



Annual Budget

Fiscal Year 2020

Adopted September 16, 2019



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City of Marco Island

Annual Budget 2019-2020

Prepared By:
Office of the City Manager and the Finance Department

Principal Officials

Erik Brechnitz, Chair
Victor Rios, Vice-Chair
Jared Grifoni, Councilor
Larry Honig, Councilor
Howard Reed, Councilor
Charlette Roman, Councilor
Sam Young, Councilor

Michael A. McNees - City Manager
Alan Gabriel, City Attorney

Laura Litzan, City Clerk
Guillermo Polanco, CPA, MBA, Finance Director
Michael Murphy, Fire Chief
Timothy E. Pinter, Public Works Director
Jeffrey E. Poteet, MBA, General Manager, Water & Sewer
Tracy L. Frazzano, Police Chief
Dan Smith, Community Affairs Director
Raul Perez, Building Official
Jordan Turek, PhD, Information Technology Director



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CITY OF MARCO ISLAND



| FISCAL YEAR 2019 BUDGET CALENDAR | |
|---|--|
| Dates | Description |
| April-02 | Department Operating/Capital Budgets - Preparation Begins |
| May-06 | Department Operating/Capital Budgets - Input Completion |
| May-17 | Budget Workshop - Capital |
| June-01 | Property Appraiser delivers estimate of total assessed value of nonexempt property for the current year |
| June-08 | Finance/Budget completes budget balancing |
| May-17 | Budget Workshop - Operating |
| July-01 | Form DR-420 Certification of Taxable Values received from Property Appraiser |
| July-15 | Budget Workshop - FY20 Budget Priorities Council Meeting: Adopt Tentative Millage Rate |
| July-31 | Form DR-420, stating the City's proposed millage rate, submitted to the Property Appraiser's Office (within 35 days of DR-420 is received) |
| September-03 | CITY COUNCIL MEETING - 1st Public Hearing on the tentative budget and proposed millage rate (adopt tentative millage and budget) TRIM Date range (9/3 to 9/19) |
| July-30 | Collier County School Board Budget Hearing |
| Sep-5 | Board of County Commissioners Budget Hearing |
| September-12 | Publication of Budget in Newspaper and website (within 12 days of 1st Public Reading & 2 -5 days before 2nd Public Reading) |
| September-16 | CITY COUNCIL MEETING - 2nd Public Hearing: Adoption of Final Millage and Budget (within in 15 days of 1st hearing) |
| TBD | Certified Mail - Copy of Ordinance adopting Final Millage Rate forwarded to County Property Appraiser, Tax Collector & Dept of Revenue -Date Range (within 3 days after final public hearing) |
| TBD | Board of County Commissioners Final Public Hearing |
| September-10 | Collier County School Board Final Budget Hearing |
| TBD by Appraiser's Office - estimated Oct 1 | Certified Final Millage Rate on DR-422 forwarded to County Property Appraiser & Tax Collector (3 days after receipt of Form DR-422) |
| TBD | Certification of Compliance Form DR-487 submitted to Property Tax Administration Program, Florida Department of Revenue. (TRIM - Due within 30 days of final public hearing) |

Note: links - Budget Time line
ftp://sdrftp03.dor.state.fl.us/Truth%20in%20Millage%20Manuals/Regular_Manual.pdf



City of Marco Island

August 23, 2019

The Honorable Chairman and members of the City Council
City of Marco Island
50 Bald Eagle Drive
Marco Island, Florida 34145

Councilors:

Public demand for improvements in the performance of government has led to new budgeting methods that provide for a level of service budgeting process. The City of Marco Island this year has developed a fifteen-year strategic plan, which is being implemented and used as a guide in establishing funding priorities within this fiscal year 2020 budget. Strategic plans and performance measures have been adopted to ensure that this budget reflects the priorities of the City Council.

The City uses a priority or level of service budgeting process which focuses on the relationship of inputs and outputs (quantity of work accomplished - activities) and outcomes (impacts on goals and objectives – level of service). Priority budgeting methods identifies fundamental objectives of the governmental unit, estimates future-year costs and benefits, and systematically analyzes alternative ways of meeting these objectives allowing us to properly fund a pay as you go capital replacement system. The new one percent sales tax will provide the City additional funds to cover additional infrastructure needs. The Water Utility system has managed to stabilize its rates and will be reducing the capacity surcharge from 4% to 2%, with the final elimination of the surcharge within fiscal year 2021.

Every department was encouraged to take a long-term strategic approach to providing its services. Prior expenditure patterns were reviewed, and directors had to provide additional justification for any expense exceeding the prior three-year average. Directors were also required to justify proposed operational expenses exceeding 98% of budget. This approach entails an annual review of the costs that must be incurred to provide valued services (regardless of past practices) in the most cost-efficient manner. Once this level of service and funding is established, changes to the baseline are then considered along with any new initiatives whether internally or externally generated.

Exactly two years ago Hurricane Irma wreaked havoc on our State, our County and most unfortunately our beautiful Marco Island. Our City staff and volunteers did an admirable job in preparing, responding, and recovering from this major catastrophe. The City has taken steps within the fiscal year 2019 and 2020 budgets to be enhance preparedness for any possible future natural disaster events. The City has starting to recover some of the claims submitted to FEMA, but the recovery of the City and its residents is on-going.

The primary challenge within the fiscal year 2020 budget is balancing the budget within the rolled back ad-valorem rate while enhancing the current level of services, responding to cost increases overall of goods and services, and addressing the concerns and priorities within the newly adopted strategic plan. This budget is a start to addressing these challenges, but a constant and continued effort in pursuing the overall vision for Marco Island will be essential in achieving long-term success.

Sincerely,

Mike McNees
City Manager



City of Marco Island

FY 2020 BUDGET HIGHLIGHTS

GENERAL FUND OPERATING

Revenues:

- The total millage rate adopted for Fiscal Year 2020 for operating and debt service purposes is 1.8821 mills, down 0.0467 mills or 2.42% from 1.9288 for fiscal year 2019. The budget is based on an assumed collection rate of 96.5% of total Property Taxes assessed, which allows for early payment discounts. At the operating millage rolled back rate of 1.8057, this will yield revenue of \$18,817,649.
- The City of Marco Island relies primarily on two major revenue sources to fund the annual budget; Property (Ad Valorem) Taxes and State Shared Revenues. Based on projections and use of the rolled-back rate, Ad Valorem Taxes will increase a modest 1.5% due to new construction added to the tax roll for Fiscal Year 2020.
- In Fiscal Year 2020 the City will experience the second reduction of Communication Service tax revenue resulting from Resolution 18-44, as the tax rate is reduced from 3.90% down to 2.10%. This will result in a decrease in budgeted revenues of approximately \$82,000.
- Impact Fee revenues continue to be collected, and can be appropriated, by Council, as capital projects or programs identified for “expanded capacity” needs.
- The Adopted Fiscal Year 2020 General Fund Operating Revenues are \$26,769,328 in total.

Appropriations:

- The adopted millage together with other expected revenues will provide funding to continue on-going operations as well as providing replacement of existing city owned assets and infrastructure. Revenues also provide funding for the anticipated 5% increases in health insurance premiums and service enhancements for programs identified in the Fiscal Year 2020 budget add on list located on page 2. The budget also includes funds reserved to provided wage adjustments to keep Non-Bargaining employee salaries and wages competitive, along with Bargaining Unit Increases per the Police and Fire Union’s collective bargaining agreements in effect for Fiscal Year 2019.
- There is a 9.3% reduction in transfers to debt service, primarily due to the retirement of the Fire Rescue Boat and Police Equipment capital leases.
- A General Fund transfer to capital of \$4,207,349 is to fund the City’s Fleet and Infrastructure needs of this year’s annual capital improvement plan and Capital Replacement Reserve. The transfer is 0.3% more than prior year due to the capital expenditure add-ons identified on page 2. Partial funding to assist with the new capital expenditure add-ons has been made available by liquidating and reallocating unencumbered available budget balances in existing capital projects.



City of Marco Island

GENERAL FUND DEBT SERVICE

Revenues:

- Adopted Fiscal Year 2020 Debt Services Fund Revenues are \$1,958,736.
- The debt service millage rate of 0.0764 mills (equal to \$794,734 @ 96.5% of total levy) is required to cover voter approved bonds for purchase of the land for Veterans Community Park. Also, the transfers of \$1,101,013 from the General Fund and \$62,989 from Water & Sewer Fund provide coverage for the remaining debt obligations totaling \$1,958,736.

GENERAL FUND CAPITAL IMPROVEMENT PROJECTS

Revenues:

- The General Government Capital Improvement program of \$4,305,631, which includes the Capital Replacement Reserve, is funded by transfer of \$4,207,349 from the General Fund and by reallocating \$98,282 in unencumbered excess funds from capital projects which have been completed under budget.

Appropriations:

- \$4,305,631 is allocated for capital improvements such as city-wide drainage, computer hardware replacement, street resurfacing, bridge rehabilitation, bike and pathway improvements, and upgrading of various fleet and equipment needs. Material add-ons include Swale & Stormwater Improvements, a Hydraulic Excavator, an Emergency Fuel Supply Tank, and Lee Plumber Park pathway repairs.

BUILDING SERVICES FUND

Revenues:

- Adopted Fiscal 2020 Building Services Fund revenue, comprised primarily of permit fees, is \$2,626,460.

Appropriations:

- The overall budget of the Building Service Fund increased by \$196,560 due to a higher demand for services in the aftermath of hurricane Irma and a highly competitive labor market. Due to the scarcity of employee candidates, the Building Services Division is forced to rely on 3rd party providers. Building Services is focused on reducing the time required to obtain permits and continually improving and enhancing the permitting process and user experience. A contingency of \$296,170 is set aside for costs related to this effort and possible cost increases from relying upon 3rd party service providers.

WATER AND SEWER FUND

Revenues:

- The Water and Sewer budgeted revenues projections are based on an anticipated 3% increase from the FY 2019 budget due to historical trends and anticipated full operations of the Hilton and JW Marriott. The amount in reserves in the surcharge fund is allowing another reduction in the surcharge for a third straight year from 4% down to 2%.



City of Marco Island

Appropriations:

- The Water and Sewer operating budget has a 2.5% increase from the current FY 2019 budget. This is mainly due to increases in wages based on employee performance and the increase in health insurance.
- Funding for Renewal, Replacement and Improvements of \$1,530,829, Capital Reserves of \$2,296,243, and major capital projects of \$2,108,568 is included for projects identified in the Water and Sewer capital improvement schedule. The Bond Covenants require a 5% minimum allocation for Renewal, Replacement and Improvements and a 7.5% minimum allocation for Capital Reserves. This requirement is met by transfer of the \$1,530,829 to RR&I and \$2,296,243 to Capital Reserves. The listed projects totaling \$5,935,640 are funded primarily by Transfers and Use of Reserves. Additional funding sources include Grant awards from FEMA totaling over \$2.6 million between FY 2020 and FY 2021.

HIDEAWAY BEACH TAX DISTRICT

Revenues:

- The operating millage rate adopted for Fiscal Year 2020 is 1.000 mills, down from 1.4107 in Fiscal 2019. This millage is expected to generate \$506,143 (96.5% of total taxes levied).

Appropriations:

- This year's appropriation covers the annual operating cost and partial funding of the District's continued beach restoration program.

ONE CENT SALES SURTAX

Revenues:

- Section 212.055(2), Florida Statutes authorizes a Board of County Commissioners, subject to approval in a referendum, to impose a 1.0 percent (1%) local government infrastructure surtax upon transactions occurring within a county which are taxable under Chapter 212, Florida Statutes. On November 8, 2018 Collier County informed the State Department of Revenue of the passage of a One-Cent Sales Surtax referendum. Collection of the surtax began on January 1, 2019. The City of Marco Island is anticipated to receive approximately \$3.2 million each year for seven years from the One Cent Sales Surtax. Proceeds of this tax may only be used for certain specific capital expenditures and infrastructure projects.

Appropriations:

- Approved uses of these funds can be used for any of the following purposes.
 1. To finance, plan, and construct infrastructure.
 2. To acquire any interest in land for public recreation, conservation, or protection of natural resources or to prevent or satisfy private property rights claims resulting from limitations imposed by the designation of an area of critical state concern.
 3. To provide loans, grants, or rebates to residential or commercial property owners who make energy efficiency improvements to their residential or commercial property, if a local government ordinance authorizing such use is approved by referendum.



City of Marco Island

4. To finance the closure of county or municipal-owned solid waste landfills that have been closed or are required to be closed by order of the DEP. Any use of the proceeds or interest for purposes of landfill closures before July 1, 1993, is ratified.
- Projects proposed by the City of Marco Island for use of these funds include but are not limited to infrastructure improvements of Veterans Park, Fire Station 50, Stormwater/Drainage, and Public Parking. The schedule below represents the proposed plan as discussed at the Capital Budget Workshop.

**Infrastructure Sales Surtax
Capital Improvement Plan FY 2019 - 2026**

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|-------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Balance Brought Forward | - | 2,400,000 | 200,000 | - | 250,000 | - | 50,000 | 450,000 |
| Revenue | 2,400,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 800,000 |
| Total Available | 2,400,000 | 5,600,000 | 3,400,000 | 3,200,000 | 3,450,000 | 3,200,000 | 3,250,000 | 1,250,000 |
| State Funds Station 50* | | 500,000 | | | | | | |
| Fire Station 50 | | 1,500,000 | | | | | | |
| Fire Station 50 Note** | | 4,000,000 | | | | | | |
| Veterans Park Note | | 4,000,000 | | | | | | |
| Total | 2,400,000 | 15,600,000 | 3,400,000 | 3,200,000 | 3,450,000 | 3,200,000 | 3,250,000 | 1,250,000 |
| Olde Marco Parking | | 400,000 | | | | | | |
| Fire Station 50 | | 8,000,000 | | | | | | |
| Veterans Park | | 7,000,000 | | | | | | |
| Veterans Park Note | | | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | |
| Durnford Way | | | 600,000 | | | | | |
| Street Resurfacing | | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | |
| Herb Savage Way | | | | 150,000 | | | | |
| Muspa Way | | | | | 700,000 | | | |
| Wells Sawyer Way | | | | | | 350,000 | | |
| Stormwater Projects | | | 1,000,000 | 1,000,000 | 950,000 | 1,000,000 | 1,000,000 | |
| Balance | 2,400,000 | 200,000 | - | 250,000 | - | 50,000 | 450,000 | 1,250,000 |

*State Funds were vetoed by the governor in 2019. The City will submit a stronger application to the 2020 Legislature.

**The Fire Station 50 Note is to be repaid from the ongoing annual allocation of \$560,000 to the Reserve for Replacement of Station 50.

RESOLUTION 19-36

A RESOLUTION DETERMINING AND FIXING THE TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR 2020 COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020 FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY REFERENDUM; PROVIDING FOR CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2019 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$10,799,221,384

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That a tax of \$1.8057 per one thousand dollars (\$1,000.00) of assessed valuation is hereby finally levied on all taxable property within the City of Marco Island for the fiscal year commencing October 1, 2019 and ending September 30, 2020. There shall be and hereby is appropriated for the General Fund operations of the City revenue derived from said tax for operating and maintenance expenses of the General Fund, and also in addition, all revenues derived by said City during said fiscal year from all other sources other than the tax levy for current bond service and that part of collection of delinquent taxes levied for bond service.

Section 2. That the amount of money necessary to be raised for interest charges and bond redemption which constitutes a general obligation bonded indebtedness of the City of Marco Island is \$794,734. There is hereby appropriated for the payment thereof, all revenues derived from the final tax levy of \$0.0764 per one thousand dollars (\$1000.00) of assessed valuation, which is hereby levied for that purpose for the fiscal year commencing October 1, 2019, and ending September 30, 2020, upon the taxable property of the City of Marco Island, the assessed valuation being \$10,799,221,384.

Section 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

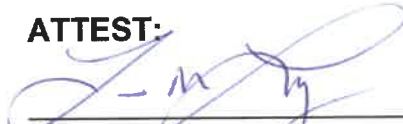
| | | |
|-------------------------------|-------------|--------------|
| Total General Fund Operations | 1.8057 mils | \$18,817,649 |
| Voted Debt Service | 0.0764 mils | \$794,734 |

Section 4. The current year's aggregate rolled-back rate is 1.8698 mils. The change in the aggregate millage rate from the aggregate rolled-back rate is a reduction of 0.83 percent.

Section 5. That public hearings were held on the tax levy and the budget on September 3, 2019 and September 16, 2019.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:




Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: 

Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:



Alan L. Gabriel, City Attorney

RESOLUTION 19-37

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA, MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL NECESSARY OPERATING EXPENDITURES OF THE CITY FOR THE PERIOD FROM THE 1ST DAY OF OCTOBER, 2019, TO THE 30TH DAY OF SEPTEMBER, 2020; PRESCRIBING THE TERMS, CONDITIONS AND PROVISIONS WITH RESPECT TO THE ITEMS OF APPROPRIATIONS AND THEIR PAYMENT FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR RETIREMENT OF OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY; PROVIDING FOR BUDGET CONTROL POLICIES.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City;

WHEREAS, the City of Marco Island held a City Council Work Session on the fiscal year 2019-2020 budget on July 15, 2019; and

WHEREAS, the 2019 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real & Personal Property: \$10,799,221,384; and

WHEREAS, the process of adopting the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled Back Tax Rate and percentage increase over the Rolled Back Rate if any, certain public notices, public hearings, and format of required advertising.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the budget for the City of Marco Island, exclusive of Dependent Taxing districts, a summary of which is attached hereto as "Exhibit A" and made a part hereof, for the fiscal year commencing October 1, 2019 and ending September 30, 2020 is hereby adopted.

Section 2. That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2020 there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

Section 3. Annual expenditures of the City of Marco Island are controlled by Section 1.04 of the City Charter – Expenditure Limitation.

A. On August 18, 2014 the City Council approved Ordinance 14-08 to replace Resolution 03-03 adopted by the City Council on January 13, 2003. The Ordinance establishes the legislative intent and procedures for the calculation of the expenditure limitations. Exhibit A of the Ordinance complies with the following policies and procedures used to calculate the spending cap limits:

1. The term “operating expenditures” shall be interpreted as “expenditures from the operating budget of the City’s Government Fund.”
2. Expenditures from the operating budget shall include transfers into capital asset funds for future use.
 - a. GASB (Governmental Accounting Standards Board Statements) states that “expenditures represent the use or expected use of current financial resources” and that “expenditures of governmental fund resources” may give rise to general capital assets, which are defined as “capital assets of the government that are not specifically related to activities reported in proprietary or fiduciary funds.”
 - b. GASB Codification Chapter 1600.116 defines “expenditures” as “decreases in net financial resources.”
3. The term “prior year’s expenditures” shall be interpreted as the City’s determination of actual expenditures for the current year at the time the spending cap calculation is to be undertaken.
4. The term “then-current Federal C.O.L.A. (Department of Labor, Bureau of Statistics, Consumer Price Index)” shall be interpreted as the prior year’s COLA released by the Social Security Administration in October. That is starting with Fiscal Year 2015 the COLA used will be the SSA COLA released in October 2013 (effective date January 1, 2014).

B. Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.

C. The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self-supporting Enterprise Fund operations were likewise exempt from the spending Cap.

Section 4. Budgetary control is maintained at the fund level for all funds. Budget amendments may be approved by resolution from time to time during the fiscal year through the approval of the City Council. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of \$50,000 in total amendments, modifications, or adjustments during the year. A

Budget Re-Appropriation Resolution, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the City Manager near the end of the fiscal year, officially amends the Annual Budget.

Section 5. The Finance Director is authorized to reserve at October 1, 2019 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2018-19. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets. To provide fiscal stability for the City and allow City Management to apply fiscal prudence in managing the City's budget, a desired committed fund balance, per GASB 54, is established. The amounts for the desired fund balance shall be transferred from available sources into a separate general fund and capital projects fund account. The amounts deposited in the committed funds are to be used only for the purposes delineated in the budget resolution and/or re-appropriation resolution. Initially, the existence of the circumstances must be declared by a five-sevenths majority vote of all members of the governing body. Thereafter, any utilization of funds committed per the capital improvement program shall require a four-sevenths vote; or if outside the established capital improvement program, it shall necessitate a five-sevenths vote. Committed funds are subject to the objective criteria of acceptable uses included below.

- A. Expenditures where proposed use is of a nonoperational nature involving capital purchases of the City government having a useful life of greater than one year. Expenditures where the proposed use is of a funding nature, such as pension liabilities, and other post-employment benefit liabilities, or matching funds for a grant, or up-front payment of grant eligible expenses to be reimbursed by grant revenues. These improvements should result in tangible benefits such as, but not limited to, better service to the citizens or in increased productivity for City employees.

Section 6. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account for and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices

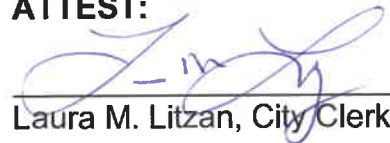
Section 7. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Section 8. That public hearings were held on the final tax levy and budget on September 3, 2019, and September 16, 2019.

Section 9. Effective Date. This Resolution shall take effect immediately upon its passage.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:



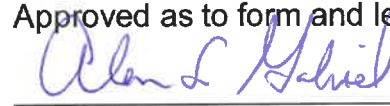
Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: 

Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:



Alan L. Gabriel, City Attorney

Exhibit A

| BUDGET SUMMARY City of Marco Island - Fiscal Year 2019-2020 THE PROPOSED OPERATING BUDGET EXPENDITURES FOR THE CITY OF MARCO ISLAND ARE 6.1 % MORE THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES | | | | | | | | |
|--|---------------------|-----------------------------|--------------------------|------------------------------|---------------------|-------------------|-----------------------------------|-----------------|
| | GENERAL FUND | SPECIAL REVENUE FUNDS | DEBT SERVICE FUNDS | CAPITAL PROJECTS FUNDS | ENTERPRISE FUNDS | INTERNAL FUNDS | HIDEAWAY BEACH TAX DISTRICT | TOTAL BUDGET |
| ESTIMATED REVENUES: | | | | | | | | |
| Taxes: | Millage Per \$1,000 | | | | | | | |
| Ad Valorem Taxes | 1.8057 | 18,817,649 | | | | | | 18,817,649 |
| Ad Valorem Taxes (Voted Debt) | 0.0764 | | 794,734 | | | | | 794,734 |
| Ad Valorem Taxes (Hideaway) | 1.0000 | | | | | | 506,143 | 506,143 |
| Charges for Services | 2,624,332 | 2,010,000 | | | 31,228,908 | | | 35,863,240 |
| Intergovernmental Revenue | 4,763,347 | | | 98,282 | 0 | | | 4,861,629 |
| Other Revenues | 564,000 | 0 | 0 | 3,200,000 | 400,000 | 1,575,045 | | 5,739,045 |
| TOTAL SOURCES | 26,769,328 | 2,010,000 | 794,734 | 3,298,282 | 31,628,908 | 1,575,045 | 506,143 | 66,582,439 |
| Interfund Transfers In | 0 | 0 | 1,164,002 | 4,207,349 | 0 | | | 5,371,351 |
| Fund Balances/Reserves | 8,532,385 | -2,678,216 | 1,540,882 | 0 | 6,760,911 | 1,933,645 | 1,929,316 | 18,018,923 |
| TOTAL REVENUES, TRANSFERS AND BALANCES | 35,301,713 | -668,216 | 3,499,618 | 7,505,631 | 38,389,819 | 3,508,690 | 2,435,459 | 89,972,713 |
| EXPENDITURES/EXPENSES: | | | | | | | | |
| General Government | 4,287,022 | | | | | | | 4,287,022 |
| Growth Management | 800,168 | | | | | | | 800,168 |
| Public Safety | 11,881,652 | 2,689,570 | | | | | | 14,571,222 |
| Parks & Recreation | 1,614,653 | | | | | | 506,143 | 2,120,796 |
| Public Works | 2,877,471 | | | | | | | 2,877,471 |
| Debt Service | | | 1,958,736 | | 15,157,729 | | | 17,116,465 |
| Capital Projects | | | | 4,305,631 | 5,935,640 | | | 10,241,271 |
| Water & Sewer | | | | | 17,233,461 | | | 17,233,461 |
| Internal Services | | | | | | 1,675,045 | | 1,675,045 |
| TOTAL EXPENDITURES/EXPENSES | 21,460,966 | 2,689,570 | 1,958,736 | 4,305,631 | 38,326,830 | 1,675,045 | 506,143 | 70,922,921 |
| Interfund Transfers Out | 5,308,362 | 0 | | 0 | 62,989 | | | 5,371,351 |
| Fund Balances/Reserves | 8,532,385 | -3,357,786 | 1,540,882 | 3,200,000 | 0 | 1,833,645 | 1,929,316 | 13,678,442 |
| TOTAL APPROPRIATED EXPENDITURES AND RESERVES | 35,301,713 | -668,216 | 3,499,618 | 7,505,631 | 38,389,819 | 3,508,690 | 2,435,459 | 89,972,714 |
| THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD. | | | | | | | | |

RESOLUTION 19-38

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, TO LEVY A TAX ON ALL PROPERTIES WITHIN THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020 FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS AND MAINTENANCE OF THE SPECIAL TAXING DISTRICT, AND TO APPROPRIATE SAID COLLECTIONS THEREUNDER.

WHEREAS, the 2019 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$524,500,358

WHEREAS, the City of Marco Island adopts the tax levies and millage rates for the City of Marco Island and any Dependent Special Taxing Districts;

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the Fiscal Year 2020 operating tax levy and millage rate for the Hideaway Beach Special Taxing District is hereby fixed and determined to be 1.000 mil.

Section 2. That the voted debt service millage rate for the Hideaway Beach Special Taxing District, hereby is fixed and determined to be 0.000 mils.

Section 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

| | | |
|---|------------|-----------|
| Hideaway Beach Special Taxing District Operations | 1.000 mil | \$506,143 |
| Hideaway Beach Voted Debt Service | 0.000 mils | \$0.00 |

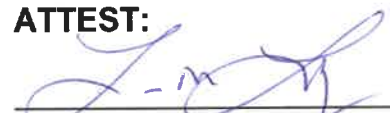
Section 4. The Hideaway Beach Special Taxing District is a dependent special taxing district of the City and the adopted tax levy and millage rates are in addition to the City of Marco Island's tax levy and millage rate for properties located within the special taxing district's boundaries.

Section 5. That public hearings were held on the tentative tax levy and tentative budget on September 3, 2019, and September 16, 2019.

This Resolution shall take effect immediately upon adoption.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:



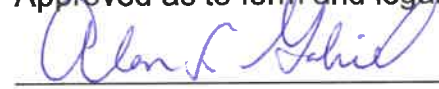
Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By 

Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:



Alan L. Gabriel, City Attorney

RESOLUTION 19-39

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, MAKING APPROPRIATIONS OF SUMS OF MONEY FOR ALL NECESSARY EXPENDITURES OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020; APPROPRIATING FUNDS FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, AND PROVIDING FOR BUDGET CONTROL POLICIES.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Dependent Special Taxing Districts; and

WHEREAS, The Hideaway Beach Special Taxing District Board met on May 2, 2019, at which time they considered their cash reserves on hand and decided to reduce their millage to 1.000 and use some of their reserves in funding their FY 2020 budget; and

WHEREAS, the 2019 Tax Assessment Roll for the Hideaway Beach special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$524,500,358; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Rate, certain public notices, public hearings, format of required resolutions

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Section 1. That the budget for the Hideaway beach special Taxing District for the fiscal year commencing October 1, 2019 and ending September 30, 2020 is hereby adopted.

Section 2. That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2020, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach Special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

SPECIAL REVENUE FUND:

| | |
|--|-----------|
| Hideaway Beach Special Taxing District | \$506,143 |
|--|-----------|

Section 3. Budgetary control is maintained at the fund level for all funds. Budget amendments are approved by resolution from time to time during the fiscal year through the approval of the City Council. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of \$50,000 in total amendments, modifications, or adjustments during the year. A Budget Re-Appropriation Resolution, consolidating all budget amendments approved during the fiscal year and those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year, officially amends the Annual Budget.

Section 4. The Finance Director is authorized to reserve at October 1, 2019 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2018-19. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Section 5. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account for and record such receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices

Section 6. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Section 7. That public hearings were held on the tax levy and the budget on September 3, 2019, and September 16, 2019.

Section 8. Effective Date. This Resolution shall take effect immediately upon adoption.

Passed and adopted in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 16th day of September 2019.

ATTEST:



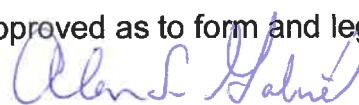
Laura M. Litzan, City Clerk

CITY OF MARCO ISLAND, FLORIDA

By: 

Erik Brechnitz, Chairman

Approved as to form and legal sufficiency:



Alan L. Gabriel, City Attorney



City of Marco Island

SPENDING CAP CALCULATION FOR FISCAL YEAR 2020

| | | |
|--|------|--------------------------|
| Expenditures fiscal year ending September 2019 | | 19,950,377 |
| General Fund transfer to Capital Improvements Fund | | 4,193,271 |
| Debt Service | | 1,214,508 |
| TOTAL OF ALL FUNDS SUBJECT TO SPENDING CAP | | <u>25,358,156</u> |
| Less expenditures funded by : | | |
| Grants and Gifts | | (362,263) |
| Enterprise Funds | | <u>(1,285,002)</u> |
| Fiscal year 2019 expenditures subject to spending cap | | <u>23,710,891</u> |
| Plus percentages permitted by City Charter: | | |
| 3% General Fund Expenditures Increase | 3.0% | 711,327 |
| 2.8% S.S. COLA Release | 2.8% | 663,905 |
| | | <u>1,375,232</u> |
| Fiscal Year 2020 Spending Cap | | 25,086,123 |
| FY20 Projected Budget (<i>less expenditures funded by Grants, Gifts, Enterprise Funds</i>) | | 25,085,125 |
| FY20 Expenditures (Less)/+More than the 2020 Spending Cap | | (998) |

FY 2020 BUDGET Addons & Significant Changes

General Fund - 001

| EXECUTIVE - 5120 | | 146,698 |
|---|-----------------------------------|----------------|
| 501210 Non-Bargaining Unit Wages | 65,000 | |
| 512100 Fica Taxes | 4,973 | |
| 512200 Retirement Contributions | 4,225 | |
| 512300 Life & Health | 17,500 | |
| FACILITIES/FLEET MGR | | 91,698 |
| 523100 Professional Services | | |
| STRATEGIC PLAN UPDATE | | 20,000 |
| PUBLIC ENGAGEMENT ACTIVITY | | 35,000 |
| LEGAL - 5140 | | 115,000 |
| 523107 Legal - Other | | |
| INCREASE BASED ON HISTORICAL COSTS | | 115,000 |
| GROWTH MANAGEMENT - 5150 | | 211,925 |
| 501210 Non-Bargaining Unit Wages | 45,000 | |
| 512100 Fica Taxes | 3,500 | |
| 512200 Retirement Contributions | 2,925 | |
| 512300 Life & Health | 17,500 | |
| PLANNER 1 / ZONE TECH | | 68,925 |
| 523100 Professional Services | | |
| COMPREHENSIVE PLAN UPDATE | | 75,000 |
| 523400 Other Contractual Services | | |
| WATER QUALITY TESTING | <i>(\$24k increase from FY19)</i> | 36,000 |
| IGUANA TRAPPING | <i>(\$15k increase from FY19)</i> | 20,000 |
| 524920 Other Chgs - Community Grant | | |
| BURROWING OWL INCENTIVE | | 5,000 |
| 525200 Operating Supplies | | |
| COMPUTER MONITORS (2) | | 900 |
| 525225 Operating Supp - IT | | |
| IG INSPECT SOFTWARE | | 800 |
| 525400 Memberships And Publications | | |
| AMERICAN PLANNING ASSOCIATION MEMBERSHIP | | 800 |

| | | |
|--------------------------------------|---|---------------|
| 525500 Training | PLANNER WORKSHOPS AND CONFERENCES | 4,500 |
| INFORMATION TECHNOLOGY - 5150 | | 46,100 |
| 523100 Professional Services | INTERDEV - ESRI ARCGIS | 10,000 |
| | ADDITIONAL PROFESSIONAL SERVICES <i>(Azure Site Recovery Project)</i> | 3,500 |
| 524000 Travel & Per Diem | MICROSOFT & ESRI ACGIS CONFERENCE(S) | 4,500 |
| 525225 Operating Supp - IT | SMARSH TEXT MESSAGE ARCHIVING | 3,600 |
| | CENTRAL EVENT LOGGING | 21,500 |
| 525500 Training | MICROSOFT CONFERENCE | 3,000 |
| GENERAL GOVERNMENT - 5190 | | 30,203 |
| 501210 Non-Bargaining Unit Wages | | 28,056 |
| 512100 Fica Taxes | | 2,147 |
| | RECEPTIONIST (3 PT) <i>(moved from 5120)</i> | 30,203 |
| FIRE RESCUE - 5220 | | 7,050 |
| 501220 Bargaining Unit Wages | ACTING CAPTAIN PAY INCENTIVE (3) | 3,750 |
| 512300 Life & Health | CANCER INSURANCE PREMIUM PER FIREFIGHTER | 3,300 |
| EMERGENCY MANAGEMENT - TBD | | 28,850 |
| 524000 Travel & Per Diem | HURRICANE CONFERENCE | 1,350 |
| 524605 Repair & Maint - Vehicles | HIGH CLEARANCE VEHICLE MAINT. | 15,000 |
| 525500 Training | HURRICANE CONFERENCE | 12,500 |

| | |
|----------------------------|----------------|
| PUBLIC WORKS - 5410 | 190,000 |
|----------------------------|----------------|

| | |
|------------------------------------|---------|
| 523400 Other Contractual Services | |
| STORMWATER TESTING | 100,000 |
| MEDIAN REMODELING | 50,000 |
| TREE REPLACEMENT | 40,000 |
| 524950 Other Chgs - Beautification | |
| COMMUNITY PRESENTATIONS | 1,000 |

| | |
|------------------------------------|---------------|
| PARKS AND RECREATION - 5720 | 33,468 |
|------------------------------------|---------------|

| | |
|--|--------|
| 524400 Rental & Leases | |
| MODULAR RESTROOM AT VETERANS PARK | 28,464 |
| 524955 Vfw Expenses | |
| FOUNTAIN MAINTENANCE | 5,004 |

| |
|--|
| Capital Improvements Fund - 300 |
|--|

| | |
|-----------------------------------|----------------|
| Addons to General Fund CIP | 392,500 |
|-----------------------------------|----------------|

| | |
|--|---------|
| SURFACE LAPTOPS FOR GROWTH MANAGEMENT | 4,500 |
| SWALE & STORMWATER IMPROVEMENTS | 100,000 |
| FUEL TANK | 130,000 |
| EXCAVATOR | 120,000 |
| LEE PLUMBER PARK REPAVE PATHWAY | 38,000 |

(\$7k was reallocated within the Capital Improvements Fund for Veterans Fountain maint. needs)

**CITY OF MARCO ISLAND
ALL FUNDS - SNAPSHOT FY 2020**

| DESCRIPTION | NUMBER OF FTEs | PERSONNEL COSTS | OPERATING | DEBT | CAPITAL OUTLAY | TOTAL ADOPTED BUDGET |
|---|----------------|-------------------|------------------|-------------------|------------------|----------------------|
| LEGISLATIVE | 7.0 | 52,400 | 46,710 | | - | 99,110 |
| EXECUTIVE | 6.5 | 830,116 | 70,130 | | - | 900,246 |
| FINANCE | 6.5 | 724,618 | 176,608 | | - | 901,226 |
| LEGAL | 0.0 | - | 415,000 | | - | 415,000 |
| GROWTH MANAGEMENT | 6.5 | 609,742 | 190,426 | | - | 800,168 |
| INFORMATION TECHNOLOGY | 5.0 | 473,366 | 380,394 | | - | 853,760 |
| GENERAL GOVERNMENT | 1.5 | 31,763 | 1,085,917 | | - | 1,117,680 |
| POLICE | 40.5 | 4,024,769 | 712,905 | | - | 4,737,674 |
| FIRE RESCUE | 44.0 | 6,021,095 | 646,074 | | - | 6,667,169 |
| EMERG. DISASTER MANAGEMENT | 0.0 | - | 28,850 | | | 28,850 |
| CODE COMPLIANCE | 7.5 | 352,877 | 95,082 | | - | 447,959 |
| PUBLIC WORKS | 13.0 | 1,027,328 | 1,850,143 | | - | 2,877,471 |
| PARKS & RECREATION | 13.0 | 913,284 | 701,369 | | - | 1,614,653 |
| GEN GOVT TRANSFER OUT | - | - | - | 1,101,013 | 4,207,349 | 5,308,362 |
| GENERAL FUND OPERATING TOTAL | 151.00 | 15,061,358 | 6,399,608 | 1,101,013 | 4,207,349 | 26,769,328 |
| BUILDING SERVICES | 20.00 | 1,762,128 | 927,442 | - | - | 2,689,570 |
| NORTH PLANT | 9 | 803,217 | 1,785,425 | | - | 2,588,642 |
| SOUTH PLANT | 7 | 622,036 | 1,068,267 | | - | 1,690,303 |
| MARCO ISLAND SEWER PLANT | 8 | 816,129 | 1,345,825 | | - | 2,161,954 |
| MARCO SHORES SEWER PLANT | 1 | 95,240 | 68,160 | | - | 163,400 |
| COLLECTION & DISTRIBUTION | 20 | 1,437,006 | 881,070 | | - | 2,318,076 |
| OPERATION MAINTENANCE | 13 | 1,240,482 | 293,140 | | - | 1,533,622 |
| ADMINISTRATION | 6 | 729,045 | 2,302,302 | 9,556,043 | 3,827,072 | 16,414,462 |
| FINANCIAL SERVICES | 7.5 | 638,079 | 180,880 | | - | 818,959 |
| WATER AND SEWER FUND TRANSFERS OUT | | | 1,218,590 | | 1,708,568 | 2,927,158 |
| TOTAL WATER & SEWER OPERATING FUND | 71.5 | 6,381,234 | 9,143,659 | 9,556,043 | 5,535,640 | 30,616,576 |
| GENERAL FUND DEBT | - | - | - | 1,958,736 | - | 1,958,736 |
| GENERAL FUND CAPITAL | - | - | - | - | 4,305,631 | 4,305,631 |
| ONE CENT FUND | - | - | - | - | 3,200,000 | 3,200,000 |
| WATER SEWER CAPITAL RR&I | - | - | - | - | 3,827,072 | 3,827,072 |
| WATER SEWER CAPITAL | - | - | - | - | 2,108,568 | 2,108,568 |
| WATER SEWER SURCHARGE FUND | - | - | 1,307,772 | - | - | 1,307,772 |
| WATER & SEWER DEBT | - | - | - | 10,800,826 | - | 10,800,826 |
| SEWER ASSESSMENT DEBT FUNDS | - | - | 116,994 | 4,356,903 | - | 4,473,897 |
| SELF-INSURANCE FUND | - | - | 1,513,045 | - | - | 1,513,045 |
| HIDEAWAY FUND | - | - | 506,143 | - | - | 506,143 |
| FD PENSION | - | - | 80,000 | - | - | 80,000 |
| POLICE PENSION | - | - | 82,000 | - | - | 82,000 |



