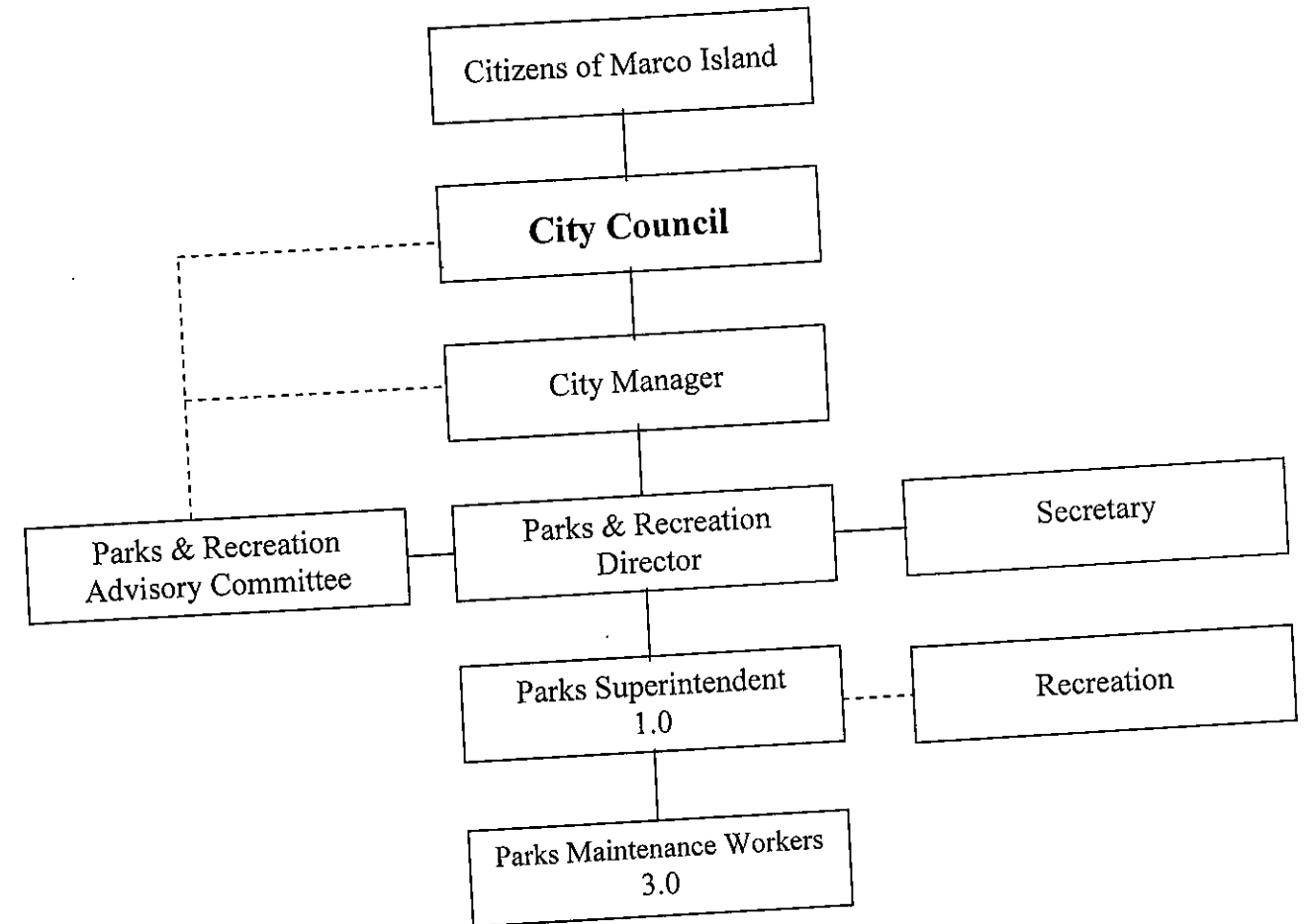
**DETAIL OF CAPITAL OUTLAY**

Description	Total Cost
Mower Replacement	\$ 40,000
<b>Total Capital Outlay</b>	<b>\$ 40,000</b>

**BUDGET SUMMARY**

Personnel Expenses	\$ 215,037
Operating Expenses	201,700
Capital Equipment Expenses	<u>40,000</u>
<b>Total for FY2006</b>	<b>\$ 456,737</b>

**ORGANIZATIONAL CHART**



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>PARKS MAINTENANCE</b>							
<b>9542</b>							
0015421200	WAGES	129,284	149,106	125,007	140,000	150,288	101 %
0015421400	OVERTIME	864	3,000	3,636	6,000	6,000	200 %
0015422000	BENEFITS	40,251	43,257	42,063	45,000	44,148	102 %
0015422100	FICA TAXES	11,766	14,258	11,503	13,000	14,601	102 %
<b>TOTAL PERSONNEL SERVICES</b>		<b>182,165</b>	<b>209,621</b>	<b>182,208</b>	<b>204,000</b>	<b>215,037</b>	<b>103 %</b>
0015423100	PROFESSIONAL SERVICES	6,640	0	0	0	0	0 %
0015423400	CONTRACTUAL SERVICES	25,926	20,600	11,843	20,000	15,700	76 %
0015424100	TELEPHONE & COMMUNIC	374	660	848	650	700	106 %
0015424300	UTILITIES	49,396	43,600	34,737	44,000	58,600	134 %
0015424400	RENTALS & LEASES	0	0	0	0	5,000	0 %
0015424620	FACILITIES REPAIR & MAINTENANC	3,724	55,000	17,853	55,000	58,000	105 %
0015424630	EQUIP REPAIR & MAINT	2,285	8,000	2,749	6,000	8,000	100 %
0015424700	PRINTING	0	300	0	300	300	100 %
0015424901	MISCELLANEOUS EXPENSE	0	0	0	0	0	0 %
0015425200	OPERATING SUPPLIES	22,071	37,000	22,935	37,000	37,800	102 %
0015425210	FUEL	4,144	5,500	5,264	5,500	6,500	118 %
0015425220	UNIFORMS	1,713	1,800	1,922	1,800	2,000	111 %
0015425290	SOLID WASTE DISPOSAL	4,129	7,100	6,710	8,000	8,500	120 %
0015425400	PUBLICATIONS & MEMBERSHIPS	296	300	165	300	300	100 %
0015425420	TRAINING & EDUCATION	225	200	110	200	300	150 %
0015429099	CONTINGENCY	0	0	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>120,923</b>	<b>180,060</b>	<b>105,136</b>	<b>178,750</b>	<b>201,700</b>	<b>112 %</b>
0015426100	CAPITAL IMPROVE-LAND & LAND IMP	62,365	0	0	0	0	0 %
0015426200	CAPITAL IMPROVEMENTS - BUILDIN	2,600	0	0	0	0	0 %
0015426400	EQUIPMENT PURCHASES	149,419	0	6,950	0	40,000	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>214,384</b>	<b>0</b>	<b>6,950</b>	<b>0</b>	<b>40,000</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>517,472</b>	<b>389,681</b>	<b>294,294</b>	<b>382,750</b>	<b>456,737</b>	<b>117 %</b>

City of Marco Island, Florida

Beautification

MISSION STATEMENT

To enhance the quality of life for Marco Island residents and visitors by providing high quality and well-maintained landscaped areas, within the public street rights-of-way, that is consistent with the tropical character and natural beauty of Marco Island.

DESCRIPTION

The Parks and Recreation Department is comprised of four divisions:

- Beautification:** Includes grounds and landscape maintenance of all planted Medians and Roadside Borders, and Capital Project management.
- Park Maintenance:** Includes grounds and landscape maintenance at all Parks, Athletic Fields, City Hall, Fire Station, the Racquet Center, and Capital Project management.
- Racquet Center:** Includes programming and management of the Racquet Center.
- Recreation:** Includes management of Mackle Park, Athletic Field scheduling, Recreation Programming, the Recreation Enterprise Fund, and Capital Project management.

Beautification

The Beautification Division maintains over nine miles of landscaped medians and adjacent roadside tree borders along arterial and collector street rights-of-ways and performs selected maintenance at City owned cul-de-sacs. Areas of responsibility include:

- North and South Collier Boulevard.
- Veteran's Park at North Collier Boulevard / North Barfield Drive.
- Winterberry Drive.
- San Marco Road (Collier Boulevard to Balmoral Court).
- Bald Eagle Drive (San Marco Road to Palm Street).
- North Barfield Drive (Bald Eagle Drive to North Collier Boulevard).
- Intersection of San Marco Road /Barfield Drive.
- South Barfield Drive (South of San Marco Road).
- Jane Hittler Park.
- City gateways at the S.S. Judge Jolley Bridge and SR92.

- Staff will continue to manage the Roadside Boarder Landscaping and Cul-de-Sac Tree Installation projects that are funded through the City's CIP.
- Approximately 311 cul-de-sacs.

The Beautification Division carries out its landscape maintenance responsibilities exclusively through the use of annual service agreements. A landscape contractor performs all required landscape maintenance/replacement work and a licensed Landscape Architect provides oversight inspection services and also prepares minor designs and support specifications as requested by City staff. City staff inspections are completed by the Parks and Recreation Director and the Parks Superintendent.

For fiscal year 2006, the Beautification Division will continue to utilize contract services for landscape and irrigation system maintenance work, plant replacement, and landscape design needs. The division will hire an employee in FY06 to assume the responsibilities of the water truck. Current practice has the contractor staff this function while using the City owned truck.

The Parks and Recreation Department enjoys a collaborative relationship with the City's Beautification Advisory Committee. The Beautification Committee continues to advise staff on planting recommendations for future landscape and streetscape projects, improving maintenance techniques, and reviewing annual landscape budget requirements for operational and capital needs.

**ACCOMPLISHMENTS**

- Reviewed the Cul-de-Sac Tree Installation program in collaboration with the Beautification Advisory Committee and determined that minimum planting standards are required for City owned Cul-de-Sacs.
- Completed the San Marco Road, Bald Eagle Drive, and North Barfield Drive planting projects through the CIP funded Roadside Border Landscaping Program.
- Submitted an application to Tree City USA, in collaboration with the Beautification Advisory Committee, to recognize the City's exemplary landscape character.
- Conducted the City's third annual Arbor Day celebration, in collaboration with the Beautification Advisory Committee, through the planting of trees at the Tommie Barfield Elementary School.

**GOALS & OBJECTIVES**

**GOAL:** To increase the aesthetic value of island cul-de-sacs through the Cul-de-Sac Tree Planting Program.

**OBJECTIVE:** To increase the aesthetic value of island cul-de-sacs through the development of minimum planting and maintenance standards in 2005-2006.

**ACTION/STRATEGIES:**

- Complete an inventory of all City cul-de-sacs that details plant material and physical characteristics of each cul-de-sac.
- Develop options for minimum planting and maintenance standards for cul-de-sacs.
- Select from the options developed, one standard treatment for cul-de-sacs that are not planted or maintained by residents.
- Coordinate improvements at cul-de-sacs with the Public Works Department and LCEC to take full advantage of the improvements to cul-de-sacs as funded by the LCEC Franchise Fee.
- Improve cul-de-sacs according to standards and coordination efforts.

**GOAL:** To maintain or increase the effectiveness of plant and turf maintenance at City medians and roadside tree borders by evaluating the impact of hiring City employees to manage areas currently managed by contractors.

**OBJECTIVE:** To maintain or increase the effectiveness of plant and turf maintenance at City medians and roadside tree borders by evaluating the impact of hiring City employees to manage areas currently managed by contractors.

**ACTION/STRATEGIES:**

- Categorize the various services provided by contractors according to tasks defined in contracts.

- Evaluate the cost of tasks as provided by contractors, over a three-year period based on contractor invoicing.
- Determine the cost of materials used by contractors if purchased by City.
- Determine the cost of using City staff to perform the categorized tasks currently performed by contractors.
- Determine the specifications and cost of equipment needed by City staff to perform the categorized tasks currently performed by contractors.
- Determine the tasks that City staff cannot perform and would require the continuation of contractor services.
- Determine the cost savings and efficiencies, if any, by using City staff to replace selected contracted services.
- Seek input of the Beautification Advisory Committee concerning evaluation process and findings.
- Present findings to City Manager for consideration.

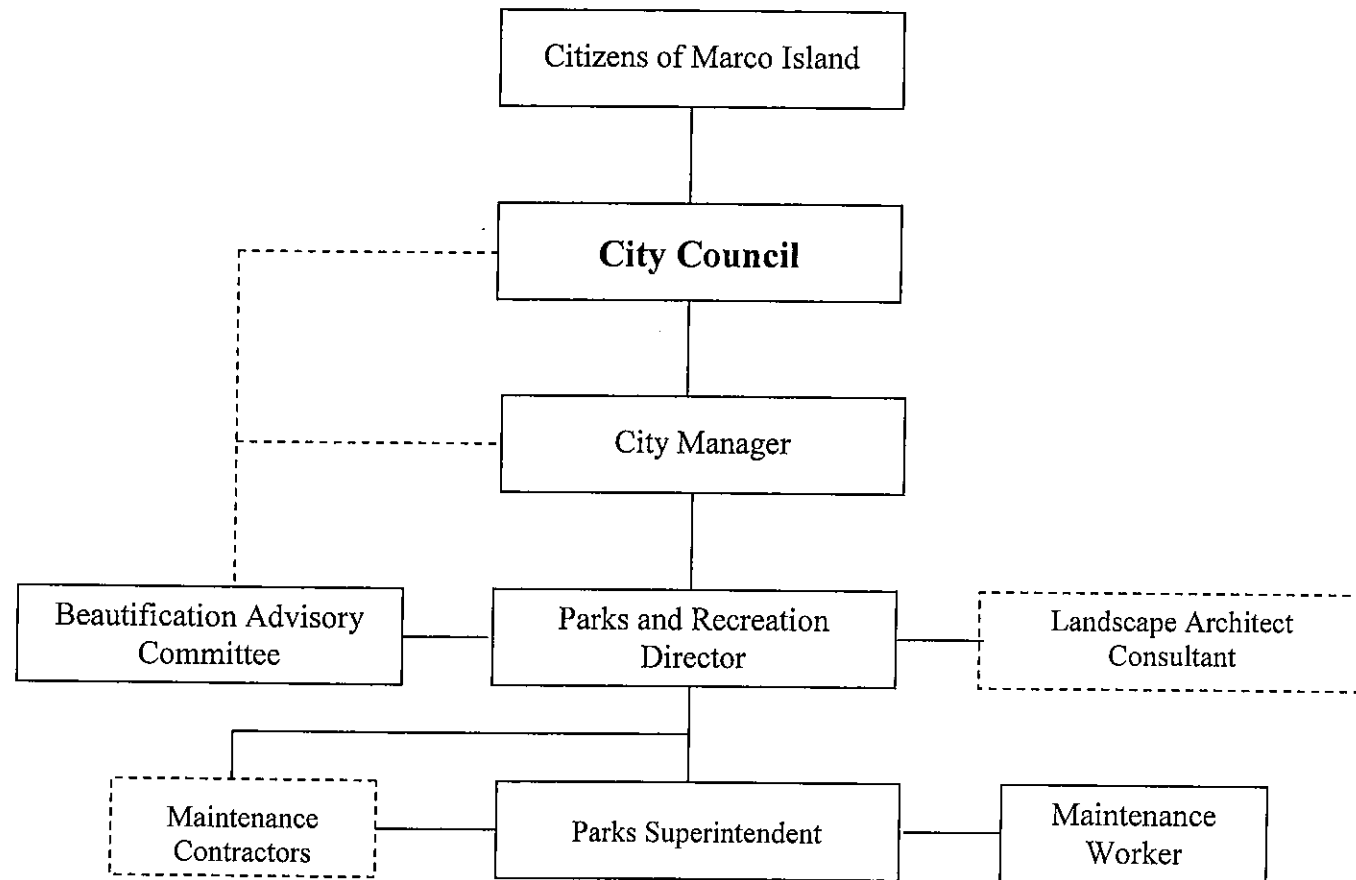
**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Parks Maintenance Worker	0	1.0	\$ 28,300
Pay for Performance Incentives			<u>1,415</u>
<b>Total Full Time Equivalents</b>	<b>0</b>	<b>1.0</b>	<b>\$ 29,715</b>

**BUDGET SUMMARY**

Personnel Services	\$ 41,655
Operating Expenses	<u>492,100</u>
<b>Total for FY2006</b>	<b>\$533,755</b>

ORGANIZATIONAL CHART



ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>BEAUTIFICATION</b>							
9579						29,715	0 %
0015791200	WAGES	0	0	0	0	500	0 %
0015791400	OVERTIME	0	0	0	0	9,129	0 %
0015792000	BENEFITS	0	0	0	0	2,311	0 %
0015792100	FICA TAXES	0	0	0	0		
	<b>TOTAL PERSONNEL</b>	0	0	0	0	41,655	0 %
0015793100	PROFESSIONAL SERVICES	12,838	12,900	10,450	12,900	13,500	105 %
0015793400	CONTRACTUAL SERVICES	393,789	472,661	354,181	472,000	436,000	92 %
0015793490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
0015794300	UTILITIES	11,065	12,115	14,859	12,000	12,700	105 %
0015794400	RENTALS & LEASES	0	0	0	0	0	0 %
0015794500	INSURANCE	0	0	0	0	0	0 %
0015794610	VEHICLE REPAIR & MAINTENANCE	14,900	15,000	10,527	18,000	22,600	151 %
0015794901	MISCELLANEOUS EXPENSE	0	0	189	200	1,300	0 %
0015795210	FUEL	4,485	5,220	5,055	5,500	6,000	115 %
0015799099	CONTINGENCY	0	0	0	0	0	0 %
	<b>TOTAL OPERATING EXPENSES:</b>	437,077	517,896	395,261	520,600	492,100	95 %
0015796100	CAPITAL IMPROVEMENTS - LAND	0	0	0	0	0	0 %
0015796400	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
	<b>TOTAL CAPITAL OUTLAY:</b>	0	0	0	0	0	0 %
	<b>GRAND TOTAL FOR DEPARTMENT:</b>	437,077	517,896	395,261	520,600	533,755	103 %

City of Marco Island  
RECREATION FUND  
REVENUE & EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
RECREATION PROGRAMS FUND							
9585							
REVENUES:							
4053470000	PROGRAM INCOME	98,547	0	104,043	100,000	139,362	0 %
4053690000	MISC INCOME	15,358	0	26,111	0	0	0 %
4053810000	TRANSFER FROM GENL FUND	0	0	0	0	0	0 %
4053894000	DONATIONS	0	0	480	0	0	0 %
4053894010	MEMORIAL BENCHES	0	0	0	0	0	0 %
4053894020	"MICKY'S" SAILING FUND	22,452	0	0	0	0	0 %
4053894030	PLAYGROUND MACKLE PARK	0	0	13,757	0	0	0 %
4053894040	RAQUET CENTER TOURNAMENTS	0	0	1,881	0	0	0 %
TOTAL REVENUE:		136,356	0	146,271	100,000	139,362	0 %
EXPENSES:							
4055721200	WAGES	0	0	0	0	28,392	0 %
4055721210	UNPAID COMPENSATED ABSENCES	0	0	0	0	0	0 %
4055721400	OVERTIME	0	0	0	0	8,798	0 %
4055722000	BENEFITS	0	0	0	0	2,172	0 %
4055722100	FICA TAXES	0	0	0	0	39,362	0 %
TOTAL PERSONNEL		0	0	0	0	39,362	0 %
4055723400	CONTRACTUAL SERVICES	81,612	90,000	101,265	90,000	90,000	100 %
4055723410	CONTRACTUAL SERV- YMCA	0	0	0	0	0	0 %
4055724400	RENTALS & LEASES	0	0	0	0	0	0 %
4055724610	VEHICLE REPAIRS	0	0	0	0	0	0 %
4055724630	EQUIPMENT REPAIRS	0	0	0	0	0	0 %
4055724700	PRINTING	0	0	412	0	0	0 %
4055724970	MEMORIALS PURCHASED	84	0	0	0	0	0 %
4055725100	SUPPLIES	6,540	10,000	3,357	10,000	10,000	100 %
4055725210	FUEL	36	0	69	0	0	0 %
4055725902	DEPRECIATION EXPENSE	1,747	0	0	0	0	0 %
4055729099	CONTINGENCY	0	0	0	0	0	0 %
TOTAL OPERATING EXPENSES:		90,018	100,000	105,102	100,000	100,000	100 %
4055726400	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
TOTAL CAPITAL OUTLAY:		0	0	0	0	0	0 %
TOTAL EXPENSES:		90,018	100,000	105,102	100,000	139,362	139 %

*Five Year Capital Improvements Program*

PROJECT DESCRIPTION	REFERENCE		FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FIVE-YEAR TOTAL
	FISCAL YEAR 2005							
<b>STORMWATER DRAINAGE</b>								
Replace Existing Outfalls	200,000		125,000	225,000	175,000	275,000	200,000	1,000,000
Right-of-Way Swale Drainage	100,000		100,000	100,000	100,000	100,000	100,000	500,000
Update Master Drainage Plan	50,000							-
S. Collier/Sands Condo Outfall	240,000							-
S. Collier/Sycamore Outfall	410,000							-
City-Wide Drainage Improve			150,000	125,000		200,000	100,000	575,000
Reconstruct Throat Inlets			190,000	50,000	50,000	50,000	50,000	390,000
Florentine Gardens Outfall				200,000				200,000
Swallow Avenue Drainage				225,000				225,000
North Bald Eagle drainage				25,000	190,000	100,000		315,000
Vacuum Truck			350,000					
Asset Management			100,000					
<b>SUB-TOTAL</b>	<b>1,000,000</b>		<b>1,015,000</b>	<b>950,000</b>	<b>515,000</b>	<b>725,000</b>	<b>450,000</b>	<b>3,205,000</b>
<b>BRIDGE IMPROVEMENTS</b>								
Goldenrod Bridge	256,000							
Bridge Integrity Study			100,000	100,000	100,000			300,000
Smokehouse Bay Bridge				256,000				256,000
W'Berry Dr/Smokehouse Creek						400,000		400,000
East Winterberry Bridge								4,400,000
Kendall Drive/Collier Bay				176,000	300,000			476,000
Kenall Drive/Clam Bay					459,000			459,000
Hernando Drive/Clam Bay						509,000	2,465,000	509,000
Bridge Improvements								
<b>SUB-TOTAL</b>	<b>256,000</b>		<b>4,500,000</b>	<b>532,000</b>	<b>859,000</b>	<b>909,000</b>	<b>2,465,000</b>	<b>6,800,000</b>

### **CATEGORY III – BEACHES AND WATERWAYS:**

The development of the Beaches and Waterways Improvement component of the Capital Improvement Program is not derived from any specific recommendations or action strategies set forth in any City plan, but is recognized and included in the Schedule of Capital Improvements, which is an adopted component of the Comprehensive Plan.

**Comprehensive Plan Goal:** Not Applicable.

**Consistency With Adopted Schedule of Capital Improvements** – Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, \$40,000 has been committed to beaches and waterways improvement projects for FY04-08. The beaches and waterways expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan.

The Five-Year CIP for fiscal years 2006-2010 allocates \$40,000 to fund a Seawall Replacement Project.

#### **Project #16: Seawall Replacement**

**Project Goal:** “To repair and replace the seawall on the North Barfield City Lot.”

#### **Project Objectives:**

1. To repair and replacement of the seawall facility to avoid further collapses which would result in property damages and unsafe and hazardous site conditions.

#### **Project's Relationship to Comprehensive Plan:**

- “The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years.” (Section IV(c), Objective 1.1)
- “Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C., for Class II and Class III waters where applicable.” (Section IV(c), Objective 1.3)

#### **Project's Relationship to Master Drainage Plan Recommendations:**

- A recent inspection by staff reveals a failed and failing seawall that requires replacement.

**Success Measurement:** Construction is scheduled to begin in FY06 with completion in FY06.

**Project Narrative:** The original seawall has degraded due to age, weather, and trees that have grown adjacent to the seawall. A lot of boat traffic passes this seawall. This property is adjacent to the County Sheriff's facility.

#### **Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
40,000	-	-	-	-	40,000

**Funding:** \$40,000 GF



PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FIVE-YEAR TOTAL
<b>BEACHES &amp; WATERWAYS</b>							
Collier Creek Dredging Seawall Replacement	50,000	40,000	-	-	-	-	40,000
<b>SUB-TOTAL</b>	<b>50,000</b>	<b>40,000</b>	-	-	-	-	<b>40,000</b>
<b>ROADWAY IMPROVEMENTS</b>							
N. Collier/Buttwood-San Marco Intersection Improvements	10,533,000	905,000	400,000	-	-	-	1,305,000
Street Resurfacing Program	100,000	100,000	100,000	200,000	200,000	200,000	600,000
Lighted Street Names	233,000	185,000	100,000	100,000	100,000	100,000	500,000
Street/Alley Improvements	-	-	100,000	100,000	150,000	100,000	185,000
Goldenrod Avenue Turn Lane	-	40,000	-	-	-	-	40,000
Elkcam Circle Widening	-	325,000	-	-	-	-	325,000
Bald Eagle Turn Lanes	-	210,000	-	-	-	-	210,000
N. Barfield Turn Lanes	-	-	100,000	125,000	100,000	100,000	225,000
Bike Path Shoulder Widening	-	-	-	100,000	100,000	100,000	300,000
<b>SUB-TOTAL</b>	<b>10,866,000</b>	<b>1,765,000</b>	<b>700,000</b>	<b>625,000</b>	<b>550,000</b>	<b>500,000</b>	<b>4,140,000</b>
Note 1: N. Collier Blvd Reconstruction:							
		3,036,843					
		670,000					
		55,000					
		150,000					
		2,014,000					
		4,000,000					
		1,054,000					
		858,157					
		11,838,000					
<b>SUB-TOTAL:</b>	<b>12,172,000</b>	<b>7,320,000</b>	<b>2,182,000</b>	<b>1,999,000</b>	<b>2,184,000</b>	<b>3,415,000</b>	<b>14,185,000</b>
<b>PUBLIC WORKS</b>							

PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FIVE-YEAR TOTAL
<b>PEDESTRIAN/BIKEWAYS</b>							
Racquet Club/WBerry Pathway	350,000	250,000	-	-	-	-	250,000
Bald Eagle Shared Use Path	-	-	-	-	-	-	-
<b>SUB-TOTAL</b>	<b>350,000</b>	<b>250,000</b>	-	-	-	-	<b>250,000</b>
<b>STREETSCAPE IMPROVEMENTS</b>							
Roadside Border Landscaping	75,000	75,000	150,000	150,000	150,000	150,000	675,000
Cul-De-Sac Tree Installations	25,000	25,000	25,000	25,000	25,000	25,000	125,000
Jolley Bridge Lighting	-	59,000	-	-	-	-	59,000
<b>SUB-TOTAL</b>	<b>100,000</b>	<b>159,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	<b>859,000</b>
<b>PARKS &amp; RECREATION / OPEN SPACE</b>							
Mackie Park Improvements	458,000	500,000	488,200	900,000	1,000,000	350,000	3,219,200
Racquet Center Improvements	50,000	100,000	-	100,000	-	100,000	300,000
Winterberry Park Improvements	130,000	-	-	-	-	300,000	300,000
Veterans Community Park	50,000	100,000	-	-	-	-	100,000
Leigh Plummer Park Impr	-	25,000	-	-	-	-	25,000
<b>SUB-TOTAL</b>	<b>688,000</b>	<b>600,000</b>	<b>594,200</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>750,000</b>	<b>3,944,200</b>

PROJECT DESCRIPTION	REFERENCE					FIVE-YEAR TOTAL
	FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	
<b>CIVIC FACILITIES</b>						
Police Station/Council Chambers	2,985,000	500,000				500,000
<b>SUB-TOTAL</b>	<b>2,985,000</b>	<b>500,000</b>				<b>500,000</b>
<b>CONTINGENCY</b>						
Capital Contingency	200,000	715,000	550,000	400,000	650,000	2,915,000
<b>SUB-TOTAL</b>	<b>200,000</b>	<b>715,000</b>	<b>550,000</b>	<b>400,000</b>	<b>650,000</b>	<b>2,915,000</b>
<b>TOTAL</b>	<b>16,495,000</b>	<b>9,544,000</b>	<b>3,501,200</b>	<b>3,574,000</b>	<b>4,009,000</b>	<b>22,653,200</b>

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>CAP PROJ FUND REVENUES</b>							
<b>9301</b>							
3003313600	M.P.O. GRANT FUNDING	0	130,000	0	130,000	0	0 %
3003341000	FDOT CR92 GOODLAND PATHWAY GRA	97,500	0	0	0	0	0 %
3003360000	STATE DOT CONTRIBUTIONS ILOT	0	3,128,591	2,870,091	3,278,600	148,000	5 %
3003374000	COLLIER COUNTY TRANSPN GRANT	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	100 %
3003375000	S FL WATER MANAGEMENT GRANT	0	350,000	300,000	200,000	370,000	106 %
<b>INTERGOVERNMENTAL REVENUE:</b>		<b>1,097,500</b>	<b>4,608,591</b>	<b>4,170,091</b>	<b>4,608,600</b>	<b>1,518,000</b>	<b>33 %</b>
3003632400	ROAD IMPACT FEES	200,000	200,000	200,000	200,000	200,000	100 %
3003632700	COMMUNITY PARK IMPACT FEES	333,596	150,000	120,800	150,000	150,000	100 %
3003639904	SIDEWALK ASSESSMENTS PHASE IV	116,802	0	(901)	0	0	0 %
3003660000	CONTRIBUTIONS FROM PRIVATE SOU	894,270	1,736,420	1,985,420	0	205,000	12 %
<b>SPECIAL REVENUES:</b>		<b>1,544,668</b>	<b>2,086,420</b>	<b>2,305,319</b>	<b>350,000</b>	<b>555,000</b>	<b>27 %</b>
3003810000	TRANSFER FROM GENERAL FUND	1,289,731	3,116,509	0	3,016,500	7,312,000	235 %
3003810010	USE OF RESERVES	0	9,282,915	0	0	(3,841,000)	(41) %
3003840000	DEBT PROCEEDS	9,860,000	10,585,000	6,000,000	6,000,000	4,000,000	38 %
<b>NON-REVENUES:</b>		<b>11,149,731</b>	<b>22,984,424</b>	<b>6,000,000</b>	<b>9,016,500</b>	<b>7,471,000</b>	<b>33 %</b>
<b>GRAND TOTAL FOR FUND:</b>		<b>13,791,899</b>	<b>29,679,435</b>	<b>12,475,410</b>	<b>13,975,100</b>	<b>9,544,000</b>	<b>32 %</b>

City of Marco Island  
CAPITAL PROJECTS FUND  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
CAPITAL PROJECTS FUND							
9530							
3005380002	S COLL/ SYCAMORE CT OUTFALL	60,928	4,700	4,700	4,700	0	0 %
3005380096	REPLACE/REPAIR EXISTING OUTFAL	90,367	226,884	188,653	227,000	125,000	55 %
3005380001	S COLL/ SANDS CONDO OUTFALL	60,923	4,920	4,920	5,000	0	0 %
3005380098	ROW SWALE DRAINAGE GRADING	104,862	146,000	146,657	100,000	100,000	68 %
3005380100	MASTER DRAINAGE PLAN	0	50,000	0	50,000	0	0 %
3005380020	N COLL/ SEAVIEW STORM SEWER	12,339	726,593	734,581	726,000	0	0 %
3005380021	S COLL/ VALLEY STORM SEWER	471,245	191,102	191,424	200,000	0	0 %
3005380022	JAMAICA ROAD STORM SEWER REPAI	0	140,000	119,158	140,000	0	0 %
3005380099	CITY WIDE DRAINAGE IMPR	126,237	60,000	59,125	40,000	150,000	250 %
3005380101	RECONSTRUCT THROAT INLETS	0	0	0	0	190,000	0 %
3005380200	VACUUM TRUCK	0	0	0	0	350,000	0 %
3005380200	ASSET MANAGEMENT SYSTEM	0	0	0	0	100,000	0 %
STORMWATER DRAINAGE:		926,900	1,550,199	1,449,218	1,492,700	1,015,000	65 %
3005430001	COLLIER CREEK DREDGING	35,748	256,739	180,022	260,000	0	0 %
3005430005	SEAWALL REPLACEMENT	0	0	0	0	40,000	0 %
BEACH AND WATERWAYS:		35,748	256,739	180,022	260,000	40,000	16 %
3005400024	GOLDENROD AVE BRIDGE	10,050	261,450	264,899	260,000	0	0 %
3005400021	N BARF BRIDGE OVER TARPON WTRW	1,258,132	960,043	900,086	1,000,000	0	0 %
3005400025	EAST WINTERBERRY BRIDGE REPAIR	0	603,502	641,712	205,000	4,400,000	729 %
3005400030	BRIDGE PLANNING STUDY	0	57,000	47,076	57,000	0	0 %
3005400099	CITY-WIDE BRIDGE REPAIRS	0	53	3,538	3,500	0	0 %
3005400100	BRIDGE INTEGRITY STUDY	0	0	0	0	100,000	0 %
BRIDGE IMPROVEMENTS:		1,268,182	1,882,048	1,857,311	1,525,500	4,500,000	239 %
3005410005	SAN MARCO/HEATHWOOD INTERSECTI	61,981	1,618,068	253,354	300,000	0	0 %
3005410020	SAN MARCO/BALD EAGLE INTERSECT	72,942	34,744	34,010	35,000	0	0 %
INTERSECTIONS:		134,923	1,652,812	287,364	335,000	0	0 %
3005410012	N COLL BLVD/ BUTTWOOD-SAN MA	239,798	11,201,944	1,130,166	500,000	905,000	8 %
3005410016	S COLLIER BLVD/MASS MUTUAL FUN	191,560	6,006,772	5,847,065	6,000,000	0	0 %
3005410021	LOCAL ST/COLLECTOR INTERSECTN I	0	0	855	1,000	0	0 %
3005410022	BALD EAGLE LOS CAPACITY ANALYS	0	8,380	8,380	8,400	0	0 %
3005410024	S. COLLIER BICYCLE& PEDESTRIAN	0	75,800	75,800	76,000	0	0 %
3005410017	S COLL BLVD/ SPRUCE-WINTERBERR	217,379	19,905	21,959	20,000	0	0 %
3005415303	ROAD RESURFACING	0	74,317	73,613	182,000	100,000	135 %
3005410100	COMPUTERIZED TRAFFIC SIGNALS	0	233,000	2,535	0	0	0 %
3005410098	MISC STREET/ALLEY MAINTENANCE	0	0	0	233,000	0	0 %
3005410101	LIGHTED STREET NAMES	0	0	0	0	185,000	0 %
3005410102	GOLDENROD AVE TURN LANE	0	0	0	0	40,000	0 %
3005410103	ELKHAM CIRCLE WIDENING	0	0	0	0	325,000	0 %
3005410104	BALD EAGLE TURN LANES	0	0	293,002	0	210,000	0 %
ROADWAYS:		648,738	17,620,118	7,453,375	7,020,400	1,765,000	10 %
3005420004	RACQUET CLUB/MACKLE PATHWAY	243,038	58,354	58,355	35,000	0	0 %
3005420010	LELAND WAY PATHWAY TO YMCA	41,486	293,636	1,009	294,000	0	0 %
3005440000	ELKCAM CIRCLE REDEVELOPMENT	23,999	1,001	1,014	1,000	0	0 %
3005420012	BALD EAGLE PATHWAY	0	0	0	0	250,000	0 %
PEDESTRIAN/BICYCLE WAYS:		308,522	352,991	60,377	330,000	250,000	71 %



City of Marco Island  
CAPITAL PROJECTS FUND  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
3005790009	STATE ROAD 951 LANDSCAPING	0	130,000	0	0	0	0 %
3005790005	BALD EAGLE/ELK CIR LANDSCAPING	5,445	39,555	0	40,000	0	0 %
3005790008	BALD EAGLE STREETScape	90,015	11,447	11,447	78,000	0	0 %
3005790004	ROADSIDE BORDER LANDSCAPING	7,710	284,080	155,716	217,000	75,000	26 %
3005790000	CUL DE SAC IMPROVEMENTS	0	50,000	800	50,000	25,000	50 %
3005790010	JOLLEY BRIDGE LIGHTING	0	0	0	0	59,000	0 %
STREETScape IMPROVEMENTS:		103,170	515,082	167,963	385,000	159,000	31 %
3005420020	MACKLE PARK EXPANSION	47,225	717,834	278,573	718,000	500,000	70 %
3005420021	WINTERBERRY PARK EXPANSION	179,174	269,416	71,900	177,000	0	0 %
3005420050	PARK AVE PROPERTY PLAN	0	50,000	5,800	50,000	0	0 %
3005420052	RACQUET CENTER IMPROVEMENTS	0	50,000	40,637	50,000	100,000	200 %
3005420030	T BARFIELD RESTROOM/CONCESSION	8,079	0	0	92,000	0	0 %
PARKS, REC & OPEN SPACE:		234,479	1,087,250	396,910	1,087,000	600,000	55 %
3005800065	POLICE SERVICES EXPANSION	65,800	3,654,200	267,037	100,000	500,000	14 %
3005800070	BUILDING SERVICES OFFICES REMO	0	0	7,816	10,000	0	0 %
CIVIC FACILITIES:		65,800	3,654,200	274,853	110,000	500,000	14 %
3009009099	CAPITAL PROJECTS CONTINGENCY	0	1,006,996	0	0	715,000	71 %
CONTINGENCY:		0	1,006,996	0	0	715,000	71 %
GRAND TOTAL FOR FUND:		3,726,462	29,578,435	12,127,393	12,545,600	9,544,000	32 %

## **CATEGORY I – STORMWATER DRAINAGE:**

The development of the Stormwater Drainage component of the Capital Improvement Program (CIP) is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the Master Drainage Plan (2000).

**Comprehensive Plan Goal:** "TO PROTECT THE HEALTH AND SAFETY OF THE PUBLIC BY ENSURING THAT STORMWATER MANAGEMENT FACILITIES ARE PROPERLY MAINTAINED, ENVIRONMENTALLY SOUND, COST EFFECTIVE, AND MEET THE COMMUNITY'S PRESENT AND FUTURE DEMANDS."

**Comprehensive Plan Information** – The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Stormwater Drainage Sub-Element as listed above. The Comprehensive Plan Objectives from Part 1 are:

- The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years
- To limit public expenditures for stormwater facilities that would have the effect of directly subsidizing private development
- Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C. for Class II and Class III waters where applicable
- The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity

Part 2 of the Comprehensive Plan, which addresses Stormwater Drainage, is based on information and recommendations contained in the City's Master Drainage Plan. The City's Plan consultant reviewed original Deltona design plans, and subjected field-verified surface drainage infrastructure generally to a simulated hydraulic model. The resultant engineering data and findings indicated that the existing surface and sub-hour (duration) storm event. The Plan emphasizes that some planned outfalls were never constructed, and also states that extensive reconstruction/replacement work is necessary for the stormwater drainage system to function at design capacity.

**Master Drainage Plan Recommendations** - Drainage improvement needs identified in the Master Drainage Plan fall into seven categories: 1) major intersections; 2) additional outfalls; 3) swale regrading; 4) elimination of swale intersections; 5) replacement of throat structures; 6) sediment removal; and 7) relining/reconstructing storm sewer pipes. The Master Drainage Plan estimated a total construction cost of \$28,000,000 - \$32,000,000, which is planned for an implementation period of approximately fifteen years. In recognition that drainage deficiencies exist throughout the City requiring diverse corrective actions, this CIP and prior CIP's provided for a multifaceted approach of funding to support various improvement actions. While significant progress has been made with critical drainage failures addressed in a timely fashion, remaining drainage systems requiring improvements will be perpetuated due to limited capital funds.

**Consistency With Adopted Schedule of Capital Improvements** – The stormwater drainage expenditures contained in this proposed Five-Year CIP through FY10 promote financial consistency with the adopted Comprehensive Plan.

The Five Year CIP for fiscal years 2006-2010 allocates \$3,065,000 for storm drainage.

### **Project # 1: Repair / Replace Existing Storm Sewer Outfalls**

**Project Goal:** "To continue with a repair/replacement program for deficient storm sewer outfalls as recommended in the Master Drainage Plan."

#### **Project Objectives:**

1. To annually repair or replace existing storm sewers to maintain or increase existing storm drainage system capacity.
2. To continue with a long-term repair/replacement program for collapsed or structurally failed storm sewers.

#### **Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

#### **Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan identified 31 miles of existing storm sewer pipes and outfalls (15 inch to 48-inch diameter) that in the long-term would require various types of repair and replacement throughout the fourteen (14) drainage areas.

**Success Measurement:** Repair/replace approximately five (5) existing outfalls in FY06.

**Project Narrative:** The repair or replacement of existing storm sewers is an on-going program necessary to preserve and maintain existing storm drainage capacity. In some instances the repair and/or replacement of existing storm sewers (including outfall pipes and culverts) is more important than adding a new or supplemental outfall since resulting adverse impacts from collapsed or structurally failed storm sewers in residential areas are measurable as negative impacts on public safety and welfare.

Pipe failures are generally not known or monitored in advance. Information is received by notification from affected property owners. Remedial work typically involves partial or full replacement of failed sewer segments with new pipe, or relining existing pipe interiors with high-density polyethylene storm sewer sleeves to achieve equivalent design flows and structural carrying capacity. New pipe materials and construction repair technologies will be evaluated to improve benefit / cost parameters and to minimize real property disruptions during

construction. Fiber reinforced concrete pipe and thermo set resin liners installed by water pressurized flexible sleeves are examples of alternate pipe materials and non-destructive means of repairing and strengthening failed storm sewers.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
125,000	225,000	175,000	275,000	200,000	1,000,000
<b>Funding: \$1,000,000 GF</b>					

**Project #2: Right-of-Way Swale Drainage**

**Project Goal:** "To continue with an on-going swale re-grading program to maintain adequate flows and to minimize nuisance ponding of stormwater runoff within public rights-of-way as recommended in the Master Drainage Plan."

**Project Objectives:**

1. To perform swale-re-grading activities in a prioritized sequence to address developed areas that receive the most valid public complaints of nuisance ponding that affect multiple properties.
2. To perform swale re-grading activities upstream and/or downstream of new single-family home construction to correct inadequate flow conditions.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

**Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan recommends that swale re-grading be programmed on a continuing and systematic basis to increase drainage performance.

**Success Measurement:** Re-grading of 2,000 linear feet of swales along public Rights-of-Way in FY06.

**Project Narrative:** Annual re-grading of roadside drainage swales is required to minimize nuisance ponding and to maintain adequate stormwater drainage along local streets to achieve efficient discharges to receiving water bodies. A typical swale segment exhibits flow

restrictions due to sedimentation and improper flow line elevations. Occasionally, driveways need to be reconstructed and associated culverts replaced to achieve positive drainage.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
100,000	100,000	100,000	100,000	100,000	500,000
<b>Funding: \$500,000 GF</b>					

**PROJECT ID #3: Citywide Drainage Improvements**

**Project Goal:** "To continue with an on-going drainage improvement program to provide stormwater flow capacity required at critical locations throughout the City."

**Project Objectives:**

1. To continue with a citywide drainage improvement program to increase stormwater flow capacity in existing storm sewers and outfalls at critical locations throughout the City that have capacity deficiencies.
2. To continue with a citywide drainage improvement program to provide design flow capacity at critical locations throughout the City that are devoid of storm sewers and outfalls.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

**Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan identifies a need to install 171 additional storm sewer outfalls to achieve adopted LOS standards.

**Success Measurement:** Complete construction of additional storm sewer outfalls in the budgeted amount for each year of the Five-Year CIP through FY10. Due to budget constraints, no fund allocations were provided in FY05.

**Project Narrative:** The Master Drainage Plan geographically divides the City into 14 drainage regions or basins (i.e., San Marco-Sunset Region). Within each drainage basin, various types of maintenance and capital improvements are designated. This project primarily accounts for new or additional storm sewers and outfall pipes that are required to eliminate or aid in reducing inundation of streets and private

properties along public drainage easements. Citywide drainage improvements include replacement of primary and secondary storm sewer systems along roadways and downstream discharge points due to undersized pipes or a lack of conveyance to final outfalls. Moreover, land development activities in the City over the past two decades have increased runoff rates. Supplemental storm sewers and outfalls that result in additional flow capacity are necessary to maintain an adequate LOS between road rights-of-way and adjacent waterways.

As documented and emphasized in the Master Drainage plan, land development activities during the Deltona era did not provide a complete drainage system as originally designed and depicted by record engineering plans. The Master Drainage Study identifies 171 locations that require new outfalls. An allocation of \$575,000 over the Five-Year CIP through FY10 will require an additional five-year period to complete this element of stormwater drainage infrastructure if sufficiently funded. No funds were allocated for FY05 and currently none for FY08 due to budgetary constraints.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
150,000	125,000	-	200,000	100,000	575,000

Funding: \$575,000 GF

**PROJECT ID #4: Reconstruct Throat Inlets**

**Project Goal:** "To continue with an on-going program to reconstruct throat inlets to maximize capacity and enhance safety and aesthetics at critical locations throughout the City."

**Project Objectives:**

1. To continue with a drainage improvement program to reconstruct throat inlets at various locations throughout the City within annual approved CIP budgets for the period FY06-FY10.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

**Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan recommends conversion of throat inlet structures to FDOT ditch bottom inlets.

**Success Measurement:** Reconstruct approximately 25 drainage inlets each year in which funds are allocated.

**Project Narrative:** Reconstruction of existing throat type drainage inlets is recommended for both safety and maintenance reasons. Existing throat inlets are generally large and protrude one (1) to three (3) feet above the swale bottom, posing a potential hazard to pedestrians and vehicles. The annual allocation of \$50,000 will support replacement of approximately 25 throat inlets utilizing FDOT ditch bottom grate inlets. There are an estimated 738 throat inlets in the City. Remaining inlet replacement work is scheduled over a 16-year period based on an allocation of \$50,000 per year. No fund allocation was provided in FY05 due to budgetary constraints.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
190,000	50,000	50,000	50,000	50,000	390,000

Funding: \$250,000 GF; \$140,000 GRANT

**Project #5: Florentine Gardens Outfall**

**Project Goal:** "To repair and replace the Florentine Gardens storm sewer outfall facility."

**Project Objectives:**

1. To complete repair and replacement of the storm sewer facility to avoid further pipe collapses which would result in property damages and unsafe and hazardous site conditions. The storm sewer runs under the condominium building.
2. To relocate the storm drain around the building and relocate outfall penetration into the easement between Florentine Gardens and Harbor Boat Club to the west. The existing storm sewer will be abandoned in place and filled with grout.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "Surface water in canals will meet the criteria cited in Chapter 62-403.530, F.A.C., for Class II and Class III waters where applicable." (Section IV(c), Objective 1.3)

**Project's Relationship to Master Drainage Plan Recommendations:**

- A recent inspection by staff reveals a failing storm sewer that requires replacement and rerouting.

**Success Measurement:** Construction is scheduled to begin in FY07.

**Project Narrative:** The outfall runs directly under this condominium. This pipe has had a few repairs made to it outside the building. The pipe is approximately 35 years old, and the major focus of this project would be abandoning the pipe in place, filling it with grout and relocating the outfall penetration into the easement between Florentine Gardens and The Harbor Boat Club to the West.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	200,000	-	-	-	200,000

Funding: \$200,000 GF

**Project #6: Swallow Avenue Drainage**

**Project Goal:** "To continue with an on-going drainage improvement program to provide stormwater flow capacity required at critical locations throughout the City."

**Project Objectives:**

1. To continue with a citywide drainage improvement program to maintain and increase stormwater flow capacity in existing storm sewers and outfalls at critical locations throughout the City that have structural deficiencies.
2. To continue with a citywide drainage improvement program to provide design flow capacity at critical locations throughout the City that are devoid of storm sewers and outfalls.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

**Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan identifies a need to maintain storm sewers to achieve adopted LOS standards.

**Project Narrative:** This system consists of two 36" diameter corrugated aluminum pipes. The joints are failing due to dissimilar metals and the method of construction. This storm sewer will be directed to the new Florentine Garden Outfall, described in Item 5. This project will be undertaken in FY07.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	225,000	-	-	-	225,000

Funding: \$225,000 GF

**Project #7: North Bald Eagle Drainage**

**Project Goal:** "To continue with an on-going citywide drainage improvement program to manage stormwater flow capacity required at central locations throughout the City."

**Project Objectives:**

1. To continue with a citywide drainage improvement program to manage stormwater flow capacity and eliminate flooding.
2. To continue with a citywide drainage improvement program to provide design flow capacity at critical locations throughout the City that are devoid of storm sewers and outfalls.

**Project's Relationship to Comprehensive Plan:**

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

**Project's Relationship to Master Drainage Plan Recommendations:**

- The Master Drainage Plan identifies a need to install additional storm sewer outfalls to achieve adopted LOS standards.

**Project Narrative:** This project is one of the last areas in need of major drainage improvements. Strip mercantile businesses along this corridor of Bald Eagle are at an elevation below the roadway. Parking lots become flooded from roadway runoff. This area, on the most southerly portion, begins at the Riverside Club property line, runs north to the Sunrise Bay Resort, and encompasses adjacent property across the street, at Marco Vista Condos. Improvements made with this project would make this area safe for pedestrians and motorists.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	25,000	190,000	100,000	-	315,000

Funding: \$315,000 GF

## Vacuum Truck

**Project Goal:** "To continue with an on-going citywide drainage improvement program to manage stormwater flow capacity required at central locations throughout the City."

### Project Objectives:

1. To commence with a citywide maintenance schedule to manage the island-wide stormwater collection system.
2. To provide the proper maintenance of the grate inlet skimmers throughout the City, and to maintain other stormwater activities.

### Project's Relationship to Comprehensive Plan:

- "The City of Marco Island will operate and maintain a stormwater management system that will meet or exceed adopted Level of Service (LOS) design standards over the next five years." (Section IV(c), Objective 1.1)
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

### Project's Relationship to Master Drainage Plan Recommendations:

- The Master Drainage Plan identifies a need to install many inlet skimmer boxes to provide 100% treatment of stormwater runoff.

**Project Narrative:** The City has a total of approximately 1000 stormwater inlets that will require retrofitting with grate inlet skimmers. Once installed, a vacuum truck and maintenance schedule will be required to keep these skimmer boxes operating properly. Several other stormwater related maintenance activities are planned for the Island, including regular swale grading, outfall replacements, and throat inlet replacements.

### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
350,000	-	-	-	-	350,000
<b>Funding: \$250,000 GF; \$100,000 GRANT</b>					

## Asset Management

**Project Goal:** "To outline and prepare an asset management plan that details the strategy for managing the City's assets."

### Project Objectives:

1. To outline a plan of action that the City can adopt to maintain, upgrade, and operate physical assets.
2. To provide the basis for the implementation of an asset management program in a phased approach.

### Project's Relationship to Comprehensive Plan:

- "The asset management system will provide a mechanism to optimize the annual resources allocated for maintaining public works infrastructure."
- "The City will implement a proactive maintenance program to ensure that all current and future stormwater management facilities operate at design capacity." (Section IV(c), Objective 1.4)

### Project's Relationship to Master Drainage Plan Recommendations:

- The Asset Management System will identify a prioritization to the stormwater needs.

**Project Narrative:** An asset management system is a comprehensive program that includes upgrades to computer hardware and software, an inventory and condition assessment of existing assets, and the development of policies and procedures to keep the asset record current and useful. The City wishes to assess and evaluate current asset management strategies, identify business practices or management strategies that could be improved, and to formulate a recommendation for the implementation of business practices to enhance the City's ability to manage assets, which are continuously updated plans for managing the lifecycle of infrastructure assets.

### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
100,000	-	-	-	-	100,000
<b>Funding: \$100,000 GF</b>					



## CATEGORY II – BRIDGE IMPROVEMENTS:

The development of the Bridge Improvement component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the City's Bridge Plan.

**Comprehensive Plan Goal:** "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

**Comprehensive Plan Information** – The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The applicable Comprehensive Plan Objectives from Part 1 are:

- Incorporation of recommended improvements contained in the Bridge Plan that will enhance bridge safety and capacity into future capital improvement budgets
- The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.

Part 2 of the Comprehensive Plan discusses bridges as a component of the transportation network and references the Bridge Plan, from which the City will implement a capital improvement program to replace and/or renovate deficient bridges.

The State of Florida Department of Transportation (FDOT) is required by federal law to administer annual inspections of bridges statewide. Through contracted consulting services, FDOT conducts annual inspections of the City's fourteen bridges for operational safety and structural integrity. One bridge (low vertical clearance) on Collier Boulevard at Amazon Court has not been inspected by FDOT. An evaluation rating system is employed consisting of four performance factors: (1) structural adequacy and safety; (2) serviceability and functional obsolescence; (3) essentiality for public use; and, (4) special features.

**Right-of-Way Master Plan:** The Right-of-Way Master Plan (2000) discussed the need for special bridge design treatments, and included an overview of traffic concerns, pedestrian facilities, and aesthetic concerns. A total of ten bridges, including Smokehouse Bay Bridge, were identified in the Right-of-Way Master Plan as candidates for enhancements consistent with the design concepts advanced.

**Consistency With Adopted Schedule of Capital Improvements:** Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, \$2,863,000 was allocated to bridge improvement projects for the prior Five-Year CIP for FY05-FY09. Due to the costs associated with the reconstruction of North and South Collier Boulevard some capital expenditures, including bridge projects, have been deferred to future years or scaled back. Per the City's adopted Comprehensive Plan, bridge improvements are not subject to Level of Service (LOS) standards. The Five-Year CIP for fiscal years 2006-2010 allocates \$5,165,000 for bridge repairs.

### Project #8: Bridge Integrity Study

**Project Goal:** "To perform a detailed investigation of bridges over the next three fiscal years to determine the detail structural integrity of our bridges and identify level of maintenance required to extend life of the bridges."

#### Project Objectives:

1. To ensure that the City has accurate information of the condition of each bridge.

#### Project's Relationship to Comprehensive Plan:

- "Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

#### Project Narrative:

Location	Year Built	Design Life	Remaining Life
Collier – Smokehouse Bay - South	1963	45	3
Winterberry – Roberts Bay (East)	1967	40	2
Winterberry – Smokehouse Cr	1967	40	2
Collier – Smokehouse Bay - North	1971	45	11
Goldenrod - Smokehouse Bay	1972 / 2004	40	7 + 10
Kendall - Clam Bay	1972	40	7
Hermendo - Clam Bay	1972	40	7
Blackmore - Clam Bay	1972	40	7
Kendall - Collier Bay	1972	40	7
Caxambas - Roberts Bay	1973	35	3
Sandhill - Tidal Canal	1986	40	21
South Sea - Tidal Canal	1986	40	21
N. Barfield - Marco Bay	2002	70	67
N. Barfield - Marco River inlet	2005	70	70
Collier Boulevard – Tidal Canal	1963 (estimate)	45	3

Based on this information, it is recommended that a ten-year plan be developed for the upgrade our infrastructure, and incorporate it into our five-year Capital CIP. Staff will be asking an Engineer to undertake a detailed analysis for the following bridges. This will include underwater analysis of the pier foundations to evaluate scour impact and a preliminary level of repair/replacement cost.

Winterberry – Roberts Bay  
 Collier – Smokehouse Bay – South  
 Winterberry – Smokehouse Creek  
 Caxambas – Roberts Bay  
 Castaways – Tidal Canal

There are nine bridges under ten years of remaining life and another with 11 years. All may not require replacement. Major maintenance is required to extend the life of some for another ten years. Assuming replacement of five of the 11 and upgrade the others over the next ten years, total costs may be \$40-50 million.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
100,000	100,000	100,000	-	-	300,000

Funding: \$300,000 GF

**Project #9: Smokehouse Bay Bridge Enhancements**

**Project Goal:** “To perform aesthetic improvements and associated minor repairs to the Smokehouse Bay Bridge.”

**Project Objectives:**

1. To complete enhancement and associated minor repair work for the Smokehouse Bay Bridge in FY07 concurrently with or separate from the North Collier Boulevard improvement project.

**Project’s Relationship to Comprehensive Plan:**

- “Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets.” (Section II, Objective 1.6)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

**Project’s Relationship to the Right-of-Way Master Plan:**

- This bridge enhancement project is consistent with recommendations set forth in the Right-of-Way Master Plan, and is comprised of streetscape and sidewalk improvements that will result in substantial aesthetic improvements for this unique area of the City. Although the scope of work for this project does not explicitly include widening work or structural related repairs to

the existing bridge, minor repairs and maintenance activities will be necessary and are considered to be inherent to accomplishing the beautification / enhancement work.

**Success Measurement:** Completion of design and construction stages in FY07 within the allocated budget.

**Project Narrative:** It is expected that initial planning efforts for this project will involve development of alternative aesthetic concepts to complement and maximize architectural benefits anticipated from the current Esplanade mixed use development project. In particular, the sidewalk component of the Smokehouse Bay Bridge enhancements will be designed to functionally and aesthetically integrate with waterfront pedestrian uses by the Esplanade developer. This project will be funded by previously awarded grants from FDOT. The total grant of \$256,000 consists of a \$100,000 appropriation for landscaping, and \$156,000 for sidewalk construction. In FY10, it is anticipated that the southbound bridge will be redesigned. The new bridge profile will be increased to allow an increase of three to four feet of additional waterway clearance as well as incorporating access under the bridge for pedestrians to allow for a boardwalk connection between the Esplanade and the Winn-Dixie property.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	256,000	-	-	-	256,000

Funding: \$256,000 FDOT Grant

**Project #10: Winterberry Drive Bridge Over Smokehouse Creek (034113)**

**Project Goal:** “To perform operational, safety and rehabilitative repairs to the Winterberry Drive Bridge to achieve a condition of maintainability.”

**Project Objectives:**

1. To complete remedial work for the Winterberry Drive Bridge in FY06 to result in a satisfactory performance rating for operational adequacy, safety, serviceability, and essentiality for public use.

**Project’s Relationship to Comprehensive Plan:**

- “Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets.” (Section II, Objective 1.6)

**Project’s Relationship to Bridge Plan Recommendations:**

- The Winterberry Drive Bridge rehabilitative repair project is recommended under the City’s Bridge Plan.

**Success Measurement:** Completion of design and construction stages in FY09 within the allocated budget.

**Project Narrative:** The Winterberry Drive Bridge was built in 1967. The budgeted amount of \$400,000 for fiscal year 2009 will fund construction services to correct existing deficiencies in designated Category 3, which is comprised of operational, safety, repair, and bridge widening work. Group B bridges may or may not include widening work in order to correct geometric deficiencies with increased traffic volumes.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	-	-	400,000	-	400,000
<b>Funding: \$400,000 GF</b>					

**Project #11: East Winterberry Drive Bridge (034114)**

**Project Goal:** "To perform operational, safety and rehabilitative repairs to the Winterberry Drive Bridge to achieve a condition of maintainability."

**Project Objectives:**

1. To complete remedial work for the Winterberry Drive Bridge in FY07 to result in a satisfactory performance rating for operational adequacy, safety, and serviceability.

**Project's Relationship to Comprehensive Plan:**

- "Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

**Project's Relationship to Bridge Plan Recommendations:**

- The Winterberry Drive Bridge rehabilitative repair project is recommended under the City's Bridge Plan.

**Success Measurement:** Completion of design and construction stages in FY07 within the allocated budget.

**Project Narrative:** The Winterberry Drive Bridge was built in 1973. The budget for fiscal year 2006 will fund construction services to correct existing deficiencies in designated Category 3, which is comprised of operational, safety, repair, and bridge widening work. The current cost estimate to replace the bridge in 2005 is \$4,500,000. The FY06 funds may only provide temporary remediation to the structural support. A detailed engineering report is being prepared to determine the value of repair required and evaluate the impact of said repairs.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
\$4,400,000	-	-	-	-	4,400,000
<b>Funding: \$4,400,000 EMERGENCY FUNDS</b>					

**Project #12: Kendall Drive Bridge Over Collier Bay (034120)**

**Project Goal:** "To perform operational, safety and rehabilitative repairs to the Kendall Drive Bridge to achieve a condition of maintainability."

**Project Objectives:**

1. To complete remedial work for the Kendall Drive Bridge in FY08 to result in a satisfactory performance rating for operational adequacy, safety, and serviceability.

**Project's Relationship to Comprehensive Plan:**

- "Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

**Project's Relationship to Bridge Plan Recommendations:**

- The Kendall Drive Bridge rehabilitative repair project is recommended under the City's Bridge Plan.

**Success Measurement:** Completion of design and construction stages in FY07 and FY08, respectively, within the allocated budget.

**Project Narrative:** The Kendall Drive Bridge was built in 1972. The budget will fund construction services to correct existing deficiencies in designated Category 3, which is comprised of operational, safety, repair, and bridge widening work. The funding includes costs to improve roadway geometry.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	176,000	300,000	-	-	476,000
<b>Funding: \$476,000 GF</b>					

### PROJECT ID #13: Kendall Drive Bridge Over Clam Bay (034117)

Project Goal: "To perform operational, safety and rehabilitative repairs to the Kendall Drive Bridge to achieve a condition of maintainability."

Project Objectives:

1. To complete remedial work for the Kendall Drive Bridge in FY08 to result in a satisfactory performance rating for operational adequacy, safety, and serviceability.

Project's Relationship to Comprehensive Plan:

- "Incorporation of recommended improvements contained in the bridge analysis study that will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

Project's Relationship to Bridge Plan Recommendations:

- The Kendall Drive Bridge rehabilitative repair project is recommended under the City's Bridge Plan.

Success Measurement: Completion of design and construction stages in FY08 within the allocated budget.

Project Narrative: The Kendall Drive Bridge was built in 1972. The project will correct existing deficiencies in designated Category 3, which is comprised of operational, safety, repair, and bridge widening work. The project will improve roadway geometry.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
-	-	459,000	-	-	459,000
<b>Funding: \$459,000 GF</b>					

### PROJECT ID #14: Hernando Drive Bridge Over Clam Bay (034118)

Project Goal: "To perform operational, safety and rehabilitative repairs to the Hernando Drive Bridge to achieve a condition of maintainability."

Project Objectives:

1. To complete remedial work for the Hernando Drive Bridge in FY09 to result in a satisfactory performance rating for operational adequacy, safety, and serviceability.

Project's Relationship to Comprehensive Plan:

- "Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

Project's Relationship to Bridge Plan Recommendations:

- The Hernando Drive Bridge rehabilitative repair project is recommended under the City's Bridge Plan.

Success Measurement: Completion of design and construction stages in FY09 within the allocated budget.

Project Narrative: The Hernando Drive Bridge was built in 1972. The budget will fund construction services to correct existing deficiencies in designated Category 3, which is comprised of operational, safety, repair, and bridge widening work. Funding includes costs to improve roadway geometry.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
-	-	-	509,000	-	509,000
<b>Funding: \$509,000 GF</b>					

### PROJECT ID #15: Bridge Improvements (034118)

Project Goal: "To design and start construction of the Collier/Smokehouse Bay (south bound) Bridge."

Project Objectives:

1. To replace a bridge that has exceeded its useful life.
2. To establish a new profile of the bridge to accommodate higher vertical clearance, and allow for the addition of a boardwalk under the bridge.

**Project's Relationship to Comprehensive Plan:**

- "Incorporation of recommended improvements contained in the bridge analysis study will enhance bridge safety and capacity into future capital improvement budgets." (Section II, Objective 1.6)

**Project's Relationship to Bridge Plan Recommendations:**

- The Collier/Smokehouse Bay Bridge was transferred from the FDOT to the City in FY05.

**Success Measurement:** Start completion of design and construction stages in FY10 within the allocated budget and complete with additional funds in FY11.

**Project Narrative:** The Collier/Smokehouse Bay Bridge was built in 1963 and will have reached its useful life in 2008. The new bridge will be raised approximately four (4) feet to allow larger boats to navigate under the bridge and provide a boardwalk under the bridge.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	-	-	-	2,465,000	2,465,000
<b>Funding: \$2,465,000 GF</b>					

**CATEGORY IV – ROADWAY IMPROVEMENTS:**

The development of the Roadway Improvement component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations or action strategies set forth in the Right-of-Way Master Plan.

**Comprehensive Plan Goal:** "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN AN SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

**Comprehensive Plan Information** – The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. Applicable Comprehensive Plan Objectives from Part 1 are:

- Promote a safe, convenient, and energy efficient multimodal transportation system
- Coordinate the transportation system with the Future Land Use Map to ensure population densities, housing and employment patterns, and land uses are consistent with the capabilities and capacities of the transportation network
- Coordination of the City's Transportation Element with the MPO and FDOT to ensure project/improvement consistency with external plans and programs
- Maintain designed Levels of Service for arterial, collector, and local roads on Marco Island
- Protect and preserve existing and future rights-of-way to prevent structural encroachments and to ensure adequate ultimate roadway widths for maintenance of adopted level of service standards, consistent with this element, the 2020 Collier County MPO Transportation Plan, and the Land Development Code (LDC)

Part 2 of the Comprehensive Plan addressing Transportation Improvements is based on information and recommendations contained in the City's Right-of-Way Master Plan (2000). Policy 1.1.1 of the Comprehensive Plan sought, "incorporation of the recommendations contained in the Right-of-Way Master Plan into the five year Capital Improvement Element based on priority of need and availability of fiscal resources."

**Right-of-Way Master Plan Recommendations:** The Right-of-Way Master Plan recommended that North and South Collier Boulevard, Bald Eagle Drive, and San Marco Road be designated as capacity and aesthetic improvement projects which have also been included in the Collier County 2025 Transportation Needs Plan.