Marco Island FY 2020 Adopted Budget

| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|------------------------|------------------|-----------------|--------------------|---------------------|------------------------|-----------------|---------------|
| GENERAL FUND BALST/REV | (26,145,940) | (25,801,722) | (26,734,430) | (25,943,189) | (25,360,464) | (26,345,128) | 3.9% |
| RECREATION PROGRAM INC | - | (236,390) | (274,193) | (277,947) | (252,014) | (282,000) | 11.9% |
| RACQUET CENTER INCOME | - | (122,410) | (128,007) | (140,804) | (119,600) | (142,200) | 18.9% |
| SPECIAL EVENTS INCOME | - | (275) | - | - | - | - | 0.0% |
| SAILING CENTER INCOME | - | - | - | (1,570) | (16,500) | - | -100.0% |
| LEGISLATIVE | 104,438 | 105,031 | 110,611 | 88,022 | 98,643 | 99,110 | 0.5% |
| EXECUTIVE | 704,132 | 848,302 | 833,331 | 656,019 | 852,455 | 900,246 | 5.6% |
| FINANCE | 841,273 | 752,664 | 766,723 | 748,115 | 885,296 | 901,226 | 1.8% |
| LEGAL | 369,129 | 416,085 | 483,126 | 308,238 | 300,000 | 415,000 | 38.3% |
| GROWTH MANAGEMENT | 367,093 | 431,692 | 458,522 | 543,313 | 620,467 | 800,168 | 29.0% |
| INFORMATION TECHNOLOGY | 453,185 | 579,902 | 709,425 | 679,477 | 822,018 | 853,760 | 3.9% |
| GENERAL GOVERNMENT | 915,946 | 1,918,991 | 923,021 | 844,375 | 993,918 | 1,117,680 | 12.5% |
| POLICE | 4,679,961 | 4,465,371 | 4,734,622 | 3,826,338 | 4,782,784 | 4,737,674 | -0.9% |
| FIRE | 6,192,323 | 6,213,876 | 6,320,750 | 5,634,834 | 6,253,830 | 6,667,169 | 6.6% |
| EMERGENCY DISASTER MAN | - | - | - | - | - | 28,850 | 0.0% |
| CODE COMPLIANCE | 243,945 | 393,913 | 352,815 | 340,047 | 432,166 | 447,959 | 3.7% |
| PUBLIC WORKS | 2,366,584 | 2,571,329 | 2,618,797 | 2,577,069 | 2,797,163 | 2,877,471 | 2.9% |
| PARKS & RECREATION | 837,184 | 1,235,917 | 1,236,344 | 1,207,890 | 1,333,701 | 1,443,368 | 8.2% |
| RACQUET CLUB | - | - | 140,438 | 135,157 | 166,980 | 171,285 | 2.6% |
| SAILING CENTER | - | - | - | 1,378 | 1,378 | - | -100.0% |
| GEN GOVT TRANSFER OUT | 7,082,992 | 6,394,690 | 5,834,216 | 4,966,117 | 5,407,779 | 5,308,362 | -1.8% |
| FUND TOTAL | (987,754) | 166,964 | (1,613,890) | (3,807,122) | - | - | 0.0% |
| BUILDING FUND BALST/RE | (2,333,039) | (1,885,686) | (2,261,677) | (1,971,644) | (2,429,900) | (2,689,570) | 10.7% |
| BUILDING SERVICES | 1,458,124 | 1,827,758 | 1,754,198 | 2,040,003 | 2,407,783 | 2,689,570 | 11.7% |
| BUILDING TRANSFERS OUT | 12,500 | 168,949 | 82,223 | - | 22,117 | - | -100.0% |
| FUND TOTAL | (862,415) | 111,020 | (425,256) | 68,359 | - | - | 0.0% |



Marco Island FY 2020 Adopted Budget

| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|------------------------------|--------------------|------------------|--------------------|---------------------|------------------------|-----------------|---------------|
| HIDEAWAY BEACH BALST/R | (611,824) | (537,252) | (660,873) | (669,191) | (1,313,175) | (506,143) | -61.5% |
| HIDEAWAY BEACH | 1,008,958 | 50,541 | 155,468 | 951,774 | 1,313,175 | 506,143 | -61.5% |
| FUND TOTAL | 397,134 | (486,711) | (505,405) | 282,583 | - | - | 0.0% |
| GO BONDS BALST/REV | (1,274,336) | (1,277,040) | (1,276,170) | (1,249,407) | (1,279,978) | (1,281,266) | 0.1% |
| GO BONDS | 1,277,078 | 1,274,401 | 1,276,400 | 1,278,054 | 1,279,978 | 1,281,266 | 0.1% |
| FUND TOTAL | 2,741 | (2,639) | 230 | 28,647 | - | - | 0.0% |
| CAPITAL LEASE BALST/RE | (305,600) | (337,898) | (344,868) | (352,582) | (383,613) | (269,544) | -29.7% |
| CAPITAL LEASE | 369,242 | 388,542 | 344,945 | 383,609 | 383,613 | 269,544 | -29.7% |
| FUND TOTAL | 63,642 | 50,645 | 77 | 31,027 | - | - | 0.0% |
| 300 CAPITAL - TRANS IN | (9,464,071) | (6,438,271) | (10,509,590) | (3,995,188) | (15,547,044) | (4,207,349) | -73.0% |
| 300 CAPITAL EXPENDITURES | 4,170,224 | 6,005,272 | 7,365,060 | 4,809,169 | 15,547,044 | 4,207,349 | -73.0% |
| FUND TOTAL | (5,293,846) | (432,999) | (3,144,530) | 813,981 | - | - | 0.0% |
| ONE-CENT SALES TAX - REVENUE | - | - | - | (1,755,458) | - | (3,200,000) | 0.0% |
| ONE-CENT EXPENDITURES | - | - | - | - | - | 3,200,000 | 0.0% |
| FUND TOTAL | - | - | - | (1,755,458) | - | - | 0.0% |
| SPECIAL REVENUE BALST/ | (2,537,233) | (513,561) | (419,827) | (384,001) | (408,133) | (407,926) | -0.1% |
| SALES TAX BOND | 3,045,110 | 408,416 | 413,307 | 408,133 | 408,133 | 407,926 | -0.1% |
| TRANSFERS OUT | - | 36,541 | - | - | - | - | 0.0% |
| FUND TOTAL | 507,877 | (68,604) | (6,519) | 24,131 | - | - | 0.0% |
| ASSET REPLACEMENT BALS | (43,765) | (33,608) | (49,689) | (75,095) | - | - | 0.0% |
| GENERAL GOVERNMENT CAP | | | | | | | |
| TRANSFERS OUT | - | 36,541 | - | - | - | - | 0.0% |
| FUND TOTAL | (43,765) | 2,932 | (49,689) | (75,095) | - | - | 0.0% |



Marco Island FY 2020 Adopted Budget

| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|-----------------------------|--------------------|--------------------|--------------------|---------------------|------------------------|-----------------|---------------|
| WATER REV MARCO ISLAND | (28,206,903) | (29,382,274) | (30,255,640) | (26,574,440) | (28,285,076) | (29,125,576) | 3.0% |
| WATER REV MARCO SHORES | (1,479,056) | (1,522,144) | (1,651,892) | (1,499,277) | (1,445,548) | (1,491,000) | 3.1% |
| NORTH PLANT | 2,429,932 | 2,472,676 | 2,416,905 | 2,513,158 | 2,586,222 | 2,588,642 | 0.1% |
| SOUTH PLANT | 1,451,569 | 1,510,360 | 1,562,390 | 1,503,301 | 1,688,505 | 1,690,303 | 0.1% |
| MARCO ISLAND SEWER PLA | 1,800,802 | 1,892,230 | 1,795,754 | 1,766,448 | 2,002,432 | 2,161,954 | 8.0% |
| MARCO SHORES SEWER PLA | 161,486 | 162,204 | 167,773 | 153,860 | 273,592 | 163,400 | -40.3% |
| COLLECTION & DISTRIBUT | 1,916,440 | 1,840,304 | 1,865,147 | 1,990,899 | 2,093,275 | 2,318,076 | 10.7% |
| OPERATION MAINTENANCE | 1,409,716 | 1,430,729 | 1,432,031 | 1,327,312 | 1,454,840 | 1,533,622 | 5.4% |
| ADMINISTRATION | 16,661,425 | 16,418,271 | 15,958,099 | 14,823,093 | 16,077,717 | 16,414,462 | 2.1% |
| FINANCIAL SERVICES | 753,123 | 766,424 | 796,663 | 745,705 | 843,534 | 818,959 | -2.9% |
| WATER AND SEWER FUND T | 459,996 | 500,675 | 2,502,869 | - | 2,710,507 | 2,927,158 | 8.0% |
| FUND TOTAL | (2,641,471) | (3,910,545) | (3,409,900) | (3,249,940) | - | - | 0.0% |
| SAD PRIOR PROJECTS BAL | (479,617) | (440,375) | (499,243) | - | - | - | 0.0% |
| SAD PRIOR PROJECTS | | | | | | | |
| FUND TOTAL | (479,617) | (440,375) | (499,243) | - | - | - | 0.0% |
| TRANS IN - RR&I FUND | (2,291,582) | (1,584,559) | (1,667,134) | (1,404,726) | (2,740,000) | (2,305,000) | -15.9% |
| TRANS IN - W&S CAPITAL FUND | (7,436,686) | (2,685,932) | (6,317,832) | (2,203,934) | (4,107,400) | (3,630,640) | -11.6% |
| RR&I CAPITAL EXPENDITURES | 2,624,767 | 2,642,604 | 2,715,850 | 1,944,339 | 2,740,000 | 2,305,000 | -15.9% |
| W&S CAPITAL EXPENDITURES | 4,853,861 | 5,738,669 | 302,591 | 9,790,105 | 4,107,400 | 3,630,640 | -11.6% |
| FUND TOTAL | (2,249,640) | 4,110,783 | (4,966,525) | 8,125,785 | - | - | 0.0% |
| SURCHARGE BALST/REV | (857,405) | (1,705,190) | (1,547,839) | (1,087,086) | (1,330,467) | (1,307,772) | -1.7% |
| COMBINED WATER & SEWER | 727,956 | 1,503,912 | 1,332,864 | 1,219,581 | 1,330,467 | 1,307,772 | -1.7% |
| FUND TOTAL | (129,449) | (201,278) | (214,975) | 132,495 | - | - | 0.0% |



Marco Island FY 2020 Adopted Budget

| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|-----------------------------|------------------|---------------------|--------------------|---------------------|------------------------|-----------------|---------------|
| WATER & SEWER DEBT BAL | (10,975,129) | (16,797,039) | (10,488,946) | (9,850,668) | (10,730,431) | (10,800,826) | 0.7% |
| COMBINED WATER & SEWER DEBT | 6,362,373 | 5,463,721 | 5,464,487 | 2,682,077 | 10,730,431 | 10,800,826 | 0.7% |
| TRANSFER OUT - DS | 5,824,260 | - | - | - | - | - | 0.0% |
| FUND TOTAL | 1,211,504 | (11,333,318) | (5,024,458) | (7,168,591) | - | - | 0.0% |
| TIGERTAIL BALST/REV | (19,779) | (25,284) | (23,209) | (3,828) | (173,869) | (173,789) | 0.0% |
| SEWER | 70,415 | 65,236 | 60,438 | 44,116 | 173,869 | 173,789 | 0.0% |
| FUND TOTAL | 50,637 | 39,952 | 37,229 | 40,289 | - | - | 0.0% |
| SOUTH BARFIELD BALST/R | (19,288) | (16,151) | (14,778) | (5,275) | (55,830) | (55,770) | -0.1% |
| SEWER | 22,777 | 21,411 | 19,942 | 14,399 | 55,830 | 55,770 | -0.1% |
| FUND TOTAL | 3,489 | 5,260 | 5,165 | 9,125 | - | - | 0.0% |
| KENDALL BALST/REV | (87,006) | (109,443) | (86,254) | (12,648) | (413,701) | (412,890) | -0.2% |
| SEWER | 345,921 | 336,176 | 326,528 | 116,616 | 413,701 | 412,890 | -0.2% |
| FUND TOTAL | 258,915 | 226,733 | 240,274 | 103,968 | - | - | 0.0% |
| NORTH MARCO BALST/REV | (63,912) | (42,720) | (40,219) | (18,671) | (293,276) | (293,012) | -0.1% |
| SEWER | 117,211 | 110,338 | 102,870 | 81,088 | 293,276 | 293,012 | -0.1% |
| TOTAL | 53,299 | 67,619 | 62,651 | 62,417 | - | - | 0.0% |
| NORTH BARFIELD BALST/R | (110,368) | (118,234) | (107,019) | (40,396) | (475,042) | (474,423) | -0.1% |
| SEWER | 188,514 | 176,899 | 165,007 | 121,631 | 475,042 | 474,423 | -0.1% |
| FUND TOTAL | 78,146 | 58,665 | 57,988 | 81,235 | - | - | 0.0% |
| WEST WINTERBERRY BALST | (163,306) | (149,085) | (160,215) | (58,280) | (614,586) | (613,824) | -0.1% |
| SEWER | 249,135 | 233,255 | 217,760 | 163,073 | 614,586 | 613,824 | -0.1% |
| FUND TOTAL | 85,829 | 84,170 | 57,545 | 104,794 | - | - | 0.0% |



Marco Island FY 2020 Adopted Budget

| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|------------------------|-----------------|-----------------|-----------------|---------------------|------------------------|-----------------|---------------|
| OLDE MARCO BALST/REV | (12,814) | (11,792) | (11,461) | (615) | (26,731) | (26,742) | 0.0% |
| SEWER | 17,644 | 16,771 | 15,985 | 12,017 | 26,731 | 26,742 | 0.0% |
| FUND TOTAL | 4,830 | 4,979 | 4,524 | 11,402 | - | - | 0.0% |
| PORT MARCO BALST/REV | (4,763) | (11,615) | 3,572 | (90) | (80) | (80) | 0.0% |
| SEWER | 64 | 74 | 74 | 64 | 80 | 80 | 0.0% |
| FUND TOTAL | (4,699) | (11,541) | 3,646 | (26) | - | - | 0.0% |
| LAMPLIGHTER BALST/REV | (60,050) | (67,885) | (71,637) | (14,133) | (312,761) | (312,421) | -0.1% |
| SEWER | 128,455 | 121,301 | 113,374 | 83,716 | 312,761 | 312,421 | -0.1% |
| FUND TOTAL | 68,406 | 53,416 | 41,737 | 69,583 | - | - | 0.0% |
| SHEFFIELD BALST/REV | (180,365) | (158,097) | (156,878) | (25,837) | (562,329) | (548,324) | -2.5% |
| SEWER | 222,395 | 209,170 | 195,761 | 145,335 | 562,329 | 548,324 | -2.5% |
| FUND TOTAL | 42,030 | 51,073 | 38,883 | 119,498 | - | - | 0.0% |
| MACKLE PARK BALST/REV | (120,471) | (112,043) | (104,810) | (11,623) | (398,122) | (397,630) | -0.1% |
| SEWER | 166,283 | 156,423 | 147,260 | 110,398 | 398,122 | 397,630 | -0.1% |
| FUND TOTAL | 45,812 | 44,380 | 42,450 | 98,776 | - | - | 0.0% |
| GULFPORT BALST/REV | (52,485) | (56,997) | (48,514) | (13,478) | (155,545) | (157,473) | 1.2% |
| SEWER | 61,766 | 58,093 | 54,173 | 40,844 | 155,545 | 157,473 | 1.2% |
| TOTAL | 9,281 | 1,096 | 5,659 | 27,367 | - | - | 0.0% |
| EAST WINTERBERRY N. BA | (30,511) | (51,992) | (25,330) | (4,922) | (83,583) | (82,514) | -1.3% |
| SEWER | 30,941 | 29,016 | 27,415 | 20,326 | 83,583 | 82,514 | -1.3% |
| FUND TOTAL | 430 | (22,977) | 2,085 | 15,404 | - | - | 0.0% |
| EAST WINTERBERRY S. BA | (49,480) | (43,485) | (46,285) | (21,040) | (119,793) | (119,542) | -0.2% |
| SEWER | 43,974 | 41,709 | 39,285 | 29,538 | 119,793 | 119,542 | -0.2% |
| FUND TOTAL | (5,506) | (1,776) | (7,000) | 8,498 | - | - | 0.0% |

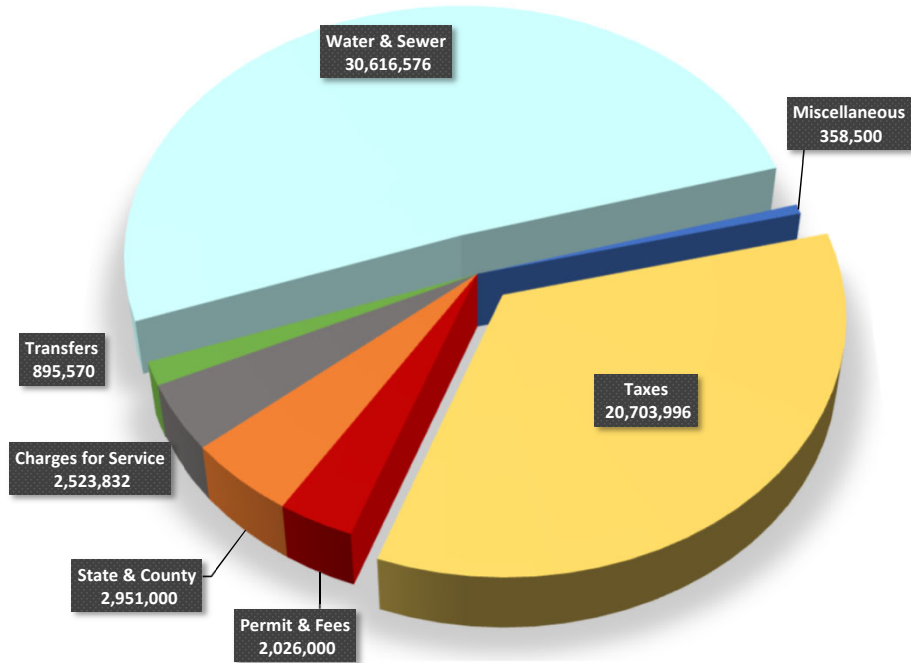


Marco Island FY 2020 Adopted Budget

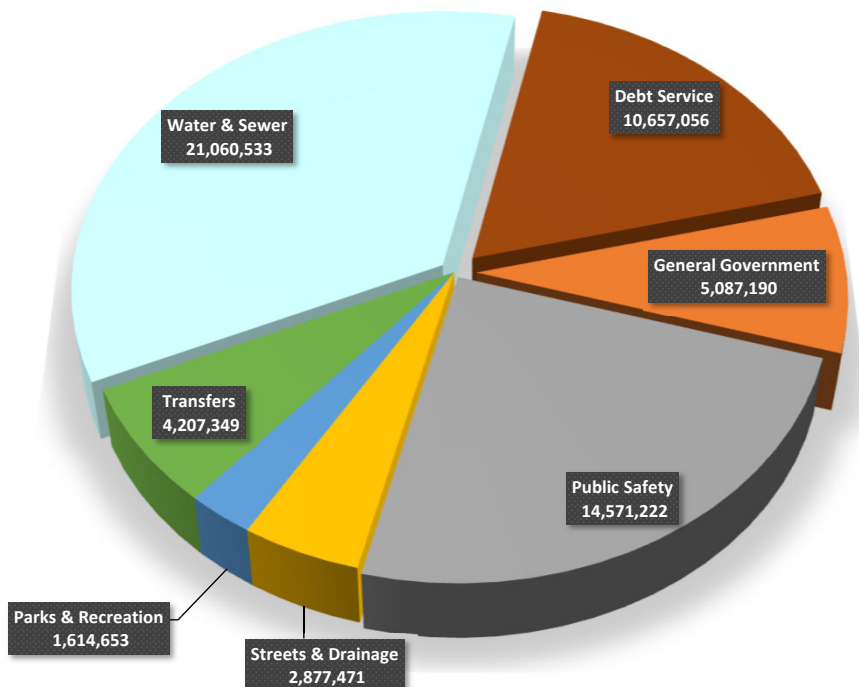
| ACCOUNTS | 2016 ACTUALS | 2017 ACTUALS | 2018 ACTUALS | 2019 YTD ACTUALS | 2019 REVISED BUDGET | 2020 ADOPTED | PCT CHANGE |
|------------------------|--------------------|---------------------|---------------------|---------------------|------------------------|-----------------|---------------|
| GOLDENROD BALST/REV | (82,217) | (67,253) | (71,059) | (28,752) | (237,921) | (237,295) | -0.3% |
| SEWER | 198,170 | 192,809 | 187,750 | 63,289 | 237,921 | 237,295 | -0.3% |
| FUND TOTAL | 115,953 | 125,556 | 116,691 | 34,537 | - | - | 0.0% |
| COPPERFIELD BALST/REV | (52,905) | (47,030) | (19,450) | (15,953) | (146,909) | (146,719) | -0.1% |
| SEWER | 125,062 | 122,058 | 119,143 | 39,372 | 146,909 | 146,719 | -0.1% |
| FUND TOTAL | 72,157 | 75,027 | 99,693 | 23,419 | - | - | 0.0% |
| ESTATES BALST/REV | (212,507) | (186,230) | (182,052) | (26,031) | (421,729) | (421,449) | -0.1% |
| SEWER | 424,508 | 417,126 | 408,966 | 117,600 | 421,729 | 421,449 | -0.1% |
| FUND TOTAL | 212,001 | 230,896 | 226,914 | 91,569 | - | - | 0.0% |
| SELF INSURANCE BALST/R | (1,549,445) | (1,438,980) | (1,863,950) | (1,383,439) | (1,413,045) | (1,513,045) | 7.1% |
| GENERAL GOVERNMENT | 1,895,702 | 1,065,937 | 857,755 | 1,044,140 | 1,313,045 | 1,413,045 | 7.6% |
| SELF-INSURANCE TRANSFE | - | 1,624,880 | 375,000 | - | 100,000 | 100,000 | 0.0% |
| FUND TOTAL | 346,256 | 1,251,837 | (631,195) | (339,299) | - | - | 0.0% |
| FIRE PENSION BALST/REV | (2,368,154) | (3,209,011) | (2,867,987) | (652,675) | (110,788) | (80,000) | -27.8% |
| PENSION -FIRE | 245,732 | 219,615 | 356,148 | 105,219 | 110,788 | 80,000 | -27.8% |
| FUND TOTAL | (2,122,422) | (2,989,396) | (2,511,839) | (547,456) | - | - | 0.0% |
| POLICE PENSION BALST/R | (3,034,880) | (3,660,498) | (2,103,208) | (324,475) | (86,750) | (82,000) | -5.5% |
| PENSION -POLICE | 344,341 | 419,659 | 443,936 | 210,270 | 86,750 | 82,000 | -5.5% |
| FUND TOTAL | (2,690,539) | (3,240,839) | (1,659,272) | (114,205) | - | - | 0.0% |
| GRAND TOTAL | (6,337,271) | (20,057,779) | (15,515,200) | (13,832,614) | - | - | 0.0% |

City Wide

Operating Revenue Sources



Operating Expenditures & Tansfers



**City of Marco Island
Budgeted Positions by Department**

| | Adopted Budget | Adopted Budget | Adopted Budget | Actual on 5/31/19 * | Adopted Budget |
|--|----------------|----------------|----------------|---------------------|----------------|
| Department / Position Title | FY 2017 | FY 2018 | FY 2019 | FY 2019 | FY 2020 |
| | FTE | FTE | FTE | FTE | FTE |
| GENERAL FUND | | | | | |
| <i>Executive Department</i> | | | | | |
| City Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| City Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Executive Secretary/Deputy City Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| HR Manager/Grants Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Receptionist - Moved to General Govmt in FY20 | 1.50 | 1.50 | 1.50 | 1.50 | - |
| PT Recording Clerk | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Facilities / Fleet Manager | - | - | - | - | 1.00 |
| | 7.00 | 7.00 | 7.00 | 7.00 | 6.50 |
| <i>Finance Department</i> | | | | | |
| Finance Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Controller | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Purchasing & Risk Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Budget Analyst | 1.00 | 0.50 | 0.50 | 0.50 | 0.50 |
| Accounting Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Payroll Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | 7.00 | 6.50 | 6.50 | 6.50 | 6.50 |
| <i>IT Department</i> | | | | | |
| Information Technology Director | - | 1.00 | 1.00 | 1.00 | - |
| IT Manager | | | | | 1.00 |
| GIS Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Network Engineer | 1.00 | 1.00 | 1.00 | - | 1.00 |
| IT Support Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Admin Tech | - | - | 1.00 | 1.00 | 1.00 |
| | 3.00 | 4.00 | 5.00 | 4.00 | 5.00 |
| <i>Growth Management</i> | | | | | |
| Community Affairs Director | - | 0.50 | 0.50 | 0.50 | 0.50 |
| Planner II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Environmental Specialist | 0.50 | 1.00 | 1.00 | 1.00 | 1.00 |
| Planner I | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Planning/Zoning Tech | 1.00 | - | - | - | 1.00 |
| Admin Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Zoning Administrator | 1.00 | - | - | - | - |
| | 6.50 | 5.50 | 5.50 | 5.50 | 6.50 |
| <i>General Government</i> | | | | | |
| PT Receptionist | - | - | - | - | 1.50 |
| | 0.00 | 0.00 | 0.00 | 0.00 | 1.50 |

**City of Marco Island
Budgeted Positions by Department**

| Department / Position Title | Adopted Budget | Adopted Budget | Adopted Budget | Actual on * | Adopted Budget |
|--|----------------|----------------|----------------|--------------|----------------|
| | FY 2017 | FY 2018 | FY 2019 | FY 2019 | FY 2020 |
| | FTE | FTE | FTE | FTE | FTE |
| Code Compliance | | | | | |
| FT Community Service Officer - <i>Moved to Bldg 2018</i> | 1.00 | - | - | - | - |
| Admin Asst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Community Service Officer | 5.00 | 5.50 | 5.50 | 5.00 | 5.50 |
| Code Adm Asst PT | 0.50 | 1.00 | 1.00 | 1.00 | 1.00 |
| | 7.50 | 7.50 | 7.50 | 7.00 | 7.50 |
| Police Department | | | | | |
| Police Chief | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Police Captain | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Lieutenant | - | - | - | 1.00 | 1.00 |
| Police Sergeant | 7.00 | 7.00 | 7.00 | 6.00 | 6.00 |
| Police Officer | 24.00 | 24.00 | 27.00 | 25.00 | 27.00 |
| Admin Asst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Maint | 0.50 | 0.50 | - | 0.50 | 0.50 |
| Records Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Crossing Guard | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| PT Custodian | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| | 37.50 | 37.50 | 40.00 | 38.50 | 40.50 |
| Fire Department | | | | | |
| Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Chief | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Division Chief | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Captain | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Driver Engineer | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Lieutenant | - | - | - | 3.00 | 3.00 |
| Firefighter | 21.00 | 21.00 | 21.00 | 16.00 | 18.00 |
| Fire Marshall/Plans Examiner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Fire Inspector | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Fire Training Officer / Coordinator | - | 0.50 | 1.00 | 1.00 | 1.00 |
| Admin Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Office Assistant | 0.50 | 1.00 | 1.00 | 1.00 | 1.00 |
| | 42.50 | 43.50 | 44.00 | 42.00 | 44.00 |
| Public Works | | | | | |
| Public Works Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Manager Infrastructure & Construction | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| MS4 Engineer | | - | 1.00 | 1.00 | 1.00 |
| Streets/Drain Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PW Maint Worker I | 2.00 | 3.50 | 4.00 | 4.00 | 4.00 |
| Row Insp/PW Maint Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Stormwater Maint. Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | - |
| MS4 Maint Worker | | 1.00 | 1.00 | 1.00 | 1.00 |
| PW Parks Maint - Water Truck | - | 1.00 | 1.00 | 1.00 | 1.00 |
| Admin Assistant | - | - | - | - | 1.00 |
| | 8.00 | 11.50 | 13.00 | 13.00 | 13.00 |

**City of Marco Island
Budgeted Positions by Department**

| Department / Position Title | Adopted Budget | Adopted Budget | Adopted Budget | Actual on * | Adopted Budget |
|--|----------------|----------------|----------------|---------------|----------------|
| | FY 2017 | FY 2018 | FY 2019 | FY 2019 | FY 2020 |
| | FTE | FTE | FTE | FTE | FTE |
| <i>Parks Administration</i> | | | | | |
| Manager of Parks, Culture, & Recreation | - | 1.00 | 1.00 | 1.00 | 1.00 |
| Supervisor Parks Facilities | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Recreation Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Recreation Leader- Teen Center | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Admin Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Park Attendant | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Parks Maintenance Worker | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Park Attendant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Mackle Park Maintenance | 1.00 | 0.50 | 0.50 | 0.50 | 0.50 |
| PT Raquet Center Maint | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| PT Attendant - RC | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Special Events Coordinator - <i>Eliminated in FY18</i> | 1.00 | - | - | - | - |
| | 11.50 | 13.00 | 13.00 | 13.00 | 13.00 |
| Total General Fund | | | | | |
| | 130.50 | 136.00 | 141.50 | 136.50 | 144.00 |

BUILDING FUND

Building Department

| | | | | | |
|------------------------------|--------------|--------------|--------------|--------------|--------------|
| Community Affairs Director | - | 0.50 | 0.50 | 0.50 | 0.50 |
| Chief Building Official | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Building Inspector | 3.00 | 4.00 | 4.00 | 3.00 | 4.00 |
| Electrical Inspector | 1.00 | - | - | - | - |
| Permit Clerk II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Permitting Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Permitting Services Manager | | | | 1.00 | 1.00 |
| Administrative Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| FT Community Service Officer | | 1.00 | 1.00 | 1.00 | 1.00 |
| PT Administrative Asst | 0.50 | 0.50 | 0.50 | 0.50 | 1.00 |
| Permit Clerk I | 2.00 | 5.00 | 5.00 | 4.00 | 5.00 |
| Flood Plain Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Plans Examiner | 1.00 | - | | 1.00 | 1.00 |
| Plans Examiner | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Total Building Fund | | | | | |
| | 14.00 | 17.50 | 17.50 | 17.50 | 20.00 |

**City of Marco Island
Budgeted Positions by Department**

| | Adopted Budget | Adopted Budget | Adopted Budget | Actual on * 5/31/19 | Adopted Budget |
|---|----------------|----------------|----------------|------------------------|----------------|
| Department / Position Title | FY 2017 | FY 2018 | FY 2019 | FY 2019 | FY 2020 |
| | FTE | FTE | FTE | FTE | FTE |
| UTILITY ENTERPRISE FUND | | | | | |
| <i>Water Production - MI N Water Plant</i> | | | | | |
| Chief Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead DW Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Plant Operator | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 |
| DW Plant Operator | 6.00 | 6.00 | 6.00 | 5.00 | 6.00 |
| | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 |
| <i>Water Production - MI S Water Plant</i> | | | | | |
| Chief Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| WT Manager | - | - | - | - | - |
| Lead DW Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| DW Plant Operator | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 |
| <i>Collection & Distribution</i> | | | | | |
| Collection/Dist Mgr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| C/D Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Util Serv Tech | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Admin Asst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Meter Service Tech - <i>Eliminated 2016</i> | - | - | - | - | - |
| Utility Systems Tech | 12.00 | 12.00 | 15.00 | 15.00 | 15.00 |
| | 17.00 | 17.00 | 20.00 | 20.00 | 20.00 |
| <i>Wastewater Treatment - Marco Island</i> | | | | | |
| Chief Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior WW Plant Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| WW Plant Operator | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 |
| <i>Wastewater Treatment - Marco Shores</i> | | | | | |
| | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Utility Maintenance</i> | | | | | |
| Maint Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Electrician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior I/C Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Elect Control Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| I/C Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Util Maint Superv | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maint Mech | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Maintenance Worker | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | 13.00 | 13.00 | 13.00 | 13.00 | 13.00 |

**City of Marco Island
Budgeted Positions by Department**

| Department / Position Title | Adopted Budget | Adopted Budget | Adopted Budget | Actual on 5/31/19 * | Adopted Budget |
|---|----------------|----------------|----------------|---------------------|----------------|
| | FY 2017 | FY 2018 | FY 2019 | FY 2019 | FY 2020 |
| | FTE | FTE | FTE | FTE | FTE |
| Utility Administration | | | | | |
| Water & Sewer (General) Mgr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Manage of Eng/ Tech & Operations | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Asset Manager - <i>Eliminated 2014</i> | - | - | - | - | - |
| Utility Document & Records Spec. | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Sen Proj Mgr - <i>Eliminated 2015</i> | - | - | - | - | - |
| Admin Asst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Proj Eng/Insp | - | - | - | - | - |
| Sample Tech/Const Insp - <i>Eliminated 2015</i> | - | - | - | - | - |
| W&S Field Tech | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Project Engineer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Utility Customer Service | | | | | |
| Customer Service Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Project Accountant - <i>Eliminated 2015</i> | - | - | - | - | - |
| Utilities Fiscal Specialist | 1.00 | 1.00 | - | - | - |
| Accounting Specialist | 1.00 | 0.50 | 0.50 | 0.50 | 0.50 |
| Budget Analyst | - | - | 1.00 | 1.00 | 1.00 |
| Customer Service Rep | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Meter Reader Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Meter Reader | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | 8.00 | 7.50 | 7.50 | 7.50 | 7.50 |
| Total Utility Enterprise Fund | | | | | |
| | 69.00 | 68.50 | 71.50 | 71.50 | 71.50 |
| TOTAL CITY OF MARCO ISLAND | | | | | |
| | 213.50 | 222.00 | 230.50 | 225.50 | 235.50 |

City Council Members are not included in personnel count (7)

* This represents the number of persons working for the City on that particular day



City of Marco Island

CONSOLIDATED DEBT SUMMARY

DEBT FUNDS REVENUES

| | |
|---|-------------------|
| Ad Valorem Taxes - Veterans Community Park | 794,734 |
| Transfer In from General Fund | 1,101,013 |
| Transfer In from Water & Sewer Fund | 62,989 |
| Total General Debt Revenue | 1,958,736 |
| Utility Rate Base | 9,493,054 |
| Utility 2% Surcharge - (ERC) - STRP | 612,332 |
| Reserves - (ERC) - STRP | 695,440 |
| Impact Fees | - |
| S.A.D. Reserves | 4,356,903 |
| Total Water & Sewer Debt Revenue | 15,157,729 |

| | |
|----------------------------|-------------------|
| TOTAL DEBT REVENUES | 17,116,465 |
|----------------------------|-------------------|

DEBT FUNDS EXPENDITURES

General Debt

| | |
|---|------------------|
| 2014 General Obligations Bonds (Veterans Community Park) | 794,734 |
| 2015 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg) | 407,926 |
| 2015 SunTrust Bank Note - Smokhouse Bay Bridge | 486,532 |
| 2016 Lease - Public Works Gradall | 30,603 |
| 2018 Lease - Public Works Vac Truck | 70,557 |
| 2019 Lease - FD Ladder Truck | 101,586 |
| 2019 Lease - FD Engine | 66,798 |
| Sub - Total | 1,958,736 |

Water & Sewer Debt

| | |
|--|-------------------|
| Utility Revenue Note, Series 2006 | 463,723 |
| 2010 Utility Revenue Bond Series 2010A | 1,307,772 |
| Utility Revenue Note 2011 (Partial Refunding of Series 2003) | 3,638,319 |
| 2013 Refunding Revenue Bonds | 3,412,466 |
| Utility System Refunding Revenue Bonds, Series 2016 | 1,633,169 |
| 2011 Water Improvement SRF Loan | 345,377 |
| Various S.A.D. Debt | 4,356,903 |
| Sub - Total | 15,157,729 |

| | |
|--------------------------------|-------------------|
| TOTAL DEBT EXPENDITURES | 17,116,465 |
|--------------------------------|-------------------|

Water/Sewer Fund Summary

| REVENUES: | OPERATIONS | CAPITAL & IMPACT-(Note1) | DEBT - (Note 2) | SEWER ASSESSMENT DISTRICT & DEBT (Note 3) | TOTAL WATER & SEWER FUND |
|---|----------------------|-----------------------------|----------------------|--|-----------------------------|
| Marco Island: | | | | | |
| Marco Island Water | 18,900,000 | - | - | - | 18,900,000 |
| Marco Island Sewer | 9,191,000 | - | - | - | 9,191,000 |
| Billing & Collections Fees | - | | | | |
| Marco Shores: | | | | | |
| Marco Shores Water | 485,000 | - | - | - | 485,000 |
| Marco Shores Sewer | 815,000 | - | - | - | 815,000 |
| Billing & Collections Fees | - | | | | |
| Other Revenues: | | | | | |
| Re-Use Water Sales | 986,076 | - | - | - | 986,076 |
| Other Revenues | 99,500 | - | - | - | 99,500 |
| Interest | 140,000 | - | - | - | 140,000 |
| OPERATING REVENUES | 30,616,576 | - | - | - | 30,616,576 |
| UTILITY SURCHARGES | | | | | |
| 2% Utility Surcharge - STRP Reduction | | - | 612,332 | - | 612,332 |
| Utility Surcharge Revenue | | - | 612,332 | - | 612,332 |
| OTHER REVENUES | | | | | |
| Sewer Capital Assessments | - | - | - | - | - |
| Water Impact Fees | - | - | - | - | - |
| Sewer Impact Fees | - | - | - | - | - |
| Other Revenues | - | 400,000 | - | - | 400,000 |
| Use of Reserves | 116,994 | - | 695,440 | 4,356,903 | 5,169,337 |
| Transfers | - | 5,535,640 | 9,493,054 | - | 15,028,694 |
| CAPITAL AND OTHER REVENUES | 116,994 | 5,935,640 | 10,188,494 | 4,356,903 | 20,598,031 |
| TOTAL REVENUES: | \$ 30,733,570 | \$ 5,935,640 | \$ 10,800,826 | \$ 4,356,903 | \$ 51,826,939 |
| EXPENDITURES: | | | | | |
| Marco Island North Water Plant | 2,588,642 | - | - | - | 2,588,642 |
| Marco Island South Water Plant | 1,690,303 | - | - | - | 1,690,303 |
| Marco Island Sewer | 2,161,954 | - | - | - | 2,161,954 |
| Marco Shores Sewer | 163,400 | - | - | - | 163,400 |
| Collection & Distribution | 2,318,076 | - | - | - | 2,318,076 |
| Operations Maintenance | 1,533,622 | - | - | - | 1,533,622 |
| Administration | 3,031,347 | - | - | - | 3,031,347 |
| Financial Services | 818,959 | - | - | - | 818,959 |
| Transfers out - Capital | 5,535,640 | - | - | - | 5,535,640 |
| Transfers out - Debt | 9,493,054 | - | - | - | 9,493,054 |
| TOTAL OPERATING EXPENDITURES: | 29,334,997 | - | - | - | 29,334,997 |
| Debt Service: Utility Revenue Bonds (Rate Base)& Impact | - | - | 9,493,054 | - | 9,493,054 |
| TOTAL DEBT EXPENDITURES: | - | - | 9,493,054 | - | 9,493,054 |
| Capital Projects | - | 2,108,568 | - | - | 2,108,568 |
| Renewal & Replacement & Improvement Fund | - | 3,827,072 | - | - | 3,827,072 |
| Capital Reserve Fund | - | - | - | - | - |
| 2% Utility Surcharge - STRP Reduction | - | - | 1,307,772 | - | 1,307,772 |
| Contribution to Reserves | 1,218,590 | - | - | - | - |
| Sewer Assessment Debt | 116,994 | - | - | 4,356,903 | 4,473,897 |
| Transfers out - Debt & Other | 62,989 | - | - | - | 62,989 |
| TOTAL OTHER EXPENDITURES: | 1,398,573 | 5,935,640 | 1,307,772 | 4,356,903 | 11,780,298 |
| TOTAL CAPITAL RESERVES AND OTHER | 1,398,573 | 5,935,640 | 10,800,826 | 4,356,903 | 21,273,352 |
| TOTAL EXPENDITURES: | \$ 30,733,570 | \$ 5,935,640 | \$ 10,800,826 | \$ 4,356,903 | \$ 51,826,939 |

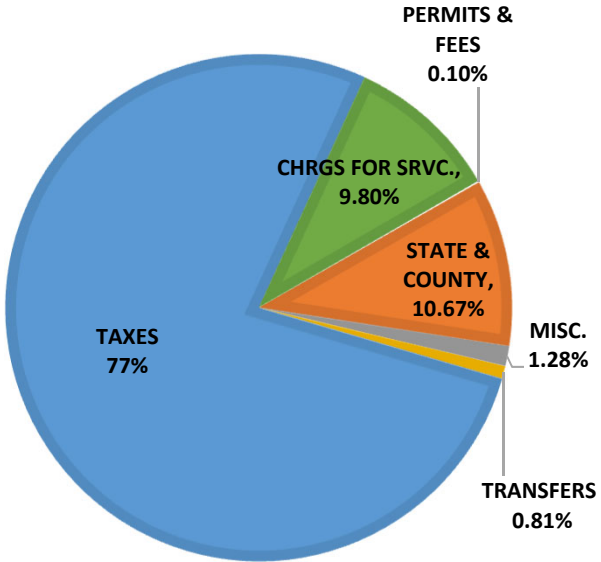
Note 1 -Capital Projects are detailed under Water & Sewer CIP Tab.