**Consistency With Adopted Schedule of Capital Improvements:** The roadway improvement expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan. An amount of \$1,510,000 was allocated toward roadway improvement projects in FY06.

The Five-Year CIP for fiscal years 2006-2010 allocates \$4,090,000 for Roadway Improvements.

## Project # 17: North Collier Boulevard Improvements (Buttonwood Court to San Marco Road)

**Project Goal:** "To reconstruct North Collier Boulevard from a rural roadway to an urban roadway to provide long-term capacity needs, to improve stormwater drainage, to remedy operational safety deficiencies, to create a shared use path for pedestrians and bicyclists, to enhance aesthetics through landscaping and decorative lighting, and to place overhead power lines underground."

### Project Objectives:

1. To commence construction of North Collier Boulevard with inclusion of utility relocation and expansion work as recommended under the City's Utility Master Plan.
2. To proactively address and resolve design and property impact concerns by City Council and residents during the final design phase, including consensus on access management, Shared Use Paths, drainage improvements and other community needs.

### Project's Relationship to Comprehensive Plan:

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)
- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

### Project's Relationship to Right-of-Way Master Plan Recommendations:

- The scope of work proposed for North Collier Boulevard (to include reconstruction to an urban typical section, and construction of multimodal facilities and streetscape related improvements) is consistent with recommendations set forth in the Right-of-Way Master Plan.

**Success Measurement:** To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

**Project Narrative:** This project involves the reconstruction of North Collier Boulevard from a rural four-lane divided boulevard to an urban four-lane divided boulevard, an approximate distance of 2.5 miles.

North Collier Boulevard lies within an existing right-of-way corridor width of 100 feet. The existing curbed median is not of a sufficient width to provide refuge pavement areas at mid block locations and side street intersections for safe-cross over of vehicles and left turn movements. In conjunction with the preparation of an access management plan to determine optimum locations of median openings, medians will be constructed to enhance operational safety and an increase in service capacity. The planned scope of work includes Shared Use Paths, additional left turn lane bays, storm sewer systems, architectural lighting, streetscape and landscape improvements, major relocation and upgrades of underground and surface utilities, and signalization upgrades or new mast arm systems.

### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
905,000	400,000	-	-	-	1,305,000

**Funding:** \$400,000 GF; \$200,000 Road Impact Fees; \$500,000 Collier Transportation Grant;  
\$55,000 Hideaway Beach; \$150,000 Esplanade Developer

## Project # 18: Local Street/Collector Intersection Improvements

**Project Goal:** "To reconstruct inverted street intersection areas for resolution of drainage problems and correction of safety deficiencies, including rehabilitation of roadway pavements and sidewalks."

### Project Objectives:

1. To complete reconstruction of inverted street intersections in the Five-Year CIP through FY10, resulting in elimination of stormwater ponding and correction of operational safety and maintenance deficiencies.

### Project's Relationship to Comprehensive Plan:

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)
- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

### Project's Relationship to Right-of-Way Master Plan Recommendations:

- Intersection improvements under this project are consistent with recommendations outlined in the City's Right-of-Way Master Plan as well as the Master Drainage Plan.

**Success Measurement:** Complete all construction activities in each fiscal year in which funding is allocated per the Five-Year CIP.

**Project Narrative:** This project involves the partial or full reconstruction of roadway intersection areas to resolve drainage problems, to replace raveled asphalt pavement, to resolve inadequate turning radii, to remedy safety concerns, to alleviate excessive ponding of stormwater, and to construct or reconstruct paved shoulders and sidewalk improvements.

The scope of work may also include reconstruction and resurfacing of deteriorated asphalt pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling. Storm sewer installations may also be required to eliminate drainage problems. Due to budgetary shortfall, no funds have been allocated in FY06 and FY07.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	-	200,000	200,000	200,000	600,000
<b>Funding: \$600,000 Road Impact Fees</b>					

**Project # 19: Street Resurfacing Program**

**Project Goal:** "To continue with the City's annual street resurfacing program in a prioritized sequence based on a pavement serviceability rating system."

**Project Objectives:**

1. To preserve the structural integrity and load carrying capacity of City streets through an annual resurfacing program.
2. To reduce long-term recurring expenditures for miscellaneous street maintenance and repairs through preservation of pavement conditions by asphalt resurfacing and milling.

**Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)

**Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The scope of work for annual resurfacing of streets is indirectly related to recommendations set forth in the Right-of-Way Master Plan for roadway improvements.

**Success Measurement:** Complete annual street resurfacing projects in accord with budget allocations and the prioritized listing of streets requiring periodic resurfacing.

**Project Narrative:** This on-going roadway improvement project represents the City's continuing efforts to resurface local and collector streets in a prioritized sequence based on a pavement serviceability rating system. There are over 258 lane miles of roads within the City limits.

While City Council adopted a resurfacing priority list to fund annual resurfacing efforts of approximately ten (10) road miles of local/collector streets. This project may also include some minor reconstruction, widening, and resurfacing of localized failed pavements (i.e., intersection and cul-de-sac areas) as well as milling of existing pavements to extend and maximize the pavement design life. Milling of pavements particularly at driveway locations may be required in order to provide for smooth connections and transitions to driveway approaches. Should

the decision be made to install gravity flow sewer lines beneath roadways, funds will be directed to areas outside of the sewer system project areas.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
100,000	100,000	100,000	100,000	100,000	500,000
<b>Funding: \$500,000 GF</b>					

**Project # 20: Traffic Signal System**

**Project Goal:** "To proceed with a traffic signal system project.

**Project Objectives:**

1. To improve traffic signage.
2. To improve public safety response time.

**Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient transportation system." (Section II, Objective 1.1)
- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

**Success Measurement:** Completion of traffic signal system project in FY06 within budget.

**Project Narrative:** The Traffic Signal System involves safety and maintenance upgrade for four (4) existing traffic signal installations along San Marco Road. Work scope involves the installation of internally illuminated mast arm signs, the installation of light emitting diode signal bulb replacements and also the installation of emergency vehicle pre-emption devices for fire and emergency vehicle use.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
185,000	-	-	-	-	185,000
<b>Funding: \$50,000 GF; \$135,000 Grant</b>					

## **Project # 21: Street and Alley Improvements**

**Project Goal:** "To continue with an on-going repair/reconstruction program for failed or deteriorated street and alley pavements."

**Project Objectives:**

1. To annually reconstruct and resurface deteriorated street and alley asphalt pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling.
2. To prioritize work under this project recognizing that alleys may need to be accomplished first due to the extensive loss of pavements and negative economic impacts to commercial business enterprises.
3. To maximize pavement design life.

### **Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)

### **Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The street and alley improvements project is indirectly related to recommendations set forth in the Right-of-Way Master Plan for roadway improvements.

**Success Measurement:** Completion of pavement rehabilitation projects within the budgeted fiscal year yielding decreases in annual maintenance costs. No funds have been allocated in FY06 due to budget limitations.

**Project Narrative:** This street and alley improvement project involves the reconstruction and resurfacing of deteriorated asphaltic pavements caused by repetitive truckloads, failed sub-base stratum due to water table fluctuations, and shoulder distress and raveling. Since failed or deteriorated pavement conditions are usually verified upon visual inspection, individual maintenance projects for streets and alleys will not be selected for repair in a prioritized sequence based on a pavement serviceability rating system. However, repair work along alleys will not be to be accomplished first due to the extensive loss of pavements and negative economic impacts to commercial business enterprises that depend on alleys for delivery of goods and products. The scope of work may also include some minor reconstruction, widening, and resurfacing of localized failed pavements as well as milling of existing pavements to extend and maximize the pavement design life.

### **Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	100,000	100,000	150,000	100,000	450,000
<b>Funding:</b>	<b>\$450,000</b>	<b>GF</b>			

## **Project # 22: Goldenrod Avenue Turn Lane**

**Project Goal:** "To reconstruct inverted street intersection areas for resolution of drainage problems and correction of safety deficiencies, including rehabilitation of roadway pavements and sidewalks."

### **Project Objectives:**

1. To complete reconstruction of inverted street intersections in the Five-Year CIP through FY09, resulting in elimination of stormwater ponding and correction of operational safety and maintenance deficiencies.

### **Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)
- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

### **Project's Relationship to Right-of-Way Master Plan Recommendations:**

- Intersection improvements under this project are consistent with recommendations outlined in the City's Right-of-Way Master Plan as well as the Master Drainage Plan.

**Project Narrative:** Goldenrod Avenue exists over Goldenrod Bridge onto Bald Eagle Drive. This bridge isolates eight (8) streets, which must exit at one location with a single lane. Bald Eagle Drive, a heavily traveled arterial roadway, makes it very difficult to turn left (north) throughout most of the day resulting in traffic back up past the bridge. The addition of a right turning lane, will allow traffic traveling southbound easy access to Bald Eagle Drive.

### **Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
40,000	-	-	-	-	40,000
<b>Funding:</b>	<b>\$40,000</b>	<b>GF</b>			

## **Project # 23: North-East Elkcarn Circle Widening**

**Project Goal:** "To reconstruct North Collier Boulevard from a rural roadway to an urban roadway to provide long-term capacity needs to improve stormwater drainage, to remedy operational safety deficiencies, to create a shared use path for pedestrians and



bicyclists, and to enhance aesthetics through landscaping and decorative lighting. To accomplish this goal will require traffic to be redirected onto North-East Elkcam Circle. To ensure that traffic flows smoothly, a third lane will be added.”

**Project Objectives:**

1. To commence construction of North Collier Boulevard.

**Project's Relationship to Comprehensive Plan:**

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.1)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

**Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The scope of work proposed for North Collier Boulevard (to include reconstruction to an urban typical section, and construction of multimodal facilities and streetscape related improvements) is consistent with recommendations set forth in the Right-of-Way Master Plan.

**Success Measurement:** To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

**Project Narrative:** A third lane will be added which will be used as a turning lane to Post Office and shops, as well as allow traffic that will be diverted due to North Collier construction onto Bald Eagle and Elkcam Circle.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
325,000	-	-	-	-	325,000
<b>Funding:</b>	<b>\$325,000 GF</b>				

**Project # 24: Bald Eagle Drive Turn Lanes**

**Project Goal:** “To reconstruct North Collier Boulevard from a rural roadway to an urban roadway to provide long-term capacity needs to improve stormwater drainage, to remedy operational safety deficiencies, to create a shared use path for pedestrians and bicyclists, and to enhance aesthetics through landscaping and decorative lighting. To accomplish this goal will require traffic to be redirected onto Bald Eagle Drive. To ensure that traffic flows smoothly, turning lanes will be added.”

**Project Objectives:**

1. Turning lanes will be added between San Marco Road and Elkcam Circle.

**Project's Relationship to Comprehensive Plan:**

- “Promote a safe, convenient, and energy efficient multimodal transportation system.” (Section II, Objective 1.1)
- “Maintain designated Level of Service for arterials, collector and local roads on Marco Island.” (Section II, Objective 1.4)
- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

**Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The scope of work proposed for North Collier Boulevard (to include reconstruction to an urban typical section, and construction of multimodal facilities and streetscape related improvements) is consistent with recommendations set forth in the Right-of-Way Master Plan.

**Success Measurement:** To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

**Project Narrative:** Turning lanes will be provided onto Goldenrod, Yellowbird to Samoa, and Bayport.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
210,000	-	-	-	-	210,000
<b>Funding:</b>	<b>\$210,000 GF</b>				

**Project # 25: North Barfield Drive Turn Lanes**

**Project Goal:** “To construct turning lanes and bike path shoulder between San Marco Road and Collier Boulevard.”

**Project Objectives:**

1. To help traffic flow on North Barfield Drive.
2. To provide a shoulder for bicyclists.

**Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.1)
- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

**Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The scope of work proposed for North Barfield Drive is consistent with recommendations set forth in the Right-of-Way Master Plan.

**Success Measurement:** To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

**Project Narrative:** Based on available funds, construct turning lanes at Barbados, Honduras, Hummingbird, Birwood, and Bimini.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	-	125,000	-	-	125,000
<b>Funding: \$125,000 Road Impact Fees</b>					

**Project # 26: Bike Path Shoulder Widening**

**Project Goal:** "To provide safe riding areas for bicyclists to use on City streets."

**Project Objectives:**

1. Provide a shoulder on existing streets to allow for safe bike riding.
2. The annual level of construction will depend on available CIP funds.

**Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section II, Objective 1.1)
- "Maintain designated Level of Service for arterials, collector and local roads on Marco Island." (Section II, Objective 1.4)

- "The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects." (Section VIII, Objective 1.3)

**Project's Relationship to Right-of-Way Master Plan Recommendations:**

- The scope of work proposed is consistent with recommendations set forth in the Right-of-Way Master Plan.

**Success Measurement:** To commence and complete construction on schedule with special emphasis on development of maintenance of traffic and construction phasing plans to minimize public inconvenience and disruption of business operations.

**Project Narrative:** The City has identified approximately 30 miles of bike path streets. Most of these do not have a pavement shoulder to allow for off-traffic pavement and riding surface. A three to four foot wide asphalt pavement will be constructed.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	100,000	100,000	100,000	100,000	400,000
<b>Funding: \$400,000 GF</b>					

## **CATEGORY V – PEDESTRIAN/BICYCLE WAYS:**

The development of the Pedestrian/Bicycle Ways component of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations, or action strategies, set forth in the Right-of-Way Master Plan.

**Comprehensive Plan Goal:** "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

**Comprehensive Plan Information** – The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The relevant Comprehensive Plan Objectives from Part 1 are:

- Promotion of a safe, convenient, and energy efficient multimodal transportation system
- The City shall coordinate future transportation, park and infrastructure improvements to ensure compatibility and appropriateness of adjacent land uses, and to promote the Island's small town character
- Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities

Part 2 of the Comprehensive Plan addressing the desire to advance a multimodal transportation network is based on information and recommendations contained in the City's Master Park, Recreation and Open Space Study, and the Right-of-Way Master Plan.

**Master Park, Recreation and Open Space Study Recommendations:** In 1999 the City discussed the Master Park, Recreation and Open Space Study, which incorporates a review and analysis of the current recreation and open space system, projection of future needs, and a recommended action plan. Discussions included bikeways, trails, and sidewalk systems. The Citywide interconnected system of pedestrian-friendly facilities include shaded sidewalks in our neighborhoods, safe facilities for bicycle use and improved safety at pedestrian crosswalks. The system of sidewalks and bikeways connect neighborhoods to town centers, parks, public buildings, and natural areas. The benefits of an interconnecting alternative transportation system include:

- Improved safety for pedestrians and cyclists;
- Less reliance on the automobile and other motorized travel;
- Improved air quality; and
- Improved quality of life for residents

**Right-of-Way Master Plan Recommendations:** Consistent with the proposed improvements in the City's Right-of-Way Master Study, multi-purpose sidewalks are proposed along all major roadways. These walks can accommodate cyclists, walkers and joggers, and rollerbladers. A system of multi-purpose paths for more intensive recreation use was proposed for Tracts "C" and "D" eventually linking to a bike path along CR 92. The design of these paths should also include "trailheads" consisting of bike racks, water

fountains, and possibly a pavilion. The project, identified as the Racquet Center – Mackle Park – Winterberry Pathway was designed in FY05. However, because of increasing construction cost estimates in the CIP and because of the need to provide additional funding for the North Collier Boulevard project, the project has been deferred.

**Consistency With Adopted Schedule of Capital Improvements** – Based on the Adopted Schedule of Capital Improvements (FY04-08) contained in the amended Comprehensive Plan, \$1,225,000 was committed to pedestrian and bicycle improvement projects.

The Five-Year CIP for fiscal years 2006-2010 allocates \$250,000 for one (1) pedestrian / bicycle project.

**PROJECT ID #27: Bald Eagle Drive Shared Use Pathway**

**Project Goal:** To increase the mileage of the City's Multimodal Transportation system.

**Project Objectives:**

1. To increase the City's Multimodal Transportation system, by approximately 1.1 mile, by replacing the existing 4-foot sidewalk, on the eastern edge of Bald Eagle Drive, between San Marco Rd. and Elkcam Circle, with an 8-foot Shared Use Pathway

**Project's Relationship to Comprehensive Plan:**

- "Promotion of a safe, convenient, and energy efficient multimodal transportation system." (Section VI, Objective 1.3)
- "Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities." (Section V, Policy 1.1.2)

**Project's Relationship to Master Park, Recreation and Open Space Study Recommendations:**

- The Study recommended a "citywide interconnected system of pedestrian-friendly facilities to include shaded sidewalks in our neighborhoods, safe facilities for bicycle use and improved safety at pedestrian crosswalks. The system of sidewalks and bikeways connect neighborhoods to town centers, public buildings, and natural areas". (Section IV, page 50, paragraph 1)

**Project's Relationship to Master Right-of-Way Plan:**

- Bald Eagle Drive, between Elkcam Circle South and San Marco Road, construct 8' sidewalk on each side of the road. (Section Eight, page 19, 10-L100)

**Success Measurement:** Completion of FY06 construction projects within the approved budget.

**Project Narrative:** To expand the system of bicycle routes, a shared use pathway is proposed for the high traffic volume route along Bald Eagle Drive from North Collier Boulevard to San Marco Road. Consistent with the shared use pathway concept designed for North and South Collier Boulevard, this project will provide for an 8-foot pedestrian-bicycle path, but only on one side of the roadway.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	250,000	-	-	-	250,000

**Funding: \$250,000 GF**

## **CATEGORY VI – STREETSCAPE IMPROVEMENTS:**

The development of the Streetscape Improvement component of the Capital Improvement Program is derived from specific recommendations or action strategies set forth in the Master Park, Recreation, and Open Space Study and the Right-of-Way Master Plan. Additionally, the Transportation Element goal statement suggests aesthetic improvements are a desired component the City's transportation system.

**Comprehensive Plan Goal:** "TO PROVIDE AND ENCOURAGE A MULTIMODAL TRANSPORTATION SYSTEM THAT MEETS THE CIRCULATION NEEDS OF MARCO ISLAND IN A SAFE AND EFFICIENT MANNER BUT DOES NOT ADVERSELY IMPACT THE QUALITY OF LIFE OF THE RESIDENTS."

**Comprehensive Plan Information:** The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Transportation Element as listed above. The relevant Comprehensive Plan Objectives from Part 1 are:

- Promote a safe, convenient, and energy efficient multimodal transportation system
- The City shall coordinate future transportation, park and infrastructure improvements to ensure compatibility and appropriateness of adjacent land uses, and to promote the Island's small town character

Part 2 of the Comprehensive Plan addressing the desire to advance a multimodal transportation network that reflects aesthetic expectations of the community is based on information and recommendations contained in the City's Master Park, Recreation and Open Space Study, and the Right-of-Way Master Plan.

**Master Park, Recreation and Open Space Study Recommendations:** The Citywide interconnected system of pedestrian-friendly facilities include landscaped sidewalks borders in our neighborhoods, safe facilities for bicycle use and improved safety at pedestrian crosswalks. The system of sidewalks and bikeways connect neighborhoods to town centers, parks, public buildings, and natural areas. The benefits of an interconnecting alternative transportation system include:

- Improved safety for pedestrians and cyclists;
- Less reliance on the automobile and other motorized travel;
- Improved air quality; and
- Improved quality of life for residents

**Right-of-Way Master Plan Recommendations:** Although the City's Right-of-Way Master Study is primarily a transportation-planning document that focuses on capacity and system preservation improvements to bridges and arterial, collector, and local streets, the document also provides evaluations and recommendations for aesthetic designs within roadway right-of-way. At the outset, the planning document clearly announces a citizen-supported goal that future transportation infrastructure improvements be balanced with elements of streetscape aesthetics.

Section Six of the Right-of-Way Master Plan is devoted solely to streetscape improvements, and provides recommendations for street furniture and elements, street signage, lighting and landscaping.

Streetscape improvements generally include roadside and median landscaping. Also included are associated street level amenities such as benches, architectural lighting and signing, brick paver designs, linear parks, aesthetic mast arm traffic signals, decoratively designed newspaper arbors, sidewalks, bicycle facilities and other landscape architecture elements servicing the needs of pedestrians and bicyclists.

Optimally, streetscape improvements are designed concurrently with transportation engineering projects to achieve maximum benefits in first costs and perpetual maintenance. However, in instances of limited funds or different program time lines whereby roadway expansion projects follow initial streetscape improvements consisting of basic landscaping elements, design strategies need to be employed to minimize future loss or relocation of constructed streetscape improvements.

**Consistency With Adopted Schedule of Capital Improvements** – Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, \$725,000 has been committed to streetscape improvement projects for the prior Five-Year CIP for FY05-FY09. The streetscape expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan.

The Five-Year CIP for fiscal years 2006-2010 allocates \$800,000 for streetscape improvement projects.

### **PROJECT #28: Roadside Border Landscaping**

**FY06 Project Goal:** “To increase the number of trees planted along streets, within the rights-of-way, that serve to improve the landscape quality and character of Marco Island”

#### **Project Objectives:**

1. To increase the number of trees planted along Bald Eagle Drive between North Barfield and Palm St.

#### **Project's Relationship to Comprehensive Plan:**

- “Incorporation of the recommendations contained in the Master Right-of-Way Plan into the five year Capital Improvement Elements based on priority of need and availability of fiscal resources” (Section II, Policy 1.1.1)

#### **Project's Relationship to Master Right-of-Way Plan:**

- “Due to the high temperature and intense sunlight the island experiences in a year, citizens want to maximize the amount of shade available within the roadway pedestrian corridors. The new roadway cross section has been prepared to maximize

room within the right of way for meandering sidewalks and increased amounts of shade trees” (Section 5, Roadway Shade/Lighting, pages 3&4).

- “Due to extensive overhead power lines along the majority of the project area, the small tree acts as the staple street tree on the island. Due to their smaller size, more trees would be planted to permit the desired shade and streetscape effect. No under story planting is recommended, except to accent propose pedestrian nodes” (Section 6, Streetscaping, page 10).
- Landscape Palette” provides recommendations for suitable species” (Section 6, Streetscaping, pages 14-31).

#### **Project's Relationship to MPROSS:**

- “Establish a tree-planting program that targets individual corridors for improvements” (Section 4, page 5, #5)

**Success Measurement:** Completion of the FY05, FY06, FY07, FY08, and FY09 planting projects within the approved budget and within the fiscal year.

**FY06 Project Narrative:** Marco Island is a beautiful City. The landscape character sets the City apart from many other Florida communities and is a significant enhancement to both the physical beauty of the island and the quality of life for residents. To further enrich the beauty of the island, planting street trees along major roadways has been a priority for the last three fiscal years. A combination of palms, shade trees, flowering trees and shrubbery have been used to improve the visual quality of Winterberry Drive (FY02), Bald Eagle Drive (FY03) and San

Marco Boulevard (FY04), Bald Eagle Drive Phase 2 (FY05). Using the plant recommendations from the Right-of-Way Master Plan (1999), staff has worked with the Beautification Committee and consultants to design the first three phases of the “Roadside Border Landscaping” project. This collaboration will continue in FY06 as North Barfield Drive, between Bald Eagle Drive and North Collier Blvd. is planted. The planning for this project was completed in FY05.

Projects in FY07-FY10 will continue roadside beautification in areas targeted through the Right-of-Way Master Plan, MPROSS and as recommended through the Beautification Committee. All projects are supported in the MPROSS, The Master Right-of-Way Plan, and the Comprehensive Plan. Recommended funding for FY09 has been included.

#### **Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
75,000	150,000	150,000	150,000	150,000	675,000
<b>Funding:</b>					<b>\$675,000 GF</b>

**Project # 29: Cul-de-Sac Tree and Landscaping Installations**

**Project Goal:** "To continue with an annual citywide Cul-de-Sac program by installing plant material per the "standard" design as recommended by the City's Beautification Advisory Committee"

**Project Objectives:**

1. To maintain cul-de-sacs in accordance with the "standard" design as recommended by the Beautification Advisory Committee.
2. To encourage resident maintenance of cul-de-sacs.

**Project's Relationship to Comprehensive Plan:**

- "Promote a safe, convenient, and energy efficient multimodal transportation system." (Section VI, Objective 1.3)
- "Encourage non-motorized travel on the island to reduce fossil fuel emissions through improved pedestrian and bicycle facilities." (Section V, Policy 1.1.2)

**Project's Relationship to Master Park, Recreation and Open Space Study Recommendations:**

- This project is primarily intended to provide street trees and ground cover plantings at local street Cul-de-Sacs to provide aesthetic benefits to residents such as high visual impact and shade.

**Project's Relationship to the Right-of-Way Master Plan Recommendations:**

- This tree installation and ground cover landscaping program for local street Cul-de-Sacs is consistent with recommendations set forth in the Right-of-Way Master Plan, as further elaborated and recommended by the City's Beautification Advisory Committee.

**Success Measurement:** Complete all annual tree installation and landscape work by September 30 of each ending fiscal year programmed in the Five-Year CIP.

**Project Narrative:** Through review of the Cul-de-sac program with the Beautification Advisory Committee, a "standard" design has been developed for cul-de-sacs not planted and maintained by residents. This "standard" design will be installed by the City at cul-de-sacs without resident maintenance agreements over a period of time and as funding allows.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
25,000	25,000	25,000	25,000	25,000	125,000

**Funding: \$125,000 GF**

### **Project # 30: Architectural Lighting – S.S. Judge Jolley Bridge**

**Project Goal:** “To replace existing standard highway type lighting on the S. S. Judge Jolley Bridge with specialty designed and manufactured architectural light poles (perhaps using a maritime design theme)”.

#### **Project Objectives:**

1. To supplement and enhance the aesthetic benefits under landscaping Project # 27 by installing specialty architectural light poles across the S. S. Judge Jolley Bridge.
2. To coordinate the designs for bridge lighting with engineering designs in progress for widening of the S.S. Judge Jolley Bridge and reconstruction of North Collier Boulevard to ensure technical and aesthetic consistency.

#### **Project's Relationship to Comprehensive Plan:**

- “The City will aggressively seek grants, and other funding sources to augment and expand the financial resources available for capital improvement projects.” (Section VIII, Objective 1.3)

#### **Project's Relationship to Master Park, Recreation and Open Space Study Recommendations:**

- Not Applicable.

#### **Project's Relationship to the Right-of-Way Master Plan Recommendations:**

- Installation of architectural lighting on the S.S. Judge Jolley Bridge is consistent with Section Six of the Right-of-Way Master Plan, which provides recommendations for landscaping, street furniture and elements, street signage, and street lighting.

**Success Measurement:** Completion of the architectural lighting project by September 30, 2006.

**Project Narrative:** The intent of this project is to replace existing standard highway type lighting on the S. S. Judge Jolley Bridge with specialty designed and manufactured architectural light poles (perhaps using a maritime design theme). This roadway lighting project will be coordinated with final engineering designs to convert the existing two lane Jolley Bridge structure to a four lane divided bridge. Color and style are key objectives to achieving a high-quality visual impact. The architectural lighting system is expected to provide a secondary but equally important community use for attachment of banners to celebrate holidays or special community events. Funds will be provided in the form of a grant from FDOT.



**Five-Year Funding Recommendation:**

FY05	FY06	FY07	FY08	FY09	Total
-	59,000	-	-	-	59,000

**Funding: \$59,000 FDOT Grant**

**CATEGORY VII – PARKS, RECREATION, AND OPEN SPACE**

The development of the Parks, Recreation and Open Space element of the Capital Improvement Program is based on the goals and objectives set forth in the Comprehensive Plan and the specific recommendations, or action strategies, set forth in the Master Parks, Recreation and Open Space Study.

**Comprehensive Plan Goal:** "TO ENHANCE MARCO ISLAND'S OPEN SPACE AND RECREATIONAL OPPORTUNITIES WHILE MAINTAINING ITS TROPICAL, SMALL TOWN CHARACTER."

**Comprehensive Plan Information** - The City's Comprehensive Plan is divided into two sections: Part 1 – Goals, Objectives and Policies; and Part 2 – Data and Analysis. Part 1 identifies the goal of the Parks and Open Space Element as listed above. The Comprehensive Plan Objectives from Part 1 are:

- Establishment of minimum Level of Service (LOS) standards for community parklands and regional parkland acreages per 1,000 residents
- To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites
- Promotion of a safe, convenient, and energy efficient multimodal transportation system
- The City will actively seek and cooperatively pursue partnerships with Island entities for enhanced and expanded recreational an civic use facilities

Part 2 of the Comprehensive Plan also states: "To gain a better understanding of our park, recreation and open space needs and opportunities, the City commissioned the creation of a Park an Open Space Study in 1999. That Study provides critical information and guidance as to how the City should address open space and recreational needs of the community through build-out. It also provides benchmark data and analysis to facilitate development of this Comprehensive Plan element." Since the Master Parks, Recreation and Open Space Study (MPROSS) is given great weight in the Comprehensive Plan and, since it provides a more detailed examination of parks and recreation facilities along with more detailed improvement recommendations, the MPROSS serves as the foundation for the CIP recommendations. The approved CIP projects serve as the action strategies that will fulfill the Comprehensive Plan's goal and objectives.

**Master Parks, Recreation and Open Space Study Objective:** The City's Master Parks, Recreation and Open Space Study (MPROSS) stated objective is, "to develop a long-range, visionary, yet practical parks and open space vision that: has broad-based public consensus, identifies open space needs in 'new' areas, identifies opportunities for linkages and partnerships, provides recreation opportunities for all residents, includes a comprehensive variety of facility types, creates opportunities for recreation programs, accommodates changing demographics, respects individual neighborhood needs, develops an implementation strategy and establishes priorities for land acquisition and park development."

**MPROSS Information** – The City's MPROSS is comprised of four sections: 1 – Introduction; 2 – Physical Characteristics of Marco Island; 3 – Needs Analysis and; 4 – The Future of Parks, Recreation and Open Space System. The specific recommendations provided in Section 4, The Future of Parks, Recreation, and Open Space System, serve as the basis for CIP recommendations.

Consistency With Adopted Schedule of Capital Improvements: For FY05 Five-Year CIP, the City Council approved Recreation, and Open Space program. The FY06 proposed Five-Year Capital Improvement strategy recommends Recreation, and Open Space projects through fiscal year 2010.

### Project # 31: Mackle Park Improvements

Project Goal: "To increase Mackle Park's ability to meet the needs of the community through phased implementation of Park Master Plan"

Project Objectives:

1. To pipe and fill the "finger ditch" per the Mackle Park Master Plan
2. To construct a pedestrian bridge at the north-east corner of the lake per the Mackle Park Master Plan
3. To construct a sand volleyball court per the Mackle Park Master Plan
4. To construct the "filter marsh" per the Mackle Park Master Plan
5. To install trees in the project areas listed above (1-4)
6. To improve irrigation in the project areas listed above (1-4).

Project's Relationship to Comprehensive Plan:

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)
- "Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island" (Section VI, Policy 1.2.5) (Completed during the Master Plan development).

Project's Relationship to MPROSS:

- "Renovate and expand Mackle Park: Develop a final master plan and construction documents for the proposed improvements to Mackle Park" (Section 4, page 43, #7)

Success Measurement: Completion of FY06 construction projects within the approved budget.

Project Narrative: Mackle Park is the primary public space in the City's park system. It offers a unique blend of passive and active recreation and serves as the host site for a majority of the city's community events, public and organizational meetings, concerts, and dances. It also hosts the Island's only publicly owned community center, which is heavily used throughout the year. A comprehensive Master Plan for the park, in accordance with the MPROSS, was completed in 2004 and approved by the City Council on February 22, 2005. The plan provides the framework for investing CIP funding, defines long and short-term improvement priorities, provides cost estimates for these

priorities, graphically illustrate the future park, explains user patterns, documents development chronology and eliminates or mitigates current conflicts between users.

Implementation of the Master Plan began with the construction of Kids' Cove playground. The projects described above represent Phase II improvements as discussed with the City Council during the February 7, 2005 workshop on the Mackle Park Master Plan. The recommendations for FY07-FY10 are also consistent with the construction phases discussed with the City Council on February 7, 2005. The City will seek grants to assist with park development.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	Total
500,000	469,200	900,000	1,000,000	350,000	3,219,200

**Funding: \$3,219,200 GF**

The Five-Year CIP period spanning fiscal years 2005-2008, as identified in the FY04 budget, has been amended for Mackle Park to the following schedule. All projects are supported in the MPROSS and the Comprehensive Plan. Anticipated spending for FY09' has been included.

- **Fiscal Year 2007:** Phase III improvements, construct new plaza, construct sitting circle, install new park signage.
- **Fiscal Year 2009:** Phase IV improvements, widen pathway, relocate soccer field, install path lighting, trees and irrigation, entry arbors
- **Fiscal Year 2008:** Phase V improvements, expand parking, new basketball courts, park lighting, landscaping, signage
- **Fiscal Year 2010:** Phase VI improvements, design community center including construction documents.