Note 2 - Operating Debt is detailed under Debt Service Fund Tab.

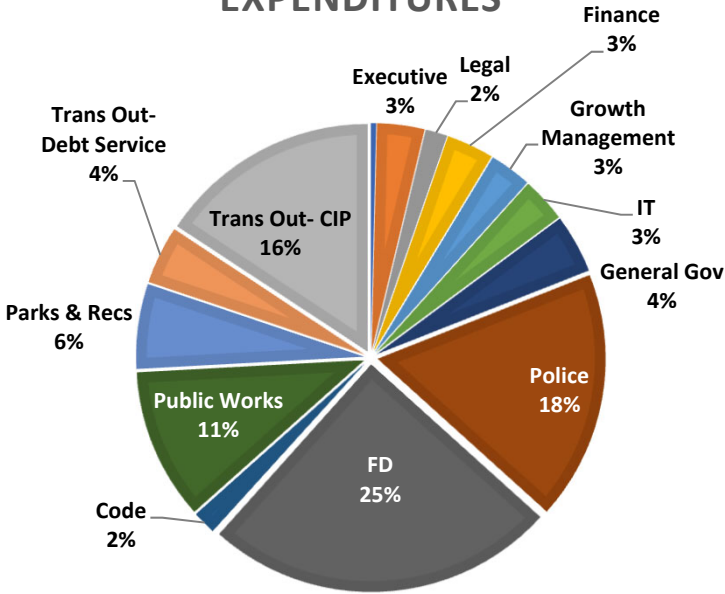
Note 3 - SAD Capital Projects & SAD debt is detailed under Water & Sewer CIP/SAC

General Fund FY20 Adopted Operating Budget

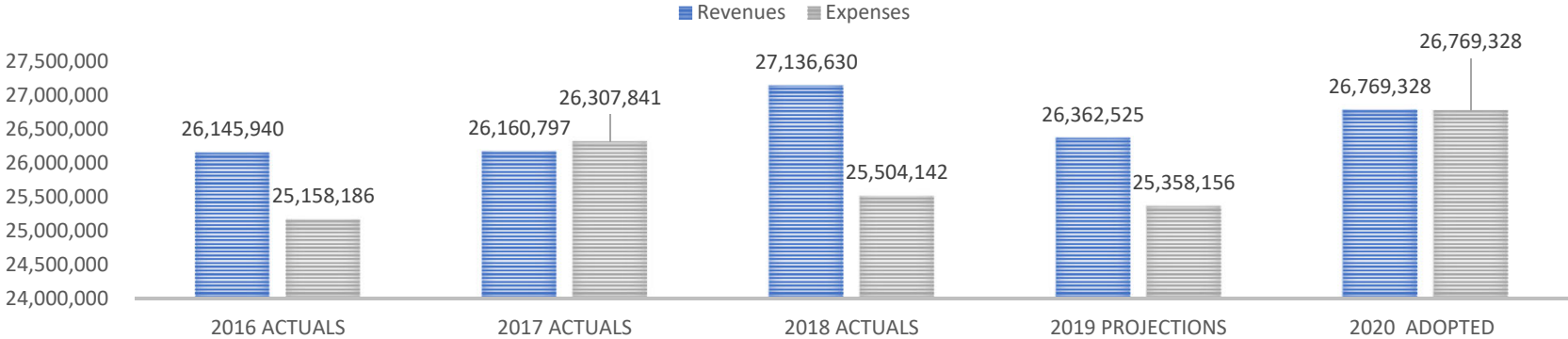
REVENUES



EXPENDITURES



ANNUAL COMPARISON





Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|-------------------------------|-------------|
| 001 GENERAL FUND | | | | | | | | |
| 31 TAXES | | | | | | | | |
| | Department Total | (19,331,586) | (20,461,097) | (20,888,739) | (20,075,296) | (20,443,006) | (20,703,996) | 1.3% |
| 32 PERMITS;FEES;SP ASSM | | | | | | | | |
| | Department Total | (455,804) | (458,567) | (370,250) | (421,936) | (20,000) | (26,000) | 30.0% |
| 33 INTERGOVERNMENTAL REV | | | | | | | | |
| | Department Total | (3,815,513) | (2,822,740) | (2,944,829) | (2,666,166) | (2,744,456) | (2,951,000) | 7.5% |
| 34 CHARGE FOR SERVICES | | | | | | | | |
| | Department Total | (1,956,175) | (1,862,957) | (2,238,214) | (2,462,403) | (2,217,116) | (2,397,332) | 8.1% |
| 35 OTH CHGES FOR SVC | | | | | | | | |
| | Department Total | (156,650) | (138,376) | (138,108) | (198,074) | (113,500) | (126,500) | 11.5% |
| 36 MISCELLANEOUS REV | | | | | | | | |
| | Department Total | (430,211) | (326,275) | (556,491) | (538,651) | (210,500) | (348,500) | 65.6% |
| 38 TRFS & ALL OTHERS | | | | | | | | |
| | Department Total | 0 | (90,785) | 0 | 0 | 0 | (216,000) | 0.0% |
| | Grand Total | (26,145,940) | (26,160,797) | (27,136,630) | (26,362,525) | (25,748,578) | (26,769,328) | 4.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|--------------------------------|--------------|--------------|--------------|--------------|---------------------|-------------------------|--------|
| 001 GENERAL FUND | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| 0010000-311000 | AD VALOREM TAXES | (17,004,247) | (18,013,902) | (18,316,337) | (18,471,467) | (18,544,661) | (18,817,649) | 1.5% |
| 0010000-311200 | DELINQUENT AD VALOREM TAXES | (2,843) | (2,516) | (4,514) | (12,011) | (5,000) | (5,000) | 0.0% |
| 0010000-312410 | FIRST LOCAL OPTION FUEL TAX | (520,835) | (559,712) | (587,118) | (491,688) | (537,246) | (570,000) | 6.1% |
| 0010000-312420 | SECOND LOCAL OPTIONS FUEL TAX | (393,351) | (425,706) | (444,889) | (372,161) | (406,663) | (435,000) | 7.0% |
| 0010000-312510 | INSURANCE PREM TAX-FIREFIGHTER | (316,900) | (287,908) | (322,853) | 0 | (73,936) | (73,936) | 0.0% |
| 0010000-312520 | CASUALTY INSUR PREM TAX-POLICE | (194,972) | (180,792) | (201,135) | 0 | (194,000) | (201,135) | 3.7% |
| 0010000-315000 | COMMUNICATIONS SERVICE TAX | (861,174) | (951,887) | (969,671) | (695,759) | (648,000) | (565,776) | -12.7% |
| 0010000-316000 | COUNTY OCCUPATIONAL LICENSE | (27,763) | (27,174) | (30,873) | (23,709) | (27,000) | (29,000) | 7.4% |
| 0010000-316100 | BEACH VENDOR PERMITS | (9,500) | (11,500) | (11,350) | (8,500) | (6,500) | (6,500) | 0.0% |
| 0010000-323400 | FRANCHISE FEES - GAS | (24,456) | (25,709) | (32,476) | (33,589) | (20,000) | (26,000) | 30.0% |
| 0010000-324110 | IMPACT FEES-FIRE | (75,430) | (84,655) | (50,977) | (68,676) | 0 | 0 | 0.0% |
| 0010000-324120 | IMPACT FEES-POLICE | (54,775) | (66,002) | (35,758) | (54,733) | 0 | 0 | 0.0% |
| 0010000-324300 | IMPACT FEE-TRANSPORTATION | (200,000) | (200,000) | (200,000) | (200,000) | 0 | 0 | 0.0% |
| 0010000-324600 | IMPACT FEE-CULTURAL/RECREAT | (101,143) | (82,200) | (50,964) | (64,938) | 0 | 0 | 0.0% |
| 0010000-329120 | OTHER PERMITS/FEES-SOLICIT | 0 | 0 | (75) | 0 | 0 | 0 | 0.0% |
| 0010000-330200 | LOCAL REVENUE PUBLIC SAFETY | 0 | 0 | 0 | (40,028) | 0 | (40,000) | 0.0% |
| 0010000-335120 | STATE REVENUE SHARING | (551,103) | (577,919) | (597,401) | (483,768) | (562,206) | (585,000) | 4.1% |
| 0010000-335150 | STATE REVENUE ALCOHOL BEV LIC | (21,149) | (21,957) | (24,330) | (19,342) | (25,000) | (25,000) | 0.0% |
| 0010000-335180 | STATE REVENUE HALF CENT TAX | (2,078,572) | (2,108,110) | (2,207,752) | (2,027,077) | (2,066,250) | (2,200,000) | 6.5% |
| 0010000-335210 | STATE REVENUE FIREFIGHTER SUPP | (80,307) | (24,398) | (21,020) | (5,476) | (6,000) | (6,000) | 0.0% |
| 0010000-337400 | LOCAL GOVN'T UNIT TRANSPORT | (1,000,000) | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 0010000-339000 | PYMT FROM OTH-LIEU OF TAX-FIRE | (84,383) | (90,356) | (94,327) | (90,474) | (85,000) | (95,000) | 11.8% |
| 0010000-341220 | CERTIFICATION & COPYING | (2,868) | (1,904) | (836) | (611) | (2,000) | (1,000) | -50.0% |
| 0010000-341310 | ADMINISTRATIVE CHARGE-BLDG | (213,468) | (213,468) | (148,092) | (142,032) | (154,949) | (291,836) | 88.3% |
| 0010000-341315 | ADMINISTRATIVE CHARGE-UTILITY | (694,644) | (694,644) | (1,053,336) | (1,035,881) | (1,130,053) | (1,022,296) | -9.5% |
| 0010000-341320 | ADMINISTRATIVE CHARGE-PARKS | (41,196) | 0 | 0 | 0 | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---------------------------------------|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|--------------|
| 0010000-341905 | ESTOPPLEL FEES | (38,575) | (28,350) | (21,800) | (19,063) | (25,000) | (20,000) | -20.0% |
| 0010000-342100 | POLICE SERVICES FEES | (40,231) | (50,727) | (35,424) | (67,712) | (62,000) | (40,000) | -35.5% |
| 0010000-342200 | FIRE PROTECTION FEES | (632,869) | (313,472) | (394,470) | (630,771) | (341,000) | (400,000) | 17.3% |
| 0010000-342220 | FIRE FALSE ALARM FEES | (58,400) | (36,650) | (4,980) | (37,825) | (25,000) | (30,000) | 20.0% |
| 0010000-342225 | FIRE TECHNOLOGY FEES | (15,435) | (11,406) | (20,496) | (12,446) | 0 | (10,000) | 0.0% |
| 0010000-345000 | LAND USE FEES | (218,489) | (210,603) | (224,633) | (155,652) | (129,000) | (209,000) | 62.0% |
| 0010000-351100 | COURT FINES | (8,327) | (8,214) | (7,279) | (7,197) | (8,000) | (8,000) | 0.0% |
| 0010000-354000 | FINES-LOCAL ORDINANCES | (27,832) | (61,687) | (2,523) | (1,103) | (25,000) | (5,000) | -80.0% |
| 0010000-354100 | CODE COMPLIANCE FEE | (69,629) | (34,654) | (84,591) | (162,515) | (60,000) | (85,000) | 41.7% |
| 0010000-358200 | ASSETS SEIZED BY LAW ENF | (49,800) | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 0010000-359000 | OTHER FINES/FORFEIT-EDUCATION | (1,063) | (813) | (884) | (849) | (1,000) | (1,000) | 0.0% |
| 0010000-361100 | INTEREST | (122,556) | (188,307) | (361,765) | (417,778) | (130,000) | (250,000) | 92.3% |
| 0010000-366000 | CONTRIBUTION & DONATIONS | (14,178) | (11,325) | (8,015) | 0 | 0 | 0 | 0.0% |
| 0010000-366005 | DONATIONS - FIREWORKS | (26,000) | (26,000) | (25,200) | (20,013) | 0 | (10,000) | 0.0% |
| 0010000-369900 | OTHER MISCELLANEOUS | (267,478) | (76,308) | (136,288) | (67,359) | (60,000) | (65,000) | 8.3% |
| 0010000-381000 | INTERFUND TRANSFER IN | 0 | (90,785) | 0 | 0 | 0 | 0 | 0.0% |
| 0010000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | 0 | (216,000) | 0.0% |
| Department Total | | (26,145,940) | (25,801,722) | (26,734,430) | (25,942,204) | (25,360,464) | (26,345,128) | 3.9% |
| 3100 RECREATION PROGRAM INCOME | | | | | | | | |
| 0013100-347210 | SVC CHGE-REC PROG INCOME | 0 | (59,283) | (44,455) | (68,049) | (68,000) | (68,000) | 0.0% |
| 0013100-347220 | SVC CHGE-REC CAMP MACKLE | 0 | (37,667) | (71,418) | (62,694) | (46,000) | (68,000) | 47.8% |
| 0013100-347221 | SVC CHGE-REC MICKYS SAILING | 0 | (105) | 0 | 0 | 0 | 0 | 0.0% |
| 0013100-347240 | SVC CHGE-FARMERS MARKET | 0 | (103,479) | (105,811) | (106,984) | (106,514) | (106,500) | 0.0% |
| 0013100-349100 | FOOD & BEVERAGE SALES | 0 | (10,427) | (11,669) | (12,051) | (15,000) | (15,000) | 0.0% |
| 0013100-362100 | RENTAL INCOME | 0 | (19,968) | (35,045) | (16,009) | (10,000) | (19,000) | 90.0% |
| 0013100-366000 | CONTRIBUTION & DONATIONS | 0 | (5,125) | (5,090) | (11,000) | (6,500) | (5,000) | -23.1% |
| 0013100-369900 | OTHER MISCELLANEOUS | 0 | (337) | (705) | (1,160) | 0 | (500) | 0.0% |
| Department Total | | 0 | (236,390) | (274,193) | (277,947) | (252,014) | (282,000) | 11.9% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-----------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------------|----------------|
| 3200 RACQUET CENTER INCOME | | | | | | | | |
| 0013200-347305 | INSTRUCTION INCOME | 0 | (15,710) | (24,845) | (38,336) | (30,000) | (46,200) | 54.0% |
| 0013200-347405 | TOURNAMENT INCOME | 0 | (5,370) | (3,974) | (300) | (3,000) | (3,000) | 0.0% |
| 0013200-347410 | MEMBERSHIP INCOME | 0 | (62,953) | (65,402) | (64,926) | (56,100) | (60,000) | 7.0% |
| 0013200-347415 | TENNIS INCOME | 0 | (6,154) | (5,875) | (4,910) | (6,000) | (6,000) | 0.0% |
| 0013200-349100 | FOOD & BEVERAGE SALES | 0 | (585) | (698) | (590) | (1,000) | (500) | -50.0% |
| 0013200-362100 | RENTAL INCOME | 0 | (13,040) | (7,786) | (10,401) | (9,500) | (8,500) | -10.5% |
| 0013200-369900 | OTHER MISCELLANEOUS | 0 | (18,598) | (19,427) | (21,341) | (14,000) | (18,000) | 28.6% |
| Department Total | | 0 | (122,410) | (128,007) | (140,804) | (119,600) | (142,200) | 18.9% |
| 3300 SPECIAL EVENTS INCOME | | | | | | | | |
| 0013300-366000 | CONTRIBUTION & DONATIONS | 0 | (275) | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 0 | (275) | 0 | 0 | 0 | 0 | 0.0% |
| 3400 SAILING CENTER INCOME | | | | | | | | |
| 0013400-347221 | SVC CHGE-REC MICKYS SAILING | 0 | 0 | 0 | (1,570) | (16,500) | 0 | -100.0% |
| Department Total | | 0 | 0 | 0 | (1,570) | (16,500) | 0 | -100.0% |
| Grand Total | | (26,145,940) | (26,160,797) | (27,136,630) | (26,362,525) | (25,748,578) | (26,769,328) | 4.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|-----------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-------------|
| 5110 LEGISLATIVE | | | | | | | | |
| 0015110-501100 | EXECUTIVE SALARIES | 49,937 | 49,538 | 49,614 | 40,435 | 49,320 | 48,600 | -1.5% |
| 0015110-512100 | FICA TAXES | 3,781 | 3,753 | 3,760 | 3,064 | 3,773 | 3,800 | 0.7% |
| 0015110-523100 | PROFESSIONAL SERVICES | 36,730 | 31,141 | 36,954 | 34,500 | 31,800 | 36,000 | 13.2% |
| 0015110-524000 | TRAVEL & PER DIEM | 250 | 1,073 | 694 | 224 | 1,800 | 1,770 | -1.7% |
| 0015110-524100 | COMMUNICATIONS | 4,571 | 3,849 | 3,789 | 4,000 | 7,950 | 4,440 | -44.2% |
| 0015110-524940 | MISCELLANEOUS EXPENSE | 170 | 590 | 575 | 1,693 | 2,900 | 2,500 | -13.8% |
| 0015110-525100 | OFFICE SUPPLIES | 0 | 88 | 0 | 100 | 100 | 900 | 800.0% |
| 0015110-525500 | TRAINING | 9,000 | 15,000 | 15,225 | 4,005 | 1,000 | 1,100 | 10.0% |
| Department Total | | 104,438 | 105,031 | 110,611 | 88,022 | 98,643 | 99,110 | 0.5% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|-------------|
| 5120 EXECUTIVE | | | | | | | | |
| 0015120-501210 | NON-BARGAINING UNIT WAGES | 466,821 | 564,664 | 548,611 | 400,123 | 511,115 | 629,584 | 23.2% |
| 0015120-501250 | BENEFIT WAGES | 130,220 | 125,413 | 115,248 | 66,141 | 132,602 | 5,520 | -95.8% |
| 0015120-501400 | OVERTIME | 387 | 835 | 454 | 242 | 300 | 300 | 0.0% |
| 0015120-512100 | FICA TAXES | 41,278 | 47,250 | 45,302 | 32,989 | 42,189 | 44,698 | 5.9% |
| 0015120-512200 | RETIREMENT CONTRIBUTIONS | 20,837 | 24,634 | 37,542 | 15,328 | 15,605 | 44,194 | 183.2% |
| 0015120-512300 | LIFE & HEALTH | 41,065 | 50,611 | 60,822 | 41,386 | 82,471 | 105,820 | 28.3% |
| 0015120-523100 | PROFESSIONAL SERVICES | 0 | 0 | 0 | 0 | 0 | 55,000 | 0.0% |
| 0015120-523400 | OTHER CONTRACTUAL SERVICES | 878 | 27,257 | 15,994 | 52,325 | 51,028 | 2,000 | -96.1% |
| 0015120-524000 | TRAVEL & PER DIEM | 372 | 2,540 | 7,032 | 17,952 | 3,000 | 5,375 | 79.2% |
| 0015120-524100 | COMMUNICATIONS | 0 | 0 | 77 | 2,250 | 3,000 | 1,500 | -50.0% |
| 0015120-524905 | OTHER CHGS - EMPLOYEE EXP | 426 | 3,785 | 200 | 0 | 0 | 500 | 0.0% |
| 0015120-525400 | MEMBERSHIPS AND PUBLICATIONS | 1,525 | 956 | 1,222 | 704 | 1,495 | 3,250 | 117.4% |
| 0015120-525500 | TRAINING | 325 | 356 | 825 | 1,284 | 9,650 | 2,505 | -74.0% |
| Department Total | | 704,132 | 848,302 | 833,331 | 630,725 | 852,455 | 900,246 | 5.6% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|-------------|
| 5130 FINANCE | | | | | | | | |
| 0015130-501210 | NON-BARGAINING UNIT WAGES | 433,091 | 363,028 | 371,687 | 365,168 | 412,780 | 540,830 | 31.0% |
| 0015130-501250 | BENEFIT WAGES | 116,439 | 100,063 | 96,249 | 96,182 | 112,526 | 720 | -99.4% |
| 0015130-501400 | OVERTIME | 145 | 29 | 0 | 0 | 1,000 | 600 | -40.0% |
| 0015130-512100 | FICA TAXES | 38,926 | 32,896 | 34,897 | 32,502 | 40,127 | 41,071 | 2.4% |
| 0015130-512200 | RETIREMENT CONTRIBUTIONS | 21,436 | 22,874 | 23,610 | 21,399 | 26,835 | 32,715 | 21.9% |
| 0015130-512300 | LIFE & HEALTH | 75,013 | 79,976 | 78,971 | 79,618 | 115,592 | 108,682 | -6.0% |
| 0015130-523100 | PROFESSIONAL SERVICES | 4,320 | 2,500 | 7,125 | 2,250 | 8,460 | 11,100 | 31.2% |
| 0015130-523200 | ACCOUNTING AUDITING | 20,775 | 19,650 | 20,100 | 24,495 | 24,495 | 24,680 | 0.8% |
| 0015130-523400 | OTHER CONTRACTUAL SERVICES | 100,495 | 104,993 | 98,188 | 83,235 | 103,356 | 4,600 | -95.5% |
| 0015130-524000 | TRAVEL & PER DIEM | 3,005 | 2,653 | 4,970 | 2,428 | 9,250 | 8,050 | -13.0% |
| 0015130-524100 | COMMUNICATIONS | 1,402 | 1,716 | 1,993 | 1,650 | 2,000 | 1,020 | -49.0% |
| 0015130-524700 | PRINTING AND BINDING | 935 | 915 | 700 | 500 | 1,000 | 1,500 | 50.0% |
| 0015130-524900 | OTHER CHGS & OBLIGATIONS | 12,660 | 14,254 | 18,634 | 7,411 | 15,000 | 14,400 | -4.0% |
| 0015130-525100 | OFFICE SUPPLIES | 8,752 | 3,389 | 2,691 | 1,452 | 3,500 | 3,000 | -14.3% |
| 0015130-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 98,128 | 0.0% |
| 0015130-525400 | MEMBERSHIPS AND PUBLICATIONS | 2,067 | 2,318 | 2,489 | 1,520 | 3,375 | 2,840 | -15.9% |
| 0015130-525500 | TRAINING | 1,813 | 1,411 | 4,420 | 1,820 | 6,000 | 7,290 | 21.5% |
| Department Total | | 841,273 | 752,664 | 766,723 | 721,629 | 885,296 | 901,226 | 1.8% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|--------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|--------------|
| 5140 LEGAL | | | | | | | | |
| 0015140-523105 | LEGAL - RETAINER | 123,000 | 153,017 | 123,000 | 91,000 | 123,000 | 123,000 | 0.0% |
| 0015140-523106 | LEGAL - LITIGATION | 6,654 | 14,932 | 13,848 | 4,062 | 0 | 12,000 | 0.0% |
| 0015140-523107 | LEGAL - OTHER | 239,474 | 248,136 | 346,278 | 213,176 | 177,000 | 280,000 | 58.2% |
| Department Total | | 369,129 | 416,085 | 483,126 | 308,238 | 300,000 | 415,000 | 38.3% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------|------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|--------------|
| 5150 GROWTH MANAGEMENT | | | | | | | | |
| 0015150-501210 | NON-BARGAINING UNIT WAGES | 214,765 | 226,567 | 269,877 | 281,150 | 323,697 | 472,678 | 46.0% |
| 0015150-501250 | BENEFIT WAGES | 46,352 | 50,755 | 70,646 | 76,675 | 83,420 | 0 | -100.0% |
| 0015150-501400 | OVERTIME | 439 | 386 | 239 | 577 | 2,000 | 1,000 | -50.0% |
| 0015150-512100 | FICA TAXES | 19,607 | 20,740 | 24,642 | 26,544 | 31,295 | 36,767 | 17.5% |
| 0015150-512200 | RETIREMENT CONTRIBUTIONS | 9,181 | 13,405 | 15,156 | 14,525 | 21,029 | 30,741 | 46.2% |
| 0015150-512300 | LIFE & HEALTH | 16,988 | 26,269 | 24,921 | 39,774 | 44,580 | 68,556 | 53.8% |
| 0015150-523100 | PROFESSIONAL SERVICES | 35,961 | 61,671 | 15,127 | 3,875 | 8,000 | 83,000 | 937.5% |
| 0015150-523400 | OTHER CONTRACTUAL SERVICES | 14,438 | 22,291 | 24,665 | 66,600 | 66,650 | 67,200 | 0.8% |
| 0015150-524000 | TRAVEL & PER DIEM | 603 | 1,015 | 800 | 1,518 | 2,500 | 1,500 | -40.0% |
| 0015150-524100 | COMMUNICATIONS | 1,090 | 1,374 | 305 | 1,436 | 1,440 | 1,920 | 33.3% |
| 0015150-524605 | REPAIR & MAINT - VEHICLES | 0 | 0 | 0 | 893 | 1,050 | 500 | -52.4% |
| 0015150-524700 | PRINTING AND BINDING | 817 | 299 | 3,275 | 703 | 1,500 | 1,000 | -33.3% |
| 0015150-524920 | OTHER CHGS - COMMUNITY GRANT | 1,045 | 573 | 2,714 | 0 | 0 | 5,000 | 0.0% |
| 0015150-524970 | OTHER CHGS - WATERWAYS | 0 | 0 | 0 | 0 | 10,000 | 0 | -100.0% |
| 0015150-524975 | OTHER CHGS - BEACH ADVISORY | 0 | 0 | 0 | 2,490 | 10,000 | 10,000 | 0.0% |
| 0015150-525100 | OFFICE SUPPLIES | 1,055 | 1,484 | 1,328 | 1,000 | 1,200 | 1,200 | 0.0% |
| 0015150-525200 | OPERATING SUPPLIES | 2,012 | 2,209 | 2,155 | 2,431 | 4,898 | 3,400 | -30.6% |
| 0015150-525205 | OPER SUPPLIES - FUEL | 0 | 0 | 143 | 500 | 500 | 400 | -20.0% |
| 0015150-525220 | OPERATING SUPP - UNIFORMS | 260 | 205 | 661 | 376 | 1,220 | 1,300 | 6.6% |
| 0015150-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 800 | 0.0% |
| 0015150-525400 | MEMBERSHIPS AND PUBLICATIONS | 2,045 | 1,910 | 1,016 | 1,330 | 1,988 | 3,206 | 61.3% |
| 0015150-525500 | TRAINING | 435 | 539 | 852 | 1,192 | 3,500 | 10,000 | 185.7% |
| Department Total | | 367,093 | 431,692 | 458,522 | 523,589 | 620,467 | 800,168 | 29.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|-------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|-------------|
| 5160 INFORMATION TECHNOLOGY | | | | | | | | |
| 0015160-501210 | NON-BARGAINING UNIT WAGES | 161,581 | 225,186 | 296,494 | 257,462 | 327,101 | 354,576 | 8.4% |
| 0015160-501250 | BENEFIT WAGES | 41,585 | 59,134 | 82,194 | 70,693 | 86,200 | 0 | -100.0% |
| 0015160-501400 | OVERTIME | 4,759 | 1,102 | 0 | 217 | 0 | 500 | 0.0% |
| 0015160-512100 | FICA TAXES | 15,423 | 21,327 | 28,461 | 24,614 | 31,584 | 27,600 | -12.6% |
| 0015160-512200 | RETIREMENT CONTRIBUTIONS | 7,971 | 13,686 | 18,676 | 16,214 | 21,506 | 24,150 | 12.3% |
| 0015160-512300 | LIFE & HEALTH | 20,508 | 23,516 | 26,297 | 24,678 | 49,267 | 66,540 | 35.1% |
| 0015160-523100 | PROFESSIONAL SERVICES | 0 | 11,540 | 4,416 | 18,605 | 19,435 | 45,000 | 131.5% |
| 0015160-523400 | OTHER CONTRACTUAL SERVICES | 125,308 | 128,379 | 150,390 | 155,089 | 163,450 | 57,850 | -64.6% |
| 0015160-524000 | TRAVEL & PER DIEM | 0 | 0 | 2,572 | 474 | 500 | 5,000 | 900.0% |
| 0015160-524100 | COMMUNICATIONS | 2,232 | 11,568 | 3,562 | 3,231 | 5,760 | 3,749 | -34.9% |
| 0015160-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 301 | 12,945 | 16,500 | 27.5% |
| 0015160-524605 | REPAIR & MAINT - VEHICLES | 1,314 | 1,052 | 115 | 922 | 1,500 | 1,000 | -33.3% |
| 0015160-524615 | REPAIR & MAINT - EQUIPMENT | 534 | 0 | 54 | 0 | 0 | 0 | 0.0% |
| 0015160-525100 | OFFICE SUPPLIES | 265 | 326 | 1,285 | 250 | 750 | 500 | -33.3% |
| 0015160-525200 | OPERATING SUPPLIES | 48,270 | 59,241 | 57,941 | 62,039 | 64,325 | 13,500 | -79.0% |
| 0015160-525205 | OPER SUPPLIES - FUEL | 229 | 175 | 48 | 500 | 1,500 | 750 | -50.0% |
| 0015160-525215 | OPERATING SUPP - MEDIA CENTER | 23,130 | 23,120 | 30,326 | 24,100 | 31,520 | 30,320 | -3.8% |
| 0015160-525220 | OPERATING SUPP - UNIFORMS | 0 | 0 | 372 | 264 | 800 | 600 | -25.0% |
| 0015160-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 199,225 | 0.0% |
| 0015160-525400 | MEMBERSHIPS AND PUBLICATIONS | 0 | 500 | 730 | 475 | 675 | 200 | -70.4% |
| 0015160-525500 | TRAINING | 78 | 50 | 5,490 | 1,005 | 3,200 | 6,200 | 93.8% |
| Department Total | | 453,185 | 579,902 | 709,425 | 661,132 | 822,018 | 853,760 | 3.9% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------|------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5190 GENERAL GOVERNMENT | | | | | | | | |
| 0015190-501200 | REGULAR SALARIES & WAGES | 0 | 1,418 | 0 | 0 | 0 | 29,506 | 0.0% |
| 0015190-512100 | FICA TAXES | 0 | 99 | 0 | 0 | 0 | 2,257 | 0.0% |
| 0015190-523100 | PROFESSIONAL SERVICES | 0 | 0 | 0 | 7,245 | 7,245 | 0 | -100.0% |
| 0015190-523400 | OTHER CONTRACTUAL SERVICES | 39,047 | 27,929 | 56,738 | 26,392 | 29,360 | 20,800 | -29.2% |
| 0015190-523416 | LEGAL ADVERTISING | 29,287 | 31,742 | 23,471 | 22,150 | 23,900 | 23,900 | 0.0% |
| 0015190-524100 | COMMUNICATIONS | 29,019 | 30,852 | 25,774 | 26,638 | 27,710 | 18,490 | -33.3% |
| 0015190-524200 | FREIGHT & POSTAGE | 25,170 | 19,118 | 21,419 | 17,615 | 19,000 | 11,000 | -42.1% |
| 0015190-524310 | UTILITY SERVICE - ELECTRIC | 28,717 | 21,783 | 18,623 | 21,000 | 22,520 | 25,200 | 11.9% |
| 0015190-524330 | UTILITY SERVICE - WATER | 15,033 | 25,083 | 17,233 | 14,367 | 16,800 | 16,200 | -3.6% |
| 0015190-524350 | UTILITY SERVICE - WASTE DISP | 6,253 | 6,712 | 9,530 | 11,375 | 11,480 | 10,200 | -11.1% |
| 0015190-524400 | RENTAL & LEASES | 8,606 | 12,550 | 9,444 | 6,789 | 13,380 | 10,940 | -18.2% |
| 0015190-524500 | INSURANCE | 682,800 | 682,800 | 682,800 | 625,900 | 682,800 | 682,800 | 0.0% |
| 0015190-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 3,506 | 3,680 | 4,310 | 17.1% |
| 0015190-524605 | REPAIR & MAINT - VEHICLES | 804 | 1,060 | 1,975 | 518 | 1,000 | 715 | -28.5% |
| 0015190-524610 | REPAIR & MAINT - FACILITIES | 15,211 | 22,900 | 21,785 | 22,088 | 32,400 | 25,000 | -22.8% |
| 0015190-524615 | REPAIR & MAINT - EQUIPMENT | 3,305 | 2,450 | 1,675 | 0 | 0 | 0 | 0.0% |
| 0015190-524700 | PRINTING AND BINDING | 4,223 | 1,719 | 2,901 | 5,440 | 5,650 | 5,000 | -11.5% |
| 0015190-524800 | PROMOTIONAL ACTIVITIES | 85 | 6,775 | 3,645 | 1,694 | 2,350 | 4,000 | 70.2% |
| 0015190-524900 | OTHER CHGS & OBLIGATIONS | 0 | (7) | 0 | 0 | 0 | 0 | 0.0% |
| 0015190-524905 | OTHER CHGS - EMPLOYEE EXP | 13,188 | 11,714 | 14,433 | 15,043 | 16,300 | 17,400 | 6.7% |
| 0015190-524995 | OTHER CHARGES BAD DEBTS | 0 | 1,000,000 | 0 | 0 | 0 | 0 | 0.0% |
| 0015190-525100 | OFFICE SUPPLIES | 4,613 | 5,703 | 7,035 | 7,624 | 8,300 | 6,000 | -27.7% |
| 0015190-525200 | OPERATING SUPPLIES | 5,923 | 1,251 | 1,822 | 5,562 | 6,500 | 3,500 | -46.2% |
| 0015190-525205 | OPER SUPPLIES - FUEL | 1,073 | 824 | 585 | 1,158 | 1,180 | 1,200 | 1.7% |
| 0015190-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 12,600 | 0.0% |
| 0015190-525400 | MEMBERSHIPS AND PUBLICATIONS | 3,591 | 4,515 | 2,133 | 2,171 | 3,300 | 2,960 | -10.3% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|--------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|--------------|
| 0015190-525800 | CONTINGENCY | 0 | 0 | 0 | 0 | 0 | 70,000 | 0.0% |
| 0015190-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 59,063 | 113,702 | 92.5% |
| Department Total | | 915,946 | 1,918,991 | 923,021 | 844,274 | 993,918 | 1,117,680 | 12.5% |
| Grand Total | | 3,755,196 | 5,052,666 | 4,284,759 | 3,777,608 | 4,572,797 | 5,087,190 | 11.2% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------|-------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5210 POLICE | | | | | | | | |
| 0015210-501210 | NON-BARGAINING UNIT WAGES | 372,544 | 357,076 | 450,974 | 474,142 | 512,569 | 607,004 | 18.4% |
| 0015210-501220 | BARGAINING UNIT WAGES | 1,993,411 | 1,904,163 | 1,862,488 | 1,423,024 | 1,842,927 | 2,156,970 | 17.0% |
| 0015210-501250 | BENEFIT WAGES | 269,189 | 250,808 | 270,759 | 220,592 | 261,001 | 0 | -100.0% |
| 0015210-501400 | OVERTIME | 66,065 | 72,003 | 106,114 | 109,584 | 60,000 | 40,000 | -33.3% |
| 0015210-501410 | REIMBURSABLE OVERTIME | 0 | 0 | 0 | 0 | 0 | 42,000 | 0.0% |
| 0015210-512100 | FICA TAXES | 200,972 | 187,421 | 196,960 | 163,426 | 204,701 | 223,631 | 9.2% |
| 0015210-512200 | RETIREMENT CONTRIBUTIONS | 712,327 | 708,649 | 711,627 | 513,559 | 521,200 | 516,932 | -0.8% |
| 0015210-512205 | CASUALTY INSUR PREM TAX | 194,972 | 180,792 | 201,135 | 0 | 194,000 | 201,135 | 3.7% |
| 0015210-512300 | LIFE & HEALTH | 383,411 | 398,403 | 432,378 | 358,845 | 626,384 | 526,654 | -15.9% |
| 0015210-512910 | BUDGETED VACANCY | 0 | 0 | 0 | 0 | 0 | (88,422) | 0.0% |
| 0015210-523100 | PROFESSIONAL SERVICES | 6,290 | 3,756 | 15,444 | 14,082 | 18,625 | 16,625 | -10.7% |
| 0015210-523400 | OTHER CONTRACTUAL SERVICES | 42,543 | 30,174 | 24,775 | 48,297 | 51,352 | 27,652 | -46.2% |
| 0015210-523500 | INVESTIGATIONS | 4,475 | 7,772 | 4,930 | 5,555 | 6,435 | 4,835 | -24.9% |
| 0015210-524000 | TRAVEL & PER DIEM | 3,193 | 3,005 | 9,604 | 13,208 | 15,010 | 8,510 | -43.3% |
| 0015210-524100 | COMMUNICATIONS | 38,870 | 29,932 | 33,352 | 38,239 | 38,585 | 24,685 | -36.0% |
| 0015210-524200 | FREIGHT & POSTAGE | 532 | 893 | 1,542 | 395 | 1,250 | 1,000 | -20.0% |
| 0015210-524310 | UTILITY SERVICE - ELECTRIC | 33,946 | 32,386 | 34,386 | 33,000 | 34,000 | 34,800 | 2.4% |
| 0015210-524330 | UTILITY SERVICE - WATER/SEWER | 7,199 | 8,240 | 8,374 | 6,892 | 8,300 | 8,300 | 0.0% |
| 0015210-524400 | RENTAL & LEASES | 1,156 | 4,378 | 3,649 | 765 | 7,260 | 5,000 | -31.1% |
| 0015210-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 9,496 | 21,215 | 16,418 | -22.6% |
| 0015210-524605 | REPAIR & MAINT - VEHICLES | 65,478 | 44,449 | 73,638 | 57,287 | 58,895 | 62,000 | 5.3% |
| 0015210-524610 | REPAIR & MAINT - FACILITIES | 16,824 | 16,521 | 24,340 | 21,548 | 30,260 | 26,460 | -12.6% |
| 0015210-524615 | REPAIR & MAINT - EQUIPMENT | 9,352 | 5,396 | 7,879 | 0 | 0 | 0 | 0.0% |
| 0015210-524620 | REPAIR & MAINT - MARINE VEH | 22,365 | 15,471 | 20,677 | 13,662 | 15,450 | 17,000 | 10.0% |
| 0015210-524700 | PRINTING AND BINDING | 2,801 | 2,229 | 2,357 | 1,363 | 2,650 | 1,100 | -58.5% |
| 0015210-524800 | PROMOTIONAL ACTIVITIES | 8,642 | 8,914 | 8,478 | 4,274 | 5,220 | 9,000 | 72.4% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|--------------|
| 0015210-525100 | OFFICE SUPPLIES | 5,063 | 7,072 | 5,565 | 5,980 | 6,125 | 5,900 | -3.7% |
| 0015210-525200 | OPERATING SUPPLIES | 43,748 | 28,351 | 48,116 | 27,221 | 37,870 | 52,335 | 38.2% |
| 0015210-525205 | OPER SUPPLIES - FUEL | 75,270 | 67,188 | 79,258 | 84,192 | 84,805 | 88,000 | 3.8% |
| 0015210-525220 | OPERATING SUPP - UNIFORMS | 38,165 | 48,798 | 36,157 | 20,782 | 47,670 | 43,400 | -9.0% |
| 0015210-525225 | OPERATING SUPP - IT | 37,952 | 19,082 | 37,614 | 15,924 | 43,865 | 34,400 | -21.6% |
| 0015210-525400 | MEMBERSHIPS AND PUBLICATIONS | 970 | 780 | 1,751 | 400 | 1,425 | 1,350 | -5.3% |
| 0015210-525500 | TRAINING | 22,237 | 21,267 | 20,298 | 16,142 | 23,735 | 23,000 | -3.1% |
| Department Total | | 4,679,961 | 4,465,371 | 4,734,622 | 3,701,876 | 4,782,784 | 4,737,674 | -0.9% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------|-------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|--------|
| 5220 FIRE & RESCUE | | | | | | | | |
| 0015220-501210 | NON-BARGAINING UNIT WAGES | 782,480 | 802,465 | 831,363 | 754,954 | 874,751 | 1,130,147 | 29.2% |
| 0015220-501220 | BARGAINING UNIT WAGES | 2,221,076 | 2,246,842 | 2,182,897 | 1,894,698 | 2,236,595 | 2,559,695 | 14.4% |
| 0015220-501250 | BENEFIT WAGES | 438,334 | 436,921 | 447,369 | 396,298 | 431,387 | 3,600 | -99.2% |
| 0015220-501400 | OVERTIME | 112,968 | 117,165 | 138,249 | 134,956 | 120,000 | 118,000 | -1.7% |
| 0015220-512100 | FICA TAXES | 247,658 | 253,024 | 254,243 | 224,102 | 276,707 | 302,730 | 9.4% |
| 0015220-512200 | RETIREMENT CONTRIBUTIONS | 1,056,415 | 1,085,640 | 984,488 | 908,994 | 880,452 | 1,081,557 | 22.8% |
| 0015220-512205 | CASUALTY INSUR PREM TAX | 389,408 | 303,572 | 333,793 | 0 | 73,936 | 73,936 | 0.0% |
| 0015220-512300 | LIFE & HEALTH | 496,163 | 582,853 | 650,986 | 604,140 | 807,215 | 825,366 | 2.2% |
| 0015220-523100 | PROFESSIONAL SERVICES | 48,455 | 7,488 | 65,644 | 26,415 | 28,500 | 46,960 | 64.8% |
| 0015220-523400 | OTHER CONTRACTUAL SERVICES | 4,514 | 7,319 | 40,388 | 35,832 | 39,848 | 34,558 | -13.3% |
| 0015220-524000 | TRAVEL & PER DIEM | 6,353 | 2,634 | 1,714 | 3,939 | 6,750 | 6,750 | 0.0% |
| 0015220-524100 | COMMUNICATIONS | 16,294 | 16,071 | 18,937 | 21,251 | 21,446 | 21,500 | 0.3% |
| 0015220-524200 | FREIGHT & POSTAGE | 0 | 0 | 0 | 0 | 0 | 800 | 0.0% |
| 0015220-524310 | UTILITY SERVICE - ELECTRIC | 22,519 | 17,265 | 18,074 | 19,000 | 28,800 | 28,800 | 0.0% |
| 0015220-524330 | UTILITY SERVICE - WATER/SEWER | 9,449 | 11,025 | 11,064 | 11,736 | 12,800 | 12,800 | 0.0% |
| 0015220-524340 | LIQUID OR NATURAL GAS | 2,708 | 3,636 | 3,288 | 2,834 | 4,200 | 3,600 | -14.3% |
| 0015220-524350 | UTILITY SERVICE - WASTE DISP | 1,157 | 440 | 0 | 944 | 2,000 | 1,992 | -0.4% |
| 0015220-524400 | RENTAL & LEASES | 8,513 | 7,595 | 8,128 | 6,951 | 9,548 | 8,696 | -8.9% |
| 0015220-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 14,183 | 15,750 | 17,650 | 12.1% |
| 0015220-524605 | REPAIR & MAINT - VEHICLES | 147,430 | 89,508 | 124,543 | 99,198 | 100,150 | 115,000 | 14.8% |
| 0015220-524610 | REPAIR & MAINT - FACILITIES | 16,543 | 22,111 | 16,590 | 16,318 | 25,648 | 30,000 | 17.0% |
| 0015220-524615 | REPAIR & MAINT - EQUIPMENT | 17,313 | 19,468 | 11,930 | 0 | 0 | 0 | 0.0% |
| 0015220-524620 | REPAIR & MAINT - MARINE VEH | 12,102 | 29,099 | 16,236 | 23,578 | 33,300 | 14,000 | -58.0% |
| 0015220-524700 | PRINTING AND BINDING | 1,406 | 1,975 | 415 | 402 | 1,650 | 1,950 | 18.2% |
| 0015220-524800 | PROMOTIONAL ACTIVITIES | 6,499 | 4,127 | 9,077 | 11,027 | 11,250 | 11,500 | 2.2% |
| 0015220-525100 | OFFICE SUPPLIES | 5,309 | 4,856 | 3,561 | 3,413 | 4,000 | 8,000 | 100.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 0015220-525200 | OPERATING SUPPLIES | 38,259 | 46,644 | 36,568 | 49,460 | 54,830 | 34,250 | -37.5% |
| 0015220-525205 | OPER SUPPLIES - FUEL | 26,382 | 27,927 | 31,595 | 36,280 | 42,000 | 33,000 | -21.4% |
| 0015220-525210 | OPERATING SUPPLIES- MEDICAL | 7,352 | 14,437 | 8,524 | 22,421 | 22,500 | 15,000 | -33.3% |
| 0015220-525220 | OPERATING SUPP - UNIFORMS | 15,994 | 18,337 | 25,789 | 23,596 | 25,000 | 27,000 | 8.0% |
| 0015220-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 42,032 | 0.0% |
| 0015220-525230 | OPERATING SUPP - BUNKER GEAR | 11,402 | 10,607 | 11,450 | 18,843 | 19,300 | 19,300 | 0.0% |
| 0015220-525265 | OPERATING SUPP - SMALL TOOLS | 0 | 0 | 14,520 | 17,502 | 20,732 | 15,000 | -27.6% |
| 0015220-525400 | MEMBERSHIPS AND PUBLICATIONS | 2,587 | 2,961 | 4,282 | 2,422 | 3,785 | 3,000 | -20.7% |
| 0015220-525500 | TRAINING | 19,281 | 19,864 | 15,045 | 18,900 | 19,000 | 19,000 | 0.0% |
| Department Total | | 6,192,323 | 6,213,876 | 6,320,750 | 5,404,585 | 6,253,830 | 6,667,169 | 6.6% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|---------------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-------------|
| 5250 EMERGENCY & DISASTER RELIEF | | | | | | | | |
| 0015250-524000 | TRAVEL & PER DIEM | 0 | 0 | 0 | 0 | 0 | 1,350 | 0.0% |
| 0015250-524605 | REPAIR & MAINT - VEHICLES | 0 | 0 | 0 | 0 | 0 | 15,000 | 0.0% |
| 0015250-525500 | TRAINING | 0 | 0 | 0 | 0 | 0 | 12,500 | 0.0% |
| Department Total | | 0 | 0 | 0 | 0 | 0 | 28,800 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-----------------------------|------------------------------|-------------------|-------------------|-------------------|------------------|---------------------|-------------------------|-------------|
| 5290 CODE COMPLIANCE | | | | | | | | |
| 0015290-501210 | NON-BARGAINING UNIT WAGES | 165,393 | 285,667 | 263,025 | 234,799 | 307,607 | 318,787 | 3.6% |
| 0015290-501250 | BENEFIT WAGES | 14,661 | 18,717 | 9,035 | 7,832 | 9,300 | 0 | -100.0% |
| 0015290-501400 | OVERTIME | 6,127 | 6,818 | 9,056 | 8,104 | 3,000 | 7,000 | 133.3% |
| 0015290-512100 | FICA TAXES | 14,064 | 23,473 | 21,476 | 19,157 | 24,464 | 23,910 | -2.3% |
| 0015290-512200 | RETIREMENT CONTRIBUTIONS | 2,830 | 4,669 | 2,337 | 2,034 | 2,440 | 3,180 | 30.3% |
| 0015290-512300 | LIFE & HEALTH | 17,944 | 17,503 | 98 | 53 | 77 | 64 | -16.9% |
| 0015290-523400 | OTHER CONTRACTUAL SERVICES | 6,928 | 7,885 | 18,865 | 15,178 | 24,551 | 31,115 | 26.7% |
| 0015290-524000 | TRAVEL & PER DIEM | 0 | 0 | 0 | 989 | 1,800 | 1,800 | 0.0% |
| 0015290-524100 | COMMUNICATIONS | 3,658 | 1,997 | 2,155 | 2,200 | 2,750 | 10,656 | 287.5% |
| 0015290-524200 | FREIGHT & POSTAGE | 0 | 0 | 500 | 7,037 | 9,500 | 7,500 | -21.1% |
| 0015290-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 0 | 205 | 205 | 0.0% |
| 0015290-524605 | REPAIR & MAINT - VEHICLES | 1,477 | 4,721 | 7,763 | 14,520 | 15,564 | 15,000 | -3.6% |
| 0015290-524700 | PRINTING AND BINDING | 539 | 748 | 0 | 0 | 1,500 | 1,000 | -33.3% |
| 0015290-524900 | OTHER CHGS & OBLIGATIONS | 84 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 0015290-525100 | OFFICE SUPPLIES | 679 | 945 | 772 | 883 | 1,800 | 1,200 | -33.3% |
| 0015290-525200 | OPERATING SUPPLIES | 3,224 | 10,044 | 2,615 | 1,669 | 7,700 | 5,000 | -35.1% |
| 0015290-525205 | OPER SUPPLIES - FUEL | 4,466 | 9,722 | 9,659 | 10,200 | 10,200 | 10,200 | 0.0% |
| 0015290-525220 | OPERATING SUPP - UNIFORMS | 1,530 | 675 | 2,083 | 739 | 1,893 | 5,000 | 164.1% |
| 0015290-525400 | MEMBERSHIPS AND PUBLICATIONS | 280 | 331 | 776 | 580 | 815 | 815 | 0.0% |
| 0015290-525500 | TRAINING | 60 | 0 | 2,600 | 840 | 7,000 | 5,527 | -21.0% |
| Department Total | | 243,945 | 393,913 | 352,815 | 326,813 | 432,166 | 447,959 | 3.7% |
| Grand Total | | 11,116,229 | 11,073,160 | 11,408,186 | 9,433,275 | 11,468,780 | 11,881,652 | 3.6% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|--------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5410 STREETS & DRAINAGE | | | | | | | | |
| 0015410-501210 | NON-BARGAINING UNIT WAGES | 533,376 | 570,024 | 535,262 | 553,981 | 660,995 | 850,779 | 28.7% |
| 0015410-501250 | BENEFIT WAGES | 129,162 | 143,039 | 141,720 | 143,870 | 174,185 | 0 | -100.0% |
| 0015410-501400 | OVERTIME | 1,912 | 2,535 | 1,437 | 1,067 | 1,500 | 1,500 | 0.0% |
| 0015410-512100 | FICA TAXES | 46,551 | 50,317 | 47,731 | 49,356 | 63,307 | 65,050 | 2.8% |
| 0015410-512200 | RETIREMENT CONTRIBUTIONS | 25,188 | 33,583 | 33,523 | 36,563 | 42,923 | 55,200 | 28.6% |
| 0015410-512300 | LIFE & HEALTH | 113,437 | 106,996 | 124,938 | 118,075 | 193,338 | 156,273 | -19.2% |
| 0015410-512900 | CAPITALIZED PERSONNEL COST | 0 | 0 | 0 | 0 | (98,036) | (101,474) | 3.5% |
| 0015410-523115 | ENGINEERING | 6,274 | 97,754 | 87,702 | 21,974 | 46,665 | 12,750 | -72.7% |
| 0015410-523400 | OTHER CONTRACTUAL SERVICES | 701,947 | 903,750 | 990,880 | 941,599 | 943,261 | 1,125,261 | 19.3% |
| 0015410-524000 | TRAVEL & PER DIEM | 0 | 620 | 880 | 270 | 600 | 600 | 0.0% |
| 0015410-524100 | COMMUNICATIONS | 4,832 | 4,915 | 4,833 | 5,350 | 6,975 | 8,967 | 28.6% |
| 0015410-524310 | UTILITY SERVICE - ELECTRIC | 340,862 | 308,050 | 324,613 | 330,000 | 365,500 | 350,508 | -4.1% |
| 0015410-524330 | UTILITY SERVICE - WATER | 162,703 | 145,029 | 76,313 | 79,500 | 85,500 | 90,000 | 5.3% |
| 0015410-524350 | UTILITY SERVICE - WASTE DISP | 13,756 | 13,297 | 12,423 | 13,941 | 26,250 | 13,992 | -46.7% |
| 0015410-524400 | RENTAL & LEASES | 892 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 0015410-524600 | REPAIR & MAINTENANCE | 45 | 0 | 0 | 2,023 | 4,000 | 19,000 | 375.0% |
| 0015410-524605 | REPAIR & MAINT - VEHICLES | 45,782 | 28,275 | 39,916 | 37,223 | 40,500 | 38,000 | -6.2% |
| 0015410-524610 | REPAIR & MAINT - FACILITIES | 1,647 | 1,123 | 1,788 | 4,806 | 8,159 | 6,000 | -26.5% |
| 0015410-524615 | REPAIR & MAINT - EQUIPMENT | 5,001 | 3,226 | 790 | 0 | 0 | 0 | 0.0% |
| 0015410-524640 | REPAIR & MAINT - STREET LIGHTS | 38,357 | 23,769 | 35,347 | 58,432 | 60,000 | 60,000 | 0.0% |
| 0015410-524650 | REPAIR & MAINT - PARKS | 79,911 | 18,084 | 0 | 0 | 0 | 0 | 0.0% |
| 0015410-524700 | PRINTING AND BINDING | 0 | 300 | 0 | 577 | 1,000 | 700 | -30.0% |
| 0015410-524900 | OTHER CHGS & OBLIGATIONS | 11,030 | 15,623 | 372 | 0 | 0 | 0 | 0.0% |
| 0015410-524950 | OTHER CHGS - BEAUTIFICATION | 18,999 | 34,142 | 66,826 | 5,155 | 10,000 | 11,000 | 10.0% |
| 0015410-524970 | OTHER CHGS - WATERWAYS | 0 | 0 | 0 | 2,776 | 18,500 | 10,000 | -45.9% |
| 0015410-525100 | OFFICE SUPPLIES | 1,659 | 1,525 | 1,336 | 4,609 | 5,091 | 4,250 | -16.5% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 0015410-525200 | OPERATING SUPPLIES | 2,944 | 6,400 | 19,644 | 20,375 | 22,000 | 19,500 | -11.4% |
| 0015410-525205 | OPER SUPPLIES - FUEL | 19,650 | 20,797 | 24,922 | 25,917 | 27,500 | 25,000 | -9.1% |
| 0015410-525220 | OPERATING SUPP - UNIFORMS | 3,510 | 3,474 | 6,571 | 7,153 | 8,125 | 7,625 | -6.2% |
| 0015410-525300 | ROAD MATERIALS/SUPPLIES | 55,316 | 30,502 | 29,884 | 54,789 | 68,000 | 38,500 | -43.4% |
| 0015410-525400 | MEMBERSHIPS AND PUBLICATIONS | 1,314 | 1,787 | 1,550 | 1,638 | 1,825 | 1,740 | -4.7% |
| 0015410-525500 | TRAINING | 526 | 2,394 | 7,596 | 6,270 | 9,500 | 6,750 | -28.9% |
| Department Total | | 2,366,584 | 2,571,329 | 2,618,797 | 2,527,290 | 2,797,163 | 2,877,471 | 2.9% |
| Grand Total | | 2,366,584 | 2,571,329 | 2,618,797 | 2,527,290 | 2,797,163 | 2,877,471 | 2.9% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|-------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5720 PARKS & RECREATION | | | | | | | | |
| 0015720-501210 | NON-BARGAINING UNIT WAGES | 381,327 | 527,292 | 471,653 | 437,401 | 484,790 | 618,246 | 27.5% |
| 0015720-501250 | BENEFIT WAGES | 84,666 | 94,878 | 100,665 | 93,959 | 108,103 | 0 | -100.0% |
| 0015720-501400 | OVERTIME | 1,906 | 2,717 | 1,842 | 1,576 | 3,500 | 3,000 | -14.3% |
| 0015720-512100 | FICA TAXES | 33,975 | 45,625 | 42,162 | 39,177 | 45,679 | 49,900 | 9.2% |
| 0015720-512200 | RETIREMENT CONTRIBUTIONS | 16,561 | 24,336 | 26,025 | 23,720 | 30,437 | 38,981 | 28.1% |
| 0015720-512300 | LIFE & HEALTH | 63,026 | 85,365 | 95,647 | 90,238 | 113,775 | 115,272 | 1.3% |
| 0015720-523400 | OTHER CONTRACTUAL SERVICES | 23,321 | 66,686 | 43,919 | 91,978 | 94,905 | 121,672 | 28.2% |
| 0015720-523420 | COMMUNITY RECREATION PROGRAMS | 81,832 | 93,175 | 88,362 | 102,690 | 114,000 | 118,250 | 3.7% |
| 0015720-524000 | TRAVEL & PER DIEM | 0 | 0 | 725 | 0 | 0 | 3,500 | 0.0% |
| 0015720-524100 | COMMUNICATIONS | 1,438 | 4,046 | 1,805 | 1,462 | 1,487 | 1,080 | -27.4% |
| 0015720-524310 | UTILITY SERVICE - ELECTRIC | 34,645 | 33,784 | 36,006 | 35,700 | 35,700 | 40,804 | 14.3% |
| 0015720-524330 | UTILITY SERVICE - WATER | 14,210 | 93,589 | 149,816 | 118,919 | 139,014 | 139,015 | 0.0% |
| 0015720-524400 | RENTAL & LEASES | 4,482 | 3,606 | 4,788 | 3,767 | 4,030 | 32,794 | 713.7% |
| 0015720-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 10,532 | 11,600 | 9,600 | -17.2% |
| 0015720-524605 | REPAIR & MAINT - VEHICLES | 4,601 | 5,201 | 5,386 | 5,642 | 6,000 | 5,000 | -16.7% |
| 0015720-524610 | REPAIR & MAINT - FACILITIES | 46,314 | 18,309 | 6,913 | 10,460 | 17,400 | 14,140 | -18.7% |
| 0015720-524615 | REPAIR & MAINT - EQUIPMENT | 1,709 | 4,658 | 6,517 | 0 | 0 | 0 | 0.0% |
| 0015720-524650 | REPAIR & MAINT - PARKS | 0 | 60,537 | 48,793 | 33,976 | 41,800 | 23,000 | -45.0% |
| 0015720-524700 | PRINTING AND BINDING | 2,571 | 2,063 | 694 | 0 | 1,700 | 1,100 | -35.3% |
| 0015720-524900 | OTHER CHGS & OBLIGATIONS | 0 | 2,417 | 1,330 | 1,980 | 3,200 | 3,000 | -6.3% |
| 0015720-524935 | OTHER CHGS - PAYMENT PROCESS | 0 | 974 | 2,723 | 0 | 0 | 0 | 0.0% |
| 0015720-524955 | VFW EXPENSES | 3,080 | 7,498 | 15,132 | 12,391 | 12,613 | 15,064 | 19.4% |
| 0015720-524980 | OTHER CHGS - PRAC | 0 | 0 | 0 | 0 | 0 | 10,000 | 0.0% |
| 0015720-525100 | OFFICE SUPPLIES | 3,202 | 4,063 | 2,109 | 2,211 | 3,000 | 3,000 | 0.0% |
| 0015720-525200 | OPERATING SUPPLIES | 28,911 | 34,442 | 48,794 | 26,301 | 31,300 | 35,500 | 13.4% |
| 0015720-525205 | OPER SUPPLIES - FUEL | 2,840 | 5,222 | 4,774 | 5,000 | 6,500 | 6,000 | -7.7% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|----------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 0015720-525220 | OPERATING SUPP - UNIFORMS | 1,446 | 1,464 | 1,535 | 975 | 1,750 | 2,150 | 22.9% |
| 0015720-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 6,350 | 0.0% |
| 0015720-525250 | OPERATING SUPP - FARMERS MKT | 0 | 4,126 | 6,370 | 4,943 | 4,968 | 7,000 | 40.9% |
| 0015720-525255 | OPERATING SUPP - SPEC PROGS | 0 | 8,460 | 17,499 | 11,082 | 15,000 | 18,000 | 20.0% |
| 0015720-525260 | OPERATING SUPP - SAILING PRG | 0 | 714 | 3,471 | 0 | 0 | 0 | 0.0% |
| 0015720-525400 | MEMBERSHIPS AND PUBLICATIONS | 546 | 667 | 588 | 618 | 950 | 1,450 | 52.6% |
| 0015720-525500 | TRAINING | 574 | 0 | 300 | 189 | 500 | 500 | 0.0% |
| Department Total | | 837,184 | 1,235,917 | 1,236,344 | 1,166,887 | 1,333,701 | 1,443,368 | 8.2% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------|-------------------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-------------|
| 5721 RACQUET CLUB | | | | | | | | |
| 0015721-501210 | NON-BARGAINING UNIT WAGES | 0 | 0 | 71,322 | 55,869 | 77,137 | 81,085 | 5.1% |
| 0015721-501400 | OVERTIME | 0 | 0 | 196 | 0 | 1,500 | 500 | -66.7% |
| 0015721-512100 | FICA TAXES | 0 | 0 | 5,471 | 4,274 | 5,933 | 6,300 | 6.2% |
| 0015721-523400 | OTHER CONTRACTUAL SERVICES | 0 | 0 | 19,063 | 29,523 | 32,500 | 33,800 | 4.0% |
| 0015721-524100 | COMMUNICATIONS | 0 | 0 | 1,509 | (27) | 1,560 | 0 | -100.0% |
| 0015721-524310 | UTILITY SERVICE - ELECTRIC | 0 | 0 | 6,156 | 6,000 | 6,600 | 6,500 | -1.5% |
| 0015721-524330 | UTILITY SERVICE - WATER/SEWER | 0 | 0 | 12,520 | 16,920 | 15,000 | 15,000 | 0.0% |
| 0015721-524600 | REPAIR & MAINTENANCE | 0 | 0 | 13,072 | 11,295 | 14,750 | 15,250 | 3.4% |
| 0015721-524615 | REPAIR & MAINT - EQUIPMENT | 0 | 0 | 884 | 0 | 0 | 0 | 0.0% |
| 0015721-524900 | OTHER CHGS & OBLIGATIONS | 0 | 0 | 1,603 | 1,780 | 2,000 | 3,000 | 50.0% |
| 0015721-524935 | OTHER CHGS - PAYMENT PROCESS | 0 | 0 | 230 | 0 | 0 | 0 | 0.0% |
| 0015721-525100 | OFFICE SUPPLIES | 0 | 0 | 696 | 745 | 750 | 750 | 0.0% |
| 0015721-525200 | OPERATING SUPPLIES | 0 | 0 | 7,594 | 8,232 | 8,650 | 8,500 | -1.7% |
| 0015721-525220 | OPERATING SUPP - UNIFORMS | 0 | 0 | 121 | 132 | 500 | 500 | 0.0% |
| 0015721-525400 | MEMBERSHIPS AND PUBLICATIONS | 0 | 0 | 0 | 0 | 100 | 100 | 0.0% |
| Department Total | | 0 | 0 | 140,438 | 134,742 | 166,980 | 171,285 | 2.6% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|----------------------------|----------------------------|-----------------|------------------|------------------|------------------|---------------------------|-------------------------------|----------------|
| 5722 SAILING CENTER | | | | | | | | |
| 0015722-523400 | OTHER CONTRACTUAL SERVICES | 0 | 0 | 0 | 1,378 | 1,378 | 0 | -100.0% |
| Department Total | | 0 | 0 | 0 | 1,378 | 1,378 | 0 | -100.0% |
| Grand Total | | 837,184 | 1,235,917 | 1,376,783 | 1,303,007 | 1,502,059 | 1,614,653 | 7.5% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---------------------------|-------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|--------------|
| 5810 TRANSFERS OUT | | | | | | | | |
| 0015810-525845 | TRANSFERS OUT | 1,609,381 | 1,274,990 | 0 | 0 | 0 | 0 | 0.0% |
| 0015810-525850 | TRANSFERS OUT-DS | 1,269,264 | 1,229,189 | 1,138,238 | 1,113,299 | 1,214,508 | 1,101,013 | -9.3% |
| 0015810-525855 | TRANSFERS OUT-CIP | 4,165,736 | 3,890,511 | 4,695,978 | 3,852,818 | 4,193,271 | 4,207,349 | 0.3% |
| 0015810-525875 | TRANSFERS OUT REC. ENTERPRISE | 38,611 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 7,082,992 | 6,394,690 | 5,834,216 | 4,966,117 | 5,407,779 | 5,308,362 | -1.8% |
| Grand Total | | 7,082,992 | 6,394,690 | 5,834,216 | 4,966,117 | 5,407,779 | 5,308,362 | -1.8% |

**GENERAL GOVERNMENTAL FUNDS
FIVE YEAR CAPITAL IMPROVEMENTS SUMMARY**

FLEET

| DEPARTMENT | AVAILABLE BALANCE | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | SYR FUNDING TOTAL |
|----------------------------------|-------------------|----------------|----------------|----------------|----------------|----------------|-------------------|
| General Government | 16,450 | 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 8,500 |
| Fire Department | 431,444 | 114,341 | 172,900 | 170,650 | 248,150 | 248,150 | 954,191 |
| Public Works | 187,976 | 79,850 | 79,850 | 79,850 | 79,850 | 79,850 | 399,250 |
| Parks & Recreation | 28,134 | 19,700 | 19,700 | 19,700 | 19,700 | 19,700 | 98,500 |
| Police Department | 699,383 | 214,900 | 334,900 | 334,900 | 334,900 | 334,900 | 1,554,500 |
| Code Division | 34,000 | 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 34,000 |
| Departmental Grand Totals | 1,397,388 | 437,291 | 615,850 | 613,600 | 691,100 | 691,100 | 3,048,941 |

INFRASTRUCTURE

| DEPARTMENT | AVAILABLE BALANCE | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | SYR FUNDING TOTAL |
|----------------------------------|-------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Information Technologies | 159,609 | 124,940 | 124,940 | 124,940 | 124,940 | 124,940 | 624,700 |
| Fire Department | 530,237 | 639,700 | 639,700 | 639,700 | 639,700 | 639,700 | 3,198,500 |
| Public Works | 6,639,754 | 2,478,340 | 2,478,340 | 2,478,340 | 2,478,340 | 2,254,260 | 12,167,620 |
| Parks & Recreation | 98,964 | 40,640 | 35,640 | 35,640 | 35,640 | 35,640 | 183,200 |
| Police Department | 515,769 | 191,720 | 194,320 | 194,320 | 194,320 | 194,320 | 969,000 |
| Code Division | 2,000 | 500 | 500 | 500 | 500 | 500 | 2,500 |
| Departmental Grand Totals | 7,946,333 | 3,475,840 | 3,473,440 | 3,473,440 | 3,473,440 | 3,249,360 | 17,145,520 |

| | | | | | | | |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| TOTAL CIP | 9,343,721 | 3,913,131 | 4,089,290 | 4,087,040 | 4,164,540 | 3,940,460 | 20,634,961 |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|

CIP ADD ONS

| Capital Outlay Funding Requests: | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL |
|--|----------------|---------------|---------------|---------------|---------------|----------------|
| Growth Management - Surface Laptops | 4,500 | | | | | 4,500 |
| ¹ PW - John Deere Hydraulic Excavator | 120,000 | 12,000 | 12,000 | 12,000 | 12,000 | 168,000 |
| PW - Swale & Stormwater Improvements | 100,000 | | | | | 100,000 |
| ² Fuel Supply Tank | 130,000 | | | | | 130,000 |
| ² Repave Lee Plumber Pathway | 38,000 | | | | | 38,000 |
| Total FY19 Capital Funding Requests | 392,500 | 12,000 | 12,000 | 12,000 | 12,000 | 440,500 |

| | | | | | | |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| FY20 Adopted CIP Budget | 4,305,631 | 4,101,290 | 4,099,040 | 4,176,540 | 3,952,460 | 21,027,461 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|

FUNDING SOURCE

| | | | | | | |
|---------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| General Fund | 4,207,349 | 4,089,290 | 4,087,040 | 4,164,540 | 3,940,460 | 20,488,679 |
| Unencumbered Balance CFWD | 98,282 | - | - | - | - | 98,282 |
| | - | - | - | - | - | - |
| | - | - | - | - | - | - |
| TOTAL FUNDING | 4,305,631 | 4,089,290 | 4,087,040 | 4,164,540 | 3,940,460 | 20,586,961 |

1. FY20 Funded by re-allocating funds from project 16107 PD - Vehicles
2. FY20 Partially funded by unencumbered balance Carryforward

**CAPITAL IMPROVEMENT PLAN - FLEET
FIVE-YEAR PROGRAM (FY 2020 - FY 2024)**

| ITEM # | PROJ | GENERAL GOVERNMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|-------------------------------------|---------------|------|-----|------|---------------|
| 1 | 16115 | GG - City Hall Sedans | 17,000 | 10 | 1 | | 16,450 |
| | | General Government Sub Total | 17,000 | | | | 16,450 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|--------------|--------------|--------------|--------------|--------------|--------------|
| 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 8,500 |
| 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 8,500 |

| ITEM # | PROJ | FD DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|---|------------------|------|-----|------|----------------|
| 1 | 16090 | FD - Brush truck replacement | 84,000 | 12 | 1 | FY31 | 4,670 |
| 2 | 16091 | FD - Kubota ATV replacement | 25,000 | 10 | 1 | FY20 | 20,000 |
| 3 | 16092 | FD - Staff vehicle replacement | 252,500 | 5 | 6 | | 39,028 |
| 4 | 16093 | FD - Ladder Truck | LEASE | 11 | 1 | FY30 | 18,000 |
| 5 | 16094 | FD - Support / Hazmat vehicle replacement | 130,000 | 8 | 2 | | 18,000 |
| 6 | 16095 | FD - Engines /Squad (4) | 70,000 | 8 | 4 | | 237,247 |
| 7 | 16096 | FD - Rescue Boat | 600,000 | 20 | 1 | FY34 | 94,500 |
| | | FD Fleet Total | 1,496,500 | | | | 431,444 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|----------------|----------------|----------------|----------------|----------------|----------------|
| 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 35,000 |
| 3,641 | 2,200 | 2,200 | 2,200 | 2,200 | 12,441 |
| 50,500 | 40,500 | 38,250 | 43,750 | 43,750 | 216,750 |
| LEASE | LEASE | LEASE | LEASE | LEASE | - |
| 10,750 | 10,750 | 10,750 | 10,750 | 10,750 | 53,750 |
| 8,750 | 78,750 | 78,750 | 150,750 | 150,750 | 467,750 |
| 33,700 | 33,700 | 33,700 | 33,700 | 33,700 | 168,500 |
| 114,341 | 172,900 | 170,650 | 248,150 | 248,150 | 954,191 |

| ITEM # | PROJ | PW DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|---|----------------|------|-----|-------|----------------|
| 1 | 16097 | PW - Public Works Vehicle - Light Duty Pickup | 34,000 | 5 | 2 | FY24 | - |
| 2 | 16098 | PW - Public Works Vehicle - Heavy Duty Pickup | 150,000 | 5 | 3 | FY24 | 16,265 |
| 3 | 16099 | PW - Public Works Vehicle - International | 152,000 | 7 | 1 | FY25 | 27,189 |
| 5 | 16101 | PW - Public Works Equipment - Vactor | 300,000 | 5 | 1 | LEASE | 84,722 |
| 6 | 16102 | PW - Public Works Equipment - Broom Truck | 61,500 | 7 | 1 | FY21 | 44,000 |
| 7 | 16103 | PW - Public Works Equipment - Loader | 175,000 | 10 | 1 | FY30 | 0 |
| 8 | 16104 | PW - Public Works Equipment - Boat | 50,000 | 10 | 1 | FY26 | 15,800 |
| | | Public Works Fleet Total | 922,500 | | | | 187,976 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|---------------|---------------|---------------|---------------|---------------|----------------|
| 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 34,000 |
| 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 150,000 |
| 21,750 | 21,750 | 21,750 | 21,750 | 21,750 | 108,750 |
| LEASE | LEASE | LEASE | LEASE | LEASE | - |
| 8,800 | 8,800 | 8,800 | 8,800 | 8,800 | 44,000 |
| 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 37,500 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| 79,850 | 79,850 | 79,850 | 79,850 | 79,850 | 399,250 |

| ITEM # | PROJ | PARKS & RECREATION | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--|----------------|------|-----|------|---------------|
| 1 | 16113 | REC-Vehicle Replacement-15 Passenger Van | 27,000 | 7 | 1 | FY26 | 260 |
| 2 | 16114 | REC-Vehicle Replacement-Staff vehicles | 25,000 | 7 | 1 | FY26 | 3,813 |
| 3 | 17050 | REC - Mowers | 12,000 | 7 | 1 | | 14,062 |
| 4 | 17051 | REC- Ground Master | 50,000 | 5 | 1 | | 10,000 |
| | | Parks & Rec. Fleet Total | 114,000 | | | | 28,134 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|---------------|---------------|---------------|---------------|---------------|---------------|
| 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 19,000 |
| 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 17,500 |
| 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 12,000 |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 19,700 | 19,700 | 19,700 | 19,700 | 19,700 | 98,500 |

| ITEM # | PROJ | POLICE DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--------------------------------|----------------|------|-----|----------|----------------|
| 1 | | PD - Vehicle Replacement | | | | | |
| | 16107 | Vehicles | 300,000 | 1 | 6 | Annually | 322,831 |
| | 16109 | Polaris | 25,000 | 7 | 1 | FY21 | 9,199 |
| | 16110 | PWC | 7,000 | 7 | 2 | FY26 | 1,097 |
| | 16111 | Harley | 25,000 | 12 | 1 | FY25 | 10,500 |
| | 16112 | Boat | 320,000 | 20 | 1 | FY20 | 355,756 |
| | | Police Dept Fleet Total | 677,000 | | | | 699,383 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|----------------|----------------|----------------|----------------|----------------|------------------|
| 180,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| 3,900 | 3,900 | 3,900 | 3,900 | 3,900 | 19,500 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 10,500 |
| 27,900 | 27,900 | 27,900 | 27,900 | 27,900 | 139,500 |
| 214,900 | 334,900 | 334,900 | 334,900 | 334,900 | 1,674,500 |

| ITEM # | PROJ | CODE DIVISION | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|---------------|--------|------|-----|------|-----------|
| 1 | 16106 | Vehicles | 20,000 | 10 | 2 | FY20 | 34,000 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|--------|--------|--------|--------|--------|------------|
| 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 34,000 |

| DEPARTMENT | REPLCMT COST |
|----------------------------------|------------------|
| General Government | 17,000 |
| FD Department | 1,496,500 |
| Public Works | 922,500 |
| Parks & Recreation | 114,000 |
| Police Department | 677,000 |
| Code Division | 34,000 |
| Departmental Grand Totals | 3,210,000 |

| AVAILABLE BALANCE |
|-------------------|
| 16,450 |
| 431,444 |
| 187,976 |
| 28,134 |
| 699,383 |
| 34,000 |
| 1,397,388 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | 5YR FUNDING TOTAL |
|----------------|----------------|----------------|----------------|----------------|-------------------|
| 1,700 | 1,700 | 1,700 | 1,700 | 1,700 | 8,500 |
| 114,341 | 172,900 | 170,650 | 248,150 | 248,150 | 954,191 |
| 79,850 | 79,850 | 79,850 | 79,850 | 79,850 | 399,250 |
| 19,700 | 19,700 | 19,700 | 19,700 | 19,700 | 98,500 |
| 214,900 | 334,900 | 334,900 | 334,900 | 334,900 | 1,554,500 |
| 6,800 | 6,800 | 6,800 | 6,800 | 6,800 | 34,000 |
| 437,291 | 615,850 | 613,600 | 691,100 | 691,100 | 3,048,941 |