Project # 32: Racquet Center Improvements

Project Goal: "To replace corroding court light posts with new posts and energy efficient luminaries"

Project Objectives:

1. To replace corroding light posts that could pose a safety hazard to facility users with new light posts and energy efficient luminaries.

Project's Relationship to Comprehensive Plan:

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)

**Project's Relationship to MPROSS:**

- "All parks and facilities must be maintained to be clean, safe, well-lighted, attractive, comfortable and uniform in appearance" (Section 4, page 63, #5)

**Success Measurement:** Completion of FY06 construction project within the approved budget.

**Project Narrative:** Funding allows for the replacement of court lighting (posts and luminaries) at the Racquet Center. During FY04 some lights (courts 3 and 4) were replaced after one light post collapsed due to corrosion.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
100,000		\$100,000	-	100,000	300,000

**Funding: \$300,000 GF**

The Five-Year CIP period spanning fiscal years 2005-2008, as identified in the FY04 budget, has been amended for the Racquet Center to the following schedule. All projects are supported in the MPROSS and the Comprehensive Plan. Anticipated spending for FY09' has been included.

- **Fiscal Year 2008:** Replace under-court irrigation on courts 3 and 4.
- **Fiscal Year 2010:** Building repairs.

**Project # 33: Winterberry Park Improvements**

**Project Goal:** "To increase Winterberry Park's ability to meet the needs of the community through implementing the Winterberry Park Improvement Plan"

**Project Objectives:**

1. To increase Winterberry Park's ability to meet the needs of the community through the construction of permanent restroom facilities during FY06.

**Project's Relationship to Comprehensive Plan:**

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)

**Project's Relationship to MPROSS:**

- "Develop a Master Development Plan and Construction Documents for Winterberry which creates an urban" facility capable of supporting multiple uses" (Section 4, page 44, #8, bullet 1)
- "Implement improvements including construction of new ball field facilities, reconfiguration of the parking lots and pedestrian walks" (Section 4, page 44, #8, bullet 1)

**Success Measurement:** Completion of FY06 construction project within the approved budget.

**Project Narrative:** An Improvement Plan for Winterberry Park was developed in FY03-04 in accordance with the MPROSS. The plan will be presented to the public for comment during the current year. The improvement plan makes long-term recommendations for the improvement of the park. Like the plan developed for Mackle Park, it must be implemented in phases.

- **Fiscal Year 2010:** Improvements per the Improvement Plan, parking improvements, construct perimeter walk, construct small playground, install site furniture, relocate field lighting, landscaping.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	-	-	-	\$300,000	300,000

**Funding: \$300,000 GF**

**Project # 34: Veterans Community Park**

**Project Goal:** "To increase the amount of park land available to residents through the development of the Veterans Community Park"

**Project Objectives:**

1. To increase the amount of park land available to residents by first developing a Comprehensive Master Plan, in FY06, that provides the framework for developing the Veterans Community Park with strong community support.

**Project's Relationship to Comprehensive Plan:**

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)
- "Within one year of the Plan's effective date, the City will investigate and negotiate, if feasible, the purchase of vacant property on Marco Island that is suitable for future parks/or community/cultural center" (Section VI, Policy 1.2.1)

- "Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island" (Section VI, Policy 1.2.5)

**Project's Relationship to MPROSS:**

- "The collection of 6 undeveloped lots along Elkcam Circle, in the southwest quadrant of downtown, presents the opportunity for the development of the signature civic space of Marco Island. This space could begin as a public gathering space, complete with plazas fronting the water, and green space to accommodate festivals." (Section 4, page 58, paragraph 3)
- "Develop and implement a Master Site Plan for the town Center gathering space or 'green'" (Section 4, page 58, #3)

**Success Measurement:** Completion of the FY06 planning project within the approved budget and within the fiscal year.

**Project Narrative:** As stated in the introduction of this section, voters approved a referendum in 2003 to purchase the 6.85 acres known as the "Glon Property." Acquiring the land and developing the park is supported in both the Comprehensive Plan and the MPROSS. Developing a Master Plan for the new park was originally planned for FY05, however, with guidance from City Council (March 21,2005), the FY05 funds will be used to stabilize the seawall and remove invasive Australian pines. FY07 funding allows for the Master Plan to be developed. The planning process will include several opportunities for public participation during the design development stage. The completed plan will serve as the foundation for capital projects in future years. The City will seek grant funds for construction projects in the years when the City is able to provide matching funds. After completing the Master Plan, FY07 remaining funds will be used to complete a minor project or continue with seawall stabilization.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	100,000	-	-	-	100,000

**Funding: \$100,000 GF**

**Project # 35: Leigh Plummer Park Improvements**

**Project Goal:** "To increase Leigh Plummer Park's ability to meet the needs of the community"

**Project Objectives:**

1. To increase Leigh Plummer Park's ability to meet the needs of the community by developing an Improvement Plan, in FY07, that provides the framework for renovating the park and that has community support.

**Project's Relationship to Comprehensive Plan:**

- "To seek additional recreational and open space sites on Marco Island and maintain and enhance the existing sites" (Section VI, Objective 1.2)
- "Public meetings will be held by the Parks and Recreation Department, to seek input from the resident of Marco Island on the design of all public recreational facilities to be built or expanded on Marco Island" (Section VI, Policy 1.2.5)

**Project's Relationship to MPROSS:**

- "Improve existing Neighborhood Parks according to the specific needs of surrounding residents (e.g. Leigh Plummer Park)" (Section 4, page 58, #3)

**Success Measurement:** Completion of the FY07 planning project within the approved budget and within the fiscal year.

**Project Narrative:** Leigh Plummer Park is an important facility in the makeup of the City's open space resources; however, it is grossly underutilized. In its current state, it serves primarily as a passive park for walking and sitting and provides an outdoor respite for contractors during lunchtime. While many options for development have been suggested by residents and staff, an Improvement Plan should be developed to ensure that investment in the park is done in accordance with resident needs, as set forth in the MPROSS.

If funded, the project would allow the administration to develop an Improvement Plan for Leigh Plummer Park that will serve as the foundation to transform this underutilized space into a valuable community resource.

The original Leigh Plummer Park development program, from the MPROSS suggests:

1. Monument/Garden
2. Multi-Purpose Open Space
3. Playground with Benches
4. New Parking
5. Gazebo
6. New Crosswalks

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
-	25,000	-	-	-	25,000

**Funding: \$25,000 GF**

## **CATEGORY VIII – CIVIC FACILITIES:**

The development of the Civic Facilities component of the Capital Improvement Program is not derived from specific recommendations or action strategies set forth in any City plan, but is recognized and included in the Schedule of Capital Improvements, which is an adopted component of the Comprehensive Plan.

### **Comprehensive Plan Goal:** Not Applicable.

**Consistency With Adopted Schedule of Capital Improvements** – Based on the Adopted Schedule of Capital Improvements contained in the amended Comprehensive Plan, funds have been committed to civic facility improvement projects for the prior Five-Year CIP for FY04-FY08. The civic facilities expenditures contained in this proposed Five-Year CIP promote financial consistency with the adopted Comprehensive Plan.

The Five-Year CIP for fiscal years 2006-2010 allocates \$500,000 for civic facility projects, including prior years funding. \$2,985,000 is available for this project.

### **Project # 36: Police Station / Council Chambers**

**Project Goal:** “To maximize the efficient and effective use of current City owned property through the construction of a multi-functional facility including sufficient space for a City Council Chambers, delivery of a full range of professional law enforcement services, and to provide for an effective Emergency Operations Center as a command center for emergency response.”

#### **Project Objectives:**

1. To provide sufficient space and emergency power for continuity of government and emergency operations in the event of a hurricane or other disaster.
2. To provide a professional environment for conducting meetings of City Council, Planning Board and Code Enforcement Board.
3. To provide an appropriate environment to encourage community participation in our local government.
4. To provide an alternative location for City Council meetings, allowing for the scheduling of additional recreational activities in current park facilities.
5. To provide an alternative location for City Council meetings, allowing future park facilities to be developed and designed for recreational activities.
6. To construct a needed civic facility on property currently owned by the City.
7. To provide sufficient current and future space to provide professional law enforcement services including appropriate facilities providing for:
  - a. Prisoner security.
  - b. Interviews of crime victims and witnesses.
  - c. Interviews of prisoners and crime suspects.
  - d. Evidence storage.

8. To provide sufficient current and future space to provide professional fire/rescue/emergency medical services.

**Success Measurement:** Complete construction of new Police Station / Council Chambers within the total allocated budget.

**Project Narrative:** This project will design and deliver a building constructed to current hurricane resistant standards, providing space and power for an emergency operations center and continuity of government operations, police operations and a multi-purpose room available for community use, including space for meeting of City Council and other City Boards. The multi-purpose room will utilize modern technology to reduce sight and sound limitations and improve audience interaction and participation. The building will be located on land made available by the vacation of the southern terminus of Bald Eagle Drive, near the current Fire Station. The architectural style will emulate and complement that of the current Fire Station.

This budget includes an additional \$500,000 allocation to this project and represents Council's direction to include sufficient space and emergency power for continuity of government and emergency operations in the event of a hurricane or other disaster. The resulting changes include:

- Additional square footage added to the final design to provide for a second floor emergency operations center.
- A larger generator capable of providing emergency power to the entire building.
- Wiring and communication improvements to provide for emergency management communication needs identified through our experience, and that of nearby communities, during the 2004 hurricane season.

In fiscal year 2005, \$2,400,000 was originally budgeted for final design and construction of a civic building, on the current Government Center campus, designed to provide space for a community multi-purpose room and police operations. The funding source, approved in the 2004 budget, was the issuance of \$5,415,000 in Sale Tax Revenue Bonds. Council approved this Bond issue at \$6,000,000 although it was anticipated that only \$5,415,000 would be required. The original allocation of these funds was:

- \$2,400,000 for this facility
- \$1,000,000 South Collier Boulevard Re-Construction
- \$1,414,000 North Barfield/Tarpon Waterway Bridge
- \$601,000 North Collier Boulevard Engineering

The delay in constructing this facility due to the vacation of a portion of Bald Eagle Drive, and resulting relocation of the building site, along with rapidly escalating construction costs, made it apparent additional funding would be required. Therefore, the entire \$6,000,000 Bond was issued and an additional \$500,000 added to the budget for this facility, thus arriving at \$2,900,000 noted as carryover from the FY2005 CIP. The additional annual debt service for the additional issue was minimal and funded from contingencies. Taking advantage of the opportunity to issue the entire \$6,000,000 resulted in the availability of additional funding at a nominal increase in cost.

As in fiscal year 2005 CIP site improvement costs are not included in the construction cost estimate. A variety of sources will provide funding for site improvements including:

- Funds originally budgeted for intersection improvements at Bald Eagle Drive and San Marco Road.
- A portion of the budget for intersection improvements at Heathwood and San Marco Road.
- Utility CIP funds will finance the replacement of utility infrastructure under the existing roadway.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	Total
500,000		-	-	-	500,000

**Funding: \$500,000 GF**

**CATEGORY IX – CIP CONTINGENCY:**

**PROJECT ID #37: Capital Projects Contingency**

FY04	FY05	FY06	FY07	FY08	Total	Unfunded
715,000	550,000	400,000	650,000	600,000	2,915,000	-

**Funding: \$2,915,000 GF**

An annual budget allocation for a contingency account is proposed for each year of the Five-Year CIP. Unless otherwise approved by City Council, use and expenditure of each year's contingency budget is strictly limited to authorized capital projects listed in the adopted Five-Year CIP. Contingency amounts are transferred to individual capital projects for expenditure as part of a budget amendment process approved by the City Manager. Contingency funds are set aside amounts for unforeseen or unplanned expenditures during the planning, design, permitting, and construction stages of capital projects.

**City of Marco Island  
Annual Budget Summary  
Fiscal Year 2005 - 06**

*Building Services Fund*

Fiscal Year Budget 2006
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*Building Services Revenues*

Building Permit Fees	\$1,071,638
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<b>TOTAL REVENUES</b>	<b>\$1,071,638</b>
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*Building Services Expenditures*

Personal Services	501,074
Collier County Services	80,000
Other Operating Expenses	128,605
Central Administration	358,959
Capital Outlay	3,000

<b>TOTAL EXPENDITURES</b>	<b>1,071,638</b>
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<b>CASH FLOW</b>	<b>\$ -</b>
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**NOTE:** By action of the City Council, Building Services established as a self-supporting Enterprise Fund in the 2006 Budget. Fund is exempt from calculation of Spending Cap expenditures.



**MISSION STATEMENT**

*To provide Marco Island with a comprehensive Building Services Division that is responsive to the needs of the development community and residents, provides the services of trained professionals to ensure strict compliance with building codes, to generate sufficient revenues through the collection of reasonable fees to fully support the division, and to promote the general health, welfare and appearance of Marco Island through diligent plan review and inspection services.*

**DESCRIPTION**

The Building Services Division is charged with providing a full range of services to the development community and the citizens of Marco Island. Services include the issuance of permits, the review of plans, and field inspections of projects.

The Division reviews and inspects all projects requiring a permit. The City strives to assemble and maintain a team of well-qualified personnel. The head of the Building Services Division is state certified as a Building Official. All three building inspectors are certified inspectors in their respective disciplines. Because of the staff's experience, certifications, and contracted services, all plan reviews can be handled in-house.

The Building Services Division receives staff support from the Community Development and Public Works staff. This support involves site plan and project review and right-of-way permitting. The Building Fund will be utilized to offset costs associated with this external support to the Building Services Division.

In fiscal year 2003, Building Services was established as an independent Special Revenue Fund of the City. For Fiscal Year 2006, Building Services was defined as a self-supporting Public Service Enterprise Fund. Under Florida Statutes, building permit revenues may only be used to support the operations of the Building Division of the municipality. Functionally, Building Services Division operates as a division of the Community Development Department.

**ACCOMPLISHMENTS**

- Permitted an estimated 220 new single-family homes.
- Projected to issue over 5,000 permits for new construction and remodeling projects on the Island (versus under 4,000 in FY03).
- Perform approximately 12,500 inspections for permitted projects.
- Projected to collect over \$3,500,000 in total fees (including impact fees).

**GOALS & OBJECTIVES**

**GOAL:** To provide optimum professional services in the Building Services Division allowing the staff unit to be recognized as one of the best in Southwest Florida.

**OBJECTIVE:** Implementation of cost effective services and programs.

**ACTION/STRATEGIES:**

- To have all the Inspectors become fully certified.
- Upgrade software to make the system more user friendly.
- Determine if building codes should be adjusted to some degree to achieve the goals of the long-range plans for the City.
- Continue implementation of a sensible, cost-effective strategy for records/plan storage and recovery.
- Streamline building permit fee schedule and determine if justifiable rate increases are needed.
- Improve communication with other departments by implementing a sign-off sheet when commercial and multi-family projects are ready to C.O.

**OBJECTIVE:** To achieve a class 6 rating from the Community Rating System.

**ACTIONS/STRATEGIES:**

- Participate in community outreach programs (speaking engagements, flood news fliers, maintain CEU's, and maintain a Certified Floodplain Manager).
- Adopt a floodplain management plan.
- Attend Emergency Management Institute.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005 Budget	FY2006 Budget	Salary
Chief of Building Services	1.0	1.0	\$60,914
Electrical Inspector	1.28	1.28	51,900
Plumb/Mech. Inspector	1.0	1.0	39,308
Structural Inspector	1.0	1.0	44,614
Senior Permit Clerk	1.0	1.0	38,963
Permit Clerk	1.0	2.0	68,157
Asst. Permit Clerk	1.0	1.0	28,573
Pay for Performance Incentives			16,021
<b>Total Full Time Equivalents</b>	<b>7.28</b>	<b>8.28</b>	<b>\$348,450</b>

**DETAIL OF CAPITAL PURCHASES**

Description	Total Cost
Office Equipment	\$3,000
<b>Total Capital Outlay</b>	<b>\$3,000</b>

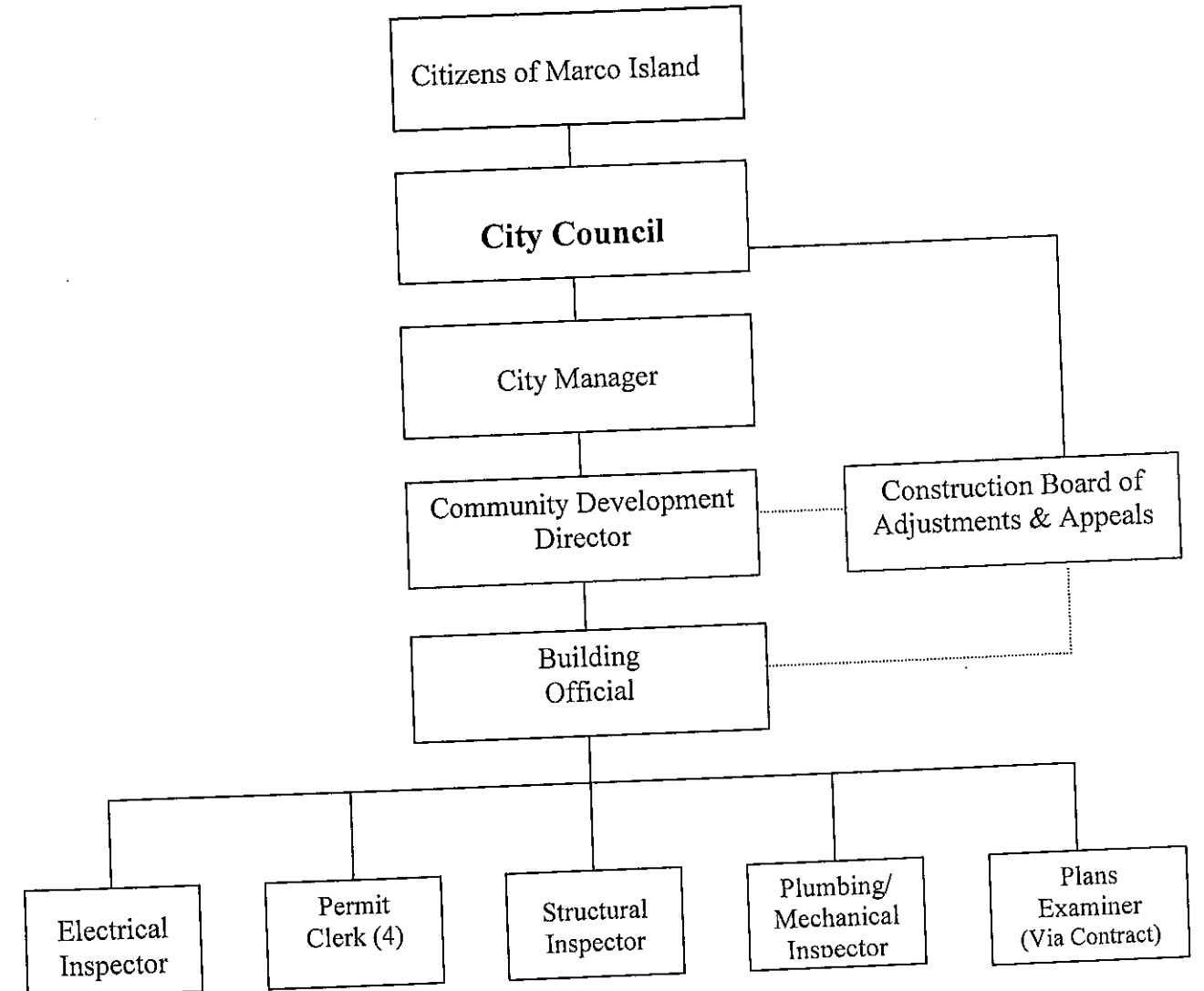
**BUDGET SUMMARY**

Personnel Services Expenditures	\$501,074
Operating Expenses	208,605
Allocated Administration	358,959
Capital Outlay	3,000
<b>Total for FY2006</b>	<b>\$1,071,638</b>

**REVENUE SUMMARY**

Building Permits	\$1,071,638
<b>Total for FY2006</b>	<b>\$1,071,638</b>

**ORGANIZATIONAL CHART**



City of Marco Island  
BUILDING SERVICE FUND  
REVENUE BUDGET

City of Marco Island  
BUILDING SERVICE FUND  
EXPENSE BUDGET

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>BLG SERV FUND REVENUES</b>							
9201							
1013220000	BUILDING PERMIT FEES	2,095,263	1,055,180	1,140,683	1,200,000	1,071,638	102 %
1013610000	INTEREST EARNED	0	0	0	0	0	0 %
1013690000	MISCELLANEOUS REVENUE	45	0	0	0	0	0 %
<b>GRAND TOTAL FOR FUND:</b>							
		2,095,309	1,055,180	1,140,683	1,200,000	1,071,638	102 %

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>BLDG SERV FUND</b>							
9501							
1015241200	WAGES	307,305	338,512	302,321	330,000	348,450	103 %
1015241400	OVERTIME	29,700	18,000	16,659	25,000	8,000	44 %
1015242000	BENEFITS	92,160	109,883	98,760	105,000	110,921	101 %
1015242100	FICA TAXES	29,897	31,530	28,445	31,000	33,703	107 %
<b>TOTAL PERSONNEL SERVICES:</b>		459,062	497,925	446,185	491,000	501,074	101 %
1015243100	PROFESSIONAL FEES	13,500	25,000	25,350	30,000	10,000	40 %
1015243400	CONTRACTUAL SERVICES	38,336	70,000	50,408	74,000	74,000	106 %
1015243490	COLLIER COUNTY SERVICES	126,328	70,000	49,390	80,000	80,000	114 %
1015244000	TRAVEL PER DIEM	3,263	3,000	3,009	3,000	6,000	200 %
1015244100	TELEPHONE & COMMUNICATIONS	9,095	10,000	7,623	10,000	10,000	100 %
1015244400	RENTALS & LEASES	4,090	4,200	3,461	6,000	4,200	100 %
1015244610	VEHICLE REPAIR & MAINTENANCE	3,352	2,480	772	2,480	2,480	100 %
1015244630	EQUIPMENT REPAIR & MAINTENANCE	12	250	339	500	500	200 %
1015244700	PRINTING	744	750	1,048	2,000	2,000	267 %
1015245100	OFFICE SUPPLIES	10,864	11,500	12,310	11,000	10,000	87 %
1015245210	FUEL	3,889	3,200	3,296	3,000	3,700	116 %
1015245220	UNIFORMS	807	850	831	1,000	1,000	118 %
1015245230	POSTAGE	234	300	343	500	500	167 %
1015245400	PUBLICATIONS & MEMBERSHIPS	1,484	1,685	2,000	2,000	2,225	132 %
1015245420	TRAINING	1,981	2,000	1,684	2,000	2,000	100 %
1015249900	CENTRAL ADM ALLOCATION	333,490	342,840	314,270	342,840	358,959	105 %
<b>TOTAL OPERATING EXPENSES:</b>		551,471	548,055	476,133	570,320	567,564	104 %
1015246400	EQUIPMENT PURCHASES	2,298	9,200	9,041	9,041	3,000	33 %
<b>TOTAL CAPITAL OUTLAY:</b>		2,298	9,200	9,041	9,041	3,000	33 %
<b>GRAND TOTAL FOR FUND:</b>							
		1,012,830	1,055,180	931,358	1,070,361	1,071,638	102 %

*City of Marco Island*  
*Building Services Fund*  
*Cost Allocation*

Allocation Percentage	2006 Costs Allocated
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**PERSONAL SERVICES:**

Community Development Director	50.0%	57,364
City Planner	50.0%	42,977
Zoning Administrator	50.0%	45,989
Public Works Director	30.0%	39,053
Public Works Superintendent	40.0%	30,070
Public Works Maint. Worker	30.0%	13,321
Administration (2):		
City Council	4.7%	3,095
City Manager	4.7%	20,614
Finance	4.7%	16,291
City Attorney	4.7%	8,143
<b>SUB-TOTAL</b>		<b>276,917</b>

**OPERATIONS & MAINTENANCE:**

City Hall Operations (1):		
Contract Services	33.3%	25,279
Utilities	33.3%	10,201
Repair	33.3%	10,047
Insurance	4.7%	20,240
Other Costs:		
Right-of-Way Surveys	100.0%	16,275
<b>SUB-TOTAL</b>		<b>82,042</b>
<b>TOTAL</b>		<b>\$ 358,959</b>

- (1) Allocated on City Hall square footage  
(2) Allocated on percentage of operating budget  
(not including Water/Sewer Fund)

*City of Marco Island*  
*Marco Island Utilities*

**Utility Fund Summary**

UPDATED 9/23/05

Fiscal Year 2006
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**REVENUES:**

Marco Island Water	13,282,175
Marco Island Sewer	4,502,250
Shores Water/Sewer	657,125
Main Extension Charges	170,000
Other Revenues	543,575
<b>OPERATING REVENUES</b>	<b>19,155,125</b>
Plant Capacity Charges	1,110,000
Water Management Grants	1,200,000
Bond Proceeds	28,279,250
<b>CAPITAL REVENUES</b>	<b>30,589,250</b>

<b>TOTAL REVENUES:</b>	<b>\$ 49,744,375</b>
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**EXPENDITURES:**

<b>OPERATING EXPENDITURES:</b>	
Marco Island Water (R.O.)	1,939,110
Marco Island Water (Lime)	1,979,663
Marco Island Sewer	1,297,476
Marco Shores Water	210,515
Marco Shores Sewer	157,957
Collection & Distribution	2,109,198
Administration	609,857
<b>TOTAL OPERATING EXPENDITURES:</b>	<b>8,303,776</b>
<b>OTHER EXPENDITURES:</b>	
Debt Service	6,592,599
Reimbursed Administration	700,518
Transfer: Self-Insurance Fund	295,518
Bond Amortization	69,730
Contingency Fund	120,934
<b>TOTAL OTHER EXPENDITURES:</b>	<b>7,779,299</b>
<b>RESERVE FOR CAPITAL IMPROVEMENTS:</b>	
Renewal & Replacement Fund (8.5% of Operating Revenues)	1,567,550
Capital Reserve Fund	1,504,500
<b>TOTAL CAPITAL RESERVES</b>	<b>3,072,050</b>
<b>EXPENDITURES PAYABLE FROM RATE BASE:</b>	
	<b>19,155,125</b>
Capital Projects Financed by Bonds & Grants	29,479,250
Capital Projects Financed by Capacity Fees	1,110,000

<b>TOTAL EXPENDITURES:</b>	<b>\$ 49,744,375</b>
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**MISSION STATEMENT**

To provide a professional staff dedicated to the public health and well being of our community. We will provide the highest quality products possible to our customers, through the efforts of a well-trained utility staff that is always courteous and responsive.

**DESCRIPTION**

The Utility Department reorganized in February 2005 to better serve the utility and our customer needs. Marco Island Utility became a component of the Public Works Department. Under this reorganization, the two departments will work jointly on meeting our customer needs.

The Utilities Department provides water, wastewater, and reuse services to the residents of Marco Island, Marco Shores, and the Isles of Capri (wastewater). Water is sold in bulk to Collier County for Goodland, and bulk wastewater treatment is provided to the North Marco Utilities. The Utility staff has the responsibility of planning, budgeting/engineering, and regulatory issues that involve the Utility.

Marco Island Utilities is comprised of 5 divisions. They are: Water Treatment, Wastewater Treatment, Maintenance, Distribution and Collection, and Engineering.

Responsibilities of the Utility Department include:

- Provide service to 15,000-40,000 residents through 11,000 customer meters.
- Maintain 500 miles of water transmission lines.
- Maintain 200 miles of sewer collection lines.
- Maintain 64 wastewater lift stations.
- Maintain 25 miles of reuse water distribution lines.
- Produce and distribute 3.1 billion gallons of potable water.
- Collect and treat 730 million gallons of wastewater.
- Produce and distribute 401 million gallons of reuse water for irrigation.
- Repair approximately 270 pipe breaks.
- Respond to 2,400 "Sunshine One Call" requests to identify locations of utility lines for construction purposes.

**ACCOMPLISHMENTS**

- Completed a 10-year water and wastewater Master Plan.
- Installed three (3) additional ASR wells at Marco Lakes, which will ensure surface water supply during future drought period.
- Installed three (3) additional raw water supply wells on Route 92, which will help reduce the overall salinity of the water treated at the RO facility.
- The wastewater treatment operation and its Supervisor, Jeff Poteet, received an award from the Pollution Control Operators Association and the Florida Water Environment Association. The "Phelps Award" was presented as the third best operated and maintained wastewater treatment facility out of over 300 in the State of Florida.

**GOALS & OBJECTIVES**

**GOAL:** To select a Maintenance Management System (MMS) as a component of an overall Asset Management System (AMS) and install MMS for the Treatment Plants.

**OBJECTIVE:** To comply with DEP regulatory requirements and reduce Treatment plant operating cost.

To select the product most suitable for future renewal/replacement project planning/prioritization, corrective/preventive maintenance management and asset/financial management for all the city's assets.

**ACTION/STRATEGIES:**

- With the help of a consultant, short list two MMS systems for further evaluation.
- Have each of the two vendors demonstrate the features and benefits of their respective system.
- The Asset Management Selection Committee (comprised of staff from various City departments) will make a recommendation of which system to purchase.
- Install the system, train City Utilities staff, and load data.
- Asset Management Selection Committee and Consultant perform QA/QC audit to ensure staff is utilizing MMS properly to reduce overall operating costs.

**GOAL:** To modify all RO water supply wells control panels to allow for direct connection to emergency generators as well as raising panels above 100-year flood elevation.

**OBJECTIVE:** To ensure water supply during power outage.

**ACTION/STRATEGIES:**

- Have consultant evaluate each panel's requirements and design required modifications.
- Develop a priority and modify panels in a manner that will not impact availability of water to meet demand.

**GOAL:** To improve the Utilities Department developer plan review process.

**OBJECTIVE:** To review all developer plans for conformance to Marco Island Utilities within ten (10) business days.

**ACTION/STRATEGIES:**

- Develop a plan review procedure to review developer plans with input from Utilities, customer service, public works, and community development staff.
- Develop plan-sharing flow path that can enhance, review, and keep the number of plans the City regulates at a minimum.

**PERSONNEL:**

Marco Island Utilities had 48.5 staff positions in FY05. Moving forward in 2006 as a City Utility, we have planned for 51 positions.

In 2005, we added an additional project manager to help deliver the capital projects approved by Council. The new project manager will spend 75% of their time directly managing capital projects and their time cost will be transferred from operating to the appropriate projects budget.

During the implementation of an Island-wide sewer system, we will hire an inspector to oversee the day-to-day construction of the sewer system. The labor cost for this person will be transferred to the appropriate sewer construction projects.

**DETAIL OF PERSONNEL SERVICES**

Position	FY2005	FY2006	Salary
Utility Director	1.0	1.0	\$ 84,000
Utility Engineer	1.0	1.0	75,600
Collection/Distribution Manager	1.0	1.0	69,698
Project Engineer	0	1.0	60,000
Supervisors	3.0	4.0	226,234
Water Operators	9.0	8.0	344,501
Wastewater Operators	7.0	7.0	285,781
Utility Technicians	18.0	18.0	640,329
Electrician	1.0	1.0	56,278
Maintenance	6.0	6.0	200,308
Administrative Assistants	1.5	2.0	54,080
Inspector	0	1.0	50,000
Pay for Performance Incentives			107,345
<b>Total Full Time Equivalent</b>	<b>48.5</b>	<b>51.0</b>	<b>\$2,254,154</b>

**DETAIL OF CAPITAL OUTLAY**

Description:	Total Cost:
5-Year Capital Improvement plan attached	

**BUDGET SUMMARY:**

Water Production	\$ 4,129,288
Wastewater Treatment	1,455,433
Collection & Distribution	2,109,198
Administration	1,796,557
Capital Outlay	33,661,300
Debt Service	6,592,599
<b>Total for FY2006</b>	<b>\$49,744,375</b>

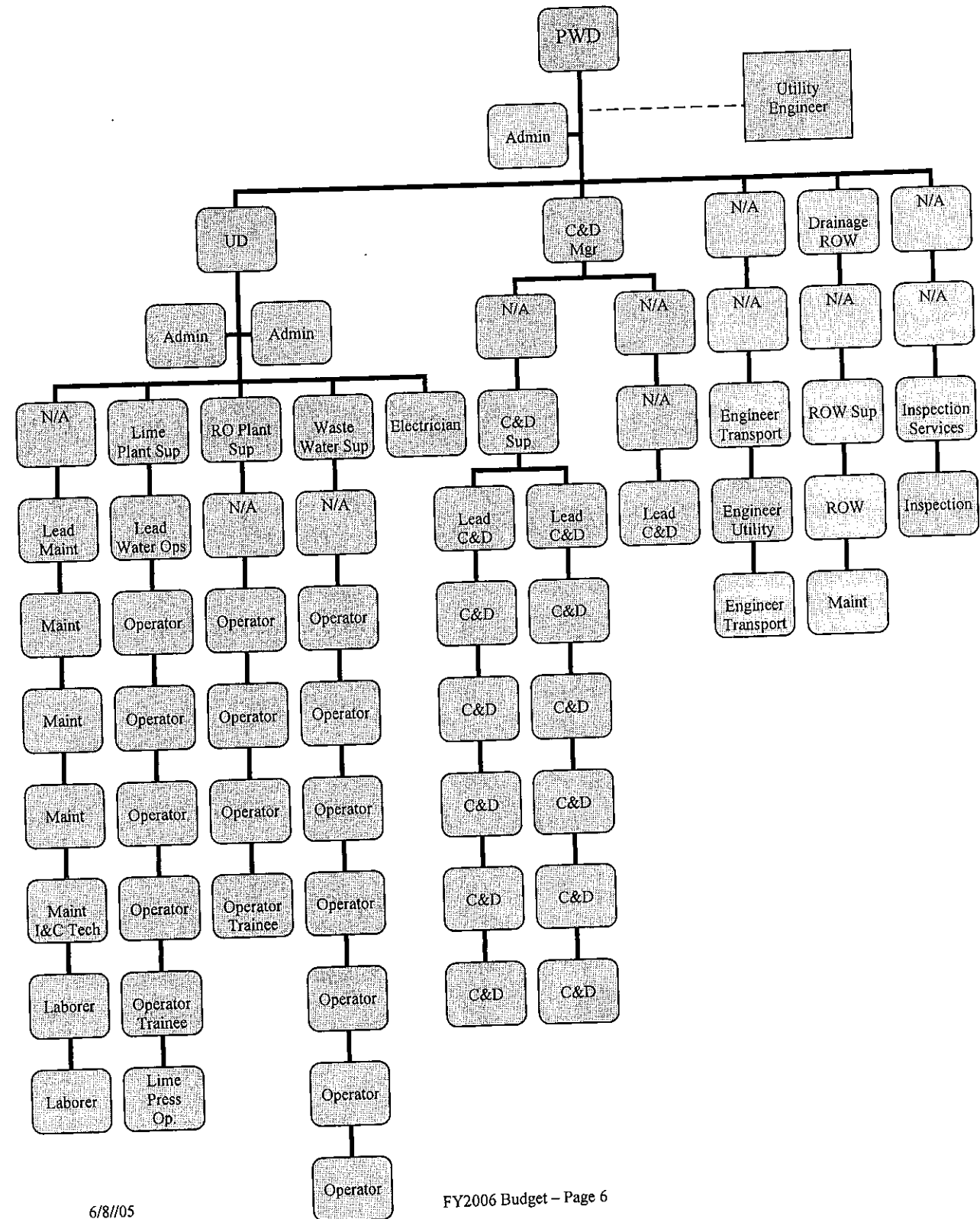
**FUNDING SOURCES TO FINANCE PROGRAM:**

Water/Sewer Operating Revenues	\$ 19,155,125
Plant Capacity Charges	1,110,000
Bond Proceeds/Grants	29,479,250
<b>Total</b>	<b>\$49,744,375</b>

**GRANTS RECEIVED FOR FOLLOWING PROJECTS:**

* A.S.R. WELLS 4,5,6	\$600,000
* YELLOWBIRD PIPELINE	\$250,000
* A.S.R. WELLS 7,8,9	\$300,000
* RE-USE LINE – S. COLLIER	\$ 50,000

**ORGANIZATIONAL CHART**





*Water/Sewer Fund  
Five Year Capital Summary*

UPDATED 3/1/05

PROJ NBR	PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FUNDED TOTAL
<b>I. PROJECTS FINANCED BY 2003 BOND ISSUE:</b>								
<b>WATER SYSTEM</b>								
	Master Plan	110,536						
	R.O. Plant - 3 wells	849,511						
	ASR Wells 4,5,6(1)	2,699,419	600,000					600,000
	Site Plans	550,000						
	Design Yellowbird Pipeline	350,000						
	Degasifier	275,000						
	Storage Tank Isolation Valves (5)	40,000						
	Storage Tank Site Plan	60,000						
	Scavenger Tank	90,000						
	Design/Build Lime Softening Clarifier	20,000						
		2,800,000						
	<b>SUB-TOTAL</b>	<b>7,844,466</b>	<b>600,000</b>					<b>600,000</b>
<b>WASTEWATER SYSTEM:</b>								
	Wastewater Collection	476,000						
	<b>SUB-TOTAL</b>	<b>476,000</b>						
	<b>TOTAL PROJECTS FINANCED FROM BOND PROCEEDS:</b>	<b>8,320,466</b>	<b>600,000</b>					<b>600,000</b>

(1) \$600,000 in FY 2006 is from Water Mgt grant.

PROJ NBR	PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FUNDED TOTAL
<b>II. RENEWAL &amp; REPLACEMENT FUND:</b>								
<b>WATER SYSTEM:</b>								
	Winterberry Bridge Waterline	136,553						
	Roof Repairs	75,000						
	SCADA System	30,000						
	Facility Security	250,000	10,200	10,424	10,654	10,888		42,166
1	Renewal & Replacement (1)	1,050,000	102,000	104,244	1,065,374	1,088,812		206,244
2	Inoperative Valves	70,000	71,400	72,971	74,576			3,196,626
3	Dead-End Line Flushing	100,000	102,000	104,244	106,537	108,881		218,947
4	Meter Replacement Program		765,000		799,030			421,662
5	Unscheduled Capital Projects						2,225,532	1,564,030
6								2,225,532
7	<b>SUB-TOTAL</b>	<b>1,711,553</b>	<b>1,050,600</b>	<b>1,334,323</b>	<b>2,056,171</b>	<b>1,208,581</b>	<b>2,225,532</b>	<b>7,875,207</b>
<b>WASTEWATER SYSTEM:</b>								
	Rehabilitate Lift Stations							
	Rehab Lift Station Controls	270,000		52,122				52,122
	Renewal & Replacement	30,000			26,634			26,634
	Mini Track-Hoe							
	<b>SUB-TOTAL</b>	<b>300,000</b>	<b>-</b>	<b>52,122</b>	<b>26,634</b>	<b>-</b>	<b>-</b>	<b>78,756</b>
	<b>TOTAL PROJECTS FINANCED FROM RENEWAL &amp; REPLACEMENT FUND:</b>	<b>2,011,553</b>	<b>1,050,600</b>	<b>1,386,445</b>	<b>2,082,805</b>	<b>1,208,581</b>	<b>2,225,532</b>	<b>7,953,963</b>

(1) FY 2006 budget funds allocated to operating divisions as capital expenditures.

PROJ NBR	PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FUNDED TOTAL
<b>III. CAPITAL RESERVE &amp; GRANT FUNDS:</b>								
<b>WATER PROJECTS:</b>								
11	Potable Water Transmission	1,210,000						
12	Replacement R.O. Membranes	125,000						
13	Design/Build 2 million gallon water storage	-	280,500	348,175	319,612	348,420		1,296,707
14	Replace/Upgrade Degasifier		1,020,000	41,698				1,020,000
15	Rehabilitation - Lime Softening Clarifier		390,915					41,698
16	Pipeline under Marco River					100,171		390,915
17	Conversion of Water Filters to UF Vehicle Replacement Program					544,406		100,171
	<b>SUB-TOTAL</b>	<b>1,335,000</b>	<b>1,300,500</b>	<b>780,788</b>	<b>319,612</b>	<b>992,997</b>	<b>556,383</b>	<b>3,950,280</b>
<b>WASTEWATER PROJECTS:</b>								
	Wing Wall	15,000						
	Digester Blower	20,000						
	Centrifuge/Screw Press	420,000	500,000					500,000
	Hoffman Blower	100,000						
	SCADA Data Management	296,000						
	Asset Management System	80,000						
	Wastewater Collection Rehabilitation							
18	Digester I & II		204,000					204,000
19	Wastewater Plant Demolition		700,000					
20	Conversion of WWTP to MBNR				1,171,911			1,171,911
	<b>SUB-TOTAL</b>	<b>931,000</b>	<b>1,404,000</b>	<b>-</b>	<b>1,171,911</b>	<b>-</b>	<b>2,448,085</b>	<b>2,448,085</b>
<b>TOTAL PROJECTS FINANCED FROM CAPITAL RESERVE FUND:</b>								
		<b>2,266,000</b>	<b>2,704,500</b>	<b>780,788</b>	<b>1,491,523</b>	<b>992,997</b>	<b>3,004,468</b>	<b>8,274,276</b>
<b>IV. WATER IMPACT FEE FUND:</b>								
	South Collier Relocation & Expansion	925,000						925,000
	Design/Build 2 million gallon water storage	225,000						225,000
	Collier Blvd Underground Design	275,000						275,000
	Conversion of Lime Filter to UF							
	<b>SUB-TOTAL</b>	<b>1,425,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,781,914</b>	<b>4,206,914</b>

PROJ NBR	PROJECT DESCRIPTION	REFERENCE FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	FISCAL YEAR 2010	FUNDED TOTAL
<b>V. WASTEWATER IMPACT FEE FUND:</b>								
	South Collier Relocation & Upgrade	925,000						
	Collier Blvd Underground Design	275,000						
	<b>SUB-TOTAL</b>	<b>1,200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>VI. FUTURE BOND ISSUE PROJECTS:</b>								
<b>WATER PROJECTS:</b>								
	High Service Pumps	482,000						
	Conversion: Acid to Antiscalant	115,000						
21	Yellowbird Pipeline (includes \$250,000 grant)		3,248,800					3,248,800
12	Design/Build 2 million gallon storage tank		1,275,000					1,275,000
22	North Collier Relocation & Upgrade		841,500	860,013				1,701,513
23	Upgrade raw water supply to 30 inch line		382,500					382,500
25	A.S.R. Wells 7,8,9 (includes \$300,000 grant)		3,900,000					3,900,000
25	Upgrade U.S.41/951 Line to 30 inch line		637,500					637,500
26	Standby Generator Well Head Hookup		306,000					306,000
27	Asset Management System		275,400					275,400
28	R.O. Wells - Control Panel Elevation		180,000					180,000
10	Heathwood/San Marco water line		300,000					300,000
29	Design/Build 1 R.O. Train to Nanofiltration			2,997,015	5,460,040			8,457,055
30	New Pipeline: Raw Water Supply to Island					827,497		4,499,624
16	Conversion of Lime Filter to UF							556,383
	<b>SUB-TOTAL</b>	<b>597,000</b>	<b>11,346,700</b>	<b>3,857,028</b>	<b>5,460,040</b>	<b>827,497</b>	<b>4,228,510</b>	<b>25,719,775</b>
<b>WASTEWATER PROJECTS:</b>								
22	North Collier Relocation & Upgrade		841,500	860,013				1,701,513
20	Conversion of WWTP to MBNR		5,151,000			1,088,812		8,687,897
10	Heathwood/San Marco sewer line		100,000					100,000
	<b>SUB-TOTAL</b>		<b>6,092,500</b>	<b>860,013</b>	<b>-</b>	<b>1,088,812</b>	<b>2,448,085</b>	<b>10,389,410</b>
<b>FUTURE BOND ISSUES FINANCED THROUGH RATE BASE:</b>								
			<b>17,439,200</b>	<b>4,717,041</b>	<b>5,460,040</b>	<b>1,916,309</b>	<b>6,676,595</b>	<b>36,109,185</b>

PROJ NBR	PROJECT DESCRIPTION	REFERENCE					FUNDED TOTAL
		FISCAL YEAR 2005	FISCAL YEAR 2006	FISCAL YEAR 2007	FISCAL YEAR 2008	FISCAL YEAR 2009	
<b>VII. SEWER THE ISLAND FINANCED THROUGH ASSESSMENTS:</b>							
	Master Plan	110,536					
22	S. Collier Sewer Main Oversizing (1)	1,870,000	50,000				50,000
39	N. Collier Sewer Main Oversizing	150,000	2,400,000	2,866,710			5,266,710
20	Master Plan Sewer System	2,500,000	1,071,000	1,094,562			5,595,860
	WWTP: Design/Build MBNR	1,000,000	5,151,000	5,212,200	1,118,642	1,143,252	10,363,200
	Centrifuge/Screw Press	420,000					
	Mini-Track Hoe	40,000					
32	Existing Sewer Upgrades		1,275,000				
33	Wastewater Treatment Plant Headworks		750,000	1,325,904			1,275,000
10	Healthwood/San Marco line Upgrades		150,000				2,075,904
34	Design/Build EQ Tanks			338,793	1,384,986		150,000
35	Deep Well Injection			521,220	532,687		1,723,779
36	Upgrade/Expand Disinfection System				1,065,374	2,395,386	5,897,378
37	Maintenance Lab					876,494	1,065,374
38	Misc Capital Expansion						876,494
40	Sewer the Island		11,492,901		11,745,745	12,004,151	1,112,766
	<b>ASSESSMENT PROJECTS:</b>	<b>6,090,536</b>	<b>10,847,000</b>	<b>22,852,290</b>	<b>15,847,434</b>	<b>16,419,283</b>	<b>82,963,505</b>

(1) \$50,000 in FY 2006 budget is for re-use expansion, funded by a grant.

WaterSewerCIP5Yr2006

*City of Marco Island  
Five-Year Capital Improvement Program - FY06-FY10*

Utility Project Categories and Descriptions

**PROJECT #1: System Control and Data Acquisition (SCADA) Improvements**

**Project Goal:** "To improve reliability of the SCADA System and expand capabilities of the system."

**Project Objective:**

1. To improve reliability and operation confidence of the system.
2. Install a 900-mega hertz radio system.
3. Replace all obsolete components
4. Add more parameters to this monitoring system, such as security.

**Success Measurement:** To make initial improvements and establish a foundation, which will be improved in the following years.

**Project Narrative:** The current SCADA System is an old-style radio-polling system. The server polls hundreds of monitoring sites and does so one at a time. This slow polling causes various control problems or failed communication.

The current SCADA system was installed in a very unprofessional manner and our staff works on the current system almost daily trying to make it run. Additionally, the system has a very narrow bandwidth, which is full, so we are unable to add additional monitoring points.

The new system is state of the art with a much larger bandwidth allowing us to add an almost unlimited amount of additional monitoring points.

The new system is "live" which means it virtually monitors all sites continuously. This allows the operators to monitor hundreds of remote sites with confidence and reliability. This in turn enables the Utility Department to monitor and control with less people and to do so reliably.

**Five-Year Funding Recommendations**

FY06	FY07	FY08	FY09	FY10	TOTAL
10,200	10,424	10,654	10,888	-	\$42,166

**Funding: \$42,166 Water R&R Fund**

## Utility Project Categories and Descriptions

### PROJECT #2: Facility Security

**Project Goal:** “Improve Security at the RO, Raw Water, and Lime Plant.”

**Project Objective:**

1. Install automated gates at the RO, Raw Water, and the Lime Plant.
2. Install electrically locked doors where rooms contain SCADA controls and are high traffic areas.
3. Install a security system at Raw Water. This will consist of an automated gate, television surveillance, and motion detector.

**Success Measurement:** To have system installed by end of FY06.

**Project Narrative:** The U.S. “Bioterrorism Response Act of 2001, Title IV, Section 1433” requires water supplies to do a vulnerability assessment and to strengthen security at all the facilities used for the potable water production or distribution. Our vulnerability assessment recommends strengthening (or hardening) our security system in a variety of ways.

1. Install new hardened, automated gates at the Island Lime, RO, and Raw Water Facilities. This will restrict access to employees and will allow other entrants to be screened before being allowed to enter.
2. Monitoring security system at the Raw Water Lakes at 951 and US41. This facility supplies ½ of the potable water to Marco Island. In future scenarios, this location will possibly supply Marco residents with an increasing percentage of potable water, as well as irrigation water. The Marco Lakes are a surface water supply and as such have an increased vulnerability that wells do not have. We are proposing a system that uses military grade equipment.
3. Improve fence line security by removing trees and vegetation, and replacing the top 3 strands of security wire.
4. Installing proximity card entry doors where SCADA computers are used.

### Five-Year Funding Recommendations

FY06	FY07	FY08	FY09	FY10	TOTAL
102,000	104,244	-	-	-	206,244
<b>Funding: \$206,244 Water R&amp;R Fund</b>					

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## Utility Project Categories and Descriptions

### PROJECT #3: Renewal and Replacement

**Project Goal:** “To fund water distribution and sewerage collection system repairs.”

**Project Narrative:** Historically, the utility experiences a variety of distribution and collection system repairs. These repairs are unplanned and in some cases unknown.

Examples of these events would be:

- Lightning strikes equipment or waterlines.
- Galvanized pipe taps corroding and breaking off.
- Random asbestos cement (AC) pipe breaks
- Sink holes in street due to broken sewer pipe

### Five-Year Funding Recommendations

FY06	FY07	FY08	FY09	FY10	TOTAL
1,020,000	1,042,440	1,065,374	1,088,812	-	4,216,626
<b>Funding: \$4,216,626 Water R&amp;R Fund</b>					

04/12/05

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## Utility Project Categories and Descriptions

### PROJECT #4: REPLACE INOPERABLE VALVES

**Project Goal:** “To reduce the number of customers inconvenienced by water shutdowns and subsequent boil water notices.”

**Project Objective:**

1. To annually replace existing inoperable water distribution valves and install new isolation valves for the distribution systems.
2. To continue with a long-term replacement program.

**Success Measurement:** Replace or install three-five valves in FY06.

**Project Narrative:** These valves are located inside both water plants grounds and throughout Marco Island. The program will allow Marco Island Utilities to have fewer customers out of service in maintenance situations, such as water main breaks and utility relocation. The age, environment, and infrequent use of the valves have created an urgent need to begin the valve replacement program.

In August of 2003, FDEP published wide-ranging rule changes. FDEP Rules and Regulations, Chapter 62.555 established the requirement of a mandatory valve-exercising program. This program (62.555.350(2)) requires the utility to exercise each valve (open and close) once per year.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	71,400	72,971	74,576	-	218,947
<b>Funding:</b> \$218,947 Water R&R Fund					

04/12/05

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## Utility Project Categories and Descriptions

### PROJECT #5: DEAD END WATERMAINS

**Project Goal:** “To provide a higher quality of water product to our customers. To be in compliance with FDEP dead-end flushing regulations FDEP Rules and Regulations, Chapter 62.555.”

**Project Objective:**

1. To install automatic or manual flushing facilities for all cul-de-sacs and dead-end water mains throughout Marco Island.
2. To comply with FDEP regulatory rule (62.555.350(2)).
3. To provide consistent chlorine levels throughout the distribution system.
4. To reduce water quality complaints.

**Success Measurement:** To install flushing facilities in cul-de-sacs in FY06 based on available funds.

**Project Narrative:** Beginning in the year 2004, FDEP mandated that all dead end water mains should be flushed in accordance with the utilities written flushing program. The Utility has an active flushing program to fully meet the requirements set forth by DEP. Approximately 212 flush points need to be installed in the potable water system. This program will consist of excavating dead end lines and installing a manual or where appropriate an automatic method to flush these dead end water lines.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
102,000	104,244	106,537	108,881	-	421,662
<b>Funding:</b> \$421,662 Water R&R Fund					

04/12/05

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## Utility Project Categories and Descriptions

### PROJECT #6: Meter Replacements

**Project Goal:** “To improve meter reading accuracy and reduce time needed to read the meters.”

**Project Objective:**

1. To replace/or retrofit current water meters with new radio read water meters.

**Success Measurement:** Convert 50% of the meters by the end of FY07.

**Project Narrative:** Converting all the meters currently read by the meter readers would allow us to eliminate the “meter readers” positions. Converting to radio reads will improve the accuracy of the readings reducing the number of re-reads. The water meters for each monthly billing cycle could be read in just one day.

### Five-Year Funding Recommendations

FY06	FY07	FY08	FY09	FY10	TOTAL
765,000	-	799,030	-	-	1,564,030

**Funding:** \$1,564,030 Water R&R Fund

04/12/05

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## Utility Project Categories and Descriptions

### Project #7: Unscheduled Capital Projects

**Project Goal:** “To provide funds to meet unscheduled projects due to regulatory and operational requirements”

**Project Objectives:**

1. To have the resources available within the CIP budget to meet unscheduled needs.

**Success Measurement:**

1. Cost effectively utilize the available funds.

**Project Narrative:**

1. No project has been identified.

### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	-	2,225,532	

**Funding:** \$2,225,532 Water R&R Fund

04/12/05

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## Utility Project Categories and Descriptions

### Project #8: Rehabilitate Lift Stations

**Project Goal:** “To ensure customer satisfaction and protect the environment.”

**Project Objectives:**

1. To ensure reliability of lift station services for our customers.
2. Rehabilitate one or two lift stations.

**Project’s Relationship to Utility Master Plan:**

- The Marco Island Utilities Master plan identified the need to rehabilitate many of the lift stations that were beyond or are approaching their useful life.

**Success Measurement:** We will have less overflows and maintenance activities at the stations that are rehabilitated.

**Project Narrative:** Many of the lift stations are passed their useful life. In 2007 we plan to rehabilitate one or two of the lift stations. This activity will set the tempo for additional lift station rehabilitations in the future.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	52,112	-	-	-	52,122

**Funding:** \$52,112 Wastewater R&R Fund

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## Utility Project Categories and Descriptions

### PROJECT #9: Rehab Lift Station Controls

**Project Goal:** “To start an annual repair /replacement program for electrical panels for lift stations throughout the wastewater collection system.”

**Project Objectives:**

1. To repair or replace lift stations electrical panel.
2. To update wiring and electric panels to current electrical codes.
3. Provide better reliability of lift stations operation and reduce maintenance.

**Success Measurement:** Repair or replace 3-6 electrical panels and wiring in FY07.

**Project Narrative:** Lift station control panels are the central command of a lift station system. It is critical that these electrical control panels be maintained and upgraded. The proposed panel rehabs will also allow for SCADA monitoring, which can reduce man-hours by maintenance personnel. The results will be better and more reliable service to customers and less malfunctions reducing the possibility of fines from the DEP.

**FIVE-YEAR FUNDING RECOMMENDATIONS:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	26,634	-	-	26,634

**Funding:** \$26,634 Wastewater R&R Fund

04/12/05

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Utility Project Categories and Descriptions

**Project #10: San Marco / Heathwood Utility Replacement and Upgrade**

**Project Goal:** "To upgrade existing and install new water and wastewater lines to accommodate future needs while the San Marco – Heathwood – Bald Eagle intersections are under construction."

**Project Objectives:**

1. Replace existing asbestos cement water lines within project limits.
2. Replace existing asbestos cement sewer lines within project limits.
3. Install new gravity sewer and force main for future service within the project limits.

**Success Measurement:** Accomplish the replacement of existing with minimal interruption of existing services.

**Project Narrative:** A significant number of underground water and wastewater utilities exist within the San Marco – Heathwood – Bald Eagle future and have to be removed to allow for the replacement of existing with minimal interruption of existing services. These utilities are old and this project provides the opportunity to replace at this time and not need to do so in the future and have to be removed to allow for the replacement of existing with minimal interruption of existing services.

**FIVE-YEAR FUNDING RECOMMENDATIONS:**

FY06	FY07	FY08	FY09	FY10	TOTAL
550,000					550,000

**Funding:** \$300,000 Future Bond Issue;  
\$100,000 Wastewater R&R Fund;  
\$150,000 Equivalent Residential Connections (ERC)

04/12/05

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Utility Project Categories and Descriptions

**Project #11: Replace Reverse Osmosis (RO) Membranes**

**Project Goal:** "To continue the ongoing RO replacement/cleaning program."

**Project Objectives:**

1. To replace one set (train) of RO membranes per year.
2. To chemically clean the remaining 5 membrane trains each year.

**Success Measurements:** Improve system reliability.

**Project Narrative:** The RO facility has 6 parallel treatment trains. Each train contains 24 membranes tubes. The source water is provided by 15 active brackish wells. This brackish well water enters a series of high-pressure vessels that operate an elevated pressure. The membranes are located in the center of these vessels. A hydraulic pressure of 350-500 psi is applied to the source water and forced through the membrane pores. The membrane pore size is < .001 micron. This microscopic pore size is so small that it prevents 98% of the dissolved salt and other solids from passing through the membrane. As the membrane ages, the rejection level of the solids decreases, allowing more dissolved solids to pass through the treatment plant. This year the membranes in train #5 will be replaced.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
280,500	348,175	319,612	348,420	-	1,296,707

**Funding:** \$1,296,707 Water Capital Reserve Fund

04/12/05

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Other Funds



## Utility Project Categories and Descriptions

### Project #12: Design / Build Two Million Gallon Water Storage

**Project Goal:** “To improve system and delivery reliability.”

**Project Objective:**

1. To come into compliance with DEP regulations (62.555.320(19).
2. To increase reliability of meeting daily peaks.

**Project’s Relationship to Utility Master Plan:**

- The preliminary reports by MWH of Marco Island’s Utility Master Plan have identified a need and a FDEP requirement for additional water storage.

**Success Measurement:** To be compliant with DEP site regulations. Improve MIU’s ability to maintain normal water distribution during dry or high demand conditions.

**Project Narrative:** In August of 2003, a major revision of DEP regulations requires at least 1.5MG beyond our current capacity. The exact tank size will be finalized in the Master Plan.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
2,295,000	-	-	-	-	2,295,000

**Funding:** \$1,020,000 Water Capital Reserve Fund  
\$1,275,000 Future Bond Issue

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## Utility Project Categories and Descriptions

### Project #13: Repair/Upgrade Degasifier

**Project Goal:** “To ensure water quality.”

**Project Objective:**

1. Rehabilitate and upgrade one of the degasifier’s to original specifications.
2. Reduced emissions of hydrogen sulfide in the air at the RO plant.

**Success Measurement:** The reduction of hydrogen sulfide emissions at the RO plant.

**Project Narrative:** Removing hydrogen sulfide from groundwater sources is a common treatment process in Southwest Florida. From time to time it becomes necessary to repair, replace our upgrade these kinds of equipment units.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	41,698	-	-	-	41,698

**Funding:** \$41,698 Water Capital Reserve Fund

04/12/05

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## Utility Project Categories and Descriptions

### Project #14: Rehabilitate Lime Softening Clarifier

**Project Goal:** “To ensure an ample water supply.”

**Project Objectives:**

1. To evaluate the condition old lime clarifier.
2. To repair and upgrade the old lime clarifier to original specifications.

**Project's Relationship to Utility Master Plan:**

- The Utility Master Plan incorporated maintaining the existing clarifier-reactor.

**Project Narrative:** The current lime reactor is in very poor condition. Proper full-scale repairs have never been able to be made, because there is only one lime reactor and it cannot be taken out of service long enough to make the repairs. Once the new lime reactor is finished and working, we will be able to take down the old reactor and make that needed rehabilitation and upgrade. This will provide us the opportunity to maximize production of water with the lowest cost technology.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
	390,915.				
<b>Funding:</b>	<b>\$390, 915 Water Capital Reserve Fund</b>				

04/12/05

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## Utility Project Categories and Descriptions

### Project #15: Engineering / Design of a Pipeline Under Marco River

**Project Goal:** “To ensure an ample water supply for Marco Island.”

**Project Objectives:**

1. Design and construct a new 30-inch raw water pipeline under Marco River.

**Project's Relationship to Utility Master Plan:**

- The need for this new River crossing was clearly documented in the Master plan, and has been reconfirmed by several Marco Island consulting terms.

**Project Narrative:** The current raw water supply line will not be capable of conveying additional raw water onto the Island. Additionally, the second raw water supply line will provide a measure of redundancy and reliability that doesn't exist currently.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	100,171.	-	100,171
<b>Funding:</b>	<b>\$100,171 Water Capital Reserve Fund</b>				

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## Utility Project Categories and Descriptions

### Project #16: Conversion of Lime Filters to Ultrafiltration Membranes

Project Goal: “To enhance the reliability of water quality on Marco Island.”

Project Objectives:

1. Replace the current sand filtration system with new ultrafiltration membranes.

Project’s Relationship to Utility Master Plan:

- The utility Master plan identified that the current sand filtration system would not be adequate to meet future regulatory demands for surface water treatment.

Project Narrative: The current sand filtration system is a mixed bed media. It consists of a layer of crashed anthracite coal followed by a layer of graded filter sand. This common technology has served the water industry very well for many years, but will not be able to meet pending future regulations. Ultra filtration membranes provide a positive breach proof barrier against waterborne parasites, whose presence in our water supply becomes increasingly more likely as the watershed area that meets Henderson Creek is urbanized. Ultrafiltration membranes will ensure proper treatment of our surface water.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	544,406	-	544,406
<b>Funding: \$544,406 Water Capital Reserve Fund</b>					

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## Utility Project Categories and Descriptions

### Project #17: Vehicle Replacement Program

Project Goal: “To maintain the quality of the utility fleet.”

Project Objectives:

1. Replace approximately 50% of the utility fleet.

Success Measurement: Replacement of approximately 50% of the utility fleet by the end of 2010.

Project Narrative: It is currently estimated that we will need to replace approximately 50% of our fleet in 2010. As we enter the 2010 budget year all vehicles scheduled for replacement will be thoroughly evaluated.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	-	556,383	556,383
<b>Funding: \$556,383 Water Capital Reserve Fund</b>					

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Utility Project Categories and Descriptions

**Project #18: Wastewater Collection Rehabilitation**

**Project Goal:** “To restore normal flow of area sewer system and ensure reliability of the system to customers.”

**Project Objectives:**

1. To replace or rehab sewer pump stations 2610-14, 16, 18, 20, 24.
2. Update station 1, station 7, station 8.

**Success Measurement:** Rehab or replace gravity sewer and services with minimal interruption of service.

**Project Narrative:** Over the past several years, the Utility has experienced several collapses, backups, and infiltration with the gravity sewer main and services.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
204,000.	-	-	-	-	204,000

**Funding:** \$204,000 Wastewater Capital Reserve Fund

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Utility Project Categories and Descriptions

**Project #19: Wastewater Plant Demolition**

**Project Goal:** “To create space for the construction of new facilities.”

**Project Objectives:**

1. Demolish certain sections of the old existing wastewater treatment plant.

**Success Measurement:** Completion of the demolition Project before the end of 2011.

**Project Narrative:** This phase of the wastewater treatment plant expansion will take place after new temporary membrane treatment units have been installed and working. Selected sections of the existing wastewater treatment plant will be demolished in order to make around for the construction of permanent treatment units.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	1,171,911.	-	-	1,171,911

**Funding:** \$1,171,911 Wastewater Capital Reserve Fund

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## Utility Project Categories and Descriptions

### Project #20: Conversion of Wastewater Treatment Plant to MBNR

**Project Goal:** “To provide ample treatment capacity to allow sewerage the rest of the Island.”

**Project Objectives:**

1. To begin the process of converting the wastewater treatment plant to MBNR technology.
2. To add additional capacity to the wastewater treatment plant in order to be able to sewer the rest of the island.

**Project's Relationship to Utility Master Plan:**

- Expanding the wastewater treatment plant capacity to approximately 6 MGD was documented and agrees with the utility Master plan. This plan has been reconfirmed by CDM our engineering consultant for wastewater treatment.

**Success Measurement:**

**Project Narrative:** This conversion is the first step in expanding the capacity of our wastewater treatment facility and strengthening its reliability. Membrane treatment is the current proven state-of-the-art approach to modern wastewater treatment. Our existing wastewater treatment facility is approaching its useful life and will not be able to support the expansion of sewer on Marco Island. The current facility is actually a collection of three interconnected separate facilities. It doesn't conform to conventional design standards and is therefore very difficult and challenging for the operators to maintain the biological treatment. It is just as challenging for our maintenance staff to keep the facility operating mechanically.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
10,302,000	5,212,200	-	1,088,812	4,896,170	21,499,182

**Funding:** \$ 8,687,897 Wastewater Future Bond Issue  
\$ 2,448,085 Wastewater Capital Reserve Fund  
\$10,363,200 Wastewater Future Bond Issue

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## Utility Project Categories and Descriptions

### Project #21: Yellowbird Pipeline

**Project Goal:** “To expand water treatment capacity.”

**Project Objectives:**

1. Design and construct a raw water pipeline from the intersection of Yellowbird and North Collier.

**Project's Relationship to Utility Master Plan:**

- Our utility Master plan identifies the need to be able to transport raw water to the RO plant. The Master plan calls for a new raw water line to the RO plant.

**Project Narrative:** Currently there is no source of raw water at the RO facility. The existing raw water line that brings surface water to the Island has enough capacity to furnish water for the conversion of one train. One of the RO trains will be converted to Nanofiltration. This will allow treatment of surface water at the RO plant. This raw water pipeline will be tapped in the Yellowbird area and routed across town to the RO plant.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
3,248,800	-	-	-	-	3,248,800

**Funding:** \$2,998,800 Water Future Bond Issue; \$250,000 Grant

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## Utility Project Categories and Descriptions

### Project #22: North Collier Sewer Relocation/Upgrade

**Project Goal:** “To relocate current utility lines to locations that are out of the way of road improvements and will be more serviceable.”