**CAPITAL IMPROVEMENT PLAN - INFRASTRUCTURE AND OTHER
FIVE-YEAR PROGRAM (FY 2020 - FY 2024)**

| ITEM # | PROJ | INFORMATION TECHNOLOGY | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--|----------------|------|-----|----------|----------------|
| 1 | 16016 | IT - Network Equip Replacement (75 switches) | 126,000 | 5 | 1 | FY22 | 48,980 |
| 2 | 16017 | IT - SAN - Offsite Storage Devices | 60,000 | 7 | 1 | FY23 | 23,200 |
| 6 | 16021 | IT - Replacement Virtual Host | 30,000 | 5 | 4 | FY23 | 17,520 |
| 7 | 16022 | IT - Replacement Audio/Visual PTZ Cameras | 17,500 | 5 | 5 | FY21 | 13,569 |
| 8 | 18003 | IT - City Wide Hardware Replacement Program | 84,240 | 1 | 50 | ANNUALLY | 56,340 |
| | | IT Infrastructure & Other Total | 317,740 | | | | 159,609 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|----------------|----------------|----------------|----------------|----------------|----------------|
| 26,000 | 26,000 | 26,000 | 26,000 | 26,000 | 130,000 |
| 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 36,000 |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 17,500 |
| 84,240 | 84,240 | 84,240 | 84,240 | 84,240 | 421,200 |
| 124,940 | 124,940 | 124,940 | 124,940 | 124,940 | 624,700 |

| ITEM # | PROJ | FD DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|---|------------------|------|-----|----------|----------------|
| 1 | 16002 | FD - Fire Fighting Equip. - Hose, nozzles, appliances | 10,200 | | 1 | Annually | 19,482 |
| 2 | 16003 | FD - Mobile & Portable 800 Mhz radios - Fund In FY25 | | | | FY25 | 96,672 |
| 3 | 16004 | FD - Medical Equipment - Airway, Trauma, Medical | 4,600 | | 1 | Annually | 1,697 |
| 4 | 16005 | FD - Cardiac Monitors | 228,400 | 5 | 1 | FY21 | 136,595 |
| 5 | 16006 | FD - Thermal Imaging Cameras | 33,900 | 5 | 1 | FY26 | 6,660 |
| 6 | 16007 | FD - Chest Compression Devices | 9,100 | | 2 | Annually | 27,300 |
| 7 | 16010 | FD - Hurst Tool/ Jaws of Life | 68,385 | 5 | 2 | FY26 | 8,745 |
| 8 | 16012 | FD - Station Appliances | 1,000 | | 1 | Annually | - |
| 9 | 16013 | FD - SCBA | 7,200 | | 6 | Annually | 21,600 |
| 10 | 16014 | FD - FD Station 50 | 3,300,000 | 5 | 1 | FY20 | 211,486 |
| | 16015 | FD - FD Station 51 | 2,700,000 | 5 | 1 | - | - |
| | | FD Infrastructure & Other Total | 6,362,785 | | | | 530,237 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|----------------|----------------|----------------|----------------|----------------|------------------|
| 11,400 | 11,400 | 11,400 | 11,400 | 11,400 | 57,000 |
| - | - | - | - | - | - |
| 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 35,000 |
| 29,000 | 29,000 | 29,000 | 29,000 | 29,000 | 145,000 |
| 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 22,500 |
| 9,100 | 9,100 | 9,100 | 9,100 | 9,100 | 45,500 |
| 10,500 | 10,500 | 10,500 | 10,500 | 10,500 | 52,500 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 36,000 |
| 560,000 | 560,000 | 560,000 | 560,000 | 560,000 | 2,800,000 |
| - | - | - | - | - | - |
| 639,700 | 639,700 | 639,700 | 639,700 | 639,700 | 3,198,500 |

| ITEM # | PROJ | PUBLIC WORKS DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--|------------------|------|-----|----------|------------------|
| | 16023 | PW - West Winterberry Bridge Rehabilitation-Design | 600,000 | 1 | | FY20 | 600,000 |
| 1 | 16024 | PW - Annual Bridge Rehabilitation Project | 300,000 | | | Annually | 999,245 |
| 2 | 16025 | PW - Bridge Replacement- W. Winterberry Bridge | 4,300,000 | 4 | | FY22 | 2,793,005 |
| 3 | 16027 | PW - Citywide Drainage Improvement Projects | 302,000 | | | Annually | 200,052 |
| 4 | 16028 | PW - Master Plan Drainage Project - Citywide | 295,000 | | | Annually | 431,345 |
| 5 | 16030 | PW - Shared Use Pathway - Design (3 remaining) | Varies | 5 | | | 435,800 |
| 6 | 16031 | PW - Street Resurfacing - Citywide | 500,000 | | | Annually | 587,577 |
| | | PW - Bald Eagle/Elkcam Signal Upgrade | | | | DONE | 25,500 |
| 7 | 16035 | PW - Bike Paths -Design & Construction (5 remaining) | 214,000 | 5 | | Annually | 176,719 |
| | 16038 | PW - Linear Trail Park - Phase 3 (Grant) | | 2 | | DONE | 390,513 |
| | | Public Works Infrastructure & Other Total | 6,511,000 | | | | 6,639,754 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|------------------|------------------|------------------|------------------|------------------|-------------------|
| - | - | - | - | - | - |
| 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,500,000 |
| 767,260 | 767,260 | - | - | - | 1,534,520 |
| 302,000 | 302,000 | 302,000 | 302,000 | 302,000 | 1,510,000 |
| 295,000 | 295,000 | 295,000 | 295,000 | 295,000 | 1,475,000 |
| 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 450,000 |
| 500,000 | 500,000 | 1,267,260 | 1,267,260 | 1,267,260 | 4,801,780 |
| | | | | | |
| 224,080 | 224,080 | 224,080 | 224,080 | | 896,320 |
| | | | | | - |
| 2,478,340 | 2,478,340 | 2,478,340 | 2,478,340 | 2,254,260 | 12,167,620 |

| ITEM # | PROJ | PARKS & RECREATION DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--|----------------|------|-----|-----------|---------------|
| 1 | 16080 | REC - Re-Pavement Winterberry Parking Lots (2) | 65,000 | 10 | 2 | FY25 | 19,500 |
| 2 | 16081 | REC - Re-Seal & Re-Stripe Racquet Center Parking Lot | 40,000 | 7 | 1 | FY23 | 19,020 |
| 3 | 18060 | REC - Park Improvements - Mackle | 4,000 | | | As Needed | 4,981 |
| 4 | | REC - Park Improvements - Racquet Center | 3,800 | | | As Needed | 16,018 |
| 5 | | REC - Park Improvements - Winterberry | 2,000 | | | As Needed | 16,909 |
| 6 | | REC - Park Improvements - Leigh Plummer | 1,000 | | | As Needed | - |
| 7 | | REC - Park Improvements - Veterans Community Park | 2,000 | | | As Needed | - |
| 8 | | REC - Park Improvements - TBE | 2,000 | | | As Needed | - |
| 9 | | REC - Park Improvements - Jane Hittler | 1,000 | | | As Needed | - |
| 10 | 16087 | REC - Park Fencing | 10,000 | 5 | 1 | FY20 | 7,391 |
| 11 | 16088 | REC - Re-Seal & Re-Stripe Mackle Park Parking Lot | 50,000 | 10 | 1 | FY29 | 15,145 |
| | | Parks & Rec. Infrastructure & Other Total | 180,800 | | | | 98,964 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|---------------|---------------|---------------|---------------|---------------|----------------|
| 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 32,500 |
| 6,340 | 6,340 | 6,340 | 6,340 | 6,340 | 31,700 |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 19,000 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 7,000 | 2,000 | 2,000 | 2,000 | 2,000 | 15,000 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| 40,640 | 35,640 | 35,640 | 35,640 | 35,640 | 183,200 |

| ITEM # | PROJ | POLICE DEPARTMENT | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|--|----------------|------|-----|-------------------|----------------|
| 1 | | PD - Traffic Safety / Traffic Control Devices | | | | | |
| | 16068 | PD - Laser (Traffic Enforcement & Crash Investigation) | 4,000 | | 1 | FY21 | 10,285 |
| | 16070 | PD - Radar | 2,200 | | 1 | Annually | 6,346 |
| | 16072 | PD - Traffic / Message Trailer Replacement (2) | 60,000 | | 2 | FY22 | 18,487 |
| 2 | | PD - Building / Facilities Maintenance | | | | | |
| | 16055 | PD - HVAC Software Replacement | 2,200 | | 1 | | 10,405 |
| | 16073 | PD - Re-Paving Parking Lot | 4,000 | | 1 | FY20 | 20,000 |
| | 16074 | PD - Radio Tower Refurbishment | 4,000 | | 1 | FY20 | 9,700 |
| | 16075 | PD - Interior Re-Paint | 5,000 | | 1 | FY20 | 25,000 |
| | 16076 | PD - Exterior Re-Paint | 3,000 | | 1 | FY20 | 15,000 |
| | 16077 | PD - Elevator Overhaul | 1,000 | | 1 | | 5,000 |
| | 16078 | PD - Roof | 10,000 | | 1 | FY30 | 15,000 |
| | 16079 | PD - Generator Overhaul (Building) | 5,000 | | 1 | FY21 | 20,000 |
| 3 | | PD - Communications (Radios, Satellite, Phone, ETC) | | | | | |
| | 16040 | PD - 800 MHz Mobile Radio | 16,000 | | 1 | Annually | - |
| | 16041 | PD - 800 MHz Portable Radios | 27,000 | | 1 | Annually | 39,399 |
| | 16042 | PD - City-Wide VHF Replacement Program 2023) | 15,000 | | 1 | Annually | 15,000 |
| 4 | | PD - AED | | | | | |
| | 16043 | PD - AED | 8,100 | | 1 | Annually | 20,121 |
| 5 | | PD - IT (Hardward & Software) | | | | | |
| | 16048 | PD - APC Back-Up Power Supply Units | 800 | | 1 | FY20 | 800 |
| | 16049 | PD - B/W Laser Printer - Network | 320 | | 1 | FY22 | 1,600 |
| | 16050 | PD - Color Laser Printer - Network | 2,500 | | 1 | FY21 | 5,317 |
| | 16051 | PD - Specialized Software | 10,000 | | 1 | As Needed | 35,260 |
| | 16052 | PD - Desktops Computers | 10,000 | 2 | 10 | FY20 | 23,564 |
| | 16053 | PD - FatNode Wireless System | 600 | | 1 | FY22 | 600 |
| | 16054 | PD - Forensic Computer (FRED) | 2,500 | | 1 | As Needed | 2,584 |
| | 16056 | PD - Laptops PD | 30,000 | | 15 | FY20 , FY23, FY26 | 8,121 |
| | 16058 | PD - Pentax Printers | 1,300 | | 1 | FY21 | 1,500 |
| 6 | | PD - Officer Safety Equipment | | | | | |
| | 16063 | PD - Night Vision | 5,000 | | 1 | FY20 | 14,000 |
| | 16064 | PD - Firearms Refurbishment Program | 2,000 | | 1 | Annually | 3,309 |
| | 16066 | PD - Taser Replacement Program | 8,000 | | 1 | Annually | 8,000 |
| 7 | | PD - Evidence Security / Investigations | | | | | |
| | 16059 | PD - Evidence Vault / Vented | 1,200 | | 1 | Annually | 1,200 |
| | 16061 | PD - Video Cameras - Patrol & Investigations Equipment | 1,200 | | 1 | FY21 | 2,750 |
| | 16065 | PD - Surveillance Transmitter / Receiver | 2,000 | | 1 | Annually | 5,918 |
| | 16067 | PD - Evidence Storage Cage (Cage, Lights, Security System) | 5,000 | | 1 | Annually | 13,000 |
| | | PD - Livescan Fingerprint Scanner | | | | | |
| 8 | 16060 | PD - Live Scan Finger Print System | 20,000 | | 1 | FY22 | 13,000 |
| | | PD - Vehicle Enhancements | | | | | |
| 9 | 16069 | PD - Vehicle Video System | 15,000 | | 3 | Annually | 120,340 |
| | 16039 | PD - Thermal Image Unit for Boat | 20,000 | | 1 | FY20 | 16,000 |
| | 16071 | PD - Thermal Image Unit (Supervisor Vehicle) | 10,000 | | 1 | FY23 | 9,164 |
| | | Police Dept Infrastructure & Other Total | 313,920 | | | | 515,769 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|----------------|----------------|----------------|----------------|----------------|----------------|
| | | | | | |
| 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 12,500 |
| 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 22,500 |
| 4,400 | 4,400 | 4,400 | 4,400 | 4,400 | 22,000 |
| | | | | | |
| 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 11,000 |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 15,000 |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| | | | | | |
| 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 80,000 |
| 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 135,000 |
| 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 75,000 |
| | | | | | |
| 8,100 | 8,100 | 8,100 | 8,100 | 8,100 | 40,500 |
| | | | | | |
| 800 | 800 | 800 | 800 | 800 | 4,000 |
| 320 | 320 | 320 | 320 | 320 | 1,600 |
| 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 12,500 |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 5,000 | 7,600 | 7,600 | 7,600 | 7,600 | 35,400 |
| 600 | 600 | 600 | 600 | 600 | 3,000 |
| 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 12,500 |
| 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 6,500 |
| | | | | | |
| 2,800 | 2,800 | 2,800 | 2,800 | 2,800 | 14,000 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 40,000 |
| | | | | | |
| 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 6,000 |
| 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| | | | | | - |
| 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | |
| | | | | | - |
| 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | |
| 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,000 |
| 3,200 | 3,200 | 3,200 | 3,200 | 3,200 | 16,000 |
| 191,720 | 194,320 | 194,320 | 194,320 | 194,320 | 881,000 |

| ITEM # | PROJ | CODE DIVISION | COST | TERM | QTY | WHEN | AVAILABLE |
|--------|-------|----------------|-------|------|-----|------|-----------|
| 1 | 16057 | CODE - Laptops | 2,000 | | 1 | FY20 | 2,000 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|--------|--------|--------|--------|--------|------------|
| 500 | 500 | 500 | 500 | 500 | 2,500 |

| DEPARTMENT | COST |
|----------------------------------|-------------------|
| Information Technology | 317,740 |
| FD Department | 6,362,785 |
| Public Works | 6,511,000 |
| Parks & Recreation | 180,800 |
| Police Department | 313,920 |
| Code Division | 2,000 |
| Departmental Grand Totals | 13,368,505 |

| AVAILABLE |
|------------------|
| 159,609 |
| 530,237 |
| 6,639,754 |
| 98,964 |
| 515,769 |
| 2,000 |
| 7,946,333 |

| FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | TOTAL 5 YR |
|------------------|------------------|------------------|------------------|------------------|-------------------|
| 124,940 | 124,940 | 124,940 | 124,940 | 124,940 | 624,700 |
| 639,700 | 639,700 | 639,700 | 639,700 | 639,700 | 3,198,500 |
| 2,478,340 | 2,478,340 | 2,478,340 | 2,478,340 | 2,254,260 | 12,167,620 |
| 40,640 | 35,640 | 35,640 | 35,640 | 35,640 | 183,200 |
| 191,720 | 194,320 | 194,320 | 194,320 | 194,320 | 969,000 |
| 500 | 500 | 500 | 500 | 500 | 2,500 |
| 3,475,840 | 3,473,440 | 3,473,440 | 3,473,440 | 3,249,360 | 17,145,520 |



Marco Island FY 2020 Adopted Budget

| Accounts | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|--------------------|-----------------|--------------------|----------------|---------------------------|-------------------------------|-------------|
| 300 CAPITAL PROJECTS FUNDS | | | | | | | |
| 3000000 CAPITAL PROJECTS BALST/REV | | | | | | | |
| Total | (9,464,071) | (6,438,271) | (10,509,590) | (3,995,188) | (4,893,271) | (4,207,349) | -14.0% |
| 3005160 INFORMATION TECH CAPITAL | | | | | | | |
| Total | 180,398 | 141,715 | 145,717 | 52,017 | 129,150 | 124,940 | -3.3% |
| 3005190 GENERAL GOVERNMENT CAP | | | | | | | |
| Total | 6,700 | 339,311 | 32,151 | 0 | 3,400 | 37,980 | 1015.2% |
| 3005210 POLICE CAPITAL | | | | | | | |
| Total | 548,484 | 186,421 | 668,523 | 228,493 | 619,210 | 406,620 | -34.3% |
| 3005220 FIRE CAPITAL | | | | | | | |
| Total | 426,650 | 614,143 | 3,006,591 | 2,468,706 | 818,131 | 754,041 | -7.8% |
| 3005240 BUILDING SERVICES | | | | | | | |
| Total | 0 | 61,499 | 0 | 81,585 | 0 | 0 | 0.0% |
| 3005290 CODE COMPLIANCE CAPITAL | | | | | | | |
| Total | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 7,300 | 0.0% |
| 3005410 STREETS & DRAINS CAPITAL | | | | | | | |
| Total | 4,132,780 | 2,336,914 | 3,578,859 | 1,945,170 | 3,258,190 | 2,778,190 | -14.7% |
| 3005720 PARKS & RECREATION CAP | | | | | | | |
| Total | 669,245 | 2,728,116 | 331,873 | 186,709 | 57,890 | 98,340 | 69.9% |
| 3005810 CAPITAL PROJECTS TRANSFERS OUT | | | | | | | |
| Total | 0 | 0 | 35,278 | 0 | 0 | 0 | 0.0% |
| Grand Total | (3,499,813) | (30,151) | (2,710,597) | 967,493 | 0 | 0 | 0.0% |

City of Marco Island General Government
Capital Improvement Plan
2019-20 Budget

Project Descriptions

1. ***(2) Microsoft Surface Laptops (\$4,500)***
****NEW FY20***
Growth Management – Will be utilized for on the road permit reviews and enables ability to work remotely when necessary for key staff members.

City of Marco Island
Code Division
Capital Improvement Plan

Project Descriptions

1. ***Laptops (\$2,000)***
Plan to purchase/replace one Laptop for CSO Officer's use.
2. ***Vehicles (\$40,000)***
Plan to replace one CSO vehicle with necessary equipment.

City of Marco Island
Emergency Disaster Management
Capital Improvement Plan

Project Descriptions

1. ***Fuel Supply Tank (\$130,000)***
****NEW FY20***
Plan to purchase fuel supply tank for emergency use while providing fuel for city vehicles.

Marco Island Information Technology Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. *Network Equipment Replacement (\$26,000):*

Annual funding for IT Network equipment. We have over 75 devices in our networks and this will allow us to replace them approximately every 4-5 years. FY2020 may include the possible replacement of several key network zones and aggregation points with equipment from Meraki.

2. *Storage Area Network – SAN - (\$7,200):*

This project will support the hardware needs for a network storage location for files, videos, and other data created by employees and systems. No planned use for FY2020 at this time.

3. *Replacement Servers - Virtual Host (Hypervisor) (\$4,000):*

These physical servers are the onsite systems that run all of the virtual servers for the city, police, fire, and water & sewer departments. Our expected lifecycle on these systems is 5 years. Possible use for one new server in FY2020.

4. *Replacement Audio Visual Cameras (\$3,500):*

Annual program to fund the future need to update / replace the AV cameras in the Community room / Council Chambers used to broadcast to television and the internet. Expected lifetime is 5yrs on the cameras. No planned use for FY2020 at this time.\

5. *City Wide Hardware Replacement Program (\$84,240):*

This project provides for a replacement lifecycle of city laptops, workstations and monitors every 4-5 years. Our goal is to replace approximately 50 workstations/laptops each year. FY2020 will continue with this replacement program as described.

Marco Island Police Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Traffic Safety / Traffic Control Devices (\$6,600)***
This project includes replacement of laser traffic enforcement and crash investigations, Radar, and (2) traffic message boards.
2. ***Building / Facilities Maintenance (\$50,000)***
Re-paving of the parking lot, radio tower refurbishment, and interior / exterior re-painting.
3. ***Communications (\$43,000)***
Annual replacement schedule for 800 MHz Mobile Radio, 800 MHz portable radios.
4. ***AED (\$8,100)***
Plan to purchase Automated External Defibrillators.
5. ***IT Hardware and Software (\$33,020)***
Planned purchases are (10) desktop computers, (4) mobile printers, and (15) PD laptops.
6. ***Officer Safety Equipment (\$10,000)***
Firearms refurbish program, and a taser replacement program (annual).
7. ***Evidence Security / Investigations (\$20,000)***
Update/ repair facility's video cameras.
8. ***Vehicle Enhancements (\$22,200)***
Enhancements include (3) vehicle video system, and (1) thermal image unit for boat.

Project Descriptions: Fleet

1. ***Vehicle Replacement (\$589,000)***
The following vehicles to be purchased according to the Vehicle Replacement Schedule: (4) SUV's, (1) Polaris, and (1) Boat.

Marco Island Fire Rescue Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. **Firefighting Equipment (\$4,000)**
This ongoing project will replace firefighting nozzles, gear, hose, appliances etc. as needed.
2. **Medical Equipment (\$3,000):**
Replacement of all other capital medical equipment not including Monitors or Compression Devices.
3. **Thermal Imaging Cameras (\$8,500)**
Staff will be requesting the purchase of 1 (one) camera this year, FY 20. This account will continue to be funded for future purchases; staff anticipates starting the replacement our current equipment in FY22.
4. **Chest Compression Devices (\$30,000)**
Two (2) Lucas III mechanical CPR devices are scheduled to be purchased in FY20. The service life of this equipment is approx. 8 years (if current maintenance is continued). The Department will reevaluate the devices at that time.
5. **Station Appliances (\$1,000)**
Replacement of fire station appliances, refrigerators, washers, dryers, ice machine etc. has been ongoing as needed.
6. **Fire Station 50 (\$560,000)**
Staff is currently working with BSSW in the preliminary design stages of programing. The draft timeline anticipates construction to commence in the summer of 2020.

Project Descriptions: Fleet

1. **Kubota ATV (\$25,000)**
This Haz-Mat/Beach rescue vehicle is scheduled for replacement in the 2020 budget year
2. **Support / Hazmat Vehicle (\$65,000)**
Replacement is scheduled for the 2020 budget year.

Marco Island Public Works Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. *Bridge Replacement – W. Winterberry Bridge Design (\$600,000)*

This project will replace the W. Winterberry Bridge. Design will commence in FY20. Construction cost is estimated at approximately \$4,350,000 and is planned for FY2021.

2. *Citywide Drainage Improvement Projects (\$402,000)*

These projects are for the replacement of failing outfalls and outfall structures as well as repair and maintenance of inlet structures. \$100,000 was added to the FY20 budget.

3. *Master Plan Drainage Projects – Citywide (\$295,000)*

Annual program to fund the projects listed on the City 10-year Master Drainage Program as presented annually to City Council.

4. *Street Resurfacing – Citywide (\$500,000)*

Annual program to provide for the resurfacing of the City roadways within a 10-Year period

Project Descriptions: Fleet

1. *Heavy Duty Pickup Truck (\$46,000)*

Crew Truck daily use with hauling and towing, scheduled to replace.

**2. *John Deere Hydraulic Excavator (\$120,000)*
NEW FY20*

This new piece of equipment will allow the public works staff to work in small congested areas with minimal impacts on the surrounding properties. This will also allow staff to complete storm drainage projects in house which now are being done by our vendors.

Marco Island Parks and Recreation Department
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Infrastructure / Other

1. ***Park Improvements – Mackle (\$4,000)***
Annual update and renew park grounds and facilities, ie: field lights, lake lights, playground equipment, basketball court, spray park, etc.
2. ***Park Improvements - Racquet Center (\$10,000)***
Plans include possible Resurface and re-line courts, and annual updates to grounds and facilities.
3. ***Park Improvements – Winterberry (\$5,000)***
Updates to grounds and facilities are needed.
4. ***Park Improvements - Leigh Plummer (\$38,000) *NEW FY20***
Plan is to repair the walkway.
5. ***Park Improvements - Veterans Community Park (\$5,000)***
Accumulate funds for annual capital repairs including but not limited to irrigation replacements and fountain repairs.
6. ***Park Improvements – Tommy Barfield Elementary (\$2,000)***
Accumulate funds for when annual repairs including but not limited to field lights, irrigation, and batting cages.
7. ***Park Fencing (\$3,000)***
Annual replacement of fencing around parks as needed, ie: playground, dog park, fields.

8. ***Re-Seal & Re-Stripe Mackle Park Parking Lot (\$59,000)***

This project is to improve the parking lot at Mackle Park including but not limited to resurface, re-stripe, & resealing.

Project Descriptions: Fleet

1. ***Mowers (\$12,000)***

The Parks staff are responsible for mowing surrounding areas around our parks. These ride on mowers are scheduled to be replaced in FY20.



City of Marco Island

One Cent Sales Tax Capital Projects

On November 6, 2018, Collier County voters approved a 1.0% local governmental infrastructure surtax on transactions in Collier County. This surtax began January 1, 2019 and will end either at the end of seven years, December 31, 2026, or the year that \$490 million has been collected, whichever happens first. The referendum reads as follows:

To enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental, and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veterans' nursing home and expand mental health facilities; shall the County levy a one-cent sales surtax beginning January 1, 2019, and automatically ending December 31, 2025, with oversight by citizen committee.

The proceeds will be shared between Collier County, Marco Island, Everglades City and Naples according to a statutory formula. The City of Naples share is estimated at \$25.57 million.

Based on referendum language, City staff identified specific projects as high priority in order to maintain the current level of service and meet the City's overall goal and vision.

On May 17, 2019, in the capital budget workshop, this plan was presented to City Council with projects to begin in FY 2019-20 and continue through FY 2025-26. A summary of the entirety of projects is depicted on the following pages.



City of Marco Island

Fund 302

| | | |
|---|------------------|----------------------------|
| Beginning Fund Balance - Unrestricted September 30, 2018 | | - |
| Projected Revenues FY 2018-19 | | 2,400,000 |
| Projected Expenditures FY 2018-19 | | <u>594,950</u> |
| Net Increase/(Decrease) in Net Unrestricted Assets | | 1,805,050 |
| | | |
| Expected Unrestricted Net Assets as of September 30, 2019 | | 1,805,050 |
| | | |
| ADD: BUDGETED REVENUES: | | |
| Capital Use Tax | <u>3,200,000</u> | <u>3,200,000</u> |
| | | |
| TOTAL AVAILABLE RESOURCES | | 5,005,050 |
| | | |
| LESS: BUDGETED EXPENDITURES: | | |
| Contingency Unassigned | <u>3,200,000</u> | <u>3,200,000</u> |
| | | |
| BUDGETED CASH FLOW | | \$ - |
| | | |
| Projected Unrestricted Net Assets as of September 30, 2020 | | <u>\$ 1,805,050</u> |

Infrastructure Sales Surtax
Capital Improvement Plan FY 2019 - 2026

| | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|-------------------------|------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Balance Brought Forward | - | 2,400,000 | 200,000 | - | 250,000 | - | 50,000 | 450,000 |
| Revenue | 2,400,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 3,200,000 | 800,000 |
| Total Available | 2,400,000 | 5,600,000 | 3,400,000 | 3,200,000 | 3,450,000 | 3,200,000 | 3,250,000 | 1,250,000 |
| State Funds Station 50* | | 500,000 | | | | | | |
| Fire Station 50 | | 1,500,000 | | | | | | |
| Fire Station 50 Note** | | 4,000,000 | | | | | | |
| Veterans Park Note | | 4,000,000 | | | | | | |
| Total | 2,400,000 | 15,600,000 | 3,400,000 | 3,200,000 | 3,450,000 | 3,200,000 | 3,250,000 | 1,250,000 |
| Olde Marco Parking | | 400,000 | | | | | | |
| Fire Station 50 | | 8,000,000 | | | | | | |
| Veterans Park | | 7,000,000 | | | | | | |
| Veterans Park Note | | | 800,000 | 800,000 | 800,000 | 800,000 | 800,000 | |
| Durnford Way | | | 600,000 | | | | | |
| Street Resurfacing | | | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | |
| Herb Savage Way | | | | 150,000 | | | | |
| Muspa Way | | | | | 700,000 | | | |
| Wells Sawyer Way | | | | | | 350,000 | | |
| Stormwater Projects | | | 1,000,000 | 1,000,000 | 950,000 | 1,000,000 | 1,000,000 | |
| Balance | 2,400,000 | 200,000 | - | 250,000 | - | 50,000 | 450,000 | 1,250,000 |

*State Funds were vetoed by the governor in 2019. The City will submit a stronger application to the 2020 Legislature.

**The Fire Station 50 Note is to be repaid from the ongoing annual allocation of \$560,000 to the Reserve for Replacement of Station 50.



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|-----------------|-----------------|-----------------|--------------------|---------------------------|-------------------------------|-------------|
| 302 ONE-CENT SALES TAX FUND | | | | | | | | |
| 3020000-335185 | STATE REVENUE ONE CENT TAX | 0 | 0 | 0 | (1,755,458) | 0 | (3,200,000) | 0.0% |
| 3025190-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 0 | 3,200,000 | 0.0% |
| Department Total | | 0 | 0 | 0 | (1,755,458) | 0 | 0 | 0.0% |
| Grand Total | | 0 | 0 | 0 | (1,755,458) | 0 | 0 | 0.0% |



City of Marco Island

GENERAL DEBT SERVICE FUND SUMMARY

Debt Service Fund Revenues:

| | | |
|----------------------------------|----|-----------|
| Ad Valorem Taxes | \$ | 794,734 |
| Transfer from General Fund | | 1,101,013 |
| Transfer from Water & Sewer Fund | | 62,989 |
| Use of Unassigned Fund Balance | | - |

| | | |
|-----------------------|-----------|------------------|
| TOTAL REVENUES | \$ | 1,958,736 |
|-----------------------|-----------|------------------|

Debt Service Expenditures:

2014 General Obligations Bonds (Veterans Community Park)

| | | |
|-----------|---------|------------|
| Principal | 785,000 | |
| Interest | 9,734 | \$ 794,734 |

2015 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)

| | | |
|-----------|---------|---------|
| Principal | 400,000 | |
| Interest | 7,926 | 407,926 |

2015 SunTrust Bank Note - Smokhouse Bay Bridge

| | | |
|-----------|---------|---------|
| Principal | 375,000 | |
| Interest | 109,532 | |
| Expenses | 2,000 | 486,532 |

2013 Lease - FD Rescue Boat

| | | |
|-----------|---|---|
| Principal | - | |
| Interest | - | - |

2015 SunTrust Bank Note - Police Vehicles

| | | |
|-----------|---|---|
| Principal | - | |
| Interest | - | - |

2016 SunTrust Bank Note - Public Works Gradall

| | | |
|-----------|--------|--------|
| Principal | 29,566 | |
| Interest | 1,037 | 30,603 |

2018 PNC Lease - Public Works Vacuum Truck

| | | |
|-----------|--------|--------|
| Principal | 64,081 | |
| Interest | 6,476 | 70,557 |

2019 PNC Lease - FD Ladder Truck

| | | |
|-----------|--------|---------|
| Principal | 64,634 | |
| Interest | 36,952 | 101,586 |

2019 PNC Lease - FD Engine Truck

| | | |
|-----------|--------|--------|
| Principal | 43,980 | |
| Interest | 22,818 | 66,798 |

| | | |
|--------------------------------|-----------|------------------|
| TOTAL DEBT EXPENDITURES | \$ | 1,958,736 |
|--------------------------------|-----------|------------------|



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------|-----------------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|-------------------------------|-------------|
| 201 GO BONDS | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| 2010000-311000 | AD VALOREM TAXES | (791,805) | (792,150) | (792,447) | (795,114) | (794,344) | (794,734) | 0.0% |
| 2010000-311200 | DELINQUENT AD VALOREM TAXES | (151) | (112) | (228) | (577) | 0 | 0 | 0.0% |
| 2010000-361100 | INTEREST | (2,021) | (3,684) | (5,391) | (8,579) | 0 | 0 | 0.0% |
| 2010000-369900 | OTHER MISCELLANEOUS | (24) | (1) | 0 | 0 | 0 | 0 | 0.0% |
| 2010000-381000 | INTERFUND TRANSFERS IN | 0 | (4,237) | 0 | 0 | 0 | 0 | 0.0% |
| 2010000-381010 | TRANSFERS IN - GENERAL FUND | (417,132) | (414,864) | (415,956) | (387,519) | (422,762) | (423,543) | 0.2% |
| 2010000-381030 | TRANSFERS IN - WTR & SWR FD | (63,204) | (61,992) | (62,148) | (57,618) | (62,872) | (62,989) | 0.2% |
| Department Total | | (1,274,336) | (1,277,040) | (1,276,170) | (1,249,407) | (1,279,978) | (1,281,266) | 0.1% |
| 5170 DEBT SERVICE | | | | | | | | |
| 2015170-710000 | PRINCIPAL | 1,085,000 | 1,100,000 | 1,120,000 | 1,140,000 | 1,140,000 | 1,160,000 | 1.8% |
| 2015170-720000 | INTEREST | 191,955 | 174,292 | 156,319 | 137,978 | 137,978 | 119,266 | -13.6% |
| 2015170-730000 | OTHER DEBT COST | 123 | 110 | 81 | 77 | 2,000 | 2,000 | 0.0% |
| Department Total | | 1,277,078 | 1,274,401 | 1,276,400 | 1,278,054 | 1,279,978 | 1,281,266 | 0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------|-----------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|---------------|
| 202 CAPITAL LEASE | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| 2020000-361100 | INTEREST | (440) | (414) | (612) | (923) | 0 | 0 | 0.0% |
| 2020000-381000 | INTERFUND TRANSFER IN | (305,160) | (337,484) | (344,256) | (351,659) | (383,613) | (269,544) | -29.7% |
| Department Total | | (305,600) | (337,898) | (344,868) | (352,582) | (383,613) | (269,544) | -29.7% |
| 5170 DEBT SERVICE | | | | | | | | |
| 2025170-710000 | PRINCIPAL | 348,819 | 369,583 | 329,753 | 304,753 | 304,754 | 202,261 | -33.6% |
| 2025170-720000 | INTEREST | 20,423 | 18,959 | 15,192 | 78,857 | 78,859 | 67,283 | -14.7% |
| Department Total | | 369,242 | 388,542 | 344,945 | 383,609 | 383,613 | 269,544 | -29.7% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|----------------------------------|-----------------------|--------------------|------------------|------------------|------------------|---------------------|-------------------------|--------------|
| 203 SPECIAL REVENUE BONDS | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| 2030000-361100 | INTEREST | (10,261) | (4,416) | (6,523) | (9,880) | 0 | 0 | 0.0% |
| 2030000-381000 | INTERFUND TRANSFER IN | (546,972) | (509,145) | (413,304) | (374,121) | (408,133) | (407,926) | -0.1% |
| 2030000-384000 | DEBT PROCEEDS | (1,980,000) | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | (2,537,233) | (513,561) | (419,827) | (384,001) | (408,133) | (407,926) | -0.1% |
| 5170 DEBT SERVICE | | | | | | | | |
| 2035170-710000 | PRINCIPAL | 445,000 | 385,000 | 395,000 | 395,000 | 395,000 | 400,000 | 1.3% |
| 2035170-720000 | INTEREST | 77,504 | 23,416 | 18,307 | 13,133 | 13,133 | 7,926 | -39.6% |
| 2035170-730000 | OTHER DEBT COST | 2,522,606 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 3,045,110 | 408,416 | 413,307 | 408,133 | 408,133 | 407,926 | -0.1% |
| 5810 TRANSFERS OUT | | | | | | | | |
| 2035810-525845 | TRANSFERS OUT | 0 | 36,541 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 0 | 36,541 | 0 | 0 | 0 | 0 | 0.0% |
| Grand Total | | 574,260 | (20,598) | (6,213) | 83,806 | 0 | 0 | 0.0% |



City of Marco Island

Water/Sewer Fund Debt Service Summary

Revenues for Debt Service:

| | | |
|-------------------------------------|----|-----------|
| Utility Rate Base | \$ | 9,493,054 |
| Utility 2% Surcharge - (ERC) - STRP | \$ | 612,332 |
| Reserves - (ERC) - STRP | \$ | 695,440 |

| | |
|-----------------------|----------------------|
| TOTAL REVENUES | \$ 10,800,826 |
|-----------------------|----------------------|

Debt Service Expenditures:

DEBT SECURED BY SENIOR UTILITY RATE BASE:

Utility Revenue Note, Series 2006

| | | |
|-----------|---------|---------|
| Principal | 385,441 | |
| Interest | 78,282 | 463,723 |

Utility Revenue Bond, Series 2010 2010A Capital Projects

| | | |
|-----------|-----------|-----------|
| Principal | 1,255,000 | |
| Interest | 52,772 | 1,307,772 |

2011 Utility Revenue (Partial Refunding) Loan

| | | |
|-----------|-----------|-----------|
| Principal | 3,399,664 | |
| Interest | 238,655 | 3,638,319 |

2013 Refunding Rev Bonds

| | | |
|-----------|-----------|-----------|
| Principal | 415,000 | |
| Interest | 2,992,916 | 3,407,916 |

Utility System Refunding Revenue Bonds, Series 2016

| | | |
|-----------|-----------|-----------|
| Principal | - | |
| Interest | 1,633,169 | 1,633,169 |

DEBT SECURED BY JUNIOR PLEDGE ON RATE BASE:

2011 SRF DRINKING WATER

| | | |
|-----------|---------|---------|
| Principal | 254,805 | |
| Interest | 90,572 | 345,377 |

| | | |
|-----------------|--|-------|
| Other Debt Cost | | 4,550 |
|-----------------|--|-------|

| | |
|--|----------------------|
| TOTAL DEBT SERVICE EXPENDITURES | \$ 10,800,826 |
|--|----------------------|



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|----------------------------|------------------|--------------------|--------------------|--------------------|---------------------------|-------------------------------|--------------|
| 410 SURCHARGE FUND | | | | | | | | |
| 4100000 SURCHARGE BALST/REV | | | | | | | | |
| 4100000-343610 | WTR & SWR SURCHARGE -ERC | (828,318) | (1,682,964) | (1,514,979) | (1,037,422) | (1,189,225) | (612,332) | -48.5% |
| 4100000-361100 | INTEREST | (29,088) | (22,226) | (32,860) | (49,664) | 0 | 0 | 0.0% |
| 4100000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (141,242) | (695,440) | 392.4% |
| Department Total | | (857,405) | (1,705,190) | (1,547,839) | (1,087,086) | (1,330,467) | (1,307,772) | -1.7% |
| 4105360 COMBINED WATER & SEWER | | | | | | | | |
| 4105360-525850 | TRANSFERS OUT-DS | 727,956 | 1,503,912 | 1,332,864 | 1,219,581 | 1,330,467 | 1,307,772 | -1.7% |
| Department Total | | 727,956 | 1,503,912 | 1,332,864 | 1,219,581 | 1,330,467 | 1,307,772 | -1.7% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|----------------------------|---------------------|---------------------|---------------------|--------------------|---------------------|-------------------------|-------------|
| 420 WATER AND SEWER DEBT | | | | | | | | |
| 4200000 WATER & SEWER DEBT BALST/REV | | | | | | | | |
| 4200000-361100 | INTEREST | (217,431) | (42,060) | (21,433) | (14,457) | 0 | 0 | 0.0% |
| 4200000-361400 | GAIN OR LOSS ON INVESTMENT | 2,486 | 72,533 | 185,548 | 0 | 0 | 0 | 0.0% |
| 4200000-381000 | INTERFUND TRANSFER IN | (10,760,184) | (16,827,512) | (10,653,060) | (9,836,211) | (10,730,431) | (10,800,826) | 0.7% |
| Department Total | | (10,975,129) | (16,797,039) | (10,488,946) | (9,850,668) | (10,730,431) | (10,800,826) | 0.7% |
| 4205360 COMBINED WATER & SEWER | | | | | | | | |
| 4205360-710000 | PRINCIPAL | 5,155,508 | 10,504,311 | 5,266,499 | 5,425,569 | 5,425,570 | 5,709,910 | 5.2% |
| 4205360-720000 | INTEREST | 6,360,823 | 5,242,171 | 5,459,937 | 2,677,527 | 5,300,311 | 5,086,366 | -4.0% |
| 4205360-730000 | OTHER DEBT COST | 1,550 | 221,550 | 4,550 | 4,550 | 4,550 | 4,550 | 0.0% |
| 4205360-799999 | DEBT SERVICE OFFSET | (5,155,508) | (10,504,311) | (5,266,499) | (5,425,569) | 0 | 0 | 0.0% |
| Department Total | | 6,362,373 | 5,463,721 | 5,464,487 | 2,682,077 | 10,730,431 | 10,800,826 | 0.7% |
| 4205810 TRANSFER OUT - DS | | | | | | | | |
| 4205810-525855 | TRANSFERS OUT-CIP | 5,824,260 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 5,824,260 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| Grand Total | | 1,082,055 | (11,534,596) | (5,239,434) | (7,036,096) | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 1 | % Chng |
|-------------------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-------------------------|-------------|
| 101 BUILDING FUND | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| 1010000-322000 | BUILDING PERMITS | (2,312,056) | (1,868,550) | (2,406,937) | (1,950,152) | (1,735,000) | (1,735,000) | 0.0% |
| 1010000-322050 | BUILDING PERMITS WAIVED | 0 | 0 | 167,944 | 9,462 | 0 | 0 | 0.0% |
| 1010000-322100 | BLDG PERMITS-EDUCATION SURCHGB | (6,850) | (6,188) | (6,489) | (4,297) | 0 | 0 | 0.0% |
| 1010000-361100 | INTEREST | (14,133) | (10,948) | (16,181) | (24,472) | (10,000) | (10,000) | 0.0% |
| 1010000-369900 | OTHER MISCELLANEOUS | 0 | 0 | (14) | (2,185) | 0 | 0 | 0.0% |
| 1010000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (684,900) | (883,755) | 29.0% |
| Department Total | | (2,333,039) | (1,885,686) | (2,261,677) | (1,971,644) | (2,429,900) | (2,628,755) | 8.2% |
| 5240 BUILDING SERVICES | | | | | | | | |
| 1015240-501210 | NON-BARGAINING UNIT WAGES | 608,877 | 765,944 | 857,069 | 894,402 | 888,052 | 1,229,511 | 38.5% |
| 1015240-501250 | BENEFIT WAGES | 157,761 | 191,389 | 211,808 | 222,015 | 214,785 | 0 | -100.0% |
| 1015240-501400 | OVERTIME | 53,087 | 57,140 | 14,027 | 27,468 | 40,000 | 40,000 | 0.0% |
| 1015240-512100 | FICA TAXES | 60,085 | 73,993 | 79,874 | 82,606 | 84,738 | 94,472 | 11.5% |
| 1015240-512200 | RETIREMENT CONTRIBUTIONS | 28,416 | 45,373 | 52,346 | 53,286 | 55,189 | 79,800 | 44.6% |
| 1015240-512300 | LIFE & HEALTH | 103,343 | 160,445 | 175,049 | 183,378 | 205,314 | 257,530 | 25.4% |
| 1015240-523100 | PROFESSIONAL SERVICES | 74,175 | 22,261 | 0 | 113,420 | 130,787 | 51,663 | -60.5% |
| 1015240-523400 | OTHER CONTRACTUAL SERVICES | 40,923 | 6,631 | 26,189 | 48,808 | 48,900 | 0 | -100.0% |
| 1015240-524000 | TRAVEL & PER DIEM | 1,604 | 3,810 | 3,553 | 5,623 | 7,045 | 6,000 | -14.8% |
| 1015240-524100 | COMMUNICATIONS | 3,293 | 6,714 | 6,799 | 7,750 | 9,192 | 8,208 | -10.7% |
| 1015240-524200 | FREIGHT & POSTAGE | 0 | 0 | 27 | 0 | 100 | 100 | 0.0% |
| 1015240-524400 | RENTAL & LEASES | 7,329 | 6,350 | 6,228 | 5,930 | 10,680 | 10,680 | 0.0% |
| 1015240-524500 | INSURANCE | 67,284 | 67,284 | 67,284 | 61,677 | 67,295 | 67,295 | 0.0% |
| 1015240-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 0 | 2,000 | 2,000 | 0.0% |
| 1015240-524605 | REPAIR & MAINT - VEHICLES | 7,503 | 5,228 | 2,980 | 4,972 | 5,060 | 5,132 | 1.4% |
| 1015240-524615 | REPAIR & MAINT - EQUIPMENT | 742 | 1,276 | 35 | 0 | 0 | 0 | 0.0% |
| 1015240-524700 | PRINTING AND BINDING | 361 | 330 | 347 | 210 | 500 | 400 | -20.0% |
| 1015240-524900 | OTHER CHGS & OBLIGATIONS | 10,324 | 17,451 | 24,033 | 25,218 | 32,000 | 27,504 | -14.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 1 | % Chng |
|---------------------------|-------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|----------------|
| 1015240-524910 | OTHER CHGS - ADMINISTRATIVE | 213,468 | 213,468 | 148,092 | 142,032 | 154,949 | 291,836 | 88.3% |
| 1015240-524915 | OTHER CHGS - SAFETY | 0 | 0 | 0 | 0 | 1,890 | 1,890 | 0.0% |
| 1015240-524930 | OTHER CHGS - LICENSES/PERMITS | 2,450 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 1015240-525100 | OFFICE SUPPLIES | 4,121 | 12,026 | 5,690 | 3,494 | 6,000 | 6,000 | 0.0% |
| 1015240-525200 | OPERATING SUPPLIES | 3,140 | 36,180 | 61,414 | 73,285 | 73,968 | 2,240 | -97.0% |
| 1015240-525205 | OPER SUPPLIES - FUEL | 4,459 | 6,270 | 6,227 | 6,500 | 6,600 | 8,040 | 21.8% |
| 1015240-525220 | OPERATING SUPP - UNIFORMS | 1,218 | 953 | 793 | 383 | 2,709 | 2,850 | 5.2% |
| 1015240-525225 | OPERATING SUPP - IT | 0 | 0 | 0 | 0 | 0 | 120,174 | 0.0% |
| 1015240-525400 | MEMBERSHIPS AND PUBLICATIONS | 1,320 | 1,045 | 1,893 | 655 | 3,900 | 4,860 | 24.6% |
| 1015240-525500 | TRAINING | 2,840 | 5,335 | 2,441 | 7,661 | 10,000 | 14,400 | 44.0% |
| 1015240-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 346,130 | 296,170 | -14.4% |
| 1015240-525845 | TRANSFERS OUT | 0 | 61,555 | 0 | 0 | 0 | 0 | 0.0% |
| 1015240-525855 | TRANSFERS OUT-CIP | 0 | 57,500 | 0 | 0 | 0 | 0 | 0.0% |
| 1015240-606600 | COMPUTER SOFTWARE & HARDWARE | 0 | 1,807 | 0 | 0 | 0 | 0 | 0.0% |
| Department Total | | 1,458,124 | 1,827,758 | 1,754,198 | 1,970,773 | 2,407,783 | 2,628,755 | 9.2% |
| 5810 TRANSFERS OUT | | | | | | | | |
| 1015810-525855 | TRANSFERS OUT-CIP | 12,500 | 168,949 | 82,223 | 0 | 22,117 | 0 | -100.0% |
| Department Total | | 12,500 | 168,949 | 82,223 | 0 | 22,117 | 0 | -100.0% |
| Grand Total | | (862,415) | 111,020 | (425,256) | (871) | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|-------------------------------|-------------|
| 400 WATER AND SEWER FUND | | | | | | | | |
| 1000 MARCO ISLAND | | | | | | | | |
| | Department Total | (28,206,903) | (29,382,274) | (30,255,640) | (26,574,410) | (28,285,076) | (29,125,576) | 3.0% |
| 2000 MARCO SHORE | | | | | | | | |
| | Department Total | (1,479,056) | (1,522,144) | (1,651,892) | (1,499,277) | (1,445,548) | (1,491,000) | 3.1% |
| 5331 N. WATER PLANT | | | | | | | | |
| | Department Total | 2,429,932 | 2,472,676 | 2,416,905 | 2,471,362 | 2,586,222 | 2,588,642 | 0.1% |
| 5332 S. WATER PLANT | | | | | | | | |
| | Department Total | 1,451,569 | 1,510,360 | 1,562,390 | 1,480,749 | 1,688,505 | 1,690,303 | 0.1% |
| 5351 MARCO ISLAND SEWER PLANT | | | | | | | | |
| | Department Total | 1,800,802 | 1,892,230 | 1,795,754 | 1,734,004 | 2,002,432 | 2,161,954 | 8.0% |
| 5352 MARCO SHORE SEWER PLANT | | | | | | | | |
| | Department Total | 161,486 | 162,204 | 167,773 | 150,445 | 273,592 | 163,400 | -40.3% |
| 5361 COLLECTION & DISTRIBUTION | | | | | | | | |
| | Department Total | 1,916,440 | 1,840,304 | 1,865,147 | 1,933,092 | 2,093,275 | 2,318,076 | 10.7% |
| 5362 OPERATIONS MAINTENANCE | | | | | | | | |
| | Department Total | 1,409,716 | 1,430,729 | 1,432,031 | 1,279,049 | 1,454,840 | 1,533,622 | 5.4% |
| 5363 WATER & SEWER ADMINISTRATION | | | | | | | | |
| | Department Total | 16,661,425 | 16,418,271 | 15,958,099 | 14,791,466 | 16,077,717 | 16,414,462 | 2.1% |
| 5364 FINANCIAL SERVICES | | | | | | | | |
| | Department Total | 753,123 | 766,424 | 796,663 | 721,241 | 843,534 | 818,959 | -2.9% |
| 5810 TRANSFERS OUT | | | | | | | | |
| | Department Total | 459,996 | 500,675 | 2,502,869 | 0 | 2,710,507 | 2,927,158 | 8.0% |
| | Grand Total | (2,641,471) | (3,910,545) | (3,409,900) | (3,512,279) | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------------|-------------------------------|-------------|
| 1000 MARCO ISLAND | | | | | | | | |
| 4001000-343300 | WATER FEE | (17,984,713) | (18,918,749) | (19,381,425) | (17,175,731) | (18,079,000) | (18,900,000) | 4.5% |
| 4001000-343310 | WATER FEES-METER INSTALL | (19,982) | (19,681) | (13,596) | (12,971) | (12,000) | (12,000) | 0.0% |
| 4001000-343315 | WATER FEE- SERVICE INSTALL | (18,488) | (21,634) | (15,284) | (16,796) | (12,000) | (12,000) | 0.0% |
| 4001000-343320 | WATER FEE-CONNECTION | (2,730) | (8,124) | (2,520) | (9,126) | 0 | (2,500) | 0.0% |
| 4001000-343325 | WATER FEE-METER CHANGE OUT | (7,592) | (13,141) | (11,082) | (11,985) | (10,000) | (10,000) | 0.0% |
| 4001000-343500 | SEWER FEE | (9,131,053) | (9,247,419) | (9,499,775) | (8,264,824) | (9,191,000) | (9,191,000) | 0.0% |
| 4001000-343505 | EFFLUENT FEES | (794,156) | (918,264) | (992,075) | (812,742) | (773,751) | (796,076) | 2.9% |
| 4001000-343510 | SEWER FEE-SERVICE INSTALL | (22,331) | (19,522) | (13,200) | (19,200) | (10,000) | (10,000) | 0.0% |
| 4001000-361100 | INTEREST | (171,521) | (121,215) | (140,716) | (161,320) | (162,325) | (140,000) | -13.8% |
| 4001000-364000 | DISPOSITION OF FIXED ASSETS | 0 | 0 | 1,534 | 0 | 0 | 0 | 0.0% |
| 4001000-365000 | SALE OF SURPLUS MATERIALS | (1,884) | (5,281) | (4,049) | (964) | 0 | (2,000) | 0.0% |
| 4001000-369900 | OTHER MISCELLANEOUS | (52,454) | (89,244) | (183,452) | (88,751) | (35,000) | (50,000) | 42.9% |
| Department Total | | (28,206,903) | (29,382,274) | (30,255,640) | (26,574,410) | (28,285,076) | (29,125,576) | 3.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|----------------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|-------------------------------|-------------|
| 2000 MARCO SHORE | | | | | | | | |
| 4002000-343300 | WATER FEE | (498,693) | (516,053) | (527,155) | (497,020) | (465,408) | (485,000) | 4.2% |
| 4002000-343315 | WATER FEE- SERVICE INSTALL | (547) | (188) | 0 | (172) | 0 | 0 | 0.0% |
| 4002000-343500 | SEWER FEE | (816,408) | (781,712) | (832,721) | (763,568) | (833,513) | (815,000) | -2.2% |
| 4002000-343505 | EFFLUENT FEES | (163,379) | (214,915) | (290,626) | (238,546) | (146,627) | (190,000) | 29.6% |
| 4002000-343510 | SEWER FEE-SERVICE INSTALL | 0 | (600) | 0 | 0 | 0 | 0 | 0.0% |
| 4002000-369900 | OTHER MISCELLANEOUS | (30) | (8,677) | (1,390) | 30 | 0 | (1,000) | 0.0% |
| Department Total | | (1,479,056) | (1,522,144) | (1,651,892) | (1,499,277) | (1,445,548) | (1,491,000) | 3.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|----------------------------|------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5331 N. WATER PLANT | | | | | | | | |
| 4005331-501210 | NON-BARGAINING UNIT WAGES | 441,814 | 458,223 | 412,760 | 369,719 | 433,932 | 562,617 | 29.7% |
| 4005331-501250 | BENEFIT WAGES | 116,027 | 116,346 | 111,475 | 99,111 | 98,721 | 0 | -100.0% |
| 4005331-501400 | OVERTIME | 23,493 | 24,154 | 38,303 | 27,443 | 24,000 | 24,000 | 0.0% |
| 4005331-512100 | FICA TAXES | 42,748 | 44,041 | 41,757 | 36,288 | 42,195 | 44,931 | 6.5% |
| 4005331-512200 | RETIREMENT CONTRIBUTIONS | 22,059 | 27,969 | 25,916 | 23,369 | 28,594 | 38,505 | 34.7% |
| 4005331-512300 | LIFE & HEALTH | 73,338 | 80,873 | 82,511 | 103,276 | 114,035 | 133,164 | 16.8% |
| 4005331-523100 | PROFESSIONAL SERVICES | 0 | 0 | 7,000 | 13,000 | 13,000 | 27,000 | 107.7% |
| 4005331-523400 | OTHER CONTRACTUAL SERVICES | 335,629 | 323,485 | 341,236 | 354,970 | 355,030 | 279,490 | -21.3% |
| 4005331-523415 | SLUDGE HAULING | 157,667 | 165,638 | 146,520 | 173,801 | 173,916 | 175,000 | 0.6% |
| 4005331-524000 | TRAVEL & PER DIEM | 170 | 606 | 30 | 0 | 1,780 | 5,880 | 230.3% |
| 4005331-524100 | COMMUNICATIONS | 14,166 | 13,651 | 13,429 | 13,269 | 14,460 | 15,280 | 5.7% |
| 4005331-524310 | UTILITY SERVICE - ELECTRIC | 232,615 | 232,647 | 219,452 | 240,000 | 240,000 | 240,000 | 0.0% |
| 4005331-524315 | UTILITY SVC ELEC-RAW WATER | 157,024 | 160,161 | 162,895 | 160,000 | 180,000 | 180,000 | 0.0% |
| 4005331-524350 | UTILITY SERVICE - WASTE DISP | 1,663 | 1,655 | 6,356 | 6,000 | 6,000 | 7,860 | 31.0% |
| 4005331-524400 | RENTAL & LEASES | 0 | 0 | 2,428 | 1,779 | 2,600 | 3,000 | 15.4% |
| 4005331-524600 | REPAIR & MAINTENANCE | 29,294 | 28,573 | 53,339 | 134,766 | 135,300 | 132,520 | -2.1% |
| 4005331-524605 | REPAIR & MAINT - VEHICLES | 6,473 | 12,580 | 6,874 | 4,196 | 4,700 | 6,760 | 43.8% |
| 4005331-524610 | REPAIR & MAINT - FACILITIES | 15,709 | 12,686 | 5,232 | 22,881 | 23,500 | 31,000 | 31.9% |
| 4005331-524615 | REPAIR & MAINT - EQUIPMENT | 63,698 | 122,561 | 108,419 | 0 | 0 | 0 | 0.0% |
| 4005331-524915 | OTHER CHGS - SAFETY | 2,562 | 1,106 | 2,293 | 3,162 | 3,420 | 3,420 | 0.0% |
| 4005331-525100 | OFFICE SUPPLIES | 4,468 | 2,886 | 3,496 | 2,415 | 4,500 | 3,500 | -22.2% |
| 4005331-525200 | OPERATING SUPPLIES | 30,309 | 24,776 | 24,826 | 23,037 | 25,700 | 29,100 | 13.2% |
| 4005331-525205 | OPER SUPPLIES - FUEL | 7,031 | 6,748 | 7,914 | 15,560 | 15,660 | 10,000 | -36.1% |
| 4005331-525220 | OPERATING SUPP - UNIFORMS | 1,856 | 2,386 | 2,397 | 2,306 | 3,170 | 3,170 | 0.0% |
| 4005331-525235 | OPER SUPP-CHEMICALS LIME PLT | 622,372 | 595,294 | 565,189 | 560,638 | 561,240 | 544,355 | -3.0% |
| 4005331-525240 | OPER SUPP-CHEMICALS RAW WTR | 22,389 | 10,139 | 22,456 | 76,468 | 76,518 | 83,055 | 8.5% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 4005331-525400 | MEMBERSHIPS AND PUBLICATIONS | 270 | 1,220 | 370 | 1,045 | 1,370 | 370 | -73.0% |
| 4005331-525500 | TRAINING | 5,087 | 2,272 | 2,033 | 2,864 | 2,882 | 4,665 | 61.9% |
| Department Total | | 2,429,932 | 2,472,676 | 2,416,905 | 2,471,362 | 2,586,222 | 2,588,642 | 0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|----------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 5332 S. WATER PLANT | | | | | | | | |
| 4005332-501210 | NON-BARGAINING UNIT WAGES | 361,417 | 366,814 | 362,904 | 317,679 | 358,661 | 450,908 | 25.7% |
| 4005332-501250 | BENEFIT WAGES | 62,590 | 60,703 | 71,529 | 66,393 | 73,916 | 0 | -100.0% |
| 4005332-501400 | OVERTIME | 51,670 | 36,947 | 20,981 | 23,932 | 24,000 | 24,000 | 0.0% |
| 4005332-512100 | FICA TAXES | 35,231 | 34,005 | 33,396 | 30,367 | 34,665 | 35,800 | 3.3% |
| 4005332-512200 | RETIREMENT CONTRIBUTIONS | 23,850 | 28,273 | 27,276 | 21,995 | 24,927 | 29,610 | 18.8% |
| 4005332-512300 | LIFE & HEALTH | 47,839 | 78,228 | 89,198 | 64,908 | 131,611 | 81,718 | -37.9% |
| 4005332-523400 | OTHER CONTRACTUAL SERVICES | 30,263 | 36,431 | 35,267 | 19,034 | 32,985 | 38,652 | 17.2% |
| 4005332-524000 | TRAVEL & PER DIEM | 1,198 | 1,094 | 1,124 | 0 | 2,000 | 2,520 | 26.0% |
| 4005332-524100 | COMMUNICATIONS | 6,767 | 6,177 | 6,779 | 6,720 | 14,280 | 15,100 | 5.7% |
| 4005332-524310 | UTILITY SERVICE - ELECTRIC | 576,334 | 642,073 | 683,366 | 668,410 | 675,000 | 675,000 | 0.0% |
| 4005332-524350 | UTILITY SERVICE - WASTE DISP | 1,500 | 1,541 | 1,570 | 1,700 | 2,400 | 2,400 | 0.0% |
| 4005332-524400 | RENTAL & LEASES | 1,242 | 0 | 0 | 0 | 1,400 | 1,400 | 0.0% |
| 4005332-524600 | REPAIR & MAINTENANCE | 62,453 | 47,325 | 39,656 | 83,222 | 116,300 | 129,000 | 10.9% |
| 4005332-524605 | REPAIR & MAINT - VEHICLES | 2,546 | 2,076 | 291 | 2,625 | 2,630 | 2,630 | 0.0% |
| 4005332-524610 | REPAIR & MAINT - FACILITIES | 14,031 | 13,036 | 12,083 | 16,403 | 23,630 | 21,480 | -9.1% |
| 4005332-524615 | REPAIR & MAINT - EQUIPMENT | 61,682 | 54,800 | 64,835 | 0 | 0 | 0 | 0.0% |
| 4005332-524915 | OTHER CHGS - SAFETY | 1,003 | 1,069 | 685 | 1,093 | 1,860 | 2,110 | 13.4% |
| 4005332-525100 | OFFICE SUPPLIES | 5,365 | 4,921 | 5,300 | 4,210 | 5,430 | 5,430 | 0.0% |
| 4005332-525200 | OPERATING SUPPLIES | 24,457 | 20,074 | 24,549 | 26,961 | 29,120 | 31,980 | 9.8% |
| 4005332-525205 | OPER SUPPLIES - FUEL | 7,232 | 7,369 | 1,368 | 12,540 | 12,540 | 9,080 | -27.6% |
| 4005332-525220 | OPERATING SUPP - UNIFORMS | 1,985 | 1,686 | 2,001 | 1,919 | 2,440 | 2,440 | 0.0% |
| 4005332-525245 | OPERATING SUPP - CHEMICALS | 67,553 | 62,241 | 75,357 | 107,617 | 113,600 | 124,845 | 9.9% |
| 4005332-525400 | MEMBERSHIPS AND PUBLICATIONS | 180 | 760 | 310 | 710 | 1,510 | 710 | -53.0% |
| 4005332-525500 | TRAINING | 3,180 | 2,718 | 2,565 | 2,310 | 3,600 | 3,490 | -3.1% |
| Department Total | | 1,451,569 | 1,510,360 | 1,562,390 | 1,480,749 | 1,688,505 | 1,690,303 | 0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|------------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|---------|
| 5351 MARCO ISLAND SEWER PLANT | | | | | | | | |
| 4005351-501210 | NON-BARGAINING UNIT WAGES | 470,866 | 464,304 | 483,984 | 421,249 | 476,507 | 580,811 | 21.9% |
| 4005351-501250 | BENEFIT WAGES | 71,957 | 69,479 | 75,951 | 65,460 | 71,677 | 0 | -100.0% |
| 4005351-501400 | OVERTIME | 22,895 | 21,463 | 22,912 | 17,110 | 23,500 | 23,500 | 0.0% |
| 4005351-512100 | FICA TAXES | 41,551 | 40,836 | 42,832 | 36,765 | 43,549 | 44,549 | 2.3% |
| 4005351-512200 | RETIREMENT CONTRIBUTIONS | 30,899 | 35,616 | 38,596 | 32,876 | 35,485 | 36,285 | 2.3% |
| 4005351-512300 | LIFE & HEALTH | 96,477 | 101,191 | 115,635 | 104,592 | 135,739 | 130,984 | -3.5% |
| 4005351-523100 | PROFESSIONAL SERVICES | 0 | 58,810 | 6,090 | 0 | 0 | 110,000 | 0.0% |
| 4005351-523400 | OTHER CONTRACTUAL SERVICES | 55,821 | 118,648 | 43,842 | 47,239 | 52,380 | 84,020 | 60.4% |
| 4005351-523410 | GROUNDS MAINTENANCE | 825 | 10,700 | 7,385 | 8,000 | 8,000 | 0 | -100.0% |
| 4005351-523415 | SLUDGE HAULING | 214,306 | 267,540 | 246,802 | 222,000 | 222,000 | 222,000 | 0.0% |
| 4005351-524000 | TRAVEL & PER DIEM | 20 | 358 | 974 | 492 | 4,700 | 4,940 | 5.1% |
| 4005351-524100 | COMMUNICATIONS | 3,648 | 3,657 | 3,742 | 3,849 | 4,140 | 5,200 | 25.6% |
| 4005351-524310 | UTILITY SERVICE - ELECTRIC | 496,418 | 478,859 | 467,629 | 497,437 | 500,040 | 500,040 | 0.0% |
| 4005351-524350 | UTILITY SERVICE - WASTE DISP | 15,505 | 21,054 | 37,049 | 44,325 | 44,410 | 40,080 | -9.8% |
| 4005351-524400 | RENTAL & LEASES | 636 | 863 | 2,218 | 1,279 | 3,500 | 2,500 | -28.6% |
| 4005351-524600 | REPAIR & MAINTENANCE | 46,440 | 30,902 | 21,775 | 113,023 | 165,310 | 176,800 | 7.0% |
| 4005351-524605 | REPAIR & MAINT - VEHICLES | 3,805 | 719 | 592 | 1,042 | 1,900 | 1,900 | 0.0% |
| 4005351-524610 | REPAIR & MAINT - FACILITIES | 8,036 | 10,690 | 8,577 | 6,061 | 43,500 | 47,000 | 8.0% |
| 4005351-524615 | REPAIR & MAINT - EQUIPMENT | 77,968 | 47,844 | 67,882 | 0 | 0 | 0 | 0.0% |
| 4005351-524915 | OTHER CHGS - SAFETY | 1,509 | 3,515 | 2,263 | 1,679 | 3,600 | 3,600 | 0.0% |
| 4005351-525100 | OFFICE SUPPLIES | 3,272 | 3,199 | 2,143 | 1,222 | 3,800 | 2,600 | -31.6% |
| 4005351-525200 | OPERATING SUPPLIES | 18,696 | 10,597 | 11,640 | 12,055 | 19,800 | 25,500 | 28.8% |
| 4005351-525205 | OPER SUPPLIES - FUEL | 8,261 | 690 | 1,140 | 13,300 | 15,000 | 14,900 | -0.7% |
| 4005351-525220 | OPERATING SUPP - UNIFORMS | 2,290 | 2,478 | 2,712 | 2,369 | 3,290 | 3,290 | 0.0% |
| 4005351-525245 | OPERATING SUPP - CHEMICALS | 105,376 | 85,750 | 77,313 | 76,337 | 112,535 | 94,285 | -16.2% |
| 4005351-525400 | MEMBERSHIPS AND PUBLICATIONS | 270 | 945 | 240 | 1,170 | 1,370 | 470 | -65.7% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|-------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 4005351-525500 | TRAINING | 3,053 | 1,523 | 3,838 | 3,073 | 6,700 | 6,700 | 0.0% |
| Department Total | | 1,800,802 | 1,892,230 | 1,795,754 | 1,734,004 | 2,002,432 | 2,161,954 | 8.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------------|------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|---------------|
| 5352 MARCO SHORE SEWER PLANT | | | | | | | | |
| 4005352-501210 | NON-BARGAINING UNIT WAGES | 57,256 | 57,174 | 57,357 | 49,838 | 58,884 | 61,849 | 5.0% |
| 4005352-501400 | OVERTIME | 2,522 | 1,471 | 1,784 | 1,869 | 4,000 | 2,500 | -37.5% |
| 4005352-512100 | FICA TAXES | 4,501 | 4,396 | 4,459 | 3,906 | 4,474 | 4,600 | 2.8% |
| 4005352-512200 | RETIREMENT CONTRIBUTIONS | 2,863 | 3,616 | 3,728 | 3,240 | 5,347 | 5,301 | -0.9% |
| 4005352-512300 | LIFE & HEALTH | 15,401 | 16,538 | 18,154 | 16,556 | 20,702 | 20,990 | 1.4% |
| 4005352-523100 | PROFESSIONAL SERVICES | 0 | 0 | 0 | 7,480 | 7,480 | 0 | -100.0% |
| 4005352-523400 | OTHER CONTRACTUAL SERVICES | 16,914 | 11,001 | 14,639 | 16,257 | 30,870 | 36,960 | 19.7% |
| 4005352-523410 | GROUNDS MAINTENANCE | 4,673 | 18,165 | 5,538 | 6,000 | 27,800 | 0 | -100.0% |
| 4005352-524100 | COMMUNICATIONS | 1,307 | 0 | 0 | 0 | 3,540 | 1,770 | -50.0% |
| 4005352-524310 | UTILITY SERVICE - ELECTRIC | 33,951 | 34,317 | 27,311 | 27,000 | 27,000 | 13,500 | -50.0% |
| 4005352-524350 | UTILITY SERVICE - WASTE DISP | 2,173 | 2,245 | 2,291 | 3,346 | 4,200 | 2,100 | -50.0% |
| 4005352-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 7,098 | 13,610 | 2,850 | -79.1% |
| 4005352-524610 | REPAIR & MAINT - FACILITIES | 1,125 | 0 | 14,864 | 400 | 44,185 | 230 | -99.5% |
| 4005352-524615 | REPAIR & MAINT - EQUIPMENT | 9,040 | 7,370 | 8,362 | 0 | 0 | 0 | 0.0% |
| 4005352-525100 | OFFICE SUPPLIES | 150 | 280 | 1,466 | 1,400 | 2,050 | 600 | -70.7% |
| 4005352-525200 | OPERATING SUPPLIES | 1,116 | 0 | 2,460 | 75 | 7,500 | 4,175 | -44.3% |
| 4005352-525205 | OPER SUPPLIES - FUEL | 0 | 0 | 0 | 1,000 | 1,000 | 500 | -50.0% |
| 4005352-525245 | OPERATING SUPP - CHEMICALS | 8,494 | 5,631 | 5,359 | 4,980 | 10,950 | 5,475 | -50.0% |
| Department Total | | 161,486 | 162,204 | 167,773 | 150,445 | 273,592 | 163,400 | -40.3% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|--------------|
| 5361 COLLECTION & DISTRIBUTION | | | | | | | | |
| 4005361-501210 | NON-BARGAINING UNIT WAGES | 768,327 | 765,399 | 785,775 | 767,477 | 865,970 | 1,124,243 | 29.8% |
| 4005361-501250 | BENEFIT WAGES | 140,442 | 137,476 | 146,525 | 149,717 | 166,821 | 0 | -100.0% |
| 4005361-501400 | OVERTIME | 16,162 | 18,404 | 23,420 | 24,774 | 40,000 | 30,000 | -25.0% |
| 4005361-512100 | FICA TAXES | 68,090 | 68,066 | 70,728 | 69,436 | 79,097 | 91,060 | 15.1% |
| 4005361-512200 | RETIREMENT CONTRIBUTIONS | 45,191 | 54,404 | 57,241 | 55,143 | 78,655 | 74,050 | -5.9% |
| 4005361-512300 | LIFE & HEALTH | 130,889 | 143,590 | 164,227 | 182,322 | 252,925 | 232,989 | -7.9% |
| 4005361-512900 | CAPITALIZED PERSONNEL COST | 0 | 0 | 0 | 0 | (115,336) | (115,336) | 0.0% |
| 4005361-523100 | PROFESSIONAL SERVICES | 1,796 | 0 | 176 | 135 | 2,500 | 2,500 | 0.0% |
| 4005361-523400 | OTHER CONTRACTUAL SERVICES | 209,288 | 110,293 | 77,361 | 80,261 | 88,104 | 240,640 | 173.1% |
| 4005361-524000 | TRAVEL & PER DIEM | 2,363 | 3,548 | 2,405 | 801 | 2,500 | 2,580 | 3.2% |
| 4005361-524100 | COMMUNICATIONS | 4,904 | 4,621 | 4,247 | 6,600 | 8,000 | 11,690 | 46.1% |
| 4005361-524350 | UTILITY SERVICE - WASTE DISP | 17,518 | 16,659 | 16,965 | 23,100 | 23,100 | 23,200 | 0.4% |
| 4005361-524400 | RENTAL & LEASES | 980 | 11,556 | 11,278 | 12,217 | 13,000 | 13,000 | 0.0% |
| 4005361-524600 | REPAIR & MAINTENANCE | 320,825 | 358,793 | 340,769 | 429,015 | 430,758 | 423,200 | -1.8% |
| 4005361-524605 | REPAIR & MAINT - VEHICLES | 42,841 | 41,460 | 30,069 | 29,016 | 32,750 | 36,300 | 10.8% |
| 4005361-524610 | REPAIR & MAINT - FACILITIES | 6,617 | 629 | 887 | 2,911 | 5,500 | 8,000 | 45.5% |
| 4005361-524615 | REPAIR & MAINT - EQUIPMENT | 39,933 | 26,504 | 32,958 | 0 | 0 | 0 | 0.0% |
| 4005361-524915 | OTHER CHGS-SAFETY | 4,779 | 5,762 | 5,353 | 3,601 | 6,210 | 6,750 | 8.7% |
| 4005361-525100 | OFFICE SUPPLIES | 0 | 0 | 1,403 | 0 | 0 | 400 | 0.0% |
| 4005361-525200 | OPERATING SUPPLIES | 56,928 | 33,588 | 45,689 | 44,995 | 53,100 | 53,100 | 0.0% |
| 4005361-525205 | OPER SUPPLIES - FUEL | 29,478 | 30,526 | 37,514 | 40,000 | 42,000 | 42,000 | 0.0% |
| 4005361-525220 | OPERATING SUPP - UNIFORMS | 4,081 | 4,363 | 4,241 | 5,034 | 7,501 | 7,590 | 1.2% |
| 4005361-525400 | MEMBERSHIPS AND PUBLICATIONS | 625 | 1,065 | 495 | 1,252 | 1,270 | 1,270 | 0.0% |
| 4005361-525500 | TRAINING | 4,383 | 3,597 | 5,421 | 5,285 | 8,850 | 8,850 | 0.0% |
| Department Total | | 1,916,440 | 1,840,304 | 1,865,147 | 1,933,092 | 2,093,275 | 2,318,076 | 10.7% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|------------------------------|------------------|------------------|------------------|------------------|---------------------|-------------------------|-------------|
| 5362 OPERATIONS MAINTENANCE | | | | | | | | |
| 4005362-501210 | NON-BARGAINING UNIT WAGES | 740,299 | 717,125 | 690,399 | 613,178 | 704,041 | 912,617 | 29.6% |
| 4005362-501250 | BENEFIT WAGES | 138,978 | 145,772 | 169,195 | 146,549 | 159,013 | 0 | -100.0% |
| 4005362-501400 | OVERTIME | 41,782 | 65,684 | 62,768 | 48,341 | 48,000 | 48,000 | 0.0% |
| 4005362-512100 | FICA TAXES | 67,928 | 68,441 | 68,229 | 59,723 | 69,769 | 72,886 | 4.5% |
| 4005362-512200 | RETIREMENT CONTRIBUTIONS | 41,770 | 48,028 | 46,334 | 40,629 | 48,980 | 63,070 | 28.8% |
| 4005362-512300 | LIFE & HEALTH | 139,814 | 157,251 | 139,122 | 128,268 | 161,858 | 164,020 | 1.3% |
| 4005362-512900 | CAPITALIZED PERSONNEL COST | 0 | 0 | 0 | 0 | (20,111) | (20,111) | 0.0% |
| 4005362-523400 | OTHER CONTRACTUAL SERVICES | 40,214 | 26,339 | 17,047 | 79 | 1,465 | 28,440 | 1841.3% |
| 4005362-524000 | TRAVEL & PER DIEM | 1,150 | 650 | 2,910 | 1,297 | 3,000 | 3,020 | 0.7% |
| 4005362-524100 | COMMUNICATIONS | 34,132 | 26,489 | 31,726 | 33,052 | 33,330 | 38,250 | 14.8% |
| 4005362-524350 | UTILITY SERVICE - WASTE DISP | 6,667 | 11,214 | 4,190 | 6,800 | 6,900 | 6,960 | 0.9% |
| 4005362-524400 | RENTAL & LEASES | 322 | 2,180 | 2,374 | 84 | 2,500 | 2,000 | -20.0% |
| 4005362-524600 | REPAIR & MAINTENANCE | 49,955 | 42,022 | 48,766 | 96,486 | 108,240 | 100,300 | -7.3% |
| 4005362-524605 | REPAIR & MAINT - VEHICLES | 22,065 | 23,420 | 19,881 | 27,750 | 27,885 | 22,885 | -17.9% |
| 4005362-524610 | REPAIR & MAINT - FACILITIES | 3,095 | 936 | 8,467 | 6,707 | 11,500 | 5,000 | -56.5% |
| 4005362-524615 | REPAIR & MAINT - EQUIPMENT | 13,302 | 29,332 | 25,408 | 0 | 0 | 0 | 0.0% |
| 4005362-524915 | OTHER CHGS-SAFETY | 1,769 | 2,316 | 5,275 | 2,562 | 5,450 | 5,450 | 0.0% |
| 4005362-525100 | OFFICE SUPPLIES | 1,150 | 1,455 | 1,090 | 2,668 | 2,700 | 1,500 | -44.4% |
| 4005362-525200 | OPERATING SUPPLIES | 47,524 | 42,344 | 61,590 | 37,515 | 47,700 | 48,900 | 2.5% |
| 4005362-525205 | OPER SUPPLIES - FUEL | 9,664 | 12,791 | 20,778 | 19,532 | 21,450 | 21,450 | 0.0% |
| 4005362-525220 | OPERATING SUPP - UNIFORMS | 5,410 | 3,514 | 3,771 | 3,117 | 5,770 | 3,600 | -37.6% |
| 4005362-525400 | MEMBERSHIPS AND PUBLICATIONS | 205 | 625 | 777 | 678 | 1,300 | 1,315 | 1.2% |
| 4005362-525500 | TRAINING | 2,521 | 2,802 | 1,934 | 4,036 | 4,100 | 4,070 | -0.7% |
| Department Total | | 1,409,716 | 1,430,729 | 1,432,031 | 1,279,049 | 1,454,840 | 1,533,622 | 5.4% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|-----------------------------|--------------|--------------|--------------|-------------|---------------------|-------------------------|--------|
| 5363 WATER & SEWER ADMINISTRATION | | | | | | | | |
| 4005363-501210 | NON-BARGAINING UNIT WAGES | 534,431 | 448,894 | 459,677 | 403,198 | 465,840 | 666,953 | 43.2% |
| 4005363-501250 | BENEFIT WAGES | 99,501 | 105,430 | 105,598 | 96,287 | 110,652 | 720 | -99.3% |
| 4005363-501400 | OVERTIME | 1,749 | 2,006 | 1,789 | 1,464 | 5,000 | 2,000 | -60.0% |
| 4005363-512100 | FICA TAXES | 37,643 | 40,383 | 38,672 | 35,504 | 43,865 | 50,564 | 15.3% |
| 4005363-512200 | RETIREMENT CONTRIBUTIONS | 23,611 | 30,230 | 29,939 | 27,233 | 37,859 | 46,837 | 23.7% |
| 4005363-512300 | LIFE & HEALTH | 66,872 | 83,416 | 85,709 | 89,959 | 97,870 | 134,971 | 37.9% |
| 4005363-512600 | OTHER POSTEMP BENEFITS | 40,488 | 47,466 | (14,506) | 0 | 0 | 0 | 0.0% |
| 4005363-512900 | CAPITALIZED PERSONNEL COST | 0 | 0 | 0 | 0 | (173,161) | (173,000) | -0.1% |
| 4005363-523100 | PROFESSIONAL SERVICES | 152,354 | 88,836 | 101,173 | 219,516 | 231,585 | 154,800 | -33.2% |
| 4005363-523107 | LEGAL - OTHER | 15,200 | 13,608 | 1,981 | 338 | 15,000 | 15,000 | 0.0% |
| 4005363-523200 | ACCOUNTING AUDITING | 0 | 0 | 0 | 0 | 0 | 53,855 | 0.0% |
| 4005363-523400 | OTHER CONTRACTUAL SERVICES | 101,130 | 76,498 | 33,228 | 4,836 | 6,400 | 22,460 | 250.9% |
| 4005363-524000 | TRAVEL & PER DIEM | 769 | 3,114 | 4,431 | 1,599 | 4,900 | 5,100 | 4.1% |
| 4005363-524100 | COMMUNICATIONS | 21,790 | 17,995 | 22,598 | 22,977 | 23,285 | 39,361 | 69.0% |
| 4005363-524200 | FREIGHT & POSTAGE | 915 | 540 | 627 | 1,366 | 1,400 | 1,200 | -14.3% |
| 4005363-524310 | UTILITY SERVICE - ELECTRIC | 6,454 | 5,446 | 5,728 | 6,000 | 7,200 | 6,600 | -8.3% |
| 4005363-524400 | RENTAL & LEASES | 1,617 | 1,631 | 763 | 2,723 | 3,600 | 2,880 | -20.0% |
| 4005363-524500 | INSURANCE | 762,948 | 662,952 | 662,940 | 607,695 | 662,950 | 662,950 | 0.0% |
| 4005363-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 0 | 1,560 | 2,000 | 28.2% |
| 4005363-524605 | REPAIR & MAINT - VEHICLES | 11,188 | 1,467 | 1,268 | 1,052 | 4,500 | 14,500 | 222.2% |
| 4005363-524610 | REPAIR & MAINT - FACILITIES | 13,980 | 6,835 | 1,918 | 416 | 9,600 | 8,100 | -15.6% |
| 4005363-524700 | PRINTING AND BINDING | 1,624 | 1,966 | 3,201 | 948 | 4,000 | 3,600 | -10.0% |
| 4005363-524910 | OTHER CHGS - ADMINISTRATIVE | 694,644 | 694,652 | 1,053,336 | 1,035,881 | 1,130,053 | 1,022,296 | -9.5% |
| 4005363-524915 | OTHER CHGS - SAFETY | 852 | 429 | 1,755 | 367 | 2,205 | 2,005 | -9.1% |
| 4005363-524930 | OTHER CHGS-LICENSES/PERMITS | 6,175 | 16,100 | 16,600 | 6,500 | 16,600 | 22,100 | 33.1% |
| 4005363-524940 | MISCELLANEOUS EXPENSE | 3,346 | 3,927 | 3,365 | 2,958 | 4,000 | 4,000 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------|------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|-------------------------|-------------|
| 4005363-524995 | OTHER CHARGES BAD DEBTS | 4,066 | 5,500 | 0 | 0 | 0 | 0 | 0.0% |
| 4005363-525100 | OFFICE SUPPLIES | 7,252 | 6,962 | 9,061 | 6,482 | 7,500 | 7,500 | 0.0% |
| 4005363-525200 | OPERATING SUPPLIES | 1,917 | 1,052 | 1,822 | 5,137 | 6,500 | 3,000 | -53.8% |
| 4005363-525205 | OPER SUPPLIES - FUEL | 2,220 | 2,200 | 2,167 | 2,500 | 3,285 | 3,120 | -5.0% |
| 4005363-525220 | OPERATING SUPP - UNIFORMS | 1,281 | 541 | 628 | 718 | 2,200 | 2,200 | 0.0% |
| 4005363-525225 | OPERATING SUPP - IT | 64,470 | 99,113 | 78,523 | 122,184 | 143,705 | 224,505 | 56.2% |
| 4005363-525400 | MEMBERSHIPS AND PUBLICATIONS | 768 | 1,159 | 811 | 947 | 1,170 | 1,170 | 0.0% |
| 4005363-525500 | TRAINING | 5,008 | 6,564 | 5,186 | 3,800 | 17,430 | 18,000 | 3.3% |
| 4005363-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 4005363-525850 | TRANSFERS OUT-DS | 10,095,432 | 10,085,592 | 9,382,344 | 8,674,248 | 9,462,836 | 9,556,043 | 1.0% |
| 4005363-525855 | TRANSFERS OUT-CIP | 2,327,832 | 2,305,572 | 2,305,572 | 2,043,976 | 2,229,797 | 2,296,243 | 3.0% |
| 4005363-525860 | TRANSFERS OUT-R&R | 1,551,900 | 1,550,196 | 1,550,196 | 1,362,658 | 1,486,531 | 1,530,829 | 3.0% |
| Department Total | | 16,661,425 | 16,418,271 | 15,958,099 | 14,791,466 | 16,077,717 | 16,414,462 | 2.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------|------------------------------|----------------|----------------|----------------|----------------|---------------------|-------------------------|--------------|
| 5364 FINANCIAL SERVICES | | | | | | | | |
| 4005364-501210 | NON-BARGAINING UNIT WAGES | 364,382 | 365,176 | 361,631 | 311,944 | 355,458 | 456,710 | 28.5% |
| 4005364-501250 | BENEFIT WAGES | 91,889 | 88,297 | 91,512 | 79,510 | 88,864 | 0 | -100.0% |
| 4005364-501400 | OVERTIME | 4,959 | 4,406 | 7,868 | 8,294 | 5,000 | 5,000 | 0.0% |
| 4005364-512100 | FICA TAXES | 33,562 | 33,173 | 33,392 | 28,918 | 34,381 | 34,724 | 1.0% |
| 4005364-512200 | RETIREMENT CONTRIBUTIONS | 18,078 | 21,635 | 22,481 | 19,232 | 23,129 | 30,126 | 30.3% |
| 4005364-512300 | LIFE & HEALTH | 73,834 | 89,595 | 101,193 | 87,876 | 116,582 | 111,519 | -4.3% |
| 4005364-523100 | PROFESSIONAL SERVICES | 15,340 | 0 | 5,375 | 1,500 | 8,275 | 2,250 | -72.8% |
| 4005364-523200 | ACCOUNTING AUDITING | 40,230 | 45,850 | 46,071 | 47,205 | 47,205 | 0 | -100.0% |
| 4005364-523400 | OTHER CONTRACTUAL SERVICES | 33,289 | 31,868 | 33,834 | 53,683 | 59,470 | 59,070 | -0.7% |
| 4005364-524000 | TRAVEL & PER DIEM | 659 | 1,047 | 687 | 855 | 1,150 | 2,150 | 87.0% |
| 4005364-524100 | COMMUNICATIONS | 1,594 | 1,784 | 1,525 | 1,600 | 1,800 | 3,150 | 75.0% |
| 4005364-524200 | FREIGHT & POSTAGE | 44,286 | 42,689 | 45,888 | 45,059 | 47,640 | 54,000 | 13.4% |
| 4005364-524600 | REPAIR & MAINTENANCE | 0 | 0 | 0 | 785 | 1,500 | 1,500 | 0.0% |
| 4005364-524605 | REPAIR & MAINT - VEHICLES | 2,813 | 2,221 | 2,871 | 1,377 | 1,400 | 800 | -42.9% |
| 4005364-524615 | REPAIR & MAINT - EQUIPMENT | 775 | 1,053 | 1,318 | 0 | 0 | 0 | 0.0% |
| 4005364-524700 | PRINTING AND BINDING | 0 | 790 | 0 | 352 | 2,500 | 1,500 | -40.0% |
| 4005364-524900 | OTHER CHGS & OBLIGATIONS | 13,540 | 26,762 | 27,565 | 20,287 | 28,720 | 36,000 | 25.3% |
| 4005364-524915 | OTHER CHGS-SAFETY | 480 | 446 | 570 | 538 | 840 | 840 | 0.0% |
| 4005364-524940 | MISCELLANEOUS EXPENSE | 3,313 | 979 | 2,450 | 0 | 0 | 0 | 0.0% |
| 4005364-525100 | OFFICE SUPPLIES | 3,833 | 2,396 | 3,026 | 2,791 | 5,000 | 4,000 | -20.0% |
| 4005364-525200 | OPERATING SUPPLIES | 0 | 0 | 0 | 734 | 5,600 | 5,600 | 0.0% |
| 4005364-525205 | OPER SUPPLIES - FUEL | 4,907 | 5,120 | 6,022 | 5,520 | 5,520 | 5,520 | 0.0% |
| 4005364-525220 | OPERATING SUPP - UNIFORMS | 1,143 | 914 | 993 | 790 | 900 | 900 | 0.0% |
| 4005364-525400 | MEMBERSHIPS AND PUBLICATIONS | 0 | 224 | 90 | 90 | 100 | 100 | 0.0% |
| 4005364-525500 | TRAINING | 218 | 0 | 300 | 2,300 | 2,500 | 3,500 | 40.0% |
| Department Total | | 753,123 | 766,424 | 796,663 | 721,241 | 843,534 | 818,959 | -2.9% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---------------------------|--------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-------------------------|-------------|
| 5810 TRANSFERS OUT | | | | | | | | |
| 4005810-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 100 | 1,218,590 | 12184% |
| 4005810-525840 | TRANSFERS OUT - GOVT CIP | 0 | 0 | 999,996 | 0 | 0 | 0 | 0.0% |
| 4005810-525855 | TRANSFERS OUT-CIP | 459,996 | 500,675 | 1,502,873 | 0 | 2,710,407 | 1,708,568 | -37.0% |
| Department Total | | 459,996 | 500,675 | 2,502,869 | 0 | 2,710,507 | 2,927,158 | 8.0% |
| Grand Total | | (2,641,471) | (3,910,545) | (3,409,900) | (3,512,279) | 0 | 0 | 0.0% |