**Project Objectives:**

1. To relocate city utilities.

**Success Measurement:** To complete project on time.

**Project Narrative:** The North Collier Boulevard road improvement project is well documented. Relocating utilities is a necessary part of the overall project. City utilities as well as power, gas, cable, and telephone will all have to be relocated. Relocating these utilities out of the way of the road project into a more serviceable area will help ensure the integrity of the roadway for many years.

#### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
4,083,000	4,586,736	-	-	-	8,669,736

**Funding:** \$1,701,513 Water Future Bond Issue  
\$1,701,513 Wastewater Future Bond Issue  
\$5,266,710 ERC

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## Utility Project Categories and Descriptions

### Project #23: Upgrade Raw Water Supply to 30-inch Line

**Project Goal:** “Reduce pressure loss and increase reliability of our raw water supply pipe.”

**Project Objectives:**

1. Replace the existing 12-inch, 14-inch, and 16-inch raw water supply pipes on the north side of the Jolley Bridge with a new single 30-inch pipe.

**Project’s Relationship to Utility Master Plan:**

- Project identified as important in the Capital Improvement Plan to correct current flow restriction.

**Success Measurement:** Transition of old to new pipe with minimal interruption of water supply.

**Project Narrative:** The existing water supply pipe from Marco Lakes to the Island has multiple parallel pipes in a number of locations that cause significant pressure drop and are susceptible to failure. This project will consolidate the existing into one single pipe.

#### Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
382,500	-	-	-	-	382,500

**Funding:** \$382,500 Water Future Bond Issue

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## Utility Project Categories and Descriptions

### Project #24: ASR Wells 7, 8, 9

**Project Goal:** “To ensure the raw water supply for Marco Island.”

**Project Objectives:**

1. Design and construct three additional ASR wells.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need for additional ASR wells.

**Success Measurement:** The addition of three additional ASR wells.

**Project Narrative:** The future water supply of Marco Island relies heavily on the freshwater source at Marco Lakes. We must catch and store freshwater while it is plentiful in the rainy season. This water is recovered from its underground storage in the dry season.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
3,900,000	-	-	-	-	3,900,000

**Funding:** \$3,600,000 Water Future Bond Issue; \$300,000 Grant

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## Utility Project Categories and Descriptions

### Project #25: Upgrade 41/951 Line to 30-inch Pipe

**Project Goal:** “To ensure a dependable freshwater Shores for Marco Island.”

**Project Objectives:**

1. Design and construct a new 30-inch pipe under the intersection of US 41 and 951.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified need to correct the current flow restrictions at this intersection.

**Project Narrative:** When Florida Water Services installed the new raw water line from Marco Lakes to Marco Island they left behind a section of the old pipe under this intersection. The new 24-inch pipe stops at the north side of the intersection and is split into a 12 and 14-inch pipe. On the south side of the intersection to 12 and 14-inch pipe are rejoined to the new 24-inch pipe. This restricted area causes extra friction loss and has a reduced gallon per minute flow. The new 30-inch pipe will provide additional surface water from Marco Lakes.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
637,500	-	-	-	-	637,500

**Funding:** \$637,500 Water Future Bond Issue

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**Project #26: Standby Generator Wellhead Connections**

**Project Goal:** “To provide a dependable water source.”

**Project Objectives:**

1. Design and install emergency generator connections at all of the RO plant well sites.

**Project’s Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified need to have a standard electrical hookup at each RO well site.

**Project Narrative:** The RO plant is supplied by 18 brackish water wells on the Island. In a power outage situation these wells must be capable of running utilizing standby generator power. Installing an electrical high-voltage outlet to the well system will facilitate the hooking up of remote generators.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	306,000	-	-	-	306,000

**Funding:** \$306,000 Water Future Bond Issue

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**Project #27: Asset Management System.**

**Project Goal:** “To ensure that utility department assets are managed in the best professional manner.”

**Project Objectives:**

1. To identify the best asset management software to meet Marco Island’s needs.
2. To install asset management software and develop and began a phased approach at asset management.

**Project Narrative:** The Marco Island utility department has many millions of dollars in physical assets. DEP regulations require that municipalities incorporate an asset management system to ensure that the infrastructure is managed in a proactive manner.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
275,400	-	-	-	-	275,400

**Funding:** \$275,400 Water Future Bond Issue

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## Utility Project Categories and Descriptions

### Project #28: RO Wells Control Panel Elevation

Project Goal: “To ensure a reliable water source for Marco Island.”

Project Objectives:

1. Raise all of the RO well control panels up out of the 100-year floodplain.

Project’s Relationship to Utility Master Plan:

- The Marco Island utility Master plan identified need to raise the well control cabinets above the hundred-year floodplain.

Project Narrative: Many of the RO wells are below the 100-year flood plain. These panels will be modified and raised to proper elevation.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
180,000	-	-	-	-	180,000

**Funding: \$180,000 Water Future Bond Issue**

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## Utility Project Categories and Descriptions

### Project #29: Design/Build One RO Train to Nanofiltration

Project Goal: “To expand water treatment capacity.”

Project Objectives:

1. Conversion of one RO train to Nanofiltration.
2. Expand the production capacity of the RO facility by one or one half MGD.

Project’s Relationship to Utility Master Plan:

- The utility Master plan identified the possibility of converting RO trains to Nanofiltration enabling one of the trains to treat surface water.

Project Narrative: The first step in increasing the production capacity of the RO plant is a conversion of one of the trains to Nanofiltration. When this conversion is completed along with the completion of the Yellowbird pipeline we will be able to treat 12 MGD at the RO plant. Converting additional trains to surface water is planned but will not be able to be accomplished until the second raw water supply line from the Lakes is complete.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
-	2,997,015.	5,460,040	-	-	8,457,055

**Funding: \$8,457,055 Water Future Bond Issue**

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## Utility Project Categories and Descriptions

### Project #30: New Raw Water Pipeline to Island

**Project Goal:** “To expand water production capabilities on Marco Island.”

**Project Objectives:**

1. Design and construct a new raw water pipeline from Marco Lakes to Marco Island.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need for this pipeline.

**Project Narrative:** An additional raw water pipeline from Marco Lakes to Marco Island will be needed to meet the expanding water demands of the Island. Without this pipeline we will not be able to convert more than one train at the RO plant to surface treatment and meet our water demands.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	827,497	3,672,127	4,499,624

**Funding:** \$4,499,624 Water Future Bond Issue

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## Utility Project Categories and Descriptions

### Project #31: ASR Wells 10, 11, 12

**Project Goal:** “To ensure a dependable source of freshwater for Marco Island.”

**Project Objectives:**

1. Design and construct three additional ASR wells.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need for additional ASR wells to guarantee the supply of freshwater for Marco Island.

**Project Narrative:** The future transitioned of two or three additional RO trains to use nanofiltration on surface water will require a greater supply of freshwater. These additional wells will guarantee we will be able to meet the freshwater needs of Marco Island even in the dry as conditions.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	-	-	-

**Funding:** No Funding Until 2013 - Water Future Bond Issue

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**Project #32: Existing Sewer Upgrade**

**Project Goal:** “Modify existing sewers to accommodate additional flow and fix deteriorating sewers.”

**Project Objectives:**

1. Replace existing sanitary sewers on Tahiti and Elkcam.

**Project's Relationship to Utility Master Plan:**

- The Master Plan identified the need to upgrade these sewers.

**Project Narrative:** The replacement of the existing 16-inch force main with two 24-inch force main along Elkcam Circle and the installation of a new sewer line along Tahiti Drive.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
1,275,000	-	-	-	-	1,275,000

**Funding: \$1,275,000 ERC**

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**Project #33: Wastewater Treatment Plant Head Works**

**Project Goal:** “To protect equipment and facilities downstream of the head works.”

**Project Objectives:**

1. Design and construct do wastewater treatment head works.
2. To provide a better level of prescreening at the head works.
3. Protect to equipment downstream of the head works by removing sand, and particles larger than 2 mm.

**Project's Relationship to Utility Master Plan:**

- Marco Island utility Master plan identified that need for a new and improved head works.

**Project Narrative:** The current head works screening device is approaching its useful life. The membrane technology that we will be installing requires a much finer screening device than currently exist. Fibrous material larger than 2 mm can get caught in the membrane strands.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
408,000	1,667,904	-	-	-	2,075,904

**Funding: \$2,075,904 ERC**

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Utility Project Categories and Descriptions

**Project #34: Design/Build EQ Tanks**

**Project Goal:** "To improve treatment capabilities of the wastewater treatment plant."

**Project Objectives:**

1. Design and construct a new flow equalization tank.
2. Dampen the daily flow spikes and provide a more even flow into the treatment plant.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need for an additional flow equalization tank.

**Success Measurement:** Successful dampening of daily flow spikes providing for a steady in fluent environment for the wastewater treatment plant.

**Project Narrative:** The wastewater treatment plant experiences twice-daily flow spikes. Additionally, flow spikes are experienced during heavy rain events. These sudden rises in flow create difficulty in balancing the delicate nature of the wastewater treatment biological activity. Flow equalization tanks are very common in the industry. Spikes flows are diverted to these holding tanks and brought back into the treatment plant slowly when flows returned to normal. This allows for a more steady-state condition for the biological activity.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	338,793	1,384,986	-	-	1,723,779

**Funding:** \$1,723,799 ERC

Utility Project Categories and Descriptions

**Project #35: Deep Well Injection**

**Project Goal:** "To expand the production capabilities of wastewater treatment and water treatment."

**Project Objectives:**

1. Design and build a second to deep well injection.
2. Expand production capacities at the water plant and sewer plant.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need for a second to deep well injection.

**Success Measurement:** Completion of a new deep well injection.

**Project Narrative:** The current injection well takes reject water from the RO facility as well as wastewater effluent that is not up to reuse standards. The current injection well is that maximum capacity. When we expand the RO facility we will increase the amount of rejection water that needs to go down the injection well. Similarly, when we expand wastewater treatment plant we will increase the amount of water that may have to go down the injection well if it doesn't meet reuse standards for any reason. The current injection well is that maximum capacity and cannot accommodate these increases. We will have to install a second injection well in order to expand these capacities.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	521,220	532,687	2,395,386	2,448,085	5,897,378

**Funding:** \$5,897,378 ERC

## Utility Project Categories and Descriptions

### Project #36: Upgrade / Expand Disinfection System

**Project Goal:** “To expand and improve the capacity of the water and the wastewater treatment plant.”

**Project Objectives:**

1. Design and construct new disinfection facilities.

**Project's Relationship to Utility Master Plan:**

- The Marco Island utility Master plan identified that need to improve and in large the disinfection system.

**Project Narrative:** Many of the components of the current disinfection system are approaching their useful life. The current disinfection system was not designed well and is very difficult to maintain and operate. The Lime plant and the wastewater treatment plant on Windward Drive share a common disinfection facility. Adding capacity to each one of these facilities will make increased demands on the chlorination system. The system needs to be replaced with one that is properly sized and engineered.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	1,065,374	-	-	1,065,374
<b>Funding: \$1,065,374 ERC</b>					

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## Utility Project Categories and Descriptions

### Project #37: Maintenance / Laboratory Building

**Project Goal:** “Incorporate a new maintenance and laboratory building into future facilities.”

**Project Objectives:**

1. Build a new maintenance facility allowing for an area for equipment maintenance, spare parts, storage, and tool crib.
2. Build a new laboratory facility to centralize plant manager's office, central process control/SCADA Room, employee locker room, and a laboratory.

**Project Narrative:** The condition of the existing office building is uncertain and its location not ideal. The expansion and automation of the plant will require an upgraded facility to locate new Process Control equipment as well as laboratory equipment. The current system for maintenance and spare parts management is very decentralized and not well managed. A central location will significantly improve material, spare parts, and tool inventory control.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	876,494	-	876,494
<b>Funding: \$876,494 ERC</b>					

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## Utility Project Categories and Descriptions

### Project #38: Miscellaneous Capital Expansion

Project Goal: “To provide funds to meet various small capital projects.”

Project Objectives:

1. Undertake non-critical small capital projects.

Project Narrative: Install new 6-inch forcemain along Goodland Drive. Install 16-inch forcemain along Sixth Avenue. Install 12-inch forcemain along North Barfield. Install PLC at pump stations 2601-18, 12 and Barge Marina.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
-	-	-	-	1,112,766	1,112,766

**Funding: \$1,112,766 ERC**

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## Utility Project Categories and Descriptions

### Project #39: Wastewater Collection Engineering

Project Goal: “Design wastewater collection for the unsewered areas in a systematic manner.”

Project Objectives:

1. Provide sanitary sewer services to defined areas on a yearly basis.

Project's Relationship to Utility Master Plan:

- Utility Master Plan identifies this program as a major component of upgrading the services to the residents.

Project Narrative: Develop sewer districts and them design and construct a gravity and forcemain system for each defined district. Funding includes design services and professional services during construction.

Five-Year Funding Recommendation:

FY06	FY07	FY08	FY09	FY10	TOTAL
1,071,000	1,094,562	1,118,642	1,143,252	1,168,404	5,595,860

**Funding: \$5,595,860 Front Foot Assessment**

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Utility Project Categories and Descriptions

**Project #40: Wastewater Collection Construction**

**Project Goal:** "Construct a wastewater collection system."

**Project Objectives:**

1. Construct a sewer system with minor impact to traffic flow.

**Project's Relationship to Utility Master Plan:**

- The Utility Master Plan identifies this program as a major component of upgrading the services to the residents.

**Project Narrative:** Build sewer mains in defined sewer districts.

**Five-Year Funding Recommendation:**

FY06	FY07	FY08	FY09	FY10	TOTAL
-	10,945,620	11,186,424	11,432,525	11,684,041	45,248,610
<b>Funding: \$45,248,610 Front Foot Assessment</b>					

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ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
City of Marco Island UTILITY FUND REVENUE BUDGET							
92% Yr Complete							
UTILITY FUND REVENUES							
9401							
OP REVENUES-MARCO ISLAND							
4003401000000	SEWER UTILITY FEES	3,775,588	4,950,000	3,821,219	4,350,000	4,502,250	91 %
40034010001000	WATER UTILITY FEES	10,216,678	12,225,000	10,912,316	12,225,000	13,282,175	109 %
40034010002000	EFFLUENT SERVICE	178,865	131,300	163,383	157,600	165,500	126 %
40036310000010	SEWER MAIN EXTENSION CHARGES	76,088	70,000	56,604	70,000	70,000	100 %
40036310000030	SEWER SERVICE INSTALLATION CHA	26,418	20,000	13,152	20,000	20,000	100 %
40036310000040	SEWER PLANT CAPACITY CHARGES	550,082	150,000	324,510	350,000	150,000	100 %
40036310000050	ENGINEERING SEWER PLAN REVIEW	775	0	75	0	0	0 %
40036310000060	SEWER INITIAL CONNECTION CHARG	630	0	20,160	25,000	20,000	0 %
40036310001000	SEWER ASSESSMENTS	0	0	0	0	0	0 %
40036310001010	WATER MAIN EXTENSION CHARGES	134,220	100,000	113,569	125,000	100,000	100 %
40036310001020	WATER METER INSTALLATION CHARG	28,496	10,000	18,917	15,000	10,000	100 %
40036310001030	WATER SERVICE INSTALLATION CHA	32,394	15,000	25,669	15,000	15,000	100 %
40036310001040	WATER PLANT CAPACITY CHARGES	336,473	360,000	476,790	400,000	360,000	100 %
40036310001050	ENGINEERING WATER PLAN REVIEW	928	0	1,695	0	0	0 %
40036310001060	WATER INITIAL CONNECTION CHARG	3,976	0	4,449	2,500	0	0 %
40036310002000	METER CHANGE OUT / INSTALLATIO	0	0	4,878	1,500	0	0 %
<b>TOT OP REVENUES-MARCO ISLAND:</b>		<b>15,361,610</b>	<b>18,031,300</b>	<b>15,957,385</b>	<b>17,756,600</b>	<b>18,694,925</b>	<b>104 %</b>
OP REVENUES-MARCO SHORES							
40034010500000	SEWER UTILITY FEES	279,172	341,200	376,056	392,400	418,200	123 %
40034010501000	WATER UTILITY FEES	200,944	231,000	232,680	242,500	238,925	103 %
40034010502000	EFFLUENT SERVICE	43,260	36,800	38,462	30,000	31,500	86 %
40036310500010	SEWER MAIN EXTENSION CHARGES	0	0	56,640	0	0	0 %
40036310500030	SEWER SERVICE INSTALLATION CHA	0	0	0	0	0	0 %
40036310500040	SEWER PLANT CAPACITY CHARGES	337,560	617,800	343,380	400,000	400,000	65 %
40036310500050	ENGINEERING SEWER PLAN REVIEW	0	0	0	0	0	0 %
40036310500060	SEWER INITIAL CONNECTION CHARG	45	0	15	0	0	0 %
40036310501000	SEWER ASSESSMENTS	0	0	0	0	0	0 %
40036310501010	WATER MAIN EXTENSION CHARGES	51,736	0	52,628	0	0	0 %
40036310501020	WATER MAIN INSTALLATION CHARGE	5,775	0	385	0	0	0 %
40036310501030	WATER SERVICE INSTALLATION CHA	7,943	0	245	0	0	0 %
40036310501040	WATER PLANT CAPACITY CHARGES	219,181	382,200	212,400	200,000	200,000	52 %
40036310501050	ENGINEERING WATER PLAN REVIEW	750	0	750	0	0	0 %
40036310501060	WATER INITIAL CONNECTION CHARG	1,740	0	25	0	0	0 %
40036310502000	METER CHANGE OUT / INSTALLATIO	0	0	0	0	0	0 %
<b>TOT OP REVENUES-MARCO SHORES:</b>		<b>1,148,106</b>	<b>1,609,000</b>	<b>1,313,666</b>	<b>1,264,900</b>	<b>1,288,625</b>	<b>80 %</b>
OTHER REVENUE-MARCO ISLAND							
40036110000000	INTEREST EARNINGS	256,333	300,000	154,213	300,000	200,000	67 %
40036410000000	DISPOSITION OF FIXED ASSETS	(260)	0	0	0	0	0 %
40036910000000	MISCELLANEOUS REVENUE	73,356	25,000	92,615	75,000	81,575	326 %
40038110000000	USE OF RESERVES	0	0	0	0	0	0 %
40038410000000	BOND PROCEEDS	0	0	0	0	28,279,250	0 %
40038910000000	NON-OPERATING REVENUE	0	0	0	0	0	0 %
40038940000000	GRANTS	0	0	0	0	1,200,000	0 %
40039010000000	DEPRECIATION OF FA CONTRIBUTED	0	0	0	0	0	0 %
40038110000000	USE OF RESERVES	0	0	0	0	0	0 %
<b>TOT OTH REVENUE-MARCO ISLAND:</b>		<b>329,429</b>	<b>325,000</b>	<b>246,828</b>	<b>375,000</b>	<b>29,760,825</b>	<b>9,157 %</b>
OTHER REVENUE-MARCO SHORES							
40036110500000	INTEREST EARNINGS	0	0	0	0	0	0 %
40036410500000	DISPOSITION OF FIXED ASSETS	0	0	0	0	0	0 %
40036910500000	MISCELLANEOUS REVENUE	393	0	550	0	0	0 %
40039010500000	DEPRECIATION OF FA CONTRIBUTED	0	0	0	0	0	0 %

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2006
-----							
	TOT OTH REVENUE-MARCO SHORES:	393	0	550	0	0	0 %
-----							
	GRAND TOTAL FOR FUND:	16,839,539	19,965,300	17,518,429	19,396,500	49,744,375	249 %
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ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
-----							
	UTILITY FUND						
	UTILITY ADMINISTRATION						
	9538						
40053690001200	WAGES	278,442	278,744	272,988	278,744	312,647	112 %
40053690001210	UNPAID COMPENSATED ABSENCES	34,256	0	0	0	0	0 %
40053690001400	OVERTIME	4,755	1,000	68	1,000	1,000	100 %
40053690002000	BENEFITS	75,966	92,964	70,908	92,964	78,162	84 %
40053690002100	FICA TAXES	23,241	26,207	21,894	26,207	27,148	104 %
40053690002400	WORKERS' COMPENSATION	0	0	0	0	0	0 %
TOTAL PERSONAL SERVICES:		416,660	398,915	365,857	398,915	418,957	105 %
-----							
40053690003040	CAPITAL PROJECTS ENGINEER FEE	0	0	0	0	0	0 %
40053690003050	ENGINEER PLAN REVIEW FEE	0	0	0	0	0	0 %
40053690003100	PROFESSIONAL SERVICES	44,041	10,000	61,560	35,000	12,000	120 %
40053690003110	OUTSIDE COUNSEL	0	0	0	0	0	0 %
40053690003400	OTHER CONTRACTUAL SERVICES	157,162	50,000	18,367	45,000	14,300	29 %
40053690003420	AUDIT EXPENSES	0	0	0	0	0	0 %
40053690003800	PAYMENT IN LIEU OF TAXES	0	0	0	0	0	0 %
40053690004000	TRAVEL PER DIEM	4,984	4,000	6,033	6,000	7,150	179 %
40053690004020	SAFETY	1,657	900	0	250	0	0 %
40053690004100	TELEPHONE & COMMUNICATIONS	40,653	33,000	37,761	43,000	37,000	112 %
40053690004120	FAX & MODEMS	421	0	0	0	0	0 %
40053690004300	ELECTRICITY	16,339	16,592	1,307	19,100	1,000	6 %
40053690004310	OTHER UTILITIES	0	0	0	0	0	0 %
40053690004400	RENTALS & LEASES	1,349	0	2,912	2,912	2,100	0 %
40053690004410	BUILDING RENTAL	49,526	43,200	45,430	45,000	52,700	122 %
40053690004610	VEHICLES REPAIRS & MAINTENANCE	47,555	1,000	1,569	2,000	2,000	200 %
40053690004620	BUILDING REPAIRS & MAINTENANCE	11,111	5,000	1,071	5,000	5,000	100 %
40053690004630	EQUIPMENT REPAIR & MAINTENANCE	230	0	0	0	0	0 %
40053690004690	OTHER REPAIR & MAINTENANCE	1,260	0	0	0	0	0 %
40053690004700	PRINTING	5,439	4,000	5,897	6,500	7,000	175 %
40053690004710	ADVERTISING	0	0	0	0	0	0 %
40053690004720	DUPLICATING	0	4,000	477	477	0	0 %
40053690004900	MISCELLANEOUS EXPENSE	15,970	940	5,413	3,500	4,000	426 %
40053690005100	OFFICE SUPPLIES	36,381	2,000	19,222	15,000	8,000	400 %
40053690005200	OPERATING SUPPLIES	7,984	8,000	4,009	4,000	2,500	31 %
40053690005220	UNIFORMS	3,367	4,200	962	2,500	250	6 %
40053690005230	POSTAGE	30,169	2,000	6,060	3,600	4,000	200 %
40053690005280	FUEL	7,117	7,600	4,482	3,500	3,000	39 %
40053690005400	PUBLICATIONS & MEMBERSHIPS	1,544	3,500	1,897	1,500	2,200	63 %
40053690005420	TRAINING	634	8,000	4,705	3,500	4,200	53 %
40053690009000	OTHER OPERATING EXPENES	12,398	12,000	10,201	12,000	12,000	100 %
TOT CONTROLLABLE OPER EXP:		497,290	219,932	239,336	259,339	180,400	82 %
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40053690004910	BOND CLOSING COSTS	0	0	0	0	0	0 %
40053690004920	BAD DEBT EXPENSE	30,796	10,000	9,680	10,000	10,500	105 %
40053690004500	INSURANCE	220,764	0	0	0	0	0 %
40053690005900	DEPRECIATION EXPENSE	3,474,299	0	0	0	0	0 %
40053690009099	OPERATING CONTINGENCY	0	319,674	0	0	120,934	38 %
40053690009900	CENTRAL ADMINISTRATION ALLOCAT	192,136	599,960	549,967	599,960	700,518	117 %
40053690009910	CONT TO LIABILITY INSURANCE FU	0	317,100	290,675	317,100	295,518	93 %
OTHER OPERATING EXPENSES:		3,917,995	1,246,734	850,322	927,060	1,127,470	90 %
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TOTAL OPERATING EXPENSES:		4,415,285	1,466,666	1,089,657	1,186,399	1,307,870	89 %
-----							
40053690006300	CAPITAL IMPROVEMENTS ALLOCATIO	0	0	0	0	0	0 %
40053690006400	EQUIPMENT PURCHASES	0	0	22,270	0	0	0 %
TOTAL CAPITAL OUTLAY:		0	0	22,270	0	0	0 %
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City of Marco Island  
UTILITY FUND  
REVENUE BUDGET

City of Marco Island  
UTILITY ADMINISTRATION  
EXPENSE BUDGET

100% Yr Complete

92% Yr Comp

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006
-----						
	TOT OTH REVENUE-MARCO SHORES:	393	0	550	0	0
-----						
	GRAND TOTAL FOR FUND:	16,839,539	19,965,300	17,518,429	19,396,500	49,744,375
-----						

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
-----							
	UTILITY FUND						
	UTILITY ADMINISTRATION						
	9538						
40053690001200	WAGES	278,442	278,744	272,988	278,744	312,647	112 %
40053690001210	UNPAID COMPENSATED ABSENCES	34,256	0	0	0	0	0 %
40053690001400	OVERTIME	4,755	1,000	68	1,000	1,000	100 %
40053690002000	BENEFITS	75,966	92,964	70,908	92,964	78,162	84 %
40053690002100	FICA TAXES	23,241	26,207	21,894	26,207	27,148	104 %
40053690002400	WORKERS' COMPENSATION	0	0	0	0	0	0 %
TOTAL PERSONAL SERVICES:		416,660	398,915	365,857	398,915	418,957	105 %
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40053690003040	CAPITAL PROJECTS ENGINEER FEE	0	0	0	0	0	0 %
40053690003050	ENGINEER PLAN REVIEW FEE	0	0	0	0	0	0 %
40053690003100	PROFESSIONAL SERVICES	44,041	10,000	61,560	35,000	12,000	120 %
40053690003110	OUTSIDE COUNSEL	0	0	0	0	0	0 %
40053690003400	OTHER CONTRACTUAL SERVICES	157,162	50,000	18,367	45,000	14,300	29 %
40053690003420	AUDIT EXPENSES	0	0	0	0	0	0 %
40053690003800	PAYMENT IN LIEU OF TAXES	0	0	0	0	0	0 %
40053690004000	TRAVEL PER DIEM	4,984	4,000	6,033	6,000	7,150	179 %
40053690004020	SAFETY	1,657	900	0	250	0	0 %
40053690004100	TELEPHONE & COMMUNICATIONS	40,653	33,000	37,761	43,000	37,000	112 %
40053690004120	FAX & MODEMS	421	0	0	0	0	0 %
40053690004300	ELECTRICITY	16,339	16,592	1,307	19,100	1,000	6 %
40053690004310	OTHER UTILITIES	0	0	0	0	0	0 %
40053690004400	RENTALS & LEASES	1,349	0	2,912	2,912	2,100	0 %
40053690004410	BUILDING RENTAL	49,526	43,200	45,430	45,000	52,700	122 %
40053690004610	VEHICLES REPAIRS & MAINTENANCE	47,555	1,000	1,569	2,000	2,000	200 %
40053690004620	BUILDING REPAIRS & MAINTENANCE	11,111	5,000	1,071	5,000	5,000	100 %
40053690004630	EQUIPMENT REPAIR & MAINTENANCE	230	0	0	0	0	0 %
40053690004690	OTHER REPAIR & MAINTENANCE	1,260	0	0	0	0	0 %
40053690004700	PRINTING	5,439	4,000	5,897	6,500	7,000	175 %
40053690004710	ADVERTISING	0	0	0	0	0	0 %
40053690004720	DUPLICATING	0	4,000	477	477	0	0 %
40053690004900	MISCELLANEOUS EXPENSE	15,970	940	5,413	3,500	4,000	426 %
40053690005100	OFFICE SUPPLIES	36,381	2,000	19,222	15,000	8,000	400 %
40053690005200	OPERATING SUPPLIES	7,984	8,000	4,009	4,000	2,500	31 %
40053690005220	UNIFORMS	3,367	4,200	962	2,500	250	6 %
40053690005230	POSTAGE	30,169	2,000	6,060	3,600	4,000	200 %
40053690005280	FUEL	7,117	7,600	4,482	3,500	3,000	39 %
40053690005400	PUBLICATIONS & MEMBERSHIPS	1,544	3,500	1,897	1,500	2,200	63 %
40053690005420	TRAINING	634	8,000	4,705	3,500	4,200	53 %
40053690009000	OTHER OPERATING EXPENSES	12,398	12,000	10,201	12,000	12,000	100 %
TOT CONTROLLABLE OPER EXP:		497,290	219,932	239,336	259,339	180,400	82 %
-----							
40053690004910	BOND CLOSING COSTS	0	0	0	0	0	0 %
40053690004920	BAD DEBT EXPENSE	30,796	10,000	9,680	10,000	10,500	105 %
40053690004500	INSURANCE	220,764	0	0	0	0	0 %
40053690005900	DEPRECIATION EXPENSE	3,474,299	0	0	0	0	0 %
40053690009099	OPERATING CONTINGENCY	0	319,674	0	0	120,934	38 %
40053690009900	CENTRAL ADMINISTRATION ALLOCAT	192,136	599,960	549,967	599,960	700,518	117 %
40053690009910	CONT TO LIABILITY INSURANCE FU	0	317,100	290,675	317,100	295,518	93 %
OTHER OPERATING EXPENSES:		3,917,995	1,246,734	850,322	927,060	1,127,470	90 %
-----							
TOTAL OPERATING EXPENSES:		4,415,285	1,466,666	1,089,657	1,186,399	1,307,870	89 %
-----							
40053690006300	CAPITAL IMPROVEMENTS ALLOCATIO	0	0	0	0	0	0 %
40053690006400	EQUIPMENT PURCHASES	0	0	22,270	0	0	0 %
TOTAL CAPITAL OUTLAY:		0	0	22,270	0	0	0 %
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SMITH JAINI

City of Marco Island  
UTILITY ADMINISTRATION  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
40053690007104	DEBT SERVICE PRINCIPAL	0	1,910,000	1,750,833	1,910,000	1,950,000	102 %
40053690007204	DEBT SERVICE INTEREST	4,225,702	4,680,778	4,290,713	4,680,777	4,642,599	99 %
40053690007209	DEBT SERVICE INTEREST-BOND PRE	(37,312)	0	0	0	0	0 %
40053690007310	INTEREST ON DEPOSITS	1,001	0	6,886	0	0	0 %
40053690007320	AMORTIZATION	69,730	0	0	69,730	69,730	0 %
40053690007321	CURRENT YR BOND EXPENSE	0	0	0	0	0	0 %
OTHER NON-OPERATING EXPENSES:		4,259,121	6,590,778	6,048,433	6,660,507	6,662,329	101 %
GRAND TOTAL FOR DEPARTMENT:		9,091,065	8,456,359	7,526,217	8,245,821	8,389,156	99 %

City of Marco Island  
WATER PROD LIME DEPT-M ISLAND  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
UTILITY FUND							
WATER PROD-LIME PLANT MAR ISL							
9532							
40053310001200	WAGES	197,615	257,404	249,032	257,404	257,944	100 %
40053310001210	UNPAID COMPENSATED ABSENCES	22,203	0	0	0	0	0 %
40053310001400	OVERTIME	131,986	99,800	75,355	99,800	99,800	100 %
40053310002000	BENEFITS	24,030	42,131	42,010	42,131	41,116	98 %
40053310002100	FICA TAXES	24,024	25,453	23,115	25,453	25,453	100 %
TOTAL PERSONAL SERVICES:		399,858	424,788	389,512	424,788	424,313	100 %
40053310003100	PROFESSIONAL SERVICES	12,580	10,000	0	0	0	0 %
40053310003400	OTHER CONTRACTUAL SERVICES	122,473	110,000	157,970	140,000	185,000	168 %
40053310003410	SLUDGE HAULING	128,675	50,000	143,183	135,000	170,000	340 %
40053310003430	TRASH / DUMPSTER SERVICES	2,278	0	5,566	5,000	6,500	0 %
40053310004000	TRAVEL PER DIEM	3,240	1,573	1,561	4,000	1,875	119 %
40053310004020	SAFETY	1,699	2,425	1,393	2,425	2,400	99 %
40053310004100	TELEPHONE & COMMUNICATIONS	8,260	12,000	11,574	13,000	12,000	100 %
40053310004110	RADIO & PAGER	300	0	0	0	0	0 %
40053310004300	ELECTRICITY-LIME PLANT	292,500	344,677	292,963	530,400	396,270	115 %
40053310004305	ELECTRICITY-RAW WATER	87,664	282,012	201,285	3,500	315,000	112 %
40053310004310	OTHER UTILITIES	0	0	0	0	0	0 %
40053310004400	RENTALS AND LEASES	13,578	2,352	3,831	7,000	2,900	123 %
40053310004610	VEHICLE REPAIRS & MAINTENANCE	268	500	774	500	500	100 %
40053310004620	BUILDING REPAIRS & MAINTENANCE	1,638	15,500	6,573	7,500	1,000	6 %
40053310004630	EQUIPMENT REPAIR & MAINTENANCE	73,780	45,000	40,065	20,000	25,000	56 %
40053310004690	OTHER REPAIR & MAINTENANCE	2,675	0	4,603	6,000	5,000	0 %
40053310004900	MISC CHARGES	2,300	4,600	102	0	0	0 %
40053310005100	OFFICE SUPPLIES	832	900	0	0	0	0 %
40053310005200	OPERATING SUPPLIES	19,471	29,000	16,162	15,000	7,200	25 %
40053310005220	UNIFORMS	2,643	2,500	2,252	2,500	2,400	96 %
40053310005250	JANITORIAL SUPPLIES	430	250	317	500	500	200 %
40053310005255	SMALL TOOLS	0	2,500	0	0	0	0 %
40053310005270	CHEMICALS-LIME PLANT	369,846	365,782	448,434	420,000	410,000	112 %
40053310005275	CHEMICALS-RAW WATER	1,362	5,484	10,000	5,484	6,000	109 %
40053310005280	FUEL	8,366	6,000	10,955	6,000	4,355	73 %
40053310005400	PUBLICATIONS & MEMBERSHIP	0	0	0	0	0	0 %
40053310005420	TRAINING	1,020	1,950	440	1,950	1,450	74 %
40053310005900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053310009000	OTHER OPERATING EXPENSE-LIME P	0	22,200	100	0	0	0 %
40053310009005	OTHER OPERATING EXPENSES-RAW W	1,004	0	0	0	0	0 %
TOTAL OPERATING EXPENSES:		1,158,883	1,317,205	1,360,105	1,325,759	1,555,350	118 %
40053310006400	EQUIPMENT PURCHASES	0	5,000	96,973	0	0	0 %
40053310006431	RENEWAL & REPLACEMENT	0	0	0	0	300,000	0 %
TOTAL CAPITAL OUTLAY:		0	5,000	96,973	0	300,000	6,000 %
GRAND TOTAL FOR DEPARTMENT:		1,558,741	1,746,993	1,846,590	1,750,547	2,279,663	130 %

City of Marco Island  
WATER PROD RO PLANT-M ISLAND  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>UTILITY FUND</b>							
<b>WATER PROD-RO PLANT MARCO ISL</b>							
9533							
40053310201200	WAGES	182,337	278,678	216,910	278,678	284,253	102 %
40053310201210	UNCOMPENSATED ABSENCES	16,355	0	0	0	0	0 %
40053310201400	OVERTIME	107,926	97,200	87,096	97,200	97,200	100 %
40053310202000	BENEFITS	25,852	51,217	30,695	51,217	45,394	89 %
40053310202100	FICA TAXES	21,553	15,413	19,685	15,413	15,413	100 %
<b>TOTAL PERSONAL SERVICES:</b>		<b>354,024</b>	<b>442,508</b>	<b>354,386</b>	<b>442,508</b>	<b>442,260</b>	<b>100 %</b>
40053310203100	PROFESSIONAL SERVICES	2,295	600	0	600	630	105 %
40053310203400	OTHER CONTRACTUAL SERVICES	24,706	50,000	116,252	45,000	100,000	200 %
40053310203410	SLUDGE HAULING	0	0	0	0	0	0 %
40053310203430	TRASH / DUMPSTER SERVICES	1,132	2,400	3,322	1,500	1,500	63 %
40053310204000	TRAVEL PER DIEM	687	500	785	2,000	2,460	492 %
40053310204020	SAFETY	444	900	431	900	500	56 %
40053310204100	TELEPHONE & COMMUNICATIONS	3,761	3,400	3,730	3,900	4,000	118 %
40053310204110	RADIO & PAGER	0	0	0	0	0	0 %
40053310204300	ELECTRICITY	642,071	699,593	820,232	920,000	1,113,440	159 %
40053310204310	OTHER UTILITIES	0	0	0	0	0	0 %
40053310204400	RENTALS AND LEASES	0	0	1,180	350	350	0 %
40053310204610	VEHICLE REPAIRS & MAINTENANCE	34	300	3,597	500	500	167 %
40053310204620	BUILDING REPAIRS & MAINTENANCE	3,309	1,482	6,341	2,000	2,100	142 %
40053310204630	EQUIPMENT REPAIR & MAINTENANCE	101,214	26,000	90,371	30,000	85,000	327 %
40053310204690	OTHER REPAIR & MAINTENANCE	4,604	5,200	7,445	15,000	14,400	277 %
40053310204900	MISC CHARGES	0	0	60	0	0	0 %
40053310205100	OFFICE SUPPLIES	147	1,560	164	1,500	0	0 %
40053310205200	OPERATING SUPPLIES	17,080	6,700	40,875	12,000	12,000	179 %
40053310205220	UNIFORMS	3,022	2,300	2,032	2,200	2,200	96 %
40053310205250	JANITORIAL SUPPLIES	716	500	282	500	500	100 %
40053310205255	SMALL TOOLS	0	500	0	500	0	0 %
40053310205270	CHEMICALS	146,294	210,000	140,738	150,000	154,000	73 %
40053310205280	FUEL	1,223	2,000	671	2,500	1,150	58 %
40053310205400	PUBLICATIONS & MEMBERSHIPS	0	0	25	100	100	0 %
40053310205420	TRAINING	400	1,260	580	800	2,020	160 %
40053310205900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053310209000	OTHER OPERATING EXPENSE	0	0	50	500	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>953,140</b>	<b>1,015,195</b>	<b>1,239,163</b>	<b>1,192,350</b>	<b>1,496,850</b>	<b>147 %</b>
40053310206400	EQUIPMENT PURCHASES	0	0	138,018	100,000	0	0 %
40053310206431	RENEWAL & REPLACEMENT	0	0	0	0	250,000	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>0</b>	<b>0</b>	<b>138,018</b>	<b>100,000</b>	<b>250,000</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>1,307,163</b>	<b>1,457,703</b>	<b>1,731,567</b>	<b>1,734,858</b>	<b>2,189,110</b>	<b>150 %</b>

City of Marco Island  
WATER PRODUCTION-MARCO SHORES  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>UTILITY FUND</b>							
<b>WATER PRODUCTION-MARCO SHORES</b>							
9534							
40053310501200	WAGES	41,844	47,130	46,851	47,130	47,130	100 %
40053310501210	UNPAID COMPENSATED ABSENCES	2,232	0	0	0	0	0 %
40053310501400	OVERTIME	45,066	2,500	34,992	30,000	30,000	1,200 %
40053310502000	BENEFITS	4,514	5,909	5,921	5,909	7,070	120 %
40053310502100	FICA TAXES	6,573	3,605	6,153	3,605	3,605	100 %
<b>TOTAL PERSONAL SERVICES:</b>		<b>100,228</b>	<b>59,144</b>	<b>93,917</b>	<b>86,644</b>	<b>87,805</b>	<b>148 %</b>
40053310503100	PROFESSIONAL SERVICES	0	0	0	0	0	0 %
40053310503400	OTHER CONTRACTUAL SERVICES	47,764	25,000	22,581	25,000	80,000	320 %
40053310503430	TRASH / DUMPSTER SERVICES	102	476	141	225	160	34 %
40053310504000	TRAVEL PER DIEM	240	500	0	500	0	0 %
40053310504020	SAFETY	0	500	62	500	0	0 %
40053310504100	TELEPHONE & COMMUNICATIONS	1,561	0	1,742	2,000	2,000	0 %
40053310504110	RADIO & PAGER	0	0	0	0	0	0 %
40053310504300	ELECTRICITY	16,073	9,000	21,603	24,000	23,100	257 %
40053310504310	OTHER UTILITIES	0	0	0	0	0	0 %
40053310504400	RENTALS AND LEASES	3,022	827	0	827	500	60 %
40053310504610	VEHICLE REPAIRS & MAINTENANCE	0	300	0	0	0	0 %
40053310504620	BUILDING REPAIRS & MAINTENANCE	0	0	1,500	0	0	0 %
40053310504630	EQUIPMENT REPAIR & MAINTENANCE	15,121	10,452	2,573	5,000	2,000	19 %
40053310504690	OTHER REPAIR & MAINTENANCE	0	0	0	0	0	0 %
40053310504900	MISC CHARGES	0	0	0	0	0	0 %
40053310505100	OFFICE SUPPLIES	89	200	13	200	0	0 %
40053310505200	OPERATING SUPPLIES	2,285	5,800	381	5,800	1,000	17 %
40053310505220	UNIFORMS	178	350	0	350	0	0 %
40053310505250	JANITORIAL SUPPLIES	15	200	0	400	300	150 %
40053310505255	SMALL TOOLS	0	0	0	0	0	0 %
40053310505270	CHEMICALS	15,867	23,000	10,645	23,000	13,650	59 %
40053310505280	FUEL	2,834	3,000	996	3,000	0	0 %
40053310505400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	0	0 %
40053310505420	TRAINING	0	0	140	500	0	0 %
40053310505900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053310509000	OTHER OPERATING EXPENSES	0	100	0	0	0	0 %
<b>TOTAL OPERATING EXPENSES:</b>		<b>105,149</b>	<b>79,705</b>	<b>62,376</b>	<b>91,302</b>	<b>122,710</b>	<b>154 %</b>
40053310506400	EQUIPMENT PURCHASES	0	0	3,611	0	0	0 %
40053310506431	RENEWAL & REPLACEMENT	0	0	0	0	20,000	0 %
<b>TOTAL CAPITAL OUTLAY:</b>		<b>0</b>	<b>0</b>	<b>3,611</b>	<b>0</b>	<b>20,000</b>	<b>0 %</b>
<b>GRAND TOTAL FOR DEPARTMENT:</b>		<b>205,377</b>	<b>138,849</b>	<b>159,904</b>	<b>177,946</b>	<b>230,515</b>	<b>166 %</b>

City of Marco Island  
WASTEWATER TMT-MARCO ISLAND  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
UTILITY FUND WASTEWATER TRMT-MARCO ISLAND							
9536							
40053510001200	WAGES	292,559	318,485	295,606	318,485	317,917	100 %
40053510001210	UNPAID COMPENSATED ABSENCES	18,609	0	0	0	0	0 %
40053510001400	OVERTIME	36,618	33,400	34,780	40,000	40,000	120 %
40053510002000	BENEFITS	56,098	54,533	60,855	54,533	47,658	87 %
40053510002100	FICA TAXES	23,774	24,945	22,824	24,945	30,506	122 %
TOTAL PERSONAL SERVICES:		427,659	431,363	414,065	437,963	436,081	101 %
40053510003100	PROFESSIONAL SERVICES	0	70,000	0	20,000	0	0 %
40053510003400	CONTRACTUAL SERVICES	151,336	60,000	111,400	75,000	205,000	342 %
40053510003410	CONTRACTUAL SERVICES-SLUGE HAU	126,108	100,000	244,390	181,500	300,000	300 %
40053510003430	TRASH / DUMPSTER SERVICES	194	400	0	400	400	100 %
40053510003490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
40053510004000	TRAVEL PER DIEM	2,398	2,154	1,965	2,520	1,600	74 %
40053510004020	SAFETY	42	3,700	1,574	3,700	5,400	146 %
40053510004100	TELEPHONE & COMMUNICATIONS	161	0	689	536	2,040	0 %
40053510004110	RADIO & PAGER	0	0	0	0	0	0 %
40053510004300	ELECTRICITY	156,773	172,414	183,785	180,000	217,540	126 %
40053510004310	OTHER UTILITIES	127,784	0	0	0	0	0 %
40053510004400	RENTALS AND LEASES	266	550	0	550	500	91 %
40053510004500	INSURANCE	0	0	0	0	0	0 %
40053510004610	VEHICLE REPAIRS & MAINTENANCE	31	300	4,156	10,000	2,400	800 %
40053510004620	BUILDING REPAIRS & MAINTENANCE	541	3,000	2,751	3,000	500	17 %
40053510004630	EQUIPMENT REPAIR & MAINTENANCE	141,455	25,000	87,590	75,000	56,000	224 %
40053510004660	MECHANICAL INTEGRITY TESTING	0	0	48,422	0	0	0 %
40053510004690	OTHER REPAIR & MAINTENANCE	6,339	8,000	18,345	8,000	6,000	75 %
40053510004900	MISC CHARGES	0	0	446	446	0	0 %
40053510004980	HAZARDOUS WASTE DISPOSAL	0	0	0	0	0	0 %
40053510005100	OFFICE SUPPLIES	404	500	2,128	500	500	100 %
40053510005200	OPERATING SUPPLIES	19,555	17,478	46,620	42,000	16,500	94 %
40053510005220	UNIFORMS	5,816	3,474	3,544	3,474	3,300	95 %
40053510005250	JANITORIAL SUPPLIES	0	400	219	400	100	25 %
40053510005255	SMALL TOOLS	0	500	0	500	500	100 %
40053510005270	CHEMICALS	13,745	20,000	38,163	20,000	37,500	188 %
40053510005280	FUEL	2,829	1,000	9,313	2,580	3,775	378 %
40053510005400	PUBLICATIONS & MEMBERSHIPS	127	500	537	500	240	48 %
40053510005420	TRAINING	1,100	2,300	1,375	2,300	1,600	70 %
40053510005900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053510009000	OTHER OPERATING EXPENSES	0	20,000	0	0	0	0 %
TOTAL OPERATING EXPENSES:		757,005	511,670	807,410	632,906	861,395	168 %
40053510006400	EQUIPMENT PURCHASES	0	0	159,968	0	0	0 %
40053510006431	RENEWAL & REPLACEMENT	0	0	0	0	100,000	0 %
TOTAL CAPITAL OUTLAY:		0	0	159,968	0	100,000	0 %
GRAND TOTAL FOR DEPARTMENT:		1,184,663	943,033	1,381,444	1,070,869	1,397,476	148 %

City of Marco Island  
WASTEWATER TMT-MARCO SHORES  
EXPENSE BUDGET

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
UTILITY FUND WASTEWATER TRMT-MARCO SHORES							
9537							
40053510501200	WAGES	39,081	45,479	42,048	45,479	45,479	100 %
40053510501210	UNPAID COMPENSATED ABSENCES	3,149	0	0	0	0	0 %
40053510501400	OVERTIME	9,465	2,500	7,793	10,000	10,000	400 %
40053510502000	BENEFITS	8,604	8,957	9,345	8,957	6,822	76 %
40053510502100	FICA TAXES	3,450	3,456	3,390	3,456	3,456	100 %
TOTAL PERSONAL SERVICES:		63,748	60,392	62,576	67,892	65,757	109 %
40053510503100	PROFESSIONAL SERVICES	5,025	10,000	0	10,000	0	0 %
40053510503400	CONTRACTUAL SERVICES	75,982	26,090	21,690	26,090	50,000	192 %
40053510503410	CONTRACTUAL SERVICES-SLUDGE HA	0	0	1,375	0	5,000	0 %
40053510503430	TRASH / DUMPSTER SERVICES	1,717	3,960	1,609	3,960	600	15 %
40053510503490	COLLIER COUNTY SERVICES	0	0	0	0	0	0 %
40053510504000	TRAVEL PER DIEM	228	456	0	456	0	0 %
40053510504020	SAFETY	0	0	0	0	0	0 %
40053510504100	TELEPHONE & COMMUNICATIONS	0	1,570	171	1,570	3,100	197 %
40053510504110	RADIO & PAGER	0	0	0	0	0	0 %
40053510504300	ELECTRICITY	14,378	17,000	15,259	17,000	16,500	97 %
40053510504310	OTHER UTILITIES	0	0	0	0	0	0 %
40053510504400	RENTALS AND LEASES	0	0	0	0	0	0 %
40053510504500	INSURANCE	0	0	0	0	0	0 %
40053510504610	VEHICLE REPAIRS & MAINTENANCE	0	200	0	200	0	0 %
40053510504620	BUILDING REPAIRS & MAINTENANCE	0	500	1,185	500	0	0 %
40053510504630	EQUIPMENT REPAIR & MAINTENANCE	5,285	9,268	34,915	10,000	5,000	54 %
40053510504690	OTHER REPAIR & MAINTENANCE	0	0	0	0	0	0 %
40053510504900	MISC CHARGES	0	0	26	0	0	0 %
40053510504980	HAZARDOUS WASTE DISPOSAL	0	0	0	0	0	0 %
40053510505100	OFFICE SUPPLIES	0	0	0	0	0	0 %
40053510505200	OPERATING SUPPLIES	891	1,212	6,957	1,212	1,500	124 %
40053510505220	UNIFORMS	92	0	0	0	0	0 %
40053510505250	JANITORIAL SUPPLIES	0	200	0	200	0	0 %
40053510505255	SMALL TOOLS	0	0	0	0	0	0 %
40053510505270	CHEMICALS	8,564	20,648	20,190	20,648	10,000	48 %
40053510505280	FUEL	223	300	426	300	500	167 %
40053510505400	PUBLICATIONS & MEMBERSHIPS	0	0	0	0	0	0 %
40053510505420	TRAINING	0	500	0	500	0	0 %
40053510505900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053510509000	OTHER OPERATING EXPENSES	0	1,342	0	1,342	0	0 %
TOTAL OPERATING EXPENSES:		112,386	93,246	103,801	93,978	92,200	99 %
40053510506400	EQUIPMENT PURCHASES	0	0	0	0	0	0 %
40053510506431	RENEWAL & REPLACEMENT	0	0	0	0	50,000	0 %
TOTAL CAPITAL OUTLAY:		0	0	0	0	50,000	0 %
GRAND TOTAL FOR DEPARTMENT:		176,134	153,638	166,377	161,870	207,957	135 %

100% Yr Complete

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
UTILITY FUND							
WATER DISTRIBUTION & COLLECTION							
9535							
40053320001200	WAGES	612,780	911,102	680,667	911,102	906,914	100 %
40053320001210	UNPAID COMPENSATED ABSENCES	35,500	0	0	0	0	0 %
40053320001400	OVERTIME	120,525	91,200	104,142	120,000	120,000	132 %
40053320002000	BENEFITS	110,875	229,414	142,490	229,414	176,469	77 %
40053320002100	FICA TAXES	52,516	82,036	59,561	82,036	87,260	106 %
TOTAL PERSONAL SERVICES:		932,196	1,313,752	986,860	1,342,552	1,290,643	98 %
40053320003100	PROFESSIONAL SERVICES	110,938	0	5,711	13,706	7,000	0 %
40053320003400	OTHER CONTRACTUAL SERVICES	428,830	500,000	373,954	300,000	347,000	69 %
40053320003430	TRASH / DUMPSTER SERVICES	13,316	8,679	15,810	14,450	15,000	173 %
40053320004000	TRAVEL PER DIEM	1,965	500	2,239	2,000	7,000	1,400 %
40053320004020	SAFETY	844	5,822	3,267	2,760	2,900	50 %
40053320004100	TELEPHONE & COMMUNICATIONS	2,189	285	3,164	2,000	2,200	772 %
40053320004110	RADIO & PAGER	0	0	0	0	0	0 %
40053320004120	FAX & MODEMS	0	0	0	0	0	0 %
40053320004300	ELECTRICITY	77	3,009	18,144	0	0	0 %
40053320004400	RENTALS AND LEASES	32,634	27,204	18,978	27,096	25,000	92 %
40053320004610	VEHICLE REPAIRS & MAINTENANCE	11,537	10,023	25,867	13,000	13,000	130 %
40053320004620	BUILDING REPAIRS & MAINTENANCE	103	2,500	2,535	2,500	1,000	40 %
40053320004630	EQUIPMENT REPAIR & MAINTENANCE	96,203	38,070	74,954	130,000	94,000	247 %
40053320004680	ROAD REPAIRS	4,886	0	16,652	40,000	16,600	0 %
40053320004690	OTHER REPAIR & MAINTENANCE	15,288	3,906	74,751	81,832	70,000	1,792 %
40053320004900	MISC CHARGES	0	0	43	0	0	0 %
40053320005100	OFFICE SUPPLIES	438	1,314	1,350	0	0	0 %
40053320005200	OPERATING SUPPLIES	198,799	187,000	91,157	88,200	88,500	47 %
40053320005220	UNIFORMS	11,770	9,000	11,589	10,000	9,500	106 %
40053320005225	OTHER CLOTHING	121	0	0	0	0	0 %
40053320005240	NEW INSTALLATIONS SUPPLY	17,402	32,220	59	59	0	0 %
40053320005250	JANITORIAL SUPPLIES	860	1,000	1,282	1,281	1,000	100 %
40053320005255	SMALL TOOLS	0	1,000	221	0	0	0 %
40053320005260	REPAIR SUPPLIES	27,446	32,178	79,261	92,803	75,000	233 %
40053320005270	CHEMICALS	3,797	6,736	3,538	8,491	7,000	104 %
40053320005280	FUEL	19,878	8,500	39,719	29,404	30,000	353 %
40053320005400	PUBLICATIONS & MEMBERSHIPS	20	500	253	500	455	91 %
40053320005420	TRAINING	0	7,500	2,080	7,500	6,400	85 %
40053320005900	DEPRECIATION EXPENSE	0	0	0	0	0	0 %
40053320009000	OTHER OPERATING EXPENSES	0	0	0	0	0	0 %
TOTAL OPERATING EXPENSES:		999,340	886,946	866,576	867,582	818,555	92 %
40053320006400	EQUIPMENT PURCHASES	0	0	347,972	0	0	0 %
40053320006431	RENEWAL & REPLACEMENT	0	0	0	0	300,000	0 %
TOTAL CAPITAL OUTLAY:		0	0	347,972	0	300,000	0 %
GRAND TOTAL FOR DEPARTMENT:		1,931,536	2,200,698	2,201,408	2,210,134	2,409,198	109 %

DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
UTILITY CONSTRUCTION FUND						
9940						
40153615336901	PLANNING STUDIES (MASTER PLAN)	0	130,236	(179,546)	0	0 %
40153615336402	REVERSE OSMOSIS (3 WELLS)	0	829,811	729,610	0	0 %
40153615336403	ASR WELLS 4,5,6	0	2,699,419	2,760,318	0	600,000
40153615336910	SITE PLANS	0	550,000	233,514	0	0 %
40153615336916	YELLOWBIRD PIPELINE DESIGN	0	350,000	52,680	0	0 %
40153615336406	RO MEMBRANE REPLACEMENT	0	275,000	193,759	0	0 %
40153615336407	DEGASIFIER REHABILITATION	0	40,000	0	0	0 %
40153615336408	STORAGE TANK ISOLATION VALVES	0	60,000	0	0	0 %
40153615336903	STORAGE TANK SITE PLAN	0	90,000	0	0	0 %
40153615336409	SCAVENGER TANK REPLACEMENT	0	20,000	0	0	0 %
40153615336411	DESIGN/BLD LIME SOFTENING CLAR	0	2,800,000	0	0	0 %
WATER PROJECTS:		0	7,844,466	3,790,335	0	600,000
40153625336301	UTILITY RELOCATION	0	0	99,950	0	0 %
40153625336306	COLLIER BLVD RELOCATION-DESIGN	0	0	104,105	0	0 %
40153625336310	N COLLIER-N OF SAN MARCO UTIL	0	0	56,993	0	0 %
40153625336315	N BARFIELD BRIDGE UTILITY	0	0	941	0	0 %
40153625336317	WASTEWATER COLLECTION SYSTEM	0	476,000	31,389	0	0 %
WASTEWATER PROJECTS:		0	476,000	293,378	0	0 %
40153695336902	UTILITY LAND SWAP	0	21,000	23,086	0	0 %
ADMINISTRATION:		0	21,000	23,086	0	0 %
GRAND TOTAL FOR FUND:		0	8,341,466	4,106,799	0	600,000

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2006
<b>UTILITIES CAPITAL PROJECTS</b>							
<b>9939</b>							
40053615336401	SULFURIC ACID FEED SYSTEM	0	0	54,421	0	0	0 %
	WATER PRODUCTION:	0	0	54,421	0	0	0 %
40053625336302	CENTURY COURT GRAVITY SEWER SY	0	0	0	0	0	0 %
40053625336303	BAYSIDE COURT STORMDRAIN IMPRV	0	0	35,000	0	0	0 %
	DISTRIBUTION & COLLECTION:	0	0	35,000	0	0	0 %
	Water:						
40053695336510	WINTERBERRY BRIDGE LINE REPLAC	0	136,553	406,903	0	0	0 %
40053695336350	ROOF REPAIRS	0	75,000	0	0	0	0 %
40053695336430	SCADA SYSTEM	0	30,000	9,403	0	10,200	34 %
40053695336351	FACILITY SECURITY	0	250,000	7,650	0	102,000	41 %
40053695336431	RENEWAL & REPLACEMENT	0	1,050,000	11,058	0	0	0 %
40053695336432	INOPERATIVE VALVE REPLACEMENT	0	70,000	0	0	71,400	102 %
40053695336433	DEAD END FLUSHING	0	100,000	121	0	102,000	102 %
40053695336436	METER REPLACEMENT PROGRAM	0	0	0	0	765,000	0 %
	Wastewater:						
40053695336434	RENEWAL & REPLACEMENT	0	249,000	0	0	0	0 %
40053695336435	MINI BACK HOE	0	30,000	43,878	0	0	0 %
	RENEWAL & REPLACEMENT:	0	1,990,553	479,012	0	1,050,600	53 %
	Water:						
40053695336450	POTABLE WATER TRANSMISSION	0	1,210,000	6,000	0	0	0 %
40053695336460	RO MEMBRANE REPLACEMENT	0	0	0	0	280,500	0 %
40053695336461	2 MILLION GALLON WATER STORAGE	0	0	0	0	1,020,000	0 %
40053695336451	POTABLE WATER DISTRIBUTION	0	125,000	0	0	0	0 %
	Wastewater:						
40053695336360	WING WALL	0	15,000	0	0	0	0 %
40053695336452	DIGESTER BLOWER	0	20,000	0	0	0	0 %
40053695336453	CENTRIFUGE/SCREW PRESS	0	420,000	0	0	500,000	119 %
40053695336454	HOFFMAN BLOWER REPLACEMENT	0	100,000	110,726	0	0	0 %
40053695336455	SCADA DATA MANAGEMENT	0	296,000	3,089	0	0	0 %
40053695336951	ASSET MANAGEMENT SYSTEM	0	80,000	112,747	0	0	0 %
40053695336952	MARCO SHORES/COLLIER COUNTY	0	0	22,000	0	0	0 %
40053695336462	W/W COLLECTION REHAB	0	0	0	0	204,000	0 %
40053695336466	DIGESTER 1&2	0	0	0	0	700,000	0 %
	CAPITAL RESERVE:	0	2,266,000	254,562	0	2,704,500	119 %
40053695336456	S COLLIER UTILITY EXPANSION	0	925,000	783,389	0	0	0 %
40053695336457	FINISHED WATER STORAGE	0	225,000	0	0	0	0 %
40053695336470	COLLIER BLVD DESIGN	0	275,000	0	0	0	0 %
	WATER IMPACT FEES:	0	1,425,000	783,389	0	0	0 %
40053695336458	S COLLIER UTILITY EXPANSION	0	925,000	797,823	0	0	0 %
40053695336471	COLLIER BLVD DESIGN	0	275,000	0	0	0	0 %
	SEWER IMPACT FEES:	0	1,200,000	797,823	0	0	0 %
	GRAND TOTAL FOR FUND:	0	6,881,553	2,404,205	0	3,755,100	55 %

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2006
<b>UTILITIES CONST FUND NEW BONDS</b>							
<b>9991</b>							
40353695336475	HIGH SERVICE PUMPS	0	482,000	0	0	0	0 %
40353695336476	CONVERSION: ACID/ANTISCALANT	0	115,000	2,332	0	0	0 %
40353695336352	YELLOWBIRD PIPELINE	0	0	0	0	3,248,800	0 %
40353695336353	DESIGN/BUILD 2M GALLON STORAGE	0	0	0	0	1,275,000	0 %
40353695336354	NORTH COLLIER RELOC & UPGR-WAT	0	0	0	0	841,500	0 %
40353695336355	UPGRADE RAW WATER SUPPLY TO 30	0	0	0	0	382,500	0 %
40353695336463	ASR WELLS 7,8,9	0	0	0	0	3,900,000	0 %
40353695336356	UPGRADE US 41/951 LINE TO 30 I	0	0	0	0	637,500	0 %
40353695336464	STANDEY GENERATOR WELL HEAD HO	0	0	0	0	306,000	0 %
40353695336953	ASSET MANAGEMENT SYSTEM	0	0	0	0	275,400	0 %
40353695336465	RO WELLS CONTROL PANEL ELEVATI	0	0	0	0	180,000	0 %
40353695336360	HEATHWOOD/SAN MARCO-WATER	0	0	0	0	300,000	0 %
	WATER BOND ISSUE PROJECTS:	0	597,000	2,332	0	11,346,700	1,901 %
40353695336357	NORTH COLLIER RELOC & UPGR-WW	0	0	0	0	841,500	0 %
40353695336358	CONVERSION OF WWTP TO MBNR	0	0	0	0	5,151,000	0 %
40353695336361	HEALTHWOOD/SAN MARCO-WW	0	0	0	0	100,000	0 %
	WW BOND ISSUE PROJECTS:	0	0	0	0	6,092,500	0 %
	GRAND TOTAL FOR FUND:	0	597,000	2,332	0	17,439,200	2,921 %

*City of Marco Island  
Marco Island Utilities Fund  
Cost Allocation*

DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006
<b>WASTEWATER ASSESSMENT FUND</b>					
9990					
40253605356902 MWH MASTER PLAN	0	500,000	416,625	0	0
40253605356316 SOUTH COLLIER EXPANSION	0	1,870,000	1,535,515	0	50,000
40253605356317 NORTH COLLIER EXPANSION	0	150,000	349,231	0	2,400,000
40253605356319 S. BARFIELD SEWER	0	0	88,790	0	0
40253605356903 MASTER PLAN SEWER SYSTEM	0	2,500,000	1,003,282	0	1,071,000
40253605356318 PLANT EXPANSION	0	1,000,000	5,112,068	0	5,151,000
40253605356404 MINI-TRACK HOE	0	40,000	0	0	0
40253605356308 TIGER TAIL LIFT STATION	0	0	250	0	0
40253605356480 EXISTING SEWER UPGRADE	0	0	0	0	1,275,000
40253605356481 WWTP HEADWORKS	0	0	0	0	750,000
40253605356482 CENTRIFUGE/SCREW PRESS	0	420,000	0	0	0
40253605356362 HEATHWOOD/SAN MARCO UPGRADE	0	0	0	0	150,000
<b>WASTEWATER TREATMENT:</b>					
	0	6,480,000	8,505,761	0	10,847,000
<b>GRAND TOTAL FOR FUND:</b>					
	0	6,480,000	8,505,761	0	10,847,000

UtilitiesCostAlloc2006

Allocation Percentage	2006 Costs Allocated
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**PERSONAL SERVICES:**

Customer Service Office Manager	100.0%	42,100
(2) Customer Service Rep's	100.0%	56,784
Meter Technician	100.0%	36,809
(2) Meter Readers	100.0%	58,738
(1.5) Accounting Clerks	100.0%	40,560
Information Tech Coordinator	50.0%	28,805
Finance Project Manager	50.0%	24,000
Purchasing/Contracts Manager	50.0%	24,000
Public Works Director	50.0%	46,069

**SUB-TOTAL**

357,865

Overtime

12,000

Add: 25% Benefits Allowance

89,686

Add: 5% Increase for 2006

22,422

Add: 7.65% Social Security

34,305

**SUB-TOTAL**

158,413

**OPERATIONS & MAINTENANCE:**

Annual Audit	18,000
Software Maintenance	5,000
Utility Bill Mailings	70,460
Customer Service Phone System	6,000
Customer Service Cell phones	4,980
Internet Banking Services	6,000
Bank Lockbox Services	30,000
Travel & Training	2,500
Building Rent & Maint	29,100
Vehicle Maint & Fuel	7,500
Operating Expenses	4,700

**SUB-TOTAL**

184,240

**TOTAL**

\$ 700,518

Utility Fund

**City of Marco Island, Florida  
Debt Service Schedule**

Utility System Revenue Bonds, Series 2003  
Florida Water Acquisition  
\$101,115,000

Bond Date: October 1, 2003  
Outstanding Principal September 30, 2004: \$101,115,000  
Interest Rate: 4.89%  
Final Maturity: October 1, 2033  
Revenue Pledged: Water/Sewer System Revenues