**MARCO ISLAND WATER & SEWER DEPT
5 YR CAPITAL IMPROVEMENT PROGRAM**

| ITEM | PROJ NMBR | RENEWAL, REPLACEMENT, & IMPROVEMENT (RR&I) | FUNDING SOURCE | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL |
|-----------------------|-----------|---|-----------------|------------------|------------------|-------------------------------|------------------|------------------|----------------------|
| | | | | 1 | 17001 | Renewal & Replacement - Water | RR&I | \$450,000 | \$450,000 |
| 2 | 17002 | Renewal & Replacement - Sewer | RR&I | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | \$ 2,250,000 |
| 3 | 16161 | RO Membrane Replacement | RR&I | 85,000 | 85,000 | 50,000 | 50,000 | 50,000 | \$ 320,000 |
| 4 | 16162 | MBR Membrane Replacement | RR&I | 350,000 | 350,000 | 120,000 | 120,000 | 120,000 | \$ 1,060,000 |
| 5 | | NWTP Membrane Replacement | RR&I | 0 | 70,000 | 70,000 | 70,000 | 70,000 | \$ 280,000 |
| 6 | 16163 | Corrosion Inhibition Program | RR&I | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 | \$ 300,000 |
| 7 | 16164 | Lift Station Vault/Valve Replacement | RR&I | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 | \$ 425,000 |
| 8 | 16117 | Meter Replacement | RR&I | 55,000 | 250,000 | 250,000 | 250,000 | 250,000 | \$ 1,055,000 |
| 9 | 16165 | Vehicle Replacement | RR&I | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | \$ 700,000 |
| 10 | 16125 | Sanitary Sewer Manhole Repair and Lining | Capital Reserve | 0 | 160,000 | 160,000 | 160,000 | 160,000 | \$ 640,000 |
| 11 | 16166 | Structural Improvements/Replacement Program | Capital Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 500,000 |
| 12 | 16167 | Replacement Lift Station Control Panels | Capital Reserve | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | \$ 275,000 |
| 13 | 16168 | Pump Improvements/Replacement Program | Capital Reserve | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | \$ 750,000 |
| 14 | 16170 | Site Improvements/Upgrade | Capital Reserve | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | \$ 500,000 |
| 15 | 16171 | Main Improvements | Capital Reserve | 0 | 450,000 | 450,000 | 450,000 | 450,000 | \$ 1,800,000 |
| 16 | 19023 | Chemical Storage Tank Replacement Program | Capital Reserve | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | \$ 125,000 |
| 17 | | Well Maintenance Program | Capital Reserve | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | \$ 1,000,000 |
| TOTAL RR&I | | | | 2,305,000 | 3,180,000 | 2,915,000 | 2,915,000 | 2,915,000 | \$ 14,230,000 |

| ITEM | PROJ NMBR | CAPITAL IMPROVEMENT COSTS | FUNDING SOURCE | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | TOTAL |
|----------------------|-----------|---|----------------|------------------|------------------|-------------------------------------|------------------|------------------|----------------------|
| | | | | 18 | 19005 | Source Water Generator ¹ | Funded in FY20 | 1,200,000 | |
| 19 | 19006 | SWTP Replacement of Old HS Pump Station | Funded in FY20 | 1,400,000 | | | | | \$ 1,400,000 |
| 20 | 16177 | RWPF Bleach Tank Housing | Funded in FY20 | 15,000 | | | | | \$ 15,000 |
| 21 | 18010 | Yellowbird W&S Improvements | Funded in FY20 | 815,640 | | | | | \$ 815,640 |
| 22 | | North Water Treatment Plant MBR, Wind Retrofit (RWPF) ² | Funded in FY21 | 200,000 | 1,276,000 | | | | \$ 1,476,000 |
| 23 | | MBR Tank Replacement | Funded in FY21 | | 1,000,000 | | | | \$ 1,000,000 |
| 24 | | SWTP Drainage and Asphalt Improvements | Funded in FY21 | | 500,000 | | | | \$ 500,000 |
| 25 | | MBR Bridge Crane | Funded in FY21 | | 500,000 | | | | \$ 500,000 |
| 26 | | RO Odor Control Rehab | Funded in FY21 | | 100,000 | | | | \$ 100,000 |
| 27 | | RO Well Replacement | Funded in FY21 | | 400,000 | 1,200,000 | | 400,000 | \$ 2,000,000 |
| 28 | | RWPF Chlorine Automation | Funded in FY22 | | | 200,000 | | | \$ 200,000 |
| 29 | | Large Capital Equipment- | Funded in FY22 | | | 100,000 | 100,000 | 100,000 | \$ 300,000 |
| 30 | | Isle of Capri STRP Design-Construction ³ | Funded in FY22 | | | 700,000 | | 7,000,000 | \$ 7,700,000 |
| 31 | | Sewer camera/grout truck | Funded in FY22 | | | 300,000 | | | \$ 300,000 |
| 32 | | SWTP RO Building Improvements | Funded in FY22 | | | 500,000 | | | \$ 500,000 |
| 33 | | Sand Separator Replacement | Funded in FY23 | | | 100,000 | 100,000 | | \$ 200,000 |
| 34 | 19007 | Multi-departmental Building | Funded in FY23 | | | 500,000 | 6,500,000 | | \$ 7,000,000 |
| 35 | | SWF Lake Interconnect Improvements | Funded in FY24 | | | | | 150,000 | \$ 150,000 |
| TOTAL CAPITAL | | | | 3,630,640 | 3,776,000 | 3,600,000 | 6,700,000 | 7,650,000 | \$ 25,356,640 |

| | | | | | | | | | |
|---------------------|--|--|--|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|
| GRAND TOTALS | | | | \$5,935,640 | \$6,956,000 | \$6,515,000 | \$9,615,000 | \$10,565,000 | \$39,586,640 |
|---------------------|--|--|--|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|

| Funding Priority | ADDITIONAL CAPITAL IMPROVEMENT COSTS Identified - Not Funded | FUNDING SOURCE | | | | | TOTAL |
|---|--|----------------|--|--|--|-----------|----------------------|
| 1 | Reclaimed water storage tank | Not Funded | | | | 900,000 | 900,000 |
| 2 | IQ Water Improvements | Not Funded | | | | 1,000,000 | 1,000,000 |
| 3 | Portable Generator Storage | Not Funded | | | | 1,000,000 | 1,000,000 |
| 4 | Source Water Pump House Replacement | Not Funded | | | | 2,000,000 | 2,000,000 |
| 5 | STRP - Goodland | Not Funded | | | | 7,000,000 | 7,000,000 |
| 6 | Portable Generator/Pump Purchase | Not Funded | | | | 1,000,000 | 1,000,000 |
| 7 | Reuse Nutrient Removal Process | Not Funded | | | | 2,000,000 | 2,000,000 |
| NOT FUNDED - IDENTIFIED IMPROVEMENTS | | | | | | | \$ 14,900,000 |

| | | | | | |
|--|------------------|------------------|------------------|--------------------|--------------------|
| Transfer In-Excess Revenues | 1,708,568 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| 5% of Revenues - RRI | 1,530,829 | 1,546,137 | 1,561,598 | 1,577,214 | 1,592,987 |
| 7.5% of Revenues - Capital Reserve | 2,296,243 | 2,319,206 | 2,342,398 | 2,365,822 | 2,389,480 |
| Total Recurring Revenues | 5,535,640 | 6,365,343 | 6,403,996 | 6,443,036 | 6,482,466 |
| FEMA: Grant Funding ¹ | 200,000 | 1,300,000 | - | - | - |
| FEMA: Grant Funding ² | 200,000 | 907,000 | - | - | - |
| Grant/Special Appropriation Funding ³ | | | | | 2,100,000 |
| Liquidated Project Balance Carryover | | TBD | \$1,616,343 | \$1,505,339 | TBD |
| Total Non Recurring Revenues | 400,000 | 2,207,000 | 1,616,343 | 1,505,339 | 2,100,000 |
| Total Revenues/Sources | 5,935,640 | 8,572,343 | 8,020,339 | 7,948,375 | 8,582,466 |
| Budgeted Capital Expenses | 5,935,640 | 6,956,000 | 6,515,000 | 9,615,000 | 10,565,000 |
| Required Funding: | - | 1,616,343 | 1,505,339 | (1,666,625) | (1,982,534) |

Alternative Funding Sources

| | | | | | |
|---|-------------------|-----------|-----------|-----------|-----------|
| Anticipated Excess Revenues From Operations | 1,218,590 | 1,236,869 | 1,255,422 | 1,274,253 | 1,293,367 |
| PY Unappropriated Project Carryover | 61,777 | - | - | - | - |
| PY Appropriated Unencumbered CIP Carryover (as of 4/30/19) | 11,742,607 | - | - | - | - |

¹ \$1,500,000 FEMA: This grant will fund 75% of the cost of the generator project. This award is pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Section 404, and 44 CFR Part 206.434. BCR: 2.83 Activity Type: Generator

² \$1,107,000 FEMA: This grant will fund 75% of the wind retrofit project. This award is pursuant to the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Section 404, and 44 CFR Part 206.434. BCR: 1.30 Activity Type: Wind Retrofit

³ Anticipated Grant funding for 30% of Isle of Capri STRP Design-Construction



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|--------------|--------------------|--------------------|--------------------|--------------------|---------------------------|-------------------------------|---------------|
| 430 RENEWAL; REPLACEMENT & IMPROVE | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| | Total | (2,291,582) | (1,584,559) | (1,667,134) | (1,404,726) | (2,740,000) | (2,305,000) | -15.9% |
| 5336 WATER PROJECTS | | | | | | | | |
| | Total | 742,801 | 732,399 | 746,258 | 902,277 | 1,390,000 | 940,000 | -32.4% |
| 5356 SEWER PROJECTS | | | | | | | | |
| | Total | 945,888 | 672,004 | 617,623 | 312,946 | 810,000 | 650,000 | -19.8% |
| 5360 COMBINED WATER & SEWER | | | | | | | | |
| | Total | 936,078 | 1,238,201 | 1,351,969 | 729,116 | 540,000 | 515,000 | -4.6% |
| 5810 TRANSFERS OUT | | | | | | | | |
| | Total | 0 | 0 | 0 | 0 | 0 | 200,000 | 100.0% |
| Grand Total | | 333,186 | 1,058,045 | 1,048,716 | 539,613 | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|-------------|--------------------|------------------|--------------------|------------------|---------------------------|-------------------------------|-------------|
| 431 WATER & SEWR CAPITAL PROJECTS | | | | | | | | |
| 0000 UNDEFINED | | | | | | | | |
| | Total | (7,436,686) | (2,685,932) | (6,317,832) | (2,203,934) | (4,107,400) | (3,630,640) | 0.0% |
| 5336 WATER PROJECTS | | | | | | | | |
| | Total | 131,044 | 91,936 | 1,057,314 | 348,190 | 0 | 2,615,000 | 0.0% |
| 5356 SEWER PROJECTS | | | | | | | | |
| | Total | 4,426,484 | 1,592,016 | 97,460 | 9,402,615 | 0 | 0 | 0.0% |
| 5360 COMBINED WATER & SEWER | | | | | | | | |
| | Total | 296,333 | 4,054,717 | (852,183) | 39,300 | 0 | 815,640 | 0.0% |
| 5810 TRANSFERS OUT | | | | | | | | |
| | Total | 0 | 0 | 0 | 0 | 4,107,400 | 200,000 | 0.0% |
| Grand Total | | (2,582,826) | 3,052,737 | (6,015,240) | 7,586,171 | 0 | 0 | 0.0% |

Marco Island Water & Sewer
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Renewal Replacement & Improvement

1. *Renewal and Replacement – Drinking Water (\$450,000)*

Funding for unanticipated annual drinking water operation failures (line breaks, equipment failures, lightening damage to mechanical and analytical equipment, etc.

2. *Renewal and Replacement – Wastewater (\$450,000)*

Funding for unanticipated annual wastewater operation failures (line breaks, equipment failures, lightening damage to mechanical and analytical equipment, etc.

3. *RO Membrane Replacement (\$85,000)*

Reverse Osmosis (RO) membranes have a life expectancy of 8-10 years. This funding will replace 1 of 6 RO trains. RO Trains 1-3 have been replaced and the FY20 funding is to replace train 4, which was last replaced in 2009.

4. *MBR Membrane Replacement (\$350,000)*

The RWPF treatment process utilizes a hollow fiber membrane that separates solids from water. The membranes have a life expectancy of 5-8 years; presently, 3 of the 5 membrane trains were replaced over the last 3 years. This year's funding will be to replace the 4th set of membranes.

5. *Corrosion Inhibition Program (\$60,000)*

The W&S Department has millions of dollars' worth of structures located on five (5) treatment plant sites and various other locations throughout the City's drinking water and wastewater service areas. These structures include office buildings, warehouse structures, modular buildings, pump stations, etc. All these structures must be maintained, painted and/or coated to protect them against the elements. Failure to provide this annual protection will decrease the life span of these structures.

6. *Lift Station Valve Vault/Wet Well Replacement (\$85,000)*

The City's wastewater collection system has 105 lift station. This funding is used to replace older, deteriorating valve vault enclosures due to age and corrosion of structures on an annual basis. The work includes, installing new pre-cast valve enclosures, wet-well repair/replacement, pump discharge piping, guide rails, pipe fittings, valves, electrical conduits, wiring, and some landscaping.

7. *Meter Replacement Program (\$55,000)*

There are approximately 10,000 small (5/8" to 2") water meters in the City's water distribution system. The water meters are used for billing the consumers for their usage. The City has started replacing residential water meters with a meter that has a double check backflow assembly built in. The backflow assembly will protect the City's potable water distribution system and will meet the American Water Works Association (AWWA) Manual M14 standards as required in F.S. 62-555.360. These meters can be easily modified for radio reads. This will enhance the Department's ability to collect accurate flow data information, transmit wirelessly, provide 365-day-15-minute interval reverse flow monitoring, support cross-connection control measures, and address homeland security initiatives on an annual basis.

Marco Island Water & Sewer
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Renewal Replacement & Improvement

8. *Vehicle Replacement Program (\$140,000)*

For budgeting purposes vehicles are scheduled for replacement on an 8-year rotation.

Vehicles will not be replaced based on age alone; mileage, increase in maintenance costs, and changing departmental needs will also be used in the justification of the replacement. This fund will replace 2-6 vehicles in FY20 depending on the make, model and how it is equipped.

9. *Structural Improvement (\$100,000)*

Annual replacement of corroded structural members and frames in tanks, catwalks, buildings, stairs, etc. Structural fortification of existing buildings, replace deficient building doors, windows, construct minor structures (i.e.: pump houses, compressors and blower enclosures, roof structures, etc. Construct structural supports for piping, catwalks, boardwalks, concrete sidewalks and slabs, electrical repairs and improvements, lighting replacement or new installation.

10. *Replacement Lift Station Control Panels (\$55,000)*

The City's wastewater collection system has 105 lift stations. Some of these stations are relatively new, while other stations need repair/replacement. Some panels are below the projected 100-year flood plain level, while other panels need to be replaced due to age. In many cases, the new panels will be telescopic (raising) panels, which will be raised prior to a storm event. This work includes new concrete pad, conduit, wiring, SCADA communications, materials and appropriate labor cost. This funding will allow for the replacement of up-to 5 panels/year.

11. *Pump Improvement/Replacement (\$150,000)*

This funding is used for the replacement of pumps, motors and associated components that have reached the end of their useful life

span or need to be replaced due to obsolescence. The City's drinking water, reclaimed water and wastewater systems utilize many types of pumps and motors for example; vertical turbine, horizontal split case, ABS submersible and Flygt pumps. This program improves system processes and helps to reduce operating costs using more efficient pumps and motors.

12. *Site Improvements (\$100,000)*

Annual improvements to site drainage, asphalt, earthwork, grading, pavement striping, signage, and underground infrastructure. This includes storm inlets, storm piping, mitered ends, headwalls, outfall structures, gratings, bollards, asphalt millings, demolitions, sod, gravel, topsoil, plantings, mulch, irrigation, fencing, gates, locking mechanisms, call boxes, security cameras and associated wiring, switches, panels, and conduits. Also includes, small water service lines, standpipes, backflow prevention devices, cleanouts, valves, posts, ramps, railings, handrails, ripraps, swales, and erosion control measures.

13. *Chemical Storage Tank Replacement Program (\$25,000)*

The drinking water and wastewater treatment facilities have numerous chemical storage tanks for the bulk storage of sodium hypochlorite, caustic soda, sulfuric acid, polyphosphate and citric acid. Many of these storage tanks are outside in the weather, while others are located inside covered buildings. The chemical, concentration and operating temperature are all factors influencing the life expectancy of chemical storage tanks, which range from 5-15 years.

Marco Island Water & Sewer
Capital Improvement Plan
2019-20 Budget

Project Descriptions: Renewal Replacement & Improvement

14. Well Maintenance Program (\$200,000)

***NEW FY20**

This funding is used to maintain 21 brackish water wells, 7 ASR wells, 2 deep injection wells, and 11 monitoring wells. The City is required by state regulations to maintain the proper operation of its wells. This includes acidification, to control calcium buildup, corrosion removal and coating, leak repairs, etc.

17. RWPF Bleach Tank Housing (\$15,000)

This project is 90% funded, has been designed and is ready for construction. An additional \$15,000 is needed for engineering services during construction.

18. North Water Treatment Plant MBR, Wind (retrofit) (\$200,000)

This funding request is for the design to protect the MBR system by retrofitting the existing roof and adding wall enclosures with brace framing. The project intends to protect the integrity of the building envelope and reduce potential damage from future wind events. The project shall provide protection against 182 MPH winds or the wind speed protection and impact. FEMA approved a \$1,107,000 grant for the design and construction of this project.

Project Descriptions: Capital Improvements

15. Source Water Generator (\$1,200,000)

This project is to install an emergency standby power generator at the SWF. The Source Water Facility (SWF) does not have an emergency standby power backup source. The recent hurricane event uncovered the need to have emergency standby power generation at this facility. The loss of power result in the loss of potable water availability, which would affect fire suppression supply to the community. Communication from the Island with the SWF are lost whenever power is unavailable. The lack of communications makes operating the facility labor intensive, as staff must be physically on site to make operational adjustments, which is normally controlled remotely from the North Water Treatment Plant.

16. Old High Service Pump Building Replacement (\$1,400,000)

The South Water Treatment Plant west high service building, built in the 1970s, is needed to be replaced. In 2010, the discharge manifold piping was unearthed, inspected and found to be in poor condition. This project will replace the pump house, pumps and motors and the manifold piping. The design for this project is currently underway.