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2006	1-Oct-05	1,910,000.00	2,340,388.75	4,250,388.75
	1-Apr-06	-	2,321,288.75	2,321,288.75
2007	1-Oct-06	1,950,000.00	2,321,288.75	4,271,288.75
	1-Apr-07		2,301,788.75	2,301,788.75
2008	1-Oct-07	1,990,000.00	2,301,788.75	4,291,788.75
	1-Apr-08		2,281,888.75	2,281,888.75
2009	1-Oct-08	2,030,000.00	2,281,888.75	4,311,888.75
	1-Apr-09		2,257,528.75	2,257,528.75
2010	1-Oct-09	2,075,000.00	2,257,528.75	4,332,528.75
	1-Apr-10		2,228,997.50	2,228,997.50
2011	1-Oct-10	2,135,000.00	2,228,997.50	4,363,997.50
	1-Apr-11		2,195,371.25	2,195,371.25
2012	1-Oct-11	2,200,000.00	2,195,371.25	4,395,371.25
	1-Apr-12		2,157,971.25	2,157,971.25
2013	1-Oct-12	2,275,000.00	2,157,971.25	4,432,971.25
	1-Apr-13		2,116,452.50	2,116,452.50
2014	1-Oct-13	2,360,000.00	2,116,452.50	4,476,452.50
	1-Apr-14		2,071,612.50	2,071,612.50
2015	1-Oct-14	2,450,000.00	2,071,612.50	4,521,612.50
	1-Apr-15		2,007,300.00	2,007,300.00
2016	1-Oct-15	2,580,000.00	2,007,300.00	4,587,300.00
	1-Apr-16		1,939,575.00	1,939,575.00
2017	1-Oct-16	2,715,000.00	1,939,575.00	4,654,575.00
	1-Apr-17		1,868,306.25	1,868,306.25
2018	1-Oct-17	2,855,000.00	1,868,306.25	4,723,306.25
	1-Apr-18		1,793,362.50	1,793,362.50
2019	1-Oct-18	3,005,000.00	1,793,362.50	4,798,362.50
	1-Apr-19		1,714,481.25	1,714,481.25
2020	1-Oct-19	3,165,000.00	1,714,481.25	4,879,481.25
	1-Apr-20		1,631,400.00	1,631,400.00

**City of Marco Island, Florida  
Debt Service Schedule**

Utility System Revenue Bonds, Series 2003  
Florida Water Acquisition  
\$101,115,000

(CONTINUED)

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2021	1-Oct-20	3,330,000.00	1,631,400.00	4,961,400.00
	1-Apr-21		1,543,987.50	1,543,987.50
2022	1-Oct-21	3,505,000.00	1,543,987.50	5,048,987.50
	1-Apr-22		1,451,981.25	1,451,981.25
2023	1-Oct-22	3,690,000.00	1,451,981.25	5,141,981.25
	1-Apr-23		1,359,731.25	1,359,731.25
2024	1-Oct-23	3,875,000.00	1,359,731.25	5,234,731.25
	1-Apr-24		1,262,856.25	1,262,856.25
2025	1-Oct-24	4,065,000.00	1,262,856.25	5,327,856.25
	1-Apr-25		1,161,231.25	1,161,231.25
2026	1-Oct-25	4,270,000.00	1,161,231.25	5,431,231.25
	1-Apr-26		1,054,481.25	1,054,481.25
2027	1-Oct-26	4,485,000.00	1,054,481.25	5,539,481.25
	1-Apr-27		942,356.25	942,356.25
2028	1-Oct-27	4,705,000.00	942,356.25	5,647,356.25
	1-Apr-28		824,731.25	824,731.25
2029	1-Oct-28	4,940,000.00	824,731.25	5,764,731.25
	1-Apr-29		707,406.25	707,406.25
2030	1-Oct-29	5,175,000.00	707,406.25	5,882,406.25
	1-Apr-30		584,500.00	584,500.00
2031	1-Oct-30	5,425,000.00	584,500.00	6,009,500.00
	1-Apr-31		448,875.00	448,875.00
2032	1-Oct-31	5,695,000.00	448,875.00	6,143,875.00
	1-Apr-32		306,500.00	306,500.00
2033	1-Oct-32	5,980,000.00	306,500.00	6,286,500.00
	1-Apr-33		157,000.00	157,000.00
2034	1-Oct-33	6,280,000.00	157,000.00	6,437,000.00
<b>TOTALS</b>		<b>101,115,000.00</b>	<b>87,726,313.75</b>	<b>188,841,313.75</b>



# City of Marco Island Annual Budget Summary Fiscal Year 2005 - 06

## *Debt Service Fund*

Fiscal Year Budget 2006
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### *Debt Service Fund Revenues:*

Ad Valorem Property Tax	\$ 844,834
Transfer - General Fund	480,430

<b>TOTAL REVENUES</b>	<b>\$1,325,264</b>
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### *Debt Service Expenditures:*

2000 Florida Loan Pool (Factory Bay Bridge)		
Principal	55,000	
Interest	38,143	
Expenses	1,586	94,729
2004 General Obligation Bonds (Veterans Comm. Park)		
Principal	545,000	
Interest	299,834	844,834
2005 Lease-Purchase (Fire Truck)		
Principal	69,974	
Interest	15,727	85,701
2005 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)		
Principal	-	
Interest	300,000	300,000

<b>TOTAL EXPENDITURES</b>	<b>1,325,264</b>
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<b>CASH FLOW</b>	<b>\$ -</b>
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City of Marco Island  
DEBT SERVICE FUND  
REVENUE BUDGET

92% Yr Complete  
ACTUAL BUDGET YTD ACTUAL PROJECTED BUDGET % OF  
FY2004 FY2005 FY2005 FY2005 FY2006 FY2005

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
9417							
PARK AVE PROPTY DEB SRV REV							
2003110000	AD VALOREM PROPERTY TAXES	0	299,834	315,579	320,000	844,834	282 %
2003112000	DELINQUENT AD VALOREM PROPERTY	0	0	48	0	0	0 %
2003690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0 %
2003810001	TRANSFER FROM GENERAL FUND	75,791	0	0	0	0	0 %
2003810300	TRANSFER FROM CAPITAL PROJ FUN	0	0	0	0	0	0 %
TOT PARK AVE PRP DEBT SV REV:		75,791	299,834	315,628	320,000	844,834	282 %
FL LOAN POOL DEBT SVC REV							
2013690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0 %
2013810001	TRANSFER FROM GENERAL FUND	93,461	97,239	89,133	97,239	94,729	97 %
TOTAL FL POOL DEBT SVC REV:		93,461	97,239	89,133	97,239	94,729	97 %
FIRE LEASE DEBT SV REV							
2023690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0 %
2023810001	TRANSFER FROM GENERAL FUND	462,629	90,000	0	86,000	85,701	95 %
TOTAL FIRE LEASE DBT SV REV:		462,629	90,000	0	86,000	85,701	95 %
SALES TAX BOND DEBT SVC REV							
2033690000	MISCELLANEOUS REVENUE	0	0	0	0	0	0 %
2033810001	TRANSFER FROM GENERAL FUND	0	240,006	558,310	75,000	300,000	125 %
2033810300	TRANSFER FROM CIP FUND	0	0	18,961	0	0	0 %
TOT SALES TAX BOND DBT SV REV:		0	240,006	577,271	75,000	300,000	125 %

City of Marco Island  
DEBT SERVICE FUND  
EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
9517							
PARK AVE PRPTY DEBT SVC PMTS							
2005177100	DEBT SERVICE-PRINCIPAL	0	0	0	0	545,000	0 %
2005177200	DEBT SERVICE-INTEREST	75,791	299,834	224,875	300,000	299,834	100 %
2005177300	BOND ISSUANCE COSTS	0	0	0	0	0	0 %
TOT PARK AVE PRP DEBT SV PMTS:		75,791	299,834	224,875	300,000	844,834	282 %
FL LOAN POOL DEBT SVC PMTS							
2015177100	DEBT SERVICE-PRINCIPAL	50,000	55,000	55,000	55,000	55,000	100 %
2015177200	DEBT SERVICE-INTEREST	42,668	40,604	40,581	40,604	38,143	94 %
2015177300	DEBT SERVICE EXPENSE	795	1,635	1,641	1,635	1,586	97 %
TOTAL FL POOL DEBT SVC PMTS:		93,463	97,239	97,222	97,239	94,729	97 %
FIRE LEASE DEBT SVC PMTS							
2025177100	DEBT SERVICE-PRINCIPAL	442,271	78,000	76,202	66,000	69,974	90 %
2025177200	DEBT SERVICE-INTEREST	20,358	12,000	8,778	20,000	15,727	131 %
TOTAL FIRE LEASE DEBT SV PMTS:		462,629	90,000	84,980	86,000	85,701	95 %
SALES TAX BOND DEBT SVC PMTS							
2035177100	DEBT SERVICE-PRINCIPAL	0	0	0	0	0	0 %
2035177200	DEBT SERVICE-INTEREST	0	240,006	0	75,000	300,000	125 %
TOT SALES TAX BOND DBT SV PMT:		0	240,006	0	75,000	300,000	125 %

**City of Marco Island, Florida  
Debt Service Schedule**

Florida Municipal Bond Pool, Series 2000B  
Factory Bay Bridge  
\$985,000

Bond Date: November 15, 2000  
Outstanding Principal Balance September 30, 2005: \$780,000  
Interest Rate: 5.02%  
Final Maturity: November 1, 2015  
Revenue Pledged: Non-Ad Valorem Revenues

Fiscal Year	Payment Date	Principal	Interest	Expenses	Total Payment
2006	1-Nov-05	55,000.00	19,690.00	806.67	75,496.67
	1-May-06		18,452.50	779.17	19,231.67
2007	1-Nov-06	60,000.00	18,452.50	779.17	79,231.67
	1-May-07		17,087.50	749.17	17,836.67
2008	1-Nov-07	60,000.00	17,087.50	749.17	77,836.67
	1-May-08		15,707.50	719.17	16,426.67
2009	1-Nov-08	65,000.00	15,707.50	719.17	81,426.67
	1-May-09		14,196.25	686.67	14,882.92
2010	1-Nov-09	65,000.00	14,196.25	686.67	79,882.92
	1-May-10		12,668.75	654.17	13,322.92
2011	1-Nov-10	70,000.00	12,668.75	654.17	83,322.92
	1-May-11		11,006.25	702.50	11,708.75
2012	1-Nov-11	75,000.00	11,006.25	702.50	86,708.75
	1-May-12		9,187.50	665.00	9,852.50
2013	1-Nov-12	75,000.00	9,187.50	665.00	84,852.50
	1-May-13		7,331.25	627.50	7,958.75
2014	1-Nov-13	80,000.00	7,331.25	627.50	87,958.75
	1-May-14		5,031.25	587.50	5,618.75
2015	1-Nov-14	85,000.00	5,031.25	587.50	90,618.75
	1-May-15		2,587.50	545.00	3,132.50
2016	1-Nov-15	90,000.00	2,587.50	545.00	93,132.50
<b>TOTALS</b>		<b>780,000.00</b>	<b>246,202.50</b>	<b>14,238.37</b>	<b>1,040,440.87</b>

**City of Marco Island, Florida  
Debt Service Schedule**

Fire Truck Lease-Purchase  
\$536,292

Lease Date: February 8, 2005  
Outstanding Principal Balance September 20, 2005: \$459,369.59  
Interest Rate: 3.56%  
Final Maturity: August 8, 2011  
Revenue Pledged: Non-ad Valorem Revenue

Fiscal Year	Payment Date	Principal	Interest	Total Payment
<b>PAYABLE FROM FIRE IMPACT FEES:</b>				
2006	8-Feb-06	34,678.26	8,172.06	42,850.32
	8-Aug-06	35,295.18	7,555.14	42,850.32
2007	8-Feb-07	35,923.07	6,927.25	42,850.32
	8-Aug-07	36,562.19	6,288.19	42,850.38
2008	8-Feb-08	11,163.77	1,691.33	12,855.10
<b>PAYABLE FROM GENERAL FUND NON-AD VALOREM SOURCES:</b>				
2008	8-Feb-08	26,048.79	3,946.43	29,995.22
	8-Aug-08	37,874.56	4,975.76	42,850.32
2009	8-Feb-09	38,548.34	4,301.98	42,850.32
	8-Aug-09	39,234.10	3,616.22	42,850.32
2010	8-Feb-10	39,932.07	2,918.25	42,850.32
	8-Aug-10	40,642.45	2,207.87	42,850.32
2011	8-Feb-11	41,365.47	1,484.85	42,850.32
	8-Aug-11	42,101.34	748.98	42,850.32
<b>TOTALS</b>		<b>459,369.59</b>	<b>54,834.31</b>	<b>514,203.90</b>

**City of Marco Island, Florida  
Debt Service Schedule**

General Obligation Bonds, Series 2004  
Park Avenue Property Acquisition  
\$9,860,000

Bond Date: March 1, 2004  
Outstanding Principal Balance September 30, 2005: \$9,860,000  
Interest Rate: 3.3001%  
Final Maturity: July 1, 2020  
Revenue Pledged: Ad Valorem Tax

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2006	1-Jan-06	-	149,916.88	149,916.88
	1-Jul-06	545,000.00	149,916.88	694,916.88
2007	1-Jan-07	-	144,466.88	144,466.88
	1-Jul-07	555,000.00	144,466.88	699,466.88
2008	1-Jan-08	-	138,916.88	138,916.88
	1-Jul-08	565,000.00	138,916.88	703,916.88
2009	1-Jan-09	-	133,266.88	133,266.88
	1-Jul-09	580,000.00	133,266.88	713,266.88
2010	1-Jan-10	-	127,466.88	127,466.88
	1-Jul-10	590,000.00	127,466.88	717,466.88
2011	1-Jan-11	-	118,616.88	118,616.88
	1-Jul-11	610,000.00	118,616.88	728,616.88
2012	1-Jan-12	-	109,466.88	109,466.88
	1-Jul-12	625,000.00	109,466.88	734,466.88
2013	1-Jan-13	-	100,091.88	100,091.88
	1-Jul-13	645,000.00	100,091.88	745,091.88
2014	1-Jan-14	-	90,416.88	90,416.88
	1-Jul-14	665,000.00	90,416.88	755,416.88
2015	1-Jan-15	-	80,026.25	80,026.25
	1-Jul-15	685,000.00	80,026.25	765,026.25
2016	1-Jan-16	-	68,895.00	68,895.00
	1-Jul-16	705,000.00	68,895.00	773,895.00
2017	1-Jan-17	-	56,557.50	56,557.50
	1-Jul-17	730,000.00	56,557.50	786,557.50
2018	1-Jan-18	-	43,782.50	43,782.50
	1-Jul-18	760,000.00	43,782.50	803,782.50
2019	1-Jan-19	-	30,007.50	30,007.50
	1-Jul-19	785,000.00	30,007.50	815,007.50
2020	1-Jan-20	-	15,485.00	15,485.00
	1-Jul-20	815,000.00	15,485.00	830,485.00
<b>TOTALS</b>		<b>9,860,000.00</b>	<b>2,814,761.34</b>	<b>12,674,761.34</b>

**City of Marco Island, Florida  
Debt Service Schedule**

Sales Tax Revenue Bonds, Series 2005  
\$6,000,000

Bond Date: July 1, 2005  
Outstanding Principal Balance September 30, 2005: \$6,000,000  
Interest Rate: 3.6385%  
Final Maturity: November 1, 2020  
Revenue Pledged: Local Option 1/2% Sales Tax

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2006	1-Nov-05	-	71,103.33	71,103.33
	1-May-06	-	106,655.00	106,655.00
2007	1-Nov-06	-	106,655.00	106,655.00
	1-May-07	-	106,655.00	106,655.00
2008	1-Nov-07	345,000.00	106,655.00	451,655.00
	1-May-08	-	101,480.00	101,480.00
2009	1-Nov-08	350,000.00	101,480.00	451,480.00
	1-May-09	-	95,792.50	95,792.50
2010	1-Nov-09	365,000.00	95,792.50	460,792.50
	1-May-10	-	89,861.25	89,861.25
2011	1-Nov-10	375,000.00	89,861.25	464,861.25
	1-May-11	-	83,298.75	83,298.75
2012	1-Nov-11	390,000.00	83,298.75	473,298.75
	1-May-12	-	76,473.75	76,473.75
2013	1-Nov-12	400,000.00	76,473.75	476,473.75
	1-May-13	-	69,473.75	69,473.75
2014	1-Nov-13	415,000.00	69,473.75	484,473.75
	1-May-14	-	62,211.25	62,211.25
2015	1-Nov-14	430,000.00	62,211.25	492,211.25
	1-May-15	-	54,686.25	54,686.25
2016	1-Nov-15	445,000.00	54,686.25	499,686.25
	1-May-16	-	46,787.50	46,787.50
2017	1-Nov-16	460,000.00	46,787.50	506,787.50
	1-May-17	-	38,507.50	38,507.50
2018	1-Nov-17	480,000.00	38,507.50	518,507.50
	1-May-18	-	29,627.50	29,627.50
2019	1-Nov-18	495,000.00	29,627.50	524,627.50
	1-May-19	-	20,346.25	20,346.25
2020	1-Nov-19	515,000.00	20,346.25	535,346.25
	1-May-20	-	10,432.50	10,432.50
2021	1-Nov-20	535,000.00	10,432.50	545,432.50
<b>TOTALS</b>		<b>6,000,000.00</b>	<b>2,055,680.83</b>	<b>8,055,680.83</b>

# City of Marco Island Annual Budget Summary Fiscal Year 2006

## *Electric Franchise Fee Fund*

Fiscal Year Budget 2006
-------------------------------

### *Electric Franchise Revenues:*

LCEC Franchise Fees	\$1,400,000
Earnings on Investments	5,000
Bond Proceeds (1)	5,500,000

<b>TOTAL REVENUES</b>	<b>\$6,905,000</b>
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### *Electric Franchise Expenditures:*

Annual Debt Service	336,200
Bond Issuance Costs	131,000
Street Lighting	318,000
Underground Utilities - North Collier Blvd	3,000,000
Underground Utilities - Neighborhood Streets	1,000,000

<b>TOTAL EXPENDITURES</b>	<b>4,785,200</b>
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<b>CASH FLOW</b>	<b>\$2,119,800</b>
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The City of Marco Island entered into a franchise agreement with the Lee County Electric Co-operative, Inc. (LCEC) through Ordinance 04-18, approved on October 4, 2004. The agreement calls for a five percent (5%) franchise fee to be collected by LCEC and remitted quarterly to the City of Marco Island. The City Council has restricted expenditure of franchise proceeds to capital programs to underground power lines and install new street light fixtures, and payment of street lighting costs.

(1) Includes bonding for South Collier underground project, paid for in Fiscal Year 2005.

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
ELECTRIC ENTERPRISE REVENUES							
9404							
4043131000	FRANCHISE FEE REVENUES	0	0	1,033,599	1,300,000	1,400,000	0 %
4043610000	INTEREST INCOME	0	0	0	5,000	5,000	0 %
4043690000	MISC INCOME	0	0	3,136	0	0	0 %
4043840000	PROCEEDS OF BOND ISSUE	0	0	0	0	5,500,000	0 %
TOTAL REVENUES TO DATE:		0	0	1,036,734	1,305,000	6,905,000	0 %

100% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>ELECTRIC ENTERPRISE PROJECTS</b>							
9504							
4045316301	S COLLIER BLVD IMPROVEMENT	0	0	1,241,565	1,400,000	0	0 %
4045316302	N COLLIER BLVD IMPROVEMENT	0	0	0	0	3,000,000	0 %
4045316303	NEIGHBORHOOD UNDERGROUND	0	0	383,000	380,000	1,000,000	0 %
4045316304	STREET LIGHTING	0	0	0	0	318,000	0 %
4045316305	SAN MARCO / HEALTHWOOD	0	0	0	0	0	0 %
4045317100	DEBT SERVICE	0	0	0	0	336,200	0 %
4045317300	BOND ISSUANCE COSTS	0	0	0	0	131,000	0 %
<b>TOTAL EXPENSES TO DATE:</b>		0	0	1,624,565	1,780,000	4,785,200	0 %

## City of Marco Island Annual Budget Summary Fiscal Year 2005 - 06

### *Hideaway Beach Fund*

Fiscal Year Budget 2006
-------------------------------

#### *Hideaway Beach Revenues:*

Ad Valorem Property Tax	\$ 854,400
Earnings on Investments	5,000
<b>TOTAL REVENUES</b>	<b>\$ 859,400</b>

#### *Hideaway Beach Expenditures:*

Annual Debt Service	507,597
Professional Services	6,000
Monitoring Services	50,000
Auditing Services	2,000
Travel, Per Diem & Misc Services	6,000
Storm Event Reserve	200,000
<b>TOTAL EXPENDITURES</b>	<b>771,597</b>
<b>CASH FLOW</b>	<b>\$ 87,803</b>

During 2003, voters in the Hideaway Beach neighborhood voted to establish a special taxing district as the financing mechanism for beach renourishment of their beaches. Limited general obligation bonds were issued and will be repaid from proceeds of ad valorem taxes collected from properties within the taxing district.

**ORDINANCE 05-07**

**AN ORDINANCE DETERMINING AND FIXING THE 2005 TAX LEVY AND MILLAGE RATE FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS OF THE SPECIAL TAXING DISTRICT, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE SPECIAL TAXING DISTRICT TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY VOTER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.**

WHEREAS, the 2005 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized and certified, showing:

Total Assessed Valuation of Real and Personal Property ... \$ 513,954,789

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

**Sec. 1.** That the operating tax levy and millage rate for the Hideaway Beach Special Taxing District hereby is fixed and determined to be 1.7500 mils.

**Sec. 2.** That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Hideaway Beach Special Taxing District 1.7500 mils                      \$ 854,450

**Sec.3. Incorporation, Conflict, and Severability.**

(a) It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

(b) All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

(c) If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

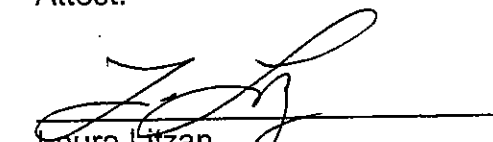
**Sec. 4. Effective Date.**

This Ordinance shall take effect immediately upon adoption at second reading.


First Reading (Tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 6<sup>th</sup> day of September, 2005.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19<sup>th</sup> day of September, 2005.

Attest:

  
Laura Litzan  
City Clerk

CITY OF MARCO ISLAND, FLORIDA

BY:   
Vickie Kelber, Chairwoman

Approved as to form and  
legal sufficiency:

  
Richard Yovanovich  
City Attorney

Word: FY06Budgets:OrdHideawayTaxLevy2006

ORDINANCE 05-09

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, AND FOR CONTRIBUTING TO THE SINKING FUND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF BONDS AND OTHER FIXED OBLIGATIONS OF THE TAXING DISTRICT, FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2005 AND ENDING SEPTEMBER 30, 2006, PROVIDING FOR BUDGET CONTROL POLICIES, PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Special Taxing Districts; and

WHEREAS, the City of Marco Island held an operating budget workshop on the fiscal year 2005-2006 budget on August 15, 2005 and reviewed the 2005-2006 budget for the Hideaway Beach Special Taxing District as proposed by the Tax District Board at the Hideaway Beach Special Taxing District Board Meeting held on July 14, 2005; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

**Sec. 1.** That the budget for the Hideaway Beach Special Taxing District for the fiscal year commencing October 1, 2005 and ending September 30, 2006 is hereby adopted:

HIDEAWAY BEACH SPECIAL TAXING DISTRICT \$ 771,597

**Sec. 2.** That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2005, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach Special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

SPECIAL REVENUE FUND:	
Hideaway Beach Special Taxing District	\$ 771,597

**Sec. 3.** Budgetary control is maintained at the fund level in all funds except for the General Fund. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

**Sec. 4.** The Finance Director is authorized to reserve at October 1, 2005 the unpaid purchase orders, outstanding contracts, and other commitments of Fiscal Year 2004-05. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

**Sec. 5.** The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective account. Such ledgers and financial records shall be subject to audit.

**Sec. 6.** The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

**Sec. 7. Incorporation, Conflict, and Severability.**

**A.** It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this



Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.

**B.** All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.

**C.** If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

**Sec.8. Effective Date.**

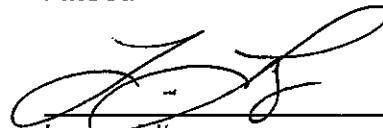
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Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19<sup>th</sup> day of September, 2005.


Attest:

CITY OF MARCO ISLAND, FLORIDA

  
\_\_\_\_\_  
Laura Litzan  
City Clerk

BY:   
\_\_\_\_\_  
Vickie Kelber, Chairwoman

Approved as to form and legal sufficiency:

  
\_\_\_\_\_  
Richard Yovanovich, City Attorney

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
HIDEAWAY BEACH REVENUES							
9450							
1503110000	AD VALOREM PROPERTY TAXES	0	0	0	0	854,400	0 %
1503610000	INTEREST EARNED	0	0	0	0	5,000	0 %
1503840000	PROCEEDS FROM BOND ISSUANCE	0	2,900,000	2,900,000	2,900,000	0	0 %
GRAND TOTAL FOR FUND:		0	2,900,000	2,900,000	2,900,000	859,400	30 %

City of Marco Island  
HIDEAWAY BEACH SPEC TAX DIST  
EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
HIDEAWAY BEACH SPEC TAX DIST							
9550							
1505376100	BEACH RENOURISHMENT	0	2,625,000	2,658,182	2,900,000	0	0 %
1505377100	ANNUAL DEBT SERVICE	0	72,500	50,705	40,230	507,597	700 %
1505377300	BOND ISSUANCE COSTS	0	30,000	40,258	35,000	0	0 %
TOTAL CAPITAL EXPENSES:		0	2,727,500	2,749,145	2,975,230	507,597	19 %
1505373100	PROFESSIONAL SERVICES	0	50,000	21,625	0	6,000	12 %
1505373110	MONITORING SERVICES	0	50,000	0	0	50,000	100 %
1505373200	AUDITING SERVICES	0	10,000	0	0	2,000	20 %
1505374000	TRAVEL & PER DIEM & MISC EXPEN	0	6,000	8,375	5,000	6,000	100 %
1505374500	INSURANCE	0	10,000	0	0	0	0 %
1505379900	STORM EVENT RESERVE	0	0	0	0	200,000	0 %
TOTAL OPERATING EXPENSES:		0	126,000	30,000	5,000	264,000	210 %
GRAND TOTAL FOR FUND:		0	2,853,500	2,779,145	2,980,230	771,597	27 %

City of Marco Island, Florida  
Debt Service Schedule

Hideaway Beach Tax District  
Beach Renourishment  
\$2,900,000

Bond Date: February 14, 2005  
Outstanding Principal Balance: \$2,900,000  
Interest Rate 2.89%  
Final Maturity: January 1, 2011  
Revenue Pledged: Ad Valorem Tax

Fiscal Year	Payment Date	Principal	Interest	Total Payment
2006	Jan 1 2006	430,000.00	41,905.00	471,905.00
	July 1 2006	-	35,692.00	35,692.00
2007	Jan 1 2007	450,000.00	35,692.00	485,692.00
	July 1 2007	-	29,189.00	29,189.00
2008	Jan 1 2008	470,000.00	29,189.00	499,189.00
	July 1 2008	-	22,398.00	22,398.00
2009	Jan 1 2009	490,000.00	22,398.00	512,398.00
	July 1 2009	-	15,317.00	15,317.00
2010	Jan 1 2010	520,000.00	15,317.00	535,317.00
	July 1 2010	-	7,803.00	7,803.00
2011	Jan 1 2011	540,000.00	7,803.00	547,803.00
<b>TOTALS</b>		<b>2,900,000.00</b>	<b>262,703.00</b>	<b>3,162,703.00</b>

DebtSvcHideaway2006

# City of Marco Island Annual Budget Summary Fiscal Year 2005 - 06

## *Self-Insurance Fund*

Fiscal Year Budget 2006
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### *Self-Insurance Fund Revenues:*

Transfer - General Fund	\$ 391,323
Transfer - Utilities Fund	295,518
Available Reserves	100,000

<b>TOTAL REVENUES</b>	<b>\$ 786,841</b>
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### *Self-Insurance Fund Expenditures:*

Premiums - Excess Insurance	431,841
State of Florida Work Comp Pool	48,000
Claims Loss Pool	250,000
Contract Services - Claims Administrator	14,000
Contract Services - Plan Consultant	18,000
Sidewalk Repairs	25,000

<b>TOTAL EXPENDITURES</b>	<b>786,841</b>
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<b>CASH FLOW</b>	<b>\$ -</b>
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Effective with Fiscal Year 2005, the City has elected to self-insure property, liability, and workers' compensation coverages. Risk has been limited with the purchase of specific excess and aggregate excess insurance. Costs are allocated proportionally to the General and Utilities Funds.

09/22/05

City of Marco Island  
LIABILITY INSURANCE FUND  
REVENUE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET FY2005	YTD ACTUAL FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
-----							
LIABILITY INSURANCE REVENUES							
9405							
5003412000	INTERNAL FEES & CHARGES	0	0	0	0	0	0 %
5003610000	INTEREST EARNED	0	0	0	0	0	0 %
5003690000	MISCELLANEOUS REVENUE	0	0	1,753	0	0	0 %
5003810001	CONTRIBUTIONS FROM GENERAL FUN	0	624,800	547,736	624,800	391,323	63 %
5003810400	CONTRIBUTIONS FROM UTILITY FUN	0	317,100	290,675	317,100	295,518	93 %
5003810500	USE OF RESERVES	0	0	0	0	100,000	0 %
-----							
GRAND TOTAL FOR FUND:		0	941,900	840,164	941,900	786,841	84 %
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City of Marco Island  
LIABILITY INSURANCE FUND  
EXPENSE BUDGET

92% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2004	BUDGET YTD FY2005	ACT/ENCUM FY2005	PROJECTED FY2005	BUDGET FY2006	% OF FY2005
<b>LIABILITY INSURANCE EXPENSES</b>							
9505							
5005193400	CONTRACTUAL SERVICES - TPA	0	0	14,000	14,000	14,000	0 %
5005193401	CONTRACTUAL SERVICES-CONSULTAN	0	18,000	18,000	18,000	18,000	100 %
5005194501	INSURANCE PREMIUMS	0	450,000	491,612	500,000	479,841	107 %
5005194502	INSURANCE CLAIMS PAID	0	443,900	28,495	374,900	250,000	56 %
5005194600	REPAIRS & MAINTENANCE	0	0	700	0	0	0 %
5005194670	SIDEWALK REPAIRS	0	25,000	25,143	30,000	25,000	100 %
5005194900	BANK FEES OR MISC. EXPENSE	0	5,000	2,103	5,000	0	0 %
<b>GRAND TOTAL FOR FUND:</b>							
		0	941,900	580,052	941,900	786,841	84 %

*City of Marco Island  
Self-Insurance Fund  
Cost Allocation*

UPDATED 4/27/05

InsuranceAlloc2006

	2005 COST	GENERAL UTILITIES FUND FUND		TO GENERAL FUND	TO UTILITIES FUND
		PERCENT	PERCENT		
Property Insurance	\$ 211,381	15%	85%	\$ 31,707	\$ 179,674
Crime Policy	1,000	100%		1,000	-
Public Officials Liability	19,250	80%	20%	15,400	3,850
Law Enforcement Liability	8,750	100%		8,750	-
General Liability	25,398	90%	10%	22,858	2,540
Auto Liability	27,626	65%	35%	17,957	9,669
Auto Physical Damage	15,000	65%	35%	9,750	5,250
Workers' Compensation	58,486	65%	35%	38,016	20,470
Flood Insurance - General	20,673	100%		20,673	-
Flood Insurance - Utilities	6,494		100%	-	6,494
Pollution Insurance	13,410		100%	-	13,410
2006: 5% INCREASE	24,373			11,212	13,161
<b>INSURANCE PREMIUMS</b>	<b>431,841</b>			<b>177,323</b>	<b>254,518</b>
Third Party Administrator Fees	14,000	75%	25%	10,500	3,500
Consultant Fees	18,000	75%	25%	13,500	4,500
State of Florida Taxes	48,000	75%	25%	36,000	12,000
<b>SUB-TOTAL</b>	<b>511,841</b>			<b>237,323</b>	<b>274,518</b>
CLAIMS POOL	250,000	75%	25%	187,500	62,500
SIDEWALK REPAIRS	25,000	50%	50%	12,500	12,500
<b>TOTAL</b>	<b>\$ 786,841</b>			<b>\$ 437,323</b>	<b>\$ 349,518</b>
<b>LESS: AVAIL RESERVES</b>				<b>(46,000)</b>	<b>(54,000)</b>
<b>TRANSFER FROM FUNDS</b>				<b>\$ 391,323</b>	<b>\$ 295,518</b>