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-----------|
| SEWER ASSESSMENT REVENUE | | | | | | | | |
| 440 TIGER TAIL DISTRICT | | | | | | | | |
| | Department Total | (19,779) | (25,284) | (23,209) | (3,828) | (173,869) | (173,789) | 0.0% |
| 441 SOUTH BARFIELD DISTRICT | | | | | | | | |
| | Department Total | (19,288) | (16,151) | (14,778) | (5,275) | (55,830) | (55,770) | -0.1% |
| 442 KENDALL DISTRICT | | | | | | | | |
| | Department Total | (87,006) | (109,443) | (86,254) | (12,648) | (413,701) | (412,890) | -0.2% |
| 443 NORTH MARCO DISTRICT | | | | | | | | |
| | Department Total | (63,912) | (42,720) | (40,219) | (18,671) | (293,276) | (293,012) | -0.1% |
| 444 NORTH BARFIELD DISTRICT | | | | | | | | |
| | Department Total | (110,368) | (118,234) | (107,019) | (40,396) | (475,042) | (474,423) | -0.1% |
| 445 WEST WINTERBERRY DISTRICT | | | | | | | | |
| | Department Total | (163,306) | (149,085) | (160,215) | (58,280) | (614,586) | (613,824) | -0.1% |
| 446 OLDE MARCO DISTRICT | | | | | | | | |
| | Department Total | (12,814) | (11,792) | (11,461) | (615) | (26,731) | (26,742) | 0.0% |
| 447 PORT MARCO DISTRICT | | | | | | | | |
| | Department Total | (4,763) | (11,615) | 3,572 | (90) | (80) | (80) | 0.0% |
| 448 LAMPLIGHTER DISTRICT | | | | | | | | |
| | Department Total | (60,050) | (67,885) | (71,637) | (14,133) | (312,761) | (312,421) | -0.1% |
| 449 SHEFFIELD DISTRICT | | | | | | | | |
| | Department Total | (180,365) | (158,097) | (156,878) | (25,837) | (562,329) | (548,324) | -2.5% |
| 450 MACKLE PARK DISTRICT | | | | | | | | |
| | Department Total | (120,471) | (112,043) | (104,810) | (11,623) | (398,122) | (397,630) | -0.1% |
| 451 GULFPORT DISTRICT | | | | | | | | |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|-------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-----------|
| Department Total | | (52,485) | (56,997) | (48,514) | (13,478) | (155,545) | (157,473) | 1.2% |
| 452 EAST WINTERBERRY N. DISTRICT | | | | | | | | |
| Department Total | | (30,511) | (51,992) | (25,330) | (4,922) | (83,583) | (82,514) | -1.3% |
| 453 EAST WINTERBERRY S. DISTRICT | | | | | | | | |
| Department Total | | (49,480) | (43,485) | (46,285) | (21,040) | (119,793) | (119,542) | -0.2% |
| 454 GOLDENROD DISTRICT | | | | | | | | |
| Department Total | | (82,217) | (67,253) | (71,059) | (28,752) | (237,921) | (237,295) | -0.3% |
| 455 COPPERFIELD DISTRICT | | | | | | | | |
| Department Total | | (52,905) | (47,030) | (19,450) | (15,953) | (146,909) | (146,719) | -0.1% |
| 456 ESTATES DISTRICT | | | | | | | | |
| Department Total | | (212,507) | (186,230) | (182,052) | (26,031) | (421,729) | (421,449) | -0.1% |
| Grand Total | | (1,322,226) | (1,275,336) | (1,165,596) | (301,571) | (4,491,807) | (4,473,897) | -0.4% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|-------------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-----------|
| SEWER ASSESSMENT EXPENDITURES | | | | | | | | |
| 440 TIGER TAIL DISTRICT | | | | | | | | |
| | Department Total | 70,415 | 65,236 | 60,438 | 44,116 | 173,869 | 173,789 | 0.0% |
| 441 SOUTH BARFIELD DISTRICT | | | | | | | | |
| | Department Total | 22,777 | 21,411 | 19,942 | 14,399 | 55,830 | 55,770 | -0.1% |
| 442 KENDALL DISTRICT | | | | | | | | |
| | Department Total | 345,921 | 336,176 | 326,528 | 116,616 | 413,701 | 412,890 | -0.2% |
| 443 NORTH MARCO DISTRICT | | | | | | | | |
| | Department Total | 117,211 | 110,338 | 102,870 | 81,088 | 293,276 | 293,012 | -0.1% |
| 444 NORTH BARFIELD DISTRICT | | | | | | | | |
| | Department Total | 188,514 | 176,899 | 165,007 | 121,631 | 475,042 | 474,423 | -0.1% |
| 445 WEST WINTERBERRY DISTRICT | | | | | | | | |
| | Department Total | 249,135 | 233,255 | 217,760 | 163,073 | 614,586 | 613,824 | -0.1% |
| 446 OLDE MARCO DISTRICT | | | | | | | | |
| | Department Total | 17,644 | 16,771 | 15,985 | 12,017 | 26,731 | 26,742 | 0.0% |
| 447 PORT MARCO DISTRICT | | | | | | | | |
| | Department Total | 64 | 74 | 74 | 64 | 80 | 80 | 0.0% |
| 448 LAMPLIGHTER DISTRICT | | | | | | | | |
| | Department Total | 128,455 | 121,301 | 113,374 | 83,716 | 312,761 | 312,421 | -0.1% |
| 449 SHEFFIELD DISTRICT | | | | | | | | |
| | Department Total | 222,395 | 209,170 | 195,761 | 145,335 | 562,329 | 548,324 | -2.5% |
| 450 MACKLE PARK DISTRICT | | | | | | | | |
| | Department Total | 166,283 | 156,423 | 147,260 | 110,398 | 398,122 | 397,630 | -0.1% |
| 451 GULFPORT DISTRICT | | | | | | | | |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|-------------|------------------|------------------|------------------|------------------|---------------------------|-------------------------------|--------------|
| Department Total | | 61,766 | 58,093 | 54,173 | 40,844 | 155,545 | 157,473 | 1.2% |
| 452 EAST WINTERBERRY N. DISTRICT | | | | | | | | |
| Department Total | | 30,941 | 29,016 | 27,415 | 20,326 | 83,583 | 82,514 | -1.3% |
| 453 EAST WINTERBERRY S. DISTRICT | | | | | | | | |
| Department Total | | 43,974 | 41,709 | 39,285 | 29,538 | 119,793 | 119,542 | -0.2% |
| 454 GOLDENROD DISTRICT | | | | | | | | |
| Department Total | | 198,170 | 192,809 | 187,750 | 63,289 | 237,921 | 237,295 | -0.3% |
| 455 COPPERFIELD DISTRICT | | | | | | | | |
| Department Total | | 125,062 | 122,058 | 119,143 | 39,372 | 146,909 | 146,719 | -0.1% |
| 456 ESTATES DISTRICT | | | | | | | | |
| Department Total | | 424,508 | 417,126 | 408,966 | 117,600 | 421,729 | 421,449 | -0.1% |
| Grand Total | | 2,413,235 | 2,307,863 | 2,201,731 | 1,203,423 | 4,491,807 | 4,473,897 | -0.4% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|-----------------|-----------------|-----------------|----------------|---------------------------|-------------------------------|-------------|
| 440 TIGER TAIL DISTRICT | | | | | | | | |
| 4400000 TIGERTAIL BALST/REV | | | | | | | | |
| 4400000-361100 | INTEREST | (28,982) | (25,284) | (23,209) | (3,370) | 0 | 0 | 0.0% |
| 4400000-369900 | OTHER MISCELLANEOUS | 9,203 | 0 | 0 | (457) | 0 | 0 | 0.0% |
| 4400000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (173,869) | (173,789) | 0.0% |
| Department Total | | (19,779) | (25,284) | (23,209) | (3,828) | (173,869) | (173,789) | 0.0% |
| 4405350 SEWER | | | | | | | | |
| 4405350-524940 | MISCELLANEOUS EXPENSE | 4,061 | 3,313 | 2,946 | 2,103 | 2,930 | 2,850 | -2.7% |
| 4405350-710000 | PRINCIPAL | 70,265 | 72,999 | 76,090 | 79,183 | 79,184 | 82,403 | 4.1% |
| 4405350-710100 | PRINCIPAL - CAPACITY | 31,568 | 32,797 | 34,185 | 35,575 | 35,576 | 37,022 | 4.1% |
| 4405350-720000 | INTEREST | 45,785 | 42,727 | 39,670 | 28,989 | 38,763 | 35,545 | -8.3% |
| 4405350-720100 | INTEREST - CAPACITY | 20,570 | 19,196 | 17,823 | 13,024 | 17,416 | 15,969 | -8.3% |
| 4405350-799999 | DEBT SERVICE OFFSET | (101,833) | (105,796) | (110,275) | (114,758) | 0 | 0 | 0.0% |
| Department Total | | 70,415 | 65,236 | 60,438 | 44,116 | 173,869 | 173,789 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|----------------------------|-----------------|-----------------|-----------------|----------------|---------------------|-------------------------|--------------|
| 441 SOUTH BARFIELD DISTRICT | | | | | | | | |
| 4410000 SOUTH BARFIELD BALST/REV | | | | | | | | |
| 4410000-361100 | INTEREST | (18,178) | (16,151) | (14,778) | (5,044) | 0 | 0 | 0.0% |
| 4410000-369900 | OTHER MISCELLANEOUS | (1,110) | 0 | 0 | (230) | 0 | 0 | 0.0% |
| 4410000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (55,830) | (55,770) | -0.1% |
| Department Total | | (19,288) | (16,151) | (14,778) | (5,275) | (55,830) | (55,770) | -0.1% |
| 4415350 SEWER | | | | | | | | |
| 4415350-524940 | MISCELLANEOUS EXPENSE | 1,788 | 1,880 | 1,808 | 1,147 | 1,910 | 1,850 | -3.1% |
| 4415350-699999 | CAPITAL OUTLAY OFFSET | 59 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 4415350-710000 | PRINCIPAL | 21,007 | 21,824 | 22,748 | 23,673 | 23,674 | 24,636 | 4.1% |
| 4415350-710100 | PRINCIPAL - CAPACITY | 11,114 | 11,546 | 12,035 | 12,524 | 12,525 | 13,034 | 4.1% |
| 4415350-720000 | INTEREST | 13,688 | 12,774 | 11,860 | 8,667 | 11,589 | 10,627 | -8.3% |
| 4415350-720100 | INTEREST - CAPACITY | 7,242 | 6,758 | 6,275 | 4,585 | 6,132 | 5,623 | -8.3% |
| 4415350-799999 | DEBT SERVICE OFFSET | (32,121) | (33,370) | (34,783) | (36,198) | 0 | 0 | 0.0% |
| Department Total | | 22,777 | 21,411 | 19,942 | 14,399 | 55,830 | 55,770 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|----------------------------------|----------------------------|-----------------|------------------|-----------------|-----------------|---------------------|-------------------------|--------------|
| 442 KENDALL DISTRICT | | | | | | | | |
| 4420000 KENDALL BALST/REV | | | | | | | | |
| 4420000-361100 | INTEREST | (109,034) | (94,990) | (86,817) | (11,132) | 0 | 0 | 0.0% |
| 4420000-369900 | OTHER MISCELLANEOUS | 22,028 | (14,453) | 563 | (1,516) | 0 | 0 | 0.0% |
| 4420000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (413,701) | (412,890) | -0.2% |
| Department Total | | (87,006) | (109,443) | (86,254) | (12,648) | (413,701) | (412,890) | -0.2% |
| 4425350 SEWER | | | | | | | | |
| 4425350-524940 | MISCELLANEOUS EXPENSE | 12,780 | 11,372 | 10,359 | 7,169 | 10,590 | 9,680 | -8.6% |
| 4425350-525905 | DEPRECIATION | 169,314 | 169,928 | 169,928 | 0 | 0 | 0 | 0.0% |
| 4425350-699999 | CAPITAL OUTLAY OFFSET | 614 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 4425350-710000 | PRINCIPAL | 171,265 | 176,876 | 182,672 | 188,657 | 188,657 | 194,838 | 3.3% |
| 4425350-710100 | PRINCIPAL - CAPACITY | 62,600 | 65,210 | 67,929 | 70,762 | 70,762 | 73,713 | 4.2% |
| 4425350-720000 | INTEREST | 112,129 | 106,480 | 100,645 | 75,518 | 98,919 | 92,837 | -6.1% |
| 4425350-720100 | INTEREST - CAPACITY | 51,084 | 48,396 | 45,596 | 33,929 | 44,773 | 41,822 | -6.6% |
| 4425350-799999 | DEBT SERVICE OFFSET | (233,865) | (242,086) | (250,601) | (259,419) | 0 | 0 | 0.0% |
| Department Total | | 345,921 | 336,176 | 326,528 | 116,616 | 413,701 | 412,890 | -0.2% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------|-------------------------|--------------|
| 443 NORTH MARCO DISTRICT | | | | | | | | |
| 4430000 NORTH MARCO BALST/REV | | | | | | | | |
| 4430000-361100 | INTEREST | (63,912) | (40,209) | (52,536) | (17,904) | 0 | 0 | 0.0% |
| 4430000-369900 | OTHER MISCELLANEOUS | 0 | (2,511) | 12,317 | (767) | 0 | 0 | 0.0% |
| 4430000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (293,276) | (293,012) | -0.1% |
| Department Total | | (63,912) | (42,720) | (40,219) | (18,671) | (293,276) | (293,012) | -0.1% |
| 4435350 SEWER | | | | | | | | |
| 4435350-524940 | MISCELLANEOUS EXPENSE | 6,638 | 6,441 | 5,817 | 9,313 | 5,750 | 5,400 | -6.1% |
| 4435350-710000 | PRINCIPAL | 140,143 | 144,816 | 149,647 | 154,640 | 154,640 | 159,801 | 3.3% |
| 4435350-710100 | PRINCIPAL - CAPACITY | 32,142 | 33,851 | 35,849 | 37,863 | 37,863 | 39,990 | 5.6% |
| 4435350-720000 | INTEREST | 74,836 | 70,130 | 65,266 | 48,216 | 63,827 | 58,751 | -8.0% |
| 4435350-720100 | INTEREST - CAPACITY | 35,736 | 33,767 | 31,786 | 23,560 | 31,196 | 29,070 | -6.8% |
| 4435350-799999 | DEBT SERVICE OFFSET | (172,286) | (178,668) | (185,496) | (192,502) | 0 | 0 | 0.0% |
| Department Total | | 117,211 | 110,338 | 102,870 | 81,088 | 293,276 | 293,012 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|----------------------------|------------------|------------------|------------------|-----------------|---------------------|-------------------------|--------------|
| 444 NORTH BARFIELD DISTRICT | | | | | | | | |
| 4440000 NORTH BARFIELD BALST/REV | | | | | | | | |
| 4440000-361100 | INTEREST | (109,710) | (99,023) | (104,449) | (39,280) | 0 | 0 | 0.0% |
| 4440000-369900 | OTHER MISCELLANEOUS | (659) | (19,211) | (2,570) | (1,116) | 0 | 0 | 0.0% |
| 4440000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (475,042) | (474,423) | -0.1% |
| Department Total | | (110,368) | (118,234) | (107,019) | (40,396) | (475,042) | (474,423) | -0.1% |
| 4445350 SEWER | | | | | | | | |
| 4445350-524940 | MISCELLANEOUS EXPENSE | 9,641 | 8,880 | 8,077 | 5,673 | 7,950 | 7,220 | -9.2% |
| 4445350-710000 | PRINCIPAL | 212,858 | 219,507 | 226,365 | 233,439 | 233,441 | 240,737 | 3.1% |
| 4445350-710100 | PRINCIPAL - CAPACITY | 67,920 | 71,531 | 75,752 | 80,007 | 80,008 | 84,502 | 5.6% |
| 4445350-720000 | INTEREST | 103,359 | 96,666 | 89,763 | 66,173 | 87,723 | 80,538 | -8.2% |
| 4445350-720100 | INTEREST - CAPACITY | 75,514 | 71,353 | 67,167 | 49,785 | 65,920 | 61,426 | -6.8% |
| 4445350-799999 | DEBT SERVICE OFFSET | (280,777) | (291,038) | (302,118) | (313,447) | 0 | 0 | 0.0% |
| Department Total | | 188,514 | 176,899 | 165,007 | 121,631 | 475,042 | 474,423 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|----------------------------|------------------|------------------|------------------|-----------------|---------------------|-------------------------|--------------|
| 445 WEST WINTERBERRY DISTRICT | | | | | | | | |
| 4450000 WEST WINTERBERRY BALST/REV | | | | | | | | |
| 4450000-361100 | INTEREST | (164,985) | (149,085) | (158,155) | (56,338) | 0 | 0 | 0.0% |
| 4450000-369900 | OTHER MISCELLANEOUS | 1,680 | 0 | (2,060) | (1,942) | 0 | 0 | 0.0% |
| 4450000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (614,586) | (613,824) | -0.1% |
| Department Total | | (163,306) | (149,085) | (160,215) | (58,280) | (614,586) | (613,824) | -0.1% |
| 4455350 SEWER | | | | | | | | |
| 4455350-524940 | MISCELLANEOUS EXPENSE | 16,645 | 14,792 | 13,617 | 12,189 | 14,300 | 13,400 | -6.3% |
| 4455350-710000 | PRINCIPAL | 264,485 | 272,714 | 281,202 | 289,956 | 289,956 | 298,985 | 3.1% |
| 4455350-710100 | PRINCIPAL - CAPACITY | 93,748 | 98,733 | 104,560 | 110,433 | 110,433 | 116,636 | 5.6% |
| 4455350-720000 | INTEREST | 128,259 | 119,976 | 111,433 | 82,167 | 108,909 | 100,018 | -8.2% |
| 4455350-720100 | INTEREST - CAPACITY | 104,231 | 98,486 | 92,710 | 68,717 | 90,988 | 84,785 | -6.8% |
| 4455350-799999 | DEBT SERVICE OFFSET | (358,233) | (371,448) | (385,762) | (400,388) | 0 | 0 | 0.0% |
| Department Total | | 249,135 | 233,255 | 217,760 | 163,073 | 614,586 | 613,824 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|------------------|------------------|------------------|------------------|---------------------------|-------------------------------|---------------|
| 150 HIDEAWAY BEACH TAX DISTRICT | | | | | | | | |
| 1500000 HIDEAWAY BEACH REVENUES | | | | | | | | |
| 1500000-311000 | AD VALOREM TAXES | (606,033) | (531,323) | (652,144) | (655,640) | (657,413) | (506,143) | -23.0% |
| 1500000-361100 | INTEREST | (5,773) | (5,927) | (8,729) | (13,551) | 0 | 0 | 0.0% |
| 1500000-369900 | OTHER MISCELLANEOUS | (19) | (2) | 0 | 0 | 0 | 0 | 0.0% |
| 1500000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (655,762) | 0 | -100.0% |
| Department Total | | (611,824) | (537,252) | (660,873) | (669,191) | (1,313,175) | (506,143) | -61.5% |
| 1505371 HIDEAWAY BEACH EXPENDITURES | | | | | | | | |
| 1505371-523100 | PROFESSIONAL SERVICES | 217,049 | 32,809 | 142,442 | 204,082 | 204,500 | 100,000 | -51.1% |
| 1505371-523107 | LEGAL - OTHER | 1,947 | 5,164 | 3,356 | 10,000 | 15,000 | 15,000 | 0.0% |
| 1505371-523120 | WILDLIFE MONITORING | 14,420 | 11,550 | 8,400 | 30,400 | 40,000 | 40,000 | 0.0% |
| 1505371-524000 | TRAVEL & PER DIEM | 1,664 | 1,018 | 1,270 | 63 | 3,000 | 3,000 | 0.0% |
| 1505371-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 343,445 | 348,143 | 1.4% |
| 1505371-606300 | NEARSHORE DREDGING | 773,878 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 1505371-606300 | BEACH EROSION CONTROL | 0 | 0 | 0 | 707,229 | 707,229 | 0 | -100.0% |
| Department Total | | 1,008,958 | 50,541 | 155,468 | 951,774 | 1,313,175 | 506,143 | -61.5% |
| Grand Total | | 397,134 | (486,711) | (505,405) | 282,583 | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------------|----------------------------|-----------------|-----------------|-----------------|---------------|---------------------|-------------------------|-------------|
| 446 OLDE MARCO DISTRICT | | | | | | | | |
| 4460000 OLDE MARCO BALST/REV | | | | | | | | |
| 4460000-361100 | INTEREST | (12,814) | (11,792) | (11,461) | (488) | 0 | 0 | 0.0% |
| 4460000-369900 | OTHER MISCELLANEOUS | 0 | 0 | 0 | (127) | 0 | 0 | 0.0% |
| 4460000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (26,731) | (26,742) | 0.0% |
| Department Total | | (12,814) | (11,792) | (11,461) | (615) | (26,731) | (26,742) | 0.0% |
| 4465350 SEWER | | | | | | | | |
| 4465350-524940 | MISCELLANEOUS EXPENSE | 1,128 | 1,035 | 1,044 | 853 | 1,120 | 1,130 | 0.9% |
| 4465350-710100 | PRINCIPAL - CAPACITY | 8,646 | 9,299 | 10,094 | 10,909 | 10,909 | 11,790 | 8.1% |
| 4465350-720100 | INTEREST - CAPACITY | 16,516 | 15,737 | 14,941 | 11,164 | 14,702 | 13,822 | -6.0% |
| 4465350-799999 | DEBT SERVICE OFFSET | (8,646) | (9,299) | (10,094) | (10,909) | 0 | 0 | 0.0% |
| Department Total | | 17,644 | 16,771 | 15,985 | 12,017 | 26,731 | 26,742 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-------------------------------------|----------------------------|----------------|-----------------|--------------|-------------|---------------------|-------------------------|-------------|
| 447 PORT MARCO DISTRICT | | | | | | | | |
| 4470000 PORT MARCO BALST/REV | | | | | | | | |
| 4470000-361100 | INTEREST | (4,763) | (11,726) | 3,572 | (82) | 0 | 0 | 0.0% |
| 4470000-369900 | OTHER MISCELLANEOUS | 0 | 111 | 0 | (8) | 0 | 0 | 0.0% |
| 4470000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (80) | (80) | 0.0% |
| Department Total | | (4,763) | (11,615) | 3,572 | (90) | (80) | (80) | 0.0% |
| 4475350 SEWER | | | | | | | | |
| 4475350-524940 | MISCELLANEOUS EXPENSE | 64 | 74 | 74 | 64 | 80 | 80 | 0.0% |
| Department Total | | 64 | 74 | 74 | 64 | 80 | 80 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------------|-------------------------------|--------------|
| 448 LAMPLIGHTER DISTRICT | | | | | | | | |
| 4480000 LAMPLIGHTER BALST/REV | | | | | | | | |
| 4480000-361100 | INTEREST | (65,753) | (66,147) | (64,840) | (13,253) | 0 | 0 | 0.0% |
| 4480000-369900 | OTHER MISCELLANEOUS | 5,704 | (1,738) | (6,797) | (880) | 0 | 0 | 0.0% |
| 4480000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (312,761) | (312,421) | -0.1% |
| Department Total | | (60,050) | (67,885) | (71,637) | (14,133) | (312,761) | (312,421) | -0.1% |
| 4485350 SEWER | | | | | | | | |
| 4485350-524940 | MISCELLANEOUS EXPENSE | 7,451 | 7,261 | 6,420 | 4,378 | 6,320 | 5,920 | -6.3% |
| 4485350-710000 | PRINCIPAL | 122,976 | 126,693 | 130,522 | 134,467 | 134,468 | 138,532 | 3.0% |
| 4485350-710100 | PRINCIPAL - CAPACITY | 57,755 | 60,571 | 63,837 | 67,119 | 67,119 | 70,569 | 5.1% |
| 4485350-720000 | INTEREST | 64,223 | 60,483 | 56,629 | 42,099 | 55,491 | 51,487 | -7.2% |
| 4485350-720100 | INTEREST - CAPACITY | 56,781 | 53,557 | 50,325 | 37,238 | 49,363 | 45,913 | -7.0% |
| 4485350-799999 | DEBT SERVICE OFFSET | (180,731) | (187,264) | (194,359) | (201,586) | 0 | 0 | 0.0% |
| Department Total | | 128,455 | 121,301 | 113,374 | 83,716 | 312,761 | 312,421 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|----------------------------|------------------|------------------|------------------|-----------------|---------------------|-------------------------|--------------|
| 449 SHEFFIELD DISTRICT | | | | | | | | |
| 4490000 SHEFFIELD BALST/REV | | | | | | | | |
| 4490000-361100 | INTEREST | (178,168) | (161,354) | (146,828) | (23,710) | 0 | 0 | 0.0% |
| 4490000-369900 | OTHER MISCELLANEOUS | (2,197) | 3,257 | (10,050) | (2,127) | 0 | 0 | 0.0% |
| 4490000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (562,329) | (548,324) | -2.5% |
| Department Total | | (180,365) | (158,097) | (156,878) | (25,837) | (562,329) | (548,324) | -2.5% |
| 4495350 SEWER | | | | | | | | |
| 4495350-524940 | MISCELLANEOUS EXPENSE | 16,537 | 15,154 | 13,833 | 10,295 | 28,440 | 14,310 | -49.7% |
| 4495350-710000 | PRINCIPAL | 243,540 | 251,074 | 258,842 | 266,849 | 266,850 | 275,105 | 3.1% |
| 4495350-710100 | PRINCIPAL - CAPACITY | 76,319 | 80,040 | 84,356 | 88,692 | 88,693 | 93,252 | 5.1% |
| 4495350-720000 | INTEREST | 130,826 | 123,244 | 115,427 | 85,832 | 113,116 | 104,986 | -7.2% |
| 4495350-720100 | INTEREST - CAPACITY | 75,032 | 70,772 | 66,501 | 49,208 | 65,230 | 60,671 | -7.0% |
| 4495350-799999 | DEBT SERVICE OFFSET | (319,859) | (331,114) | (343,198) | (355,541) | 0 | 0 | 0.0% |
| Department Total | | 222,395 | 209,170 | 195,761 | 145,335 | 562,329 | 548,324 | -2.5% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|----------------------------|------------------|------------------|------------------|-----------------|---------------------|-------------------------|--------------|
| 450 MACKLE PARK DISTRICT | | | | | | | | |
| 4500000 MACKLE PARK BALST/REV | | | | | | | | |
| 4500000-361100 | INTEREST | (129,434) | (112,785) | (104,540) | (9,640) | 0 | 0 | 0.0% |
| 4500000-369900 | OTHER MISCELLANEOUS | 8,963 | 743 | (270) | (1,982) | 0 | 0 | 0.0% |
| 4500000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (398,122) | (397,630) | -0.1% |
| Department Total | | (120,471) | (112,043) | (104,810) | (11,623) | (398,122) | (397,630) | -0.1% |
| 4505350 SEWER | | | | | | | | |
| 4505350-524940 | MISCELLANEOUS EXPENSE | 16,450 | 14,358 | 13,232 | 10,196 | 14,270 | 13,700 | -4.0% |
| 4505350-710000 | PRINCIPAL | 161,509 | 166,375 | 171,386 | 176,549 | 176,550 | 181,868 | 3.0% |
| 4505350-710100 | PRINCIPAL - CAPACITY | 66,917 | 69,707 | 72,614 | 75,642 | 75,643 | 78,797 | 4.2% |
| 4505350-720000 | INTEREST | 95,226 | 90,331 | 85,288 | 63,933 | 83,798 | 78,558 | -6.3% |
| 4505350-720100 | INTEREST - CAPACITY | 54,607 | 51,734 | 48,741 | 36,269 | 47,861 | 44,707 | -6.6% |
| 4505350-799999 | DEBT SERVICE OFFSET | (228,426) | (236,082) | (244,001) | (252,191) | 0 | 0 | 0.0% |
| Department Total | | 166,283 | 156,423 | 147,260 | 110,398 | 398,122 | 397,630 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|-----------------------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------------|-------------------------------|-------------|
| 451 GULFPORT DISTRICT | | | | | | | | |
| 4510000 GULFPORT BALST/REV | | | | | | | | |
| 4510000-361100 | INTEREST | (52,000) | (46,412) | (45,475) | (12,796) | 0 | 0 | 0.0% |
| 4510000-369900 | OTHER MISCELLANEOUS | (484) | (10,585) | (3,038) | (682) | 0 | 0 | 0.0% |
| 4510000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (155,545) | (157,473) | 1.2% |
| Department Total | | (52,485) | (56,997) | (48,514) | (13,478) | (155,545) | (157,473) | 1.2% |
| 4515350 SEWER | | | | | | | | |
| 4515350-524940 | MISCELLANEOUS EXPENSE | 5,869 | 5,461 | 4,950 | 4,426 | 5,080 | 4,880 | -3.9% |
| 4515350-710000 | PRINCIPAL | 20,517 | 21,079 | 21,656 | 22,249 | 22,250 | 22,859 | 2.7% |
| 4515350-710100 | PRINCIPAL - CAPACITY | 75,000 | 75,000 | 80,000 | 80,000 | 80,000 | 85,000 | 6.3% |
| 4515350-720000 | INTEREST | 11,191 | 10,626 | 10,046 | 7,541 | 9,875 | 9,274 | -6.1% |
| 4515350-720100 | INTEREST - CAPACITY | 44,705 | 42,005 | 39,177 | 28,878 | 38,340 | 35,460 | -7.5% |
| 4515350-799999 | DEBT SERVICE OFFSET | (95,517) | (96,079) | (101,656) | (102,249) | 0 | 0 | 0.0% |
| Department Total | | 61,766 | 58,093 | 54,173 | 40,844 | 155,545 | 157,473 | 1.2% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|-----------------|-----------------|-----------------|----------------|---------------------|-------------------------|--------------|
| 452 EAST WINTERBERRY N. DISTRICT | | | | | | | | |
| 4520000 EAST WINTERBERRY N. BALST/REV | | | | | | | | |
| 4520000-361100 | INTEREST | (29,542) | (27,734) | (21,989) | (4,560) | 0 | 0 | 0.0% |
| 4520000-369900 | OTHER MISCELLANEOUS | (969) | (24,259) | (3,341) | (362) | 0 | 0 | 0.0% |
| 4520000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (83,583) | (82,514) | -1.3% |
| Department Total | | (30,511) | (51,992) | (25,330) | (4,922) | (83,583) | (82,514) | -1.3% |
| 4525350 SEWER | | | | | | | | |
| 4525350-524940 | MISCELLANEOUS EXPENSE | 2,928 | 2,503 | 2,424 | 1,736 | 2,660 | 2,480 | -6.8% |
| 4525350-710000 | PRINCIPAL | 28,985 | 29,761 | 30,558 | 31,376 | 31,377 | 32,217 | 2.7% |
| 4525350-710100 | PRINCIPAL - CAPACITY | 20,000 | 20,000 | 20,000 | 20,000 | 25,000 | 25,000 | 0.0% |
| 4525350-720000 | INTEREST | 15,383 | 14,603 | 13,802 | 10,358 | 13,566 | 12,737 | -6.1% |
| 4525350-720100 | INTEREST - CAPACITY | 12,629 | 11,909 | 11,189 | 8,233 | 10,980 | 10,080 | -8.2% |
| 4525350-799999 | DEBT SERVICE OFFSET | (48,985) | (49,761) | (50,558) | (51,376) | 0 | 0 | 0.0% |
| Department Total | | 30,941 | 29,016 | 27,415 | 20,326 | 83,583 | 82,514 | -1.3% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------|-------------------------|--------------|
| 453 EAST WINTERBERRY S. DISTRICT | | | | | | | | |
| 4530000 EAST WINTERBERRY S. BALST/REV | | | | | | | | |
| 4530000-361100 | INTEREST | (47,806) | (43,124) | (46,141) | (18,474) | 0 | 0 | 0.0% |
| 4530000-369900 | OTHER MISCELLANEOUS | (1,673) | (362) | (144) | (2,566) | 0 | 0 | 0.0% |
| 4530000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (119,793) | (119,542) | -0.2% |
| Department Total | | (49,480) | (43,485) | (46,285) | (21,040) | (119,793) | (119,542) | -0.2% |
| 4535350 SEWER | | | | | | | | |
| 4535350-524940 | MISCELLANEOUS EXPENSE | 4,346 | 4,091 | 3,731 | 2,856 | 4,020 | 3,740 | -7.0% |
| 4535350-710000 | PRINCIPAL | 74,667 | 76,666 | 78,719 | 80,827 | 80,828 | 82,992 | 2.7% |
| 4535350-720000 | INTEREST | 39,629 | 37,618 | 35,554 | 26,682 | 34,945 | 32,810 | -6.1% |
| 4535350-799999 | DEBT SERVICE OFFSET | (74,667) | (76,666) | (78,719) | (80,827) | 0 | 0 | 0.0% |
| Department Total | | 43,974 | 41,709 | 39,285 | 29,538 | 119,793 | 119,542 | -0.2% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|------------------------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------|-------------------------|--------------|
| 454 GOLDENROD DISTRICT | | | | | | | | |
| 4540000 GOLDENROD BALST/REV | | | | | | | | |
| 4540000-361100 | INTEREST | (79,475) | (68,808) | (71,128) | (27,723) | 0 | 0 | 0.0% |
| 4540000-369900 | OTHER MISCELLANEOUS | (2,742) | 1,555 | 69 | (1,029) | 0 | 0 | 0.0% |
| 4540000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (237,921) | (237,295) | -0.3% |
| Department Total | | (82,217) | (67,253) | (71,059) | (28,752) | (237,921) | (237,295) | -0.3% |
| 4545350 SEWER | | | | | | | | |
| 4545350-524940 | MISCELLANEOUS EXPENSE | 8,581 | 7,364 | 6,569 | 4,540 | 6,920 | 6,230 | -10.0% |
| 4545350-525905 | DEPRECIATION | 103,138 | 103,138 | 103,138 | 0 | 0 | 0 | 0.0% |
| 4545350-710000 | PRINCIPAL | 141,497 | 145,615 | 149,854 | 154,216 | 154,217 | 158,706 | 2.9% |
| 4545350-720000 | INTEREST | 86,451 | 82,307 | 78,043 | 58,749 | 76,784 | 72,359 | -5.8% |
| 4545350-799999 | DEBT SERVICE OFFSET | (141,497) | (145,615) | (149,854) | (154,216) | 0 | 0 | 0.0% |
| Department Total | | 198,170 | 192,809 | 187,750 | 63,289 | 237,921 | 237,295 | -0.3% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|----------------------------|-----------------|-----------------|-----------------|-----------------|---------------------|-------------------------|--------------|
| 455 COPPERFIELD DISTRICT | | | | | | | | |
| 4550000 COPPERFIELD BALST/REV | | | | | | | | |
| 4550000-361100 | INTEREST | (50,767) | (47,030) | (44,816) | (15,326) | 0 | 0 | 0.0% |
| 4550000-369900 | OTHER MISCELLANEOUS | (2,138) | 0 | 25,366 | (627) | 0 | 0 | 0.0% |
| 4550000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (146,909) | (146,719) | -0.1% |
| Department Total | | (52,905) | (47,030) | (19,450) | (15,953) | (146,909) | (146,719) | -0.1% |
| 4555350 SEWER | | | | | | | | |
| 4555350-524940 | MISCELLANEOUS EXPENSE | 5,233 | 4,785 | 4,501 | 3,131 | 4,410 | 4,180 | -5.2% |
| 4555350-525905 | DEPRECIATION | 66,499 | 66,499 | 66,499 | 0 | 0 | 0 | 0.0% |
| 4555350-710000 | PRINCIPAL | 87,286 | 89,827 | 92,441 | 95,132 | 95,133 | 97,902 | 2.9% |
| 4555350-720000 | INTEREST | 53,329 | 50,773 | 48,143 | 36,241 | 47,366 | 44,637 | -5.8% |
| 4555350-799999 | DEBT SERVICE OFFSET | (87,286) | (89,827) | (92,441) | (95,132) | 0 | 0 | 0.0% |
| Department Total | | 125,062 | 122,058 | 119,143 | 39,372 | 146,909 | 146,719 | -0.1% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--------------------------------------|----------------------------|------------------|------------------|------------------|-----------------|---------------------------|-------------------------------|--------------|
| 456 ESTATES DISTRICT | | | | | | | | |
| 4560000 ESTATES BALST/REV | | | | | | | | |
| 4560000-361100 | INTEREST | (214,285) | (185,647) | (182,052) | (25,503) | 0 | 0 | 0.0% |
| 4560000-369900 | OTHER MISCELLANEOUS | 1,778 | (583) | 0 | (528) | 0 | 0 | 0.0% |
| 4560000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (421,729) | (421,449) | -0.1% |
| Department Total | | (212,507) | (186,230) | (182,052) | (26,031) | (421,729) | (421,449) | -0.1% |
| 4565350 SEWER | | | | | | | | |
| 4565350-524940 | MISCELLANEOUS EXPENSE | 20,231 | 19,684 | 18,548 | 13,482 | 19,570 | 19,190 | -1.9% |
| 4565350-525905 | DEPRECIATION | 252,582 | 252,582 | 252,582 | 0 | 0 | 0 | 0.0% |
| 4565350-710000 | PRINCIPAL | 245,438 | 252,234 | 259,218 | 266,395 | 266,396 | 273,772 | 2.8% |
| 4565350-720000 | INTEREST | 151,695 | 144,860 | 137,835 | 104,118 | 135,763 | 128,487 | -5.4% |
| 4565350-799999 | DEBT SERVICE OFFSET | (245,438) | (252,234) | (259,218) | (266,395) | 0 | 0 | 0.0% |
| Department Total | | 424,508 | 417,126 | 408,966 | 117,600 | 421,729 | 421,449 | -0.1% |
| Grand Total | | 1,091,009 | 1,032,528 | 1,036,135 | 901,852 | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|--|----------------------------|------------------|------------------|------------------|------------------|---------------------------|-------------------------------|---------------|
| 150 HIDEAWAY BEACH TAX DISTRICT | | | | | | | | |
| 1500000 HIDEAWAY BEACH REVENUES | | | | | | | | |
| 1500000-311000 | AD VALOREM TAXES | (606,033) | (531,323) | (652,144) | (655,640) | (657,413) | (506,143) | -23.0% |
| 1500000-361100 | INTEREST | (5,773) | (5,927) | (8,729) | (13,551) | 0 | 0 | 0.0% |
| 1500000-369900 | OTHER MISCELLANEOUS | (19) | (2) | 0 | 0 | 0 | 0 | 0.0% |
| 1500000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | (655,762) | 0 | -100.0% |
| Department Total | | (611,824) | (537,252) | (660,873) | (669,191) | (1,313,175) | (506,143) | -61.5% |
| 1505371 HIDEAWAY BEACH EXPENDITURES | | | | | | | | |
| 1505371-523100 | PROFESSIONAL SERVICES | 217,049 | 32,809 | 142,442 | 204,082 | 204,500 | 100,000 | -51.1% |
| 1505371-523107 | LEGAL - OTHER | 1,947 | 5,164 | 3,356 | 10,000 | 15,000 | 15,000 | 0.0% |
| 1505371-523120 | WILDLIFE MONITORING | 14,420 | 11,550 | 8,400 | 30,400 | 40,000 | 40,000 | 0.0% |
| 1505371-524000 | TRAVEL & PER DIEM | 1,664 | 1,018 | 1,270 | 63 | 3,000 | 3,000 | 0.0% |
| 1505371-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 343,445 | 348,143 | 1.4% |
| 1505371-606300 | NEARSHORE DREDGING | 773,878 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 1505371-606300 | BEACH EROSION CONTROL | 0 | 0 | 0 | 707,229 | 707,229 | 0 | -100.0% |
| Department Total | | 1,008,958 | 50,541 | 155,468 | 951,774 | 1,313,175 | 506,143 | -61.5% |
| Grand Total | | 397,134 | (486,711) | (505,405) | 282,583 | 0 | 0 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|--------------------------------|--------------------|--------------------|--------------------|--------------------|---------------------|-------------------------|-------------|
| 500 SELF-INSURANCE FUND | | | | | | | | |
| 5000000 SELF INSURANCE BALST/REV | | | | | | | | |
| 5000000-341205 | INTERNAL SERV FEE-INSUR GEN FD | (682,800) | (682,800) | (682,800) | (625,900) | (682,800) | (682,800) | 0.0% |
| 5000000-341210 | INTERNAL SERV FEE-INSUR BLDG | (67,284) | (67,284) | (67,284) | (61,677) | (67,295) | (67,295) | 0.0% |
| 5000000-341215 | INTERNAL SERV FEE-WTR/SWR | (762,948) | (662,952) | (662,940) | (607,695) | (662,950) | (662,950) | 0.0% |
| 5000000-361100 | INTEREST | (13,235) | (11,475) | (16,958) | (25,659) | 0 | 0 | 0.0% |
| 5000000-369900 | OTHER MISCELLANEOUS | 0 | 0 | (37,611) | (14,691) | 0 | 0 | 0.0% |
| 5000000-369905 | INSURANCE CLAIMS REIMBUSEMT | (23,179) | (14,469) | (396,358) | (47,817) | 0 | 0 | 0.0% |
| 5000000-381900 | USE OF UNASSIGNED FUND BAL | 0 | 0 | 0 | 0 | 0 | (100,000) | 0.0% |
| Department Total | | (1,549,445) | (1,438,980) | (1,863,950) | (1,383,439) | (1,413,045) | (1,513,045) | 7.1% |
| 5005190 GENERAL GOVERNMENT | | | | | | | | |
| 5005190-523106 | LEGAL - LITIGATION | 5,798 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 5005190-523430 | SELF INS THIRD PARTY ADMIN | 30,000 | 34,000 | 35,500 | 36,000 | 45,000 | 45,000 | 0.0% |
| 5005190-524500 | INSURANCE | 793,655 | 745,378 | 759,045 | 849,259 | 833,045 | 933,045 | 12.0% |
| 5005190-524520 | INSURANCE CLAIMS PAID | 1,045,620 | 269,999 | 31,316 | 147,113 | 400,000 | 400,000 | 0.0% |
| 5005190-524600 | REPAIR & MAINTENANCE | 20,628 | 16,514 | 20,694 | 11,768 | 35,000 | 35,000 | 0.0% |
| 5005190-524940 | MISCELLANEOUS EXPENSE | 0 | 45 | 11,200 | 0 | 0 | 0 | 0.0% |
| Department Total | | 1,895,702 | 1,065,937 | 857,755 | 1,044,140 | 1,313,045 | 1,413,045 | 7.6% |
| 5005810 SELF-INSURANCE TRANSFERS OUT | | | | | | | | |
| 5005810-525805 | CONTINGENCY - UNASSIGNED | 0 | 0 | 0 | 0 | 100,000 | 100,000 | 0.0% |
| 5005810-525845 | TRANSFERS OUT | 0 | 1,566,880 | 0 | 0 | 0 | 0 | 0.0% |
| 5005810-525855 | TRANSFERS OUT-CIP | 0 | 58,000 | 375,000 | 0 | 0 | 0 | 0.0% |
| Department Total | | 0 | 1,624,880 | 375,000 | 0 | 100,000 | 100,000 | 0.0% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|------------------------------|--------------------|--------------------|--------------------|------------------|---------------------------|-------------------------------|---------------|
| 650 FIRE PENSION TRUST | | | | | | | | |
| 6500000 FIRE PENSION BALST/REV | | | | | | | | |
| 6500000-361100 | INTEREST | (72,984) | (89,081) | (99,575) | (50,391) | 0 | 0 | 0.0% |
| 6500000-361200 | DIVIDENDS | (158,107) | (195,642) | (235,746) | (88,732) | 0 | 0 | 0.0% |
| 6500000-361300 | NET INC/DEC IN FMK VALUE | (491,838) | (1,120,452) | 84,008 | 400,108 | 0 | 0 | 0.0% |
| 6500000-361400 | GAIN OR LOSS ON INVESTMENT | (93,358) | (405,570) | (1,313,660) | (20,525) | 0 | 0 | 0.0% |
| 6500000-368005 | PENSION FD CONTRIB -EMPLOYEE | (22,407) | (24,424) | (23,976) | (21,887) | 0 | 0 | 0.0% |
| 6500000-368010 | PENSION CONTRIBUTION - CITY | (1,140,053) | (1,070,254) | (945,190) | (871,248) | (83,091) | (60,000) | -27.8% |
| 6500000-368020 | PENSION CONTRIBUTION STATE | (389,408) | (303,572) | (333,793) | 0 | (27,697) | (20,000) | -27.8% |
| 6500000-369900 | OTHER MISCELLANEOUS | 0 | (16) | (55) | 0 | 0 | 0 | 0.0% |
| Department Total | | (2,368,154) | (3,209,011) | (2,867,987) | (652,675) | (110,788) | (80,000) | -27.8% |
| 6505180 PENSION -FIRE | | | | | | | | |
| 6505180-523105 | LEGAL | 14,652 | 13,750 | 20,000 | 9,205 | 20,000 | 20,000 | 0.0% |
| 6505180-523125 | ACTUARIAL SERVICES | 14,643 | 34,066 | 16,976 | 8,689 | 50,000 | 30,000 | -40.0% |
| 6505180-523130 | INVESTMENT ADVISORY SVC | 113,539 | 121,851 | 139,551 | 64,542 | 0 | 0 | 0.0% |
| 6505180-523400 | OTHER CONTRACTUAL SERVICES | 8,118 | 12,117 | 10,522 | 6,095 | 0 | 0 | 0.0% |
| 6505180-523600 | PENSION BENEFITS | 28,350 | 29,186 | 158,478 | 10,771 | 0 | 0 | 0.0% |
| 6505180-524500 | INSURANCE | 0 | 0 | 2,304 | 3,003 | 3,000 | 3,000 | 0.0% |
| 6505180-524910 | OTHER CHGS - ADMINISTRATIVE | 0 | 0 | 0 | 0 | 20,000 | 15,000 | -25.0% |
| 6505180-524940 | MISCELLANEOUS EXPENSE | 90 | 150 | 120 | 50 | 6,000 | 6,000 | 0.0% |
| 6505180-524960 | REFUNDS TO CONTRIBUTORS | 61,048 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 6505180-525400 | MEMBERSHIPS AND PUBLICATIONS | 5,292 | 8,495 | 3,680 | 1,960 | 1,788 | 0 | -100.0% |
| 6505180-525500 | TRAINING | 0 | 0 | 4,517 | 905 | 10,000 | 6,000 | -40.0% |
| Department Total | | 245,732 | 219,615 | 356,148 | 105,219 | 110,788 | 80,000 | -27.8% |



Marco Island FY 2020 Adopted Budget

| Accounts | Description | 2016 Actuals | 2017 Actuals | 2018 Actuals | YTD Actuals | 2019 Revised Budget | 2020 Projection Level 4 | % Chng |
|---|------------------------------|--------------------|--------------------|--------------------|------------------|---------------------------|-------------------------------|--------------|
| 651 POLICE PENSION TRUST | | | | | | | | |
| 6510000 POLICE PENSION BALST/REV | | | | | | | | |
| 6510000-361100 | INTEREST | (43,250) | (70,210) | (88,125) | (41,057) | 0 | 0 | 0.0% |
| 6510000-361200 | DIVIDENDS | (124,399) | (156,709) | (191,485) | (71,163) | 0 | 0 | 0.0% |
| 6510000-361300 | NET INC/DEC IN FMK VALUE | (359,387) | (936,180) | 117,623 | 320,883 | 0 | 0 | 0.0% |
| 6510000-361400 | GAIN OR LOSS ON INVESTMENT | (146,504) | (287,697) | (1,013,181) | (8,035) | 0 | 0 | 0.0% |
| 6510000-368005 | PENSION FD CONTRIB -EMPLOYEE | (11,090) | (11,628) | (11,495) | (9,354) | 0 | 0 | 0.0% |
| 6510000-368010 | PENSION CONTRIBUTION - CITY | (2,155,279) | (2,017,283) | (715,410) | (515,748) | (76,340) | (72,160) | -5.5% |
| 6510000-368020 | PENSION CONTRIBUTION STATE | (194,972) | (180,792) | (201,135) | 0 | (10,410) | (9,840) | -5.5% |
| Department Total | | (3,034,880) | (3,660,498) | (2,103,208) | (324,475) | (86,750) | (82,000) | -5.5% |
| 6515180 PENSION - POLICE | | | | | | | | |
| 6515180-523105 | LEGAL | 11,254 | 14,000 | 12,000 | 7,705 | 20,000 | 20,000 | 0.0% |
| 6515180-523125 | ACTUARIAL SERVICES | 16,140 | 17,831 | 22,849 | 16,293 | 35,000 | 24,000 | -31.4% |
| 6515180-523130 | INVESTMENT ADVISORY SVC | 77,789 | 94,670 | 113,047 | 58,107 | 0 | 0 | 0.0% |
| 6515180-523400 | OTHER CONTRACTUAL SERVICES | 10,646 | 14,567 | 10,693 | 6,650 | 0 | 0 | 0.0% |
| 6515180-523600 | PENSION BENEFITS | 221,461 | 275,092 | 280,997 | 120,865 | 0 | 0 | 0.0% |
| 6515180-524500 | INSURANCE | 0 | 2,779 | 2,331 | 0 | 3,000 | 3,000 | 0.0% |
| 6515180-524910 | OTHER CHGS - ADMINISTRATIVE | 0 | 0 | 0 | 0 | 15,000 | 15,000 | 0.0% |
| 6515180-524940 | MISCELLANEOUS EXPENSE | 2,968 | 120 | 192 | 50 | 6,000 | 10,000 | 66.7% |
| 6515180-524960 | REFUNDS TO CONTRIBUTORS | 3,455 | 0 | 0 | 0 | 0 | 0 | 0.0% |
| 6515180-525400 | MEMBERSHIPS AND PUBLICATIONS | 627 | 600 | 600 | 600 | 1,750 | 0 | -100.0% |
| 6515180-525500 | TRAINING | 0 | 0 | 1,227 | 0 | 6,000 | 10,000 | 66.7% |
| Department Total | | 344,341 | 419,659 | 443,936 | 210,270 | 86,750 | 82,000 | -5.5% |



*City Of Marco Island
Office of the City Manager*



50 Bald Eagle Drive
Marco Island, Florida 34145
239-389-5